

CITY OF JOHANNESBURG

**DRAFT MEDIUM TERM BUDGET
2017/18 TO 2018/19**

MARCH 2017

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Abbreviations and Acronyms

| | |
|-----------------|--|
| ALCO | Assets and Liabilities Committee |
| Budget Lekgotla | A planning forum aimed at identifying key spending priorities for the City for a specific planning cycle. |
| BSC | Budget Steering Committee |
| BRT | Bus Rapid Transit, a project initiated to improve public transport within the City. |
| CAPEX | Capital expenditure, spending on municipal assets such as land, buildings, roads, etc. |
| CFO | Chief Financial Officer |
| CIF | Capital Investment Framework |
| CIMS | Capital Investment Management System, a system used to prioritise capital projects in the City |
| CM | City Manager |
| CoJ | City of Johannesburg |
| CPI | Consumer Price Index. |
| DED | Department of Economic Development, one of the City's core departments |
| DMTN | Domestic Medium Term Note. |
| DoRA | Division of Revenue Act |
| EM | Executive Mayor |
| ESP | Expanded Social Package |
| FBE | Free basic electricity |
| FBS | Free basic services |
| FBW | Free basic water |
| GAAP | Generally Accepted Accounting Practice |
| GAMAP | Generally Accepted Municipal Accounting Practice |
| GRAP | Generally Recognised Accounting Practice |
| GDS | Growth and Development Strategy, the City's long- term strategy for development. |
| GDP | Gross domestic product |
| GMS | Growth Management Strategy, the City's strategy for the management of growth within the City. |
| HSDG | Human Settlement Development Grant |
| IBT | Inclining Block Tariff |
| IDP | Integrated Development Plan, a strategic document detailing the City's medium- term plan for development. |
| IGR | Intergovernmental relations |
| Kl | kilolitre |
| Km | kilometre |
| KPA | Key Performance Area |
| KPI | Key Performance Indicator |
| LED | Local economic development |
| MEs | Municipal entities, companies in which the City is the sole shareholder, established to provide services to residents on behalf of the City. |

| | |
|-------|--|
| MBRR | Municipal Budgeting and Reporting Regulations |
| MFMA | Municipal Finance Management Act, Act 56 of 2003, legislation providing a framework for financial management in local government |
| MIG | Municipal Infrastructure Grant |
| MMC | Member of the Mayoral Committee |
| MPRA | Municipal Properties Rates Act |
| MSA | Municipal Systems Act, Act 32 of 2000 |
| MTB | Medium Term Budget, a three year financial plan of a municipality |
| MTEF | Medium- term Expenditure Framework |
| NERSA | National Electricity Regulator South Africa |
| NGO | Non- governmental organisations |
| NT | National Treasury of South Africa |
| OPEX | Operating expenditure, spending on the day to day operational activities such as salaries and wages, repairs and maintenance, general expenses |
| PBO | Public benefit organisations |
| PMS | Performance Management System |
| PPP | Public- Private Partnerships |
| RSC | Regional Services Council |
| SA | South Africa |
| SALGA | South African Local Government Association |
| SARB | South African Reserve Bank |
| SDBIP | Service Delivery and Budget Implementation Plan, a detailed plan containing quarterly performance targets and monthly budget estimates |
| SMME | Small, Micro and Medium Enterprises |
| VOTE | Segments (Departments/Municipal Entities/Programmes) into which a budget is divided for the appropriation of funds |

List of Votes

Economic Development
Environment and Infrastructure
Transport Department
Community Development
Health
Social Development
Group Forensic Investigation Services
Ombudsman
City Manager
Speaker: Legislative Arm of Council
Group Finance
Group Corporate and Shared Services
Housing
Development Planning
Public Safety
Municipal Entities Accounts
City Power
Johannesburg Water
Pikitup
Johannesburg Roads Agency
Metrobus
Johannesburg Parks and Zoo
Johannesburg Development Agency
Johannesburg Property Company
Metropolitan Trading Company
Joburg Market
Johannesburg Social Housing Company
Joburg City Theatres

Purpose

The purpose of this document is to submit the 2017/18 Medium Term Budget for information and consultation.

The Budget has been compiled within the framework of the Municipal Financial Management Act (MFMA), Municipal Budget and Reporting Regulations (MBRR), MFMA Circulars No 51, 54, 55, 59, 66, 67, 70, 74, 75, 78, 79, 82 and 85.

Part 1 – Annual Budget

Executive Summary

The 2017/18 Medium Term Budget (MTB) occurs against the change in the political landscape of South African politics. People have demanded change, and we are the change. People have demanded also an improvement and visibility in service delivery, and with this budget we are saying we are on course. It is against this thinking that the resource allocation process had been underpinned by the need to be responsive to the needs of the electorate. Priority remains in instilling a sense of dignity in the citizens of the City of Johannesburg, a sense of pride in its workforce, and belonging to all ordinary South African. The new administration believes that, '*If Johannesburg works, South Africa works*', too. It is in this context that we are putting to our electorate, a plan that we seek their commitment to walk with us, engage us and support us as we travel this journey. Following a number of intensive engagements at executive administrative and political level, the results of such engagements have culminated into the drafting of an integrated development plan and its supporting budget, that all of us can be proud of. These are the plans that we are not ashamed to fund and allocate the resources bestowed upon us by the ratepayers of the City. There are areas that though are in the radar of new administration, need time to be conceptualized before implementation. The current model of housing delivery needs to be improved to give dignity to residents of impoverished areas both in approach and speed of delivery. A process will be put in place to explore innovative ways of dealing with this issue. The rate of growth of informal settlement surpasses the contribution we make by a significant margin. And the City remains alive to the reality of homelessness, impulse of poverty, destitution, and insecurity in its surroundings. The budget allocations make a move towards that trajectory, and build a foundation that we hope to build upon in the 5 year period of our administration. We have started building a step through the adjustment budget and will continue to ensure consistency in our actions as we travel this journey.

The 2017/18 allocations and budget process continues to safeguard the levers on which the City's financial sustainability is premised upon while delivering on the programs that respond to the needs of the electorate. It therefore does not make a significant departure to the principles outlined in the Integrated in the City's own Growth and Development Strategy (GDS), but through the 2017/19 -2022/23 integrated development plan, our administration continue to emphasize that not all is well. The budget re-affirms the commitment towards the prudent management of the City's finances, and build on the foundations on sound resource administration already build. The City has a set of parameters within which financial reporting and planning should be aligned, a funding model that was developed, and the financial development plan that guides financial planning. These three instruments set the maximum levers on which spending can be linked to, and this requires generation of a targeted percent of annual operating surplus, prudent borrowing, creating cash reserve to increase the level of infrastructure spending and reviewing activities for operational efficiencies. There is no significant departure to the previous funding plans but there are areas of emphasis: - funding should support projects and programs that contribute to the attainment of priorities. Funding infrastructure and economic growth projects that support employment creation, service delivery that enhance the City's competitiveness, and programs that as a package put dignity on our residents, and dispel poverty; all of these remain our focus. The environment

continue to be changing, volatile and unpredictable, and therefore, these initiatives should continue to be complemented by prudent resource spending, cost containment, and reprioritization of existing expenditure. As we roll the implementation of our programs, matrices that talk and respond to the profile of our resources will be developed, including measures to enhance revenue potential. This is the journey we have undertaken to arrive at these allocations, and the sacrifices we have made for residents to receive the change we require.

The 2017/18 MTB seeks to give effect to the following key IDP priorities that will be implemented within the City:

- Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment;
- Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress;
- Create a culture of enhanced service delivery with pride;
- Create a sense of security through improved public safety;
- Create an honest and transparent City that fights corruption;
- Create a City that responds to the needs of citizens, customers and businesses;
- Enhance our financial sustainability;
- Encourage innovation and efficiency through the Smart City programme; and
- Preserve our resources for future generations.

And our funding stance, continue to emphasize the following elements that should be part of our funding strategy:

- Fiscal discipline, fiscal consolidation and fiscal sustainability;
- Prudent approach to financial management through the elimination of unnecessary expenditure, reprioritization, and responsible spending;
- Enhanced revenue collection through improved billing initiatives, the elimination of revenue leakages and enhanced financial governance premised on elimination of corruption and misuse of public resources;
- Supporting initiatives that enhance economic growth towards the 5% target, and leveraging private sector investments;
- Strengthening redistribution city-wide by demanding 60% of the capital budget to be spent on the poor and marginalized areas;
- Enhancing the service culture of our employees by emphasizing the establishment of a professional civil service

When we approached the 2017/18 budget planning cycle, we realized that there is no new money, and therefore emphasizes the importance of project prioritization, that expenditure should be contained within the existing resource envelope; a need to incorporate new strategic priority programs of the new leadership through trade-offs with existing programs, the balancing act between growing budgetary needs and subscription to the existing regulatory framework including our own guidelines on maintaining financial ratios,

sticking to the funding covenants we have, and targeting areas that create value in our spending such as progressively increasing allocation to repairs and maintenance versus increasing completely new investment through capital expenditure.

1.1 Operating Budget Framework

The proposed operating revenue budget is approximately R48.6 billion and the operating expenditure budget is totalling R47.3 billion for the 2017/18 financial year. Revenue is increasing by 7% and expenditure by 5% over the 2016/17 financial year. The table below set out the Medium Term Revenue and Expenditure Budget for the 2017/18- 2019/20 financial years.

| | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | % | Estimate 2018/19 R 000 | Estimate 2019/20 R 000 |
|--|-------------------------------------|----------------------------|-----|------------------------------|------------------------------|
| Revenue | 45 394 466 | 48 597 351 | 7% | 52 785 276 | 56 456 875 |
| Internal Revenue | 5 497 110 | 6 239 721 | 14% | 6 609 327 | 7 171 277 |
| | 50 891 576 | 54 837 072 | 8% | 59 394 603 | 63 628 152 |
| Expenditure | 45 293 151 | 47 343 814 | 5% | 51 375 564 | 55 020 610 |
| Internal Expenditure | 5 497 110 | 6 239 720 | 14% | 6 609 327 | 7 171 277 |
| | 50 790 261 | 53 583 534 | 5% | 57 984 891 | 62 191 887 |
| Surplus (Deficit) | 101 315 | 1 253 537 | | 1 409 712 | 1 436 265 |
| Taxation | 413 831 | 396 303 | -4% | 493 223 | 469 929 |
| Surplus (Deficit) for the year | (312 516) | 857 234 | | 916 489 | 966 336 |
| Capital Grants & Contributions | 3 613 240 | 3 617 235 | | 3 761 103 | 3 821 815 |
| Surplus (Deficit) for the year including Capital Grants & Contr. | 3 300 724 | 4 474 469 | | 4 677 592 | 4 788 151 |

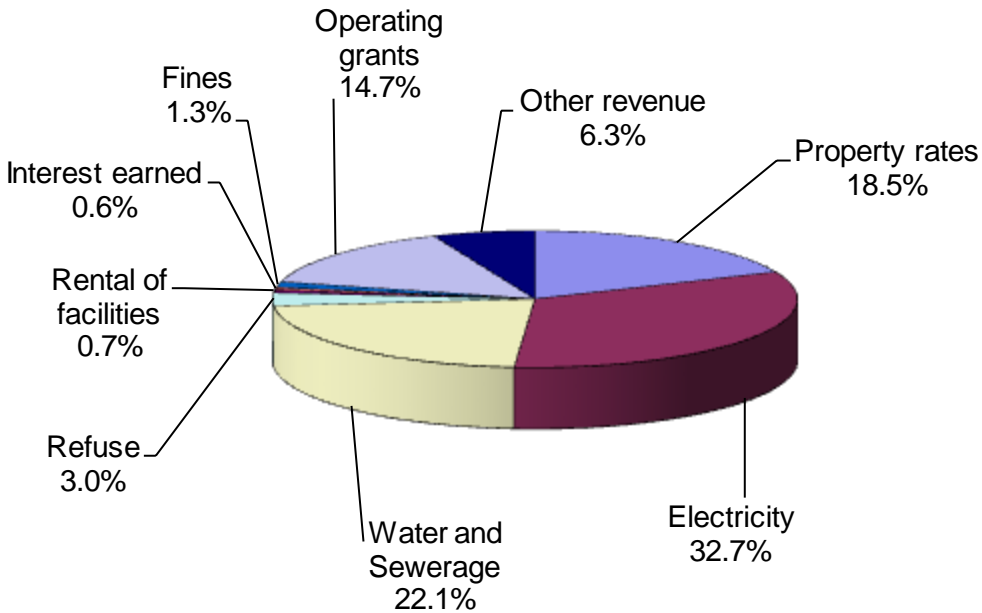
The City is budgeting for a surplus (before taxation and capital grants) of R1.3 billion for 2017/18. The surplus will be applied towards the City's working capital and funding of capital investment.

Revenue Analysis

In 2016/17, the direct revenues were budgeted at R45.4 billion with revenue estimated to be R48.6 billion in 2017/18.

| Revenue | Adjusted Budget 2016/17 R millions | Budget 2017/18 R millions | % | Estimate 2018/19 R millions | Estimate 2019/20 R millions |
|----------------------|--|---------------------------------|------|-----------------------------------|-----------------------------------|
| Property rates | 8 259 | 9 006 | 9% | 9 537 | 10 052 |
| Electricity | 15 047 | 15 906 | 6% | 17 307 | 18 609 |
| Water and Sewerage | 8 862 | 10 755 | 21% | 11 704 | 12 678 |
| Refuse | 1 353 | 1 480 | 9% | 1 567 | 1 651 |
| Rental of facilities | 315 | 334 | 6% | 355 | 380 |
| Interest earned | 276 | 286 | 4% | 296 | 306 |
| Fines | 515 | 644 | 25% | 680 | 717 |
| Operating grants | 6 727 | 7 125 | 6% | 8 117 | 8 627 |
| Other revenue | 4 041 | 3 063 | -24% | 3 223 | 3 436 |
| Total revenue | 45 394 | 48 597 | 7% | 52 785 | 56 457 |

The increase of 7% in total revenue is made up of the 9% increase in property rates, 6% in electricity revenue, 21% increase in water and sewerage revenue, 9% increase in refuse, 6% increase in rental of facilities, 4% increase in interest earned, 25% increase in fines, 6% increase in operating grants and 24% decrease increase in other revenue.



The 2017/18 revenue budget for property rates, electricity, water, sewerage and refuse amounts to R37.2 billion and it represents approximately 76.4% of the total revenue budget of R48.6 billion.

The table below set out the average tariff increases for 2017/18 - 2019/20 financial years.

| Service | Base Year 2016/17 | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
|----------------|-------------------|---------------------|------------------------|------------------------|
| Property rates | 5.90% | 6.20% | 5.90% | 5.40% |
| Electricity | 6.93% | 2.28% | 7.68% | 7.69% |
| Water | 13.20% | 12.20% | 8.90% | 8.40% |
| Sanitation | 13.90% | 12.20% | 8.90% | 8.40% |
| Refuse | 6.00% | 6.20% | 5.90% | 5.40% |

The proposed tariff increases in the table above are averages; i.e. some customers may pay more and others less than the average.

Property rates: The average property rates tariff is projected to increase by 6.2% for the 2017/18 financial year. The 9% year on year increase in revenue mainly relates to revenue initiatives that have been introduced during the 2016/17 financial year estimated at R234.5 million additional property rates revenue in the 2017/18 financial year.

Service charges - electricity: The projected electricity revenue of R15.9 billion is approximately 6% increase from the 2016/17 financial year, the increase is based on a proposed average tariff increase for electricity of 2.28%; a 0% increase in units purchased; and the strategic drive to reduce total electricity losses to a level of 19% in the 2017/18 financial year. The bulk purchase price increase is assumed at 0.31%. Additional revenue from revenue initiatives introduced during the previous financial year is estimated to bring in additional revenue of approximately R442.9 million in the 2017/18 financial year.

Service charges - water and sewerage: Projected water and sewerage charges are estimated at R10.8 billion, approximately 21% increase from the 2016/17 financial year. The increase is based on an average tariff increase of 12.2%, based on a proposed Rand Water tariff increase of 10.2% plus a retail margin of 2%. Included in the revenue is an amount of approximately R320 million for the discontinuation of the 6kl universal free basic water as from 1 July 2017 (limited to indigents only in future) and additional revenue of R280 million resulting from revenue initiatives introduced in the 2016/17 financial year.

Service charges – refuse: The average refuse tariff is projected to increase by 6.2% for the 2017/18 financial year. The 9% increase in revenue resulted mainly from the 6.2% proposed tariff increase and additional revenue of R42.6 million resulting from revenue initiatives introduced in the 2016/17 financial year.

Rental of facilities are increasing by approximately by 6% in line with estimated inflation.

Interest earned increased by R10 million in line with the liquidity levels of the City.

Income from fines has increased with an amount of R128.3 million or 25% from the 2016/17 financial year. The increase is based on a low base (2016/17 financial year) and the department is introducing measures to improve revenue collection.

Operating grants are increasing by R398 million or 6% from the 2016/17 financial year. The increase mainly relates to increased allocations for the Equitable Share, Fuel Levy, PTIS and housing top-structure grant funding.

Other revenue reflects a decrease of R978.2 million or -24% mainly due to the reduction of unit sales to Eskom as the contract between the City and Eskom has not been renewed.

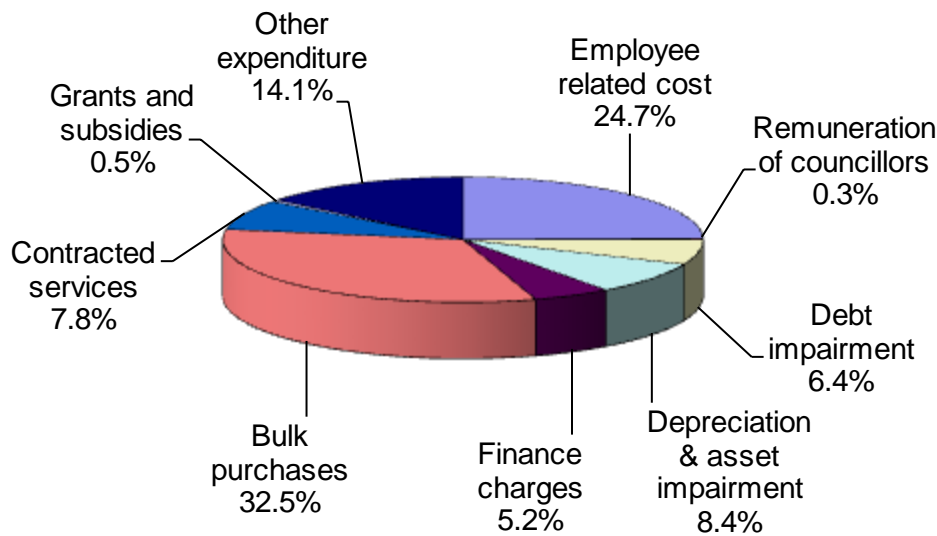
The tariffs for minor services will mainly increase in line with estimated inflation of 6.2%.

Expenditure Analysis

The City adopted the 2016/17 Adjusted Operating Budget of R45.3 billion. 2017/18 presents a budget of R47.3 billion, an increase of 5% from the 2016/17 adjusted budget.

| Expenditure | Adjusted Budget 2016/17 R millions | Budget 2017/18 R millions | % | Estimate 2018/19 R millions | Estimate 2019/20 R millions |
|---------------------------------|--|---------------------------------|-----------|-----------------------------------|-----------------------------------|
| Employee related cost | 10 622 | 11 690 | 10% | 12 709 | 13 792 |
| Remuneration of councillors | 154 | 161 | 5% | 170 | 181 |
| Debt impairment | 3 088 | 3 052 | -1% | 3 192 | 3 368 |
| Depreciation & asset impairment | 3 567 | 3 983 | 12% | 4 401 | 4 883 |
| Finance charges | 2 322 | 2 472 | 6% | 2 578 | 2 521 |
| Bulk purchases | 15 206 | 15 380 | 1% | 16 399 | 17 675 |
| Contracted services | 3 634 | 3 693 | 2% | 4 082 | 4 314 |
| Grants and subsidies | 460 | 226 | -51% | 308 | 231 |
| Other expenditure | 6 239 | 6 686 | 7% | 7 536 | 8 056 |
| Total expenditure | 45 293 | 47 344 | 5% | 51 376 | 55 021 |

The increase of 5% in expenditure is a result of the increase in employee related cost 10%, remuneration of councillors 5%, debt impairment -1% depreciation 12%, finance charges 6%, bulk purchases 1% (Eskom/Kelvin Power Station and Rand Water), contracted services 2%, grants and subsidies paid -51% and other expenditure 7%.



Repairs and Maintenance

The City is placing a greater emphasis on preserving and maintaining the City’s current infrastructure. Repairs and maintenance as a percentage of PPE has grown from 5.2% in 2013/14 to 6.1% in 2017/18. The 2017/18 repairs and maintenance represents 9.2% of total operating expenditure. In terms of the Municipal Budget and

Reporting Regulations, operational repairs and maintenance is not considered a direct expenditure driver but an outcome of certain other expenditures, such as remuneration, purchases of materials and contracted services. The following table is a consolidation of all the expenditures associated with repairs and maintenance:

| Description R thousand | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| <u>Repairs and maintenance expenditure by Asset Class</u> | | | | | | | | |
| Roads Infrastructure | 481 034 | 516 200 | 472 130 | 591 236 | 591 236 | 641 965 | 691 653 | 741 367 |
| Storm water Infrastructure | 207 342 | 222 500 | 310 892 | 329 546 | 329 546 | 319 161 | 332 129 | 346 339 |
| Electrical Infrastructure | 367 407 | 612 270 | 649 006 | 687 428 | 687 428 | 1 083 058 | 1 234 989 | 1 325 143 |
| Water Supply Infrastructure | 293 134 | 408 399 | 432 903 | 511 918 | 511 918 | 617 233 | 657 859 | 699 341 |
| Sanitation Infrastructure | 259 248 | 361 296 | 382 974 | 449 549 | 449 549 | 543 298 | 579 049 | 615 553 |
| Solid Waste Infrastructure | 69 889 | 137 370 | 145 612 | 180 142 | 180 142 | 91 056 | 96 327 | 101 905 |
| Community Facilities | 115 324 | 158 966 | 168 504 | 207 466 | 207 466 | 19 058 | 20 401 | 21 842 |
| Other assets | 690 087 | 1 023 694 | 1 085 116 | 1 823 067 | 1 823 067 | 1 039 880 | 1 004 230 | 1 092 896 |
| Total | 2 483 465 | 3 440 695 | 3 647 137 | 4 780 352 | 4 780 352 | 4 354 709 | 4 616 637 | 4 944 386 |

Financial Position

The table below reflects the summary of the proposed financial position.

| Financial position | Adjusted Budget 2016/17 R million | Budget 2017/18 R million | Estimate 2018/19 R million | Estimate 2019/20 R million |
|-------------------------------|--------------------------------------|-----------------------------|-------------------------------|-------------------------------|
| Total current assets | 15 393 | 14 915 | 16 548 | 20 060 |
| Total non current assets | 71 546 | 76 654 | 82 304 | 86 386 |
| Total current liabilities | 17 230 | 14 419 | 14 720 | 15 713 |
| Total non current liabilities | 23 237 | 26 155 | 28 406 | 30 163 |
| Community wealth/Equity | 46 473 | 50 996 | 55 726 | 60 570 |

The projected current ratio over the medium term is projected to be above 1:1. Cash reserves are used to fund capital investment, hence no material improvement in the current ratio.

Cash Flow

The table below reflects the summary of the proposed cash flow.

| Cash flow | Adjusted Budget 2016/17 R million | Budget 2017/18 R million | Estimate 2018/19 R million | Estimate 2019/20 R million |
|--|--------------------------------------|-----------------------------|-------------------------------|-------------------------------|
| Net cash from (used) operating | 7 420 | 8 519 | 9 556 | 9 986 |
| Net cash from (used) investing | (10 040) | (6 334) | (10 026) | (9 790) |
| Net cash from (used) financing | 1 517 | (264) | 1 841 | 2 211 |
| Cash/cash equivalents at the year begin: | 4 370 | 3 267 | 5 188 | 6 559 |
| Cash/cash equivalents at the year end | 3 267 | 5 188 | 6 559 | 8 966 |

The cash of the City is projected to be approximately R5.2 billion at the end of the 2017/18 financial year. It will be approximately R8.9 billion in the outer year. Cash reserves are applied towards capital infrastructure spending.

In order to achieve financial stabilisation and long term sustainability the City has a set of parameters within which financial planning should be aligned. These key financial indicators are included in the table below.

| Key Financial Indicators | | | | | | |
|--|----------------|-------------------------|-------------|----------------|------------------|------------------|
| Ratios | Actual 2015/16 | Adjusted Budget 2016/17 | Bench-Marks | Budget 2017/18 | Estimate 2018/19 | Estimate 2019/20 |
| Current ratio | 1:1 | 0.9:1 | Above 1:1 | 1:1 | 1.1:1 | 1.3:1 |
| Solvency ratio | 2.1:1 | 2.1:1 | Above 2:1 | 2.3:1 | 2.3:1 | 2.3:1 |
| Debt to Revenue ratio | 44% | 43% | Below 45% | 40% | 40% | 41% |
| Remuneration as % of Total Operating Expenditure ratio | 22.5% | 23.6% | Below 30% | 24.8% | 24.8% | 25.2% |
| Repairs and Maintenance as a % of PPE ratio | 6.0% | 7.2% | 8% | 6.1% | 6.1% | 6.3% |
| Capital cost (interest and redemption) as a % of total Operating Expenditure | 9% | 6% | Below 7% | 12% | 6% | 6% |
| Net Operating Surplus Margin | 9% | 8% | Above 15% | 9% | 9% | 9% |
| Cash / Cost coverage (days) | 39.0 | 25.5 | 45 days | 41.8 | 49.6 | 64.7 |

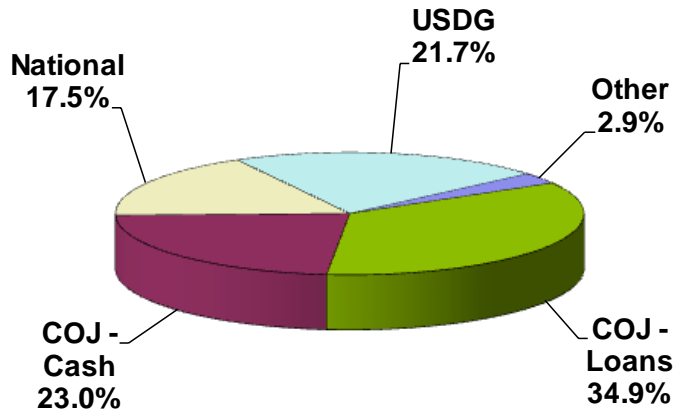
Capital expenditure

The level of capital expenditure and borrowing are based on the principles of affordability, prudential indicators and sustainability (debt ratio, current ratio, operating surplus and the impact or return of the capital investment on the operating account). The table below reflects the medium term capital budget over the next three years.

| Funding Source | Adj Bud 2016/17 R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--------------------------|--------------------------|-------------------------|-------------------------|-------------------------|
| Loan Funding | 2 626 777 | 2 998 386 | 2 349 726 | 2 742 874 |
| CRR and Surplus Cash | 3 665 553 | 1 973 800 | 3 339 902 | 2 393 837 |
| Grants and Contributions | 3 613 240 | 3 617 235 | 3 761 103 | 3 821 815 |
| Total | 9 905 570 | 8 589 421 | 9 450 731 | 8 958 526 |

The capital budget of the City projects a spending plan of approximately R27 billion over the next three-year period. The capital budget for the 2017/18 financial year amounts to approximately R8.6 billion. Approximately R5 billion of the capital budget will be funded by the City and R3.6 billion from grants and public contributions.

Funding Sources for 2017/18



- R3 billion of capital will be funded from loans.
- R2 billion of capital will be funded through cash surpluses.
- R1.5 billion will be funded from grants received from National (PTIS – R643.1 million, NDPG – R79.5 million, Integrated City Development Grant – R82.2 million, National Electrification – R40 million and National Electrification Housing projects – R655.2 million).
- R1.9 billion will be funded through the Urban Settlement Development Grant (USDG).
- R252.4 million will be funded from other sources (public and bulk service contributions).

Annual Budget Tables

The following pages present the main budget tables as required in terms of section 8 of the Municipal Budget and Reporting Regulations. These tables set out the municipality's 2017/18 budget and the MTB.

Table A1: Consolidated Budget Summary

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousands | | | | | | | | |
| Financial Performance | | | | | | | | |
| Property rates | 7 215 938 | 7 674 889 | 8 138 059 | 8 189 000 | 8 259 000 | 9 005 517 | 9 536 842 | 10 051 832 |
| Service charges | 20 115 991 | 21 504 935 | 23 477 479 | 26 119 629 | 25 770 038 | 28 704 449 | 31 176 512 | 33 571 591 |
| Investment revenue | 310 033 | 382 240 | 365 224 | 274 300 | 275 600 | 285 600 | 296 100 | 306 316 |
| Transfers recognised - operational | 5 190 365 | 5 987 772 | 6 181 068 | 6 725 515 | 6 726 763 | 7 125 491 | 8 116 643 | 8 626 645 |
| Other own revenue | 3 117 924 | 2 886 601 | 3 211 366 | 4 752 489 | 4 363 065 | 3 476 294 | 3 659 179 | 3 900 491 |
| Total Revenue (excluding capital transfers and contributions) | 35 950 251 | 38 436 437 | 41 373 197 | 46 060 933 | 45 394 466 | 48 597 351 | 52 785 276 | 56 456 875 |
| Employee costs | 7 942 566 | 8 589 106 | 8 999 009 | 10 464 405 | 10 622 409 | 11 689 782 | 12 708 953 | 13 791 791 |
| Remuneration of councillors | 120 639 | 127 499 | 133 887 | 153 699 | 153 699 | 160 691 | 170 346 | 181 248 |
| Depreciation & asset impairment | 2 124 347 | 2 391 018 | 2 794 082 | 3 567 343 | 3 567 343 | 3 983 224 | 4 401 329 | 4 882 522 |
| Finance charges | 1 440 800 | 1 580 009 | 1 941 504 | 2 321 693 | 2 321 728 | 2 472 088 | 2 577 830 | 2 520 932 |
| Materials and bulk purchases | 12 803 781 | 13 570 403 | 15 142 780 | 15 374 800 | 15 257 867 | 17 399 977 | 18 609 601 | 20 063 870 |
| Transfers and grants | 309 839 | 577 071 | 484 417 | 464 426 | 460 106 | 226 075 | 308 015 | 230 604 |
| Other expenditure | 9 695 369 | 11 081 257 | 10 913 984 | 12 959 050 | 12 909 999 | 11 411 977 | 12 599 490 | 13 349 643 |
| Total Expenditure | 34 437 341 | 37 916 363 | 40 409 662 | 45 305 416 | 45 293 151 | 47 343 814 | 51 375 564 | 55 020 610 |
| Surplus/(Deficit) | 1 512 910 | 520 074 | 963 534 | 755 517 | 101 315 | 1 253 537 | 1 409 712 | 1 436 265 |
| Transfers and subsidies - capital (monetary allocations) | 2 599 217 | 2 859 303 | 2 738 835 | 2 756 793 | 3 498 986 | 3 364 807 | 3 503 518 | 3 660 315 |
| Contributions recognised - capital & contributed assets | 36 981 | 475 453 | 363 909 | 114 254 | 114 254 | 252 428 | 257 585 | 161 500 |
| Surplus/(Deficit) for the year | 4 149 108 | 3 863 266 | 4 071 095 | 3 626 564 | 3 714 555 | 4 870 772 | 5 170 815 | 5 258 080 |
| Capital expenditure & funds sources | | | | | | | | |
| Capital expenditure | 7 778 719 | 8 930 055 | 8 941 663 | 9 543 581 | 9 905 570 | 8 589 421 | 9 450 731 | 8 958 526 |
| Transfers recognised - capital | 2 599 217 | 2 859 303 | 2 738 835 | 2 756 793 | 3 498 986 | 3 364 807 | 3 503 518 | 3 660 315 |
| Public contributions & donations | 14 923 | 475 453 | 363 909 | 114 254 | 114 254 | 252 428 | 257 585 | 161 500 |
| Borrowing | 1 214 054 | 3 053 158 | 3 292 934 | 2 626 777 | 2 626 777 | 2 998 386 | 2 349 726 | 2 742 874 |
| Internally generated funds | 3 950 525 | 2 542 141 | 2 545 984 | 4 045 757 | 3 665 553 | 1 973 800 | 3 339 902 | 2 393 837 |
| Total sources of capital funds | 7 778 719 | 8 930 055 | 8 941 663 | 9 543 581 | 9 905 570 | 8 589 421 | 9 450 731 | 8 958 526 |
| Financial position | | | | | | | | |
| Total current assets | 14 922 513 | 16 182 307 | 13 570 609 | 18 575 300 | 15 393 497 | 14 915 234 | 16 548 024 | 20 059 581 |
| Total non current assets | 52 001 972 | 61 343 993 | 67 780 720 | 71 207 291 | 71 545 833 | 76 654 298 | 82 303 590 | 86 386 121 |
| Total current liabilities | 13 853 612 | 13 594 522 | 14 226 529 | 15 944 838 | 17 230 192 | 14 418 765 | 14 719 879 | 15 712 521 |
| Total non current liabilities | 17 698 880 | 24 637 483 | 23 999 114 | 28 129 218 | 23 236 634 | 26 154 682 | 28 405 558 | 30 162 993 |
| Community wealth/Equity | 35 371 993 | 39 294 295 | 43 125 686 | 45 708 535 | 46 472 505 | 50 996 085 | 55 726 177 | 60 570 188 |
| Cash flows | | | | | | | | |
| Net cash from (used) operating | 6 263 156 | 7 386 819 | 5 975 709 | 7 593 253 | 7 420 297 | 8 518 927 | 9 556 088 | 9 985 546 |
| Net cash from (used) investing | -7 771 736 | -9 885 979 | -8 595 440 | -9 698 313 | -10 040 456 | -6 333 690 | -10 025 620 | -9 790 054 |
| Net cash from (used) financing | 1 421 390 | 2 065 058 | 2 109 942 | 2 042 360 | 1 517 207 | -264 334 | 1 841 002 | 2 211 091 |
| Cash/cash equivalents at the year end | 5 313 656 | 4 879 554 | 4 369 765 | 3 690 045 | 3 266 813 | 5 187 717 | 6 559 187 | 8 965 771 |
| Cash backing/surplus reconciliation | | | | | | | | |
| Cash and investments available | 7 559 214 | 9 468 189 | 8 208 809 | 6 057 379 | 4 989 195 | 7 799 308 | 10 200 227 | 13 019 605 |
| Application of cash and investments | 6 891 123 | 6 823 859 | 9 750 485 | 4 220 755 | 7 164 329 | 7 757 492 | 8 799 188 | 9 117 615 |
| Balance - surplus (shortfall) | 668 091 | 2 644 330 | -1 541 676 | 1 836 624 | -2 175 134 | 41 816 | 1 401 040 | 3 901 990 |
| Asset management | | | | | | | | |
| Asset register summary (WDV) | 49 053 659 | 56 932 250 | 62 712 665 | 66 860 144 | 67 989 491 | 72 204 839 | 76 464 925 | 80 594 031 |
| Depreciation | 2 124 347 | 2 391 018 | 2 794 082 | 3 567 343 | 3 567 343 | 3 983 224 | 4 401 329 | 4 882 522 |
| Renewal of Existing Assets | 4 016 399 | 3 808 066 | 4 022 395 | 2 069 326 | 2 431 315 | 5 239 422 | 5 142 593 | 4 830 215 |
| Repairs and Maintenance | 2 483 465 | 3 440 695 | 3 647 137 | 4 780 352 | 4 780 352 | 4 354 709 | 4 616 637 | 4 944 386 |

Explanatory notes to table A1: Budget Summary

1. Table A1 is a budget summary and provides an overview of the City's budget that includes all major financial components (i.e. operating, capital expenditure, financial position, cash flow, and MFMA funding compliance).
2. Financial management reforms emphasises the importance of the municipal budget being funded. This requires the simultaneous assessment of the Financial Performance, Financial Position and Cash Flow Budgets, along with the Capital Budget. The Budget Summary provides the key information in this regard:
 - a. The operating surplus is positive over the medium term;
 - b. The capital budget has grown from approximately R7.8 billion in 2013/14 to R8.6 billion in 2017/18. The City's is accelerating service delivery through an intensive capital investment programme;
 - c. Borrowing is incorporated in the net cash from financing on the Cash Flow Budget;
 - d. Internally generated funds are financed from a combination of the current operating surplus and accumulated cash-backed surpluses from previous years; and
 - e. The cash of the City is projected to be approximately R5.2 billion at the end of the 2017/18 financial year. It will be approximately R8.9 billion in the outer year.
3. The City's cash backing / surplus reconciliation over the medium term budget shows a positive outcome, which is an indication that the City will be able to afford its commitments over the next three years.

Table A2: Consolidated Budgeted Financial Performance (revenue and expenditure by standard classification)

| Functional Classification Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Revenue - Functional | | | | | | | | |
| Governance and administration | 13 488 501 | 14 122 175 | 14 262 053 | 15 019 056 | 15 126 236 | 16 578 721 | 17 867 448 | 19 097 711 |
| Executive and council | 10 227 | 1 175 | 61 858 | 63 148 | 64 444 | 6 010 | 6 364 | 6 708 |
| Finance and administration | 13 478 273 | 14 121 000 | 14 200 195 | 14 955 908 | 15 061 792 | 16 572 711 | 17 861 084 | 19 091 003 |
| Community and public safety | 2 678 831 | 2 759 146 | 2 567 007 | 3 502 919 | 3 123 134 | 3 011 693 | 3 428 245 | 3 344 974 |
| Community and social services | 129 819 | 98 524 | 121 930 | 147 272 | 167 082 | 156 797 | 169 371 | 230 145 |
| Sport and recreation | 122 055 | 117 946 | 128 383 | 117 862 | 138 962 | 124 059 | 127 767 | 137 558 |
| Public safety | 1 713 006 | 971 978 | 701 131 | 1 438 061 | 971 320 | 1 118 714 | 1 177 675 | 1 242 475 |
| Housing | 550 682 | 1 389 166 | 1 417 259 | 1 619 259 | 1 649 552 | 1 430 982 | 1 732 047 | 1 516 982 |
| Health | 163 269 | 181 531 | 197 760 | 180 465 | 196 218 | 181 141 | 221 385 | 217 814 |
| Economic and environmental services | 1 275 110 | 2 420 192 | 2 356 199 | 2 663 620 | 2 793 334 | 2 894 416 | 3 085 475 | 3 492 435 |
| Planning and development | 530 300 | 583 825 | 790 814 | 707 610 | 761 181 | 938 482 | 951 498 | 1 063 329 |
| Road transport | 692 017 | 1 778 270 | 1 491 487 | 1 851 210 | 1 937 843 | 1 880 234 | 2 059 617 | 2 354 806 |
| Environmental protection | 52 793 | 58 097 | 73 898 | 104 800 | 94 310 | 75 700 | 74 360 | 74 300 |
| Trading services | 21 144 007 | 22 478 117 | 25 295 500 | 27 746 385 | 27 965 002 | 29 729 756 | 32 165 211 | 34 343 571 |
| Energy sources | 12 927 870 | 13 436 520 | 15 341 973 | 16 897 923 | 17 458 989 | 17 071 458 | 18 577 077 | 19 645 169 |
| Water management | 4 217 349 | 4 641 749 | 5 032 379 | 5 631 470 | 5 423 525 | 6 624 300 | 7 126 480 | 7 736 773 |
| Waste water management | 2 811 566 | 3 094 499 | 3 354 919 | 3 754 314 | 3 615 684 | 4 416 200 | 4 750 987 | 5 157 849 |
| Waste management | 1 187 222 | 1 305 348 | 1 566 229 | 1 462 678 | 1 466 804 | 1 617 798 | 1 710 667 | 1 803 780 |
| Other | | | | | | | | |
| Total Revenue - Functional | 38 586 449 | 41 779 630 | 44 480 758 | 48 931 980 | 49 007 706 | 52 214 586 | 56 546 379 | 60 278 690 |
| Expenditure - Functional | | | | | | | | |
| Governance and administration | 5 869 831 | 6 479 544 | 7 429 255 | 7 577 599 | 7 849 638 | 8 705 764 | 9 496 365 | 9 969 154 |
| Executive and council | 1 062 399 | 1 317 979 | 1 688 052 | 1 443 035 | 1 489 031 | 1 405 288 | 1 506 451 | 1 596 834 |
| Finance and administration | 4 807 432 | 5 161 565 | 5 741 203 | 6 134 564 | 6 360 607 | 7 240 476 | 7 904 914 | 8 254 320 |
| Community and public safety | 6 694 828 | 6 624 021 | 6 676 385 | 7 687 543 | 7 104 091 | 7 726 314 | 8 358 260 | 9 044 359 |
| Community and social services | 1 124 601 | 1 211 031 | 1 382 301 | 1 465 067 | 1 004 177 | 1 423 108 | 1 504 534 | 1 589 846 |
| Sport and recreation | 762 683 | 772 199 | 807 026 | 897 770 | 897 327 | 953 665 | 1 013 021 | 1 073 633 |
| Public safety | 3 246 173 | 2 770 111 | 2 623 912 | 3 236 961 | 3 106 585 | 3 293 095 | 3 523 972 | 3 979 178 |
| Housing | 929 526 | 1 185 018 | 1 082 560 | 1 312 254 | 1 254 167 | 1 115 505 | 1 312 466 | 1 340 084 |
| Health | 631 845 | 685 662 | 780 586 | 775 491 | 841 835 | 940 941 | 1 004 267 | 1 061 618 |
| Economic and environmental services | 3 109 610 | 3 743 536 | 4 060 282 | 5 092 506 | 5 378 192 | 5 151 928 | 5 720 605 | 6 164 830 |
| Planning and development | 576 829 | 748 593 | 1 166 323 | 1 626 968 | 1 788 990 | 1 405 499 | 1 635 907 | 1 811 031 |
| Road transport | 2 354 209 | 2 811 712 | 2 714 259 | 3 269 899 | 3 389 063 | 3 551 591 | 3 881 030 | 4 146 317 |
| Environmental protection | 178 573 | 183 230 | 179 700 | 195 639 | 200 139 | 194 838 | 203 668 | 207 482 |
| Trading services | 19 154 320 | 21 308 051 | 22 497 644 | 25 364 711 | 25 375 060 | 26 156 110 | 28 293 557 | 30 312 195 |
| Energy sources | 11 390 680 | 12 682 948 | 13 455 745 | 15 344 993 | 15 357 330 | 14 838 925 | 15 973 102 | 17 208 258 |
| Water management | 3 639 856 | 4 016 360 | 4 359 904 | 4 807 792 | 4 777 886 | 5 423 607 | 5 923 850 | 6 301 161 |
| Waste water management | 2 426 571 | 2 677 573 | 2 906 602 | 3 205 194 | 3 185 257 | 3 615 738 | 3 949 233 | 4 200 774 |
| Waste management | 1 697 213 | 1 931 170 | 1 775 392 | 2 006 732 | 2 054 587 | 2 277 840 | 2 447 372 | 2 602 002 |
| Other | | | | | | | | |
| Total Expenditure - Functional | 34 828 589 | 38 155 151 | 40 663 566 | 45 722 359 | 45 706 982 | 47 740 117 | 51 868 787 | 55 490 539 |
| Surplus/(Deficit) for the year | 3 757 860 | 3 624 478 | 3 817 192 | 3 209 621 | 3 300 724 | 4 474 469 | 4 677 592 | 4 788 151 |

Explanatory notes to table A2: Budgeted Financial Performance (revenue and expenditure by standard classification)

1. Table A2 is a view of the budgeted financial performance in relation to revenue and expenditure per standard classification. The standard classification divides the municipal services into functional areas. Municipal revenue, operating expenditure and capital expenditure are then classified in terms of each of these functional areas which enables the National Treasury to compile "whole of government" report.
2. The total revenue on this table includes capital transfers and expenditure includes taxation.

The table below reflects the surplus/(deficit) of trading services accounts.

| Description R thousand | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Electricity | | | | | | | | |
| Revenue (incl. capital grants) | 12 928 | 13 526 | 14 577 | 16 898 | 17 459 | 17 071 | 18 577 | 19 645 |
| Expenditure | 11 438 | 12 689 | 13 621 | 15 345 | 15 357 | 14 839 | 15 973 | 17 208 |
| Surplus/(Deficit) for the year | 1 489 | 837 | 956 | 1 553 | 2 102 | 2 233 | 2 604 | 2 437 |
| % Surplus/(Deficit) | 11.5% | 6.2% | 6.6% | 9.2% | 12.0% | 13.1% | 14.0% | 12.4% |
| Water and Wastewater Management | | | | | | | | |
| Revenue (incl. capital grants) | 7 029 | 7 826 | 8 637 | 9 386 | 9 039 | 11 041 | 11 877 | 12 895 |
| Expenditure | 6 066 | 6 694 | 7 432 | 8 013 | 7 963 | 9 039 | 9 873 | 10 502 |
| Surplus/(Deficit) for the year | 962 | 1 132 | 1 205 | 1 373 | 1 076 | 2 001 | 2 004 | 2 393 |
| % Surplus/(Deficit) | 13.7% | 14.5% | 14.0% | 14.6% | 11.9% | 18.1% | 16.9% | 18.6% |
| Waste management | | | | | | | | |
| Revenue (incl. capital grants) | 1 223 | 1 319 | 1 454 | 1 463 | 1 467 | 1 618 | 1 711 | 1 804 |
| Expenditure | 1 215 | 1 932 | 1 773 | 2 006 | 2 054 | 2 278 | 2 447 | 2 602 |
| Surplus/(Deficit) for the year | 8 | -613 | -319 | -544 | -587 | -660 | -736 | -798 |
| % Surplus/(Deficit) | 0.6% | -46.5% | -22.0% | -37.2% | -40.1% | -40.8% | -43.0% | -44.2% |

1. The electricity trading surplus is R2.2 billion, R2.6 billion and R2.4 billion over the medium.
2. The surplus on the water and wastewater management account are increasing over the medium term translating into a surplus of R2 billion, R2 billion and R2.3 billion for each of the respective financial years.
3. The deficit on waste management are relatively stable over the medium term from R660 million in 2017/18 to R798 million in 2019/20. The deficit of waste management is cross-subsidised by the property rates account.
4. The surpluses on the trading accounts are utilised as an internal funding source for the capital investment (asset renewal, refurbishment and the development of new asset infrastructure).

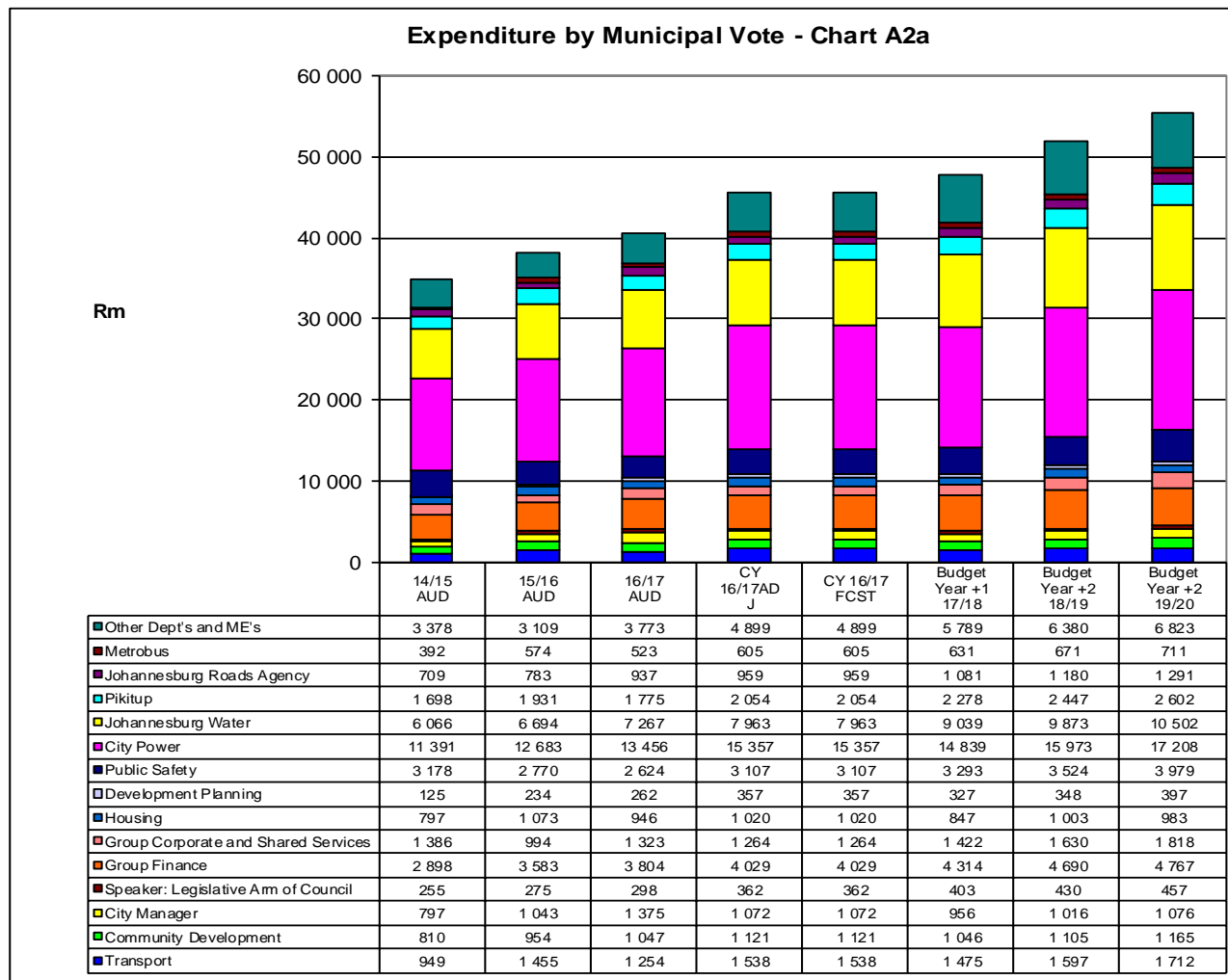
5. Table A3: Consolidated Budgeted Financial Performance (revenue and expenditure by municipal vote)

| Vote Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| Revenue by Vote | | | | | | | | |
| Vote 1 - Economic Development | (4 792) | 11 259 | 24 941 | 3 428 | 8 428 | 1 037 | – | – |
| Vote 2 - Environment, Infrastructure and Services | 52 793 | 58 097 | 73 898 | 104 800 | 94 310 | 75 700 | 74 360 | 74 300 |
| Vote 3 - Transport | 135 715 | 1 527 594 | 1 220 139 | 1 124 149 | 1 160 149 | 1 152 476 | 1 274 957 | 1 363 120 |
| Vote 4 - Community Development | 87 206 | 56 907 | 64 406 | 89 966 | 103 676 | 95 834 | 109 346 | 166 879 |
| Vote 5 - Health | 163 269 | 181 531 | 197 760 | 180 465 | 196 218 | 181 141 | 221 385 | 217 814 |
| Vote 6 - Social Development | 1 951 | 2 691 | 582 | 3 559 | 3 559 | 2 249 | 621 | 655 |
| Vote 7 - Group Forensic Investigation Services | – | – | – | – | – | – | – | – |
| Vote 8 - Office of the Ombudsman | – | – | – | – | – | – | – | – |
| Vote 9 - City Manager | 10 226 | 1 147 | 61 831 | 63 148 | 64 444 | 6 010 | 6 364 | 6 708 |
| Vote 10 - Speaker: Legislative Arm of Council | 1 | 28 | 27 | – | – | – | – | – |
| Vote 11 - Group Finance | 13 195 105 | 13 603 742 | 13 870 239 | 14 737 902 | 14 807 916 | 16 297 300 | 17 569 834 | 18 785 356 |
| Vote 12 - Group Corporate and Shared Services | 171 289 | 21 833 | 31 903 | 12 700 | 21 400 | 23 309 | 24 707 | 26 059 |
| Vote 13 - Housing | 335 626 | 1 297 146 | 1 300 738 | 1 402 072 | 1 335 949 | 1 259 638 | 1 562 671 | 1 362 404 |
| Vote 14 - Development Planning | 104 451 | 148 562 | 142 857 | 196 481 | 196 481 | 237 110 | 194 000 | 202 079 |
| Vote 15 - Public Safety | 1 713 006 | 971 978 | 701 131 | 1 438 061 | 971 320 | 1 118 714 | 1 177 675 | 1 242 475 |
| Vote 16 - Municipal Entities Accounts | 438 292 | 429 652 | 271 835 | 663 650 | 836 549 | 662 081 | 684 692 | 887 430 |
| Vote 17 - City Power | 12 927 870 | 13 436 520 | 15 341 973 | 16 897 923 | 17 458 989 | 17 071 458 | 18 577 077 | 19 645 169 |
| Vote 18 - Johannesburg Water | 7 028 915 | 7 736 248 | 8 387 298 | 9 385 784 | 9 039 209 | 11 040 500 | 11 877 467 | 12 894 622 |
| Vote 19 - Pikitup | 1 187 222 | 1 305 348 | 1 566 229 | 1 462 678 | 1 466 804 | 1 617 798 | 1 710 667 | 1 803 780 |
| Vote 20 - Johannesburg Roads Agency | 183 696 | 131 911 | 169 672 | 173 000 | 158 600 | 175 000 | 180 000 | 189 720 |
| Vote 21 - Metrobus | 123 398 | 118 765 | 101 676 | 166 061 | 173 450 | 167 504 | 177 387 | 186 966 |
| Vote 22 - Johannesburg City Parks and Zoo | 122 055 | 117 946 | 128 383 | 117 862 | 117 362 | 120 059 | 125 767 | 132 558 |
| Vote 23 - Johannesburg Development Agency | 35 595 | 72 467 | 82 455 | 87 613 | 77 860 | 82 172 | 88 765 | 94 378 |
| Vote 24 - Johannesburg Property Company | 94 743 | 65 773 | 26 218 | 22 845 | 50 015 | 36 775 | 39 999 | 42 158 |
| Vote 25 - Metropolitan Trading Company | – | – | 138 980 | 26 639 | 64 305 | 160 292 | 197 875 | 214 382 |
| Vote 26 - Joburg Market | 350 531 | 351 538 | 401 581 | 393 449 | 414 107 | 437 871 | 469 358 | 522 490 |
| Vote 27 - Johannesburg Social Housing Company | 87 623 | 92 020 | 117 065 | 123 998 | 126 759 | 133 844 | 142 001 | 154 747 |
| Vote 28 - Joburg City Theatres | 40 662 | 38 927 | 56 941 | 53 747 | 59 847 | 58 714 | 59 404 | 62 611 |
| Total Revenue by Vote | 38 586 449 | 41 779 630 | 44 480 758 | 48 931 980 | 49 007 706 | 52 214 586 | 56 546 379 | 60 278 690 |
| Expenditure by Vote to be appropriated | | | | | | | | |
| Vote 1 - Economic Development | 77 470 | 149 822 | 214 076 | 235 248 | 235 248 | 228 400 | 241 084 | 254 415 |
| Vote 2 - Environment, Infrastructure and Services | 178 573 | 183 230 | 179 700 | 195 639 | 200 139 | 194 838 | 203 668 | 207 482 |
| Vote 3 - Transport | 948 880 | 1 454 998 | 1 254 292 | 1 494 880 | 1 537 580 | 1 475 039 | 1 597 414 | 1 711 908 |
| Vote 4 - Community Development | 809 612 | 954 381 | 1 046 891 | 1 120 793 | 1 120 703 | 1 046 082 | 1 105 469 | 1 164 747 |
| Vote 5 - Health | 625 845 | 685 662 | 780 586 | 775 491 | 841 835 | 940 941 | 1 004 267 | 1 061 618 |
| Vote 6 - Social Development | 147 298 | 149 156 | 192 677 | 196 638 | 198 328 | 208 486 | 220 348 | 233 807 |
| Vote 7 - Group Forensic Investigation Services | – | – | – | – | – | 60 000 | 85 000 | 118 000 |
| Vote 8 - Office of the Ombudsman | – | – | 15 392 | 54 478 | 54 478 | 46 466 | 60 133 | 63 737 |
| Vote 9 - City Manager | 797 413 | 1 042 792 | 1 375 047 | 1 026 498 | 1 072 494 | 955 738 | 1 015 993 | 1 076 066 |
| Vote 10 - Speaker: Legislative Arm of Council | 254 598 | 275 187 | 297 614 | 362 059 | 362 059 | 403 084 | 430 325 | 457 031 |
| Vote 11 - Group Finance | 2 897 780 | 3 582 533 | 3 803 646 | 3 935 840 | 4 028 791 | 4 314 293 | 4 690 379 | 4 767 104 |
| Vote 12 - Group Corporate and Shared Services | 1 386 176 | 993 616 | 1 322 974 | 1 111 143 | 1 263 962 | 1 422 329 | 1 629 715 | 1 818 225 |
| Vote 13 - Housing | 797 381 | 1 073 397 | 946 427 | 1 083 049 | 1 019 949 | 847 244 | 1 002 583 | 983 103 |
| Vote 14 - Development Planning | 125 423 | 234 277 | 262 447 | 353 213 | 356 876 | 326 778 | 347 647 | 396 714 |
| Vote 15 - Public Safety | 3 177 766 | 2 770 111 | 2 623 912 | 3 236 961 | 3 106 585 | 3 293 095 | 3 523 972 | 3 979 178 |
| Vote 16 - Municipal Entities Accounts | 699 512 | 223 438 | 172 381 | 1 609 265 | 1 086 675 | 1 319 841 | 1 580 329 | 1 702 598 |
| Vote 17 - City Power | 11 390 680 | 12 682 948 | 13 455 745 | 15 344 993 | 15 357 330 | 14 838 925 | 15 973 102 | 17 208 258 |
| Vote 18 - Johannesburg Water | 6 066 427 | 6 693 933 | 7 266 506 | 8 012 986 | 7 963 143 | 9 039 345 | 9 873 083 | 10 501 935 |
| Vote 19 - Pikitup | 1 697 649 | 1 931 170 | 1 775 392 | 2 006 439 | 2 054 294 | 2 277 547 | 2 447 079 | 2 601 709 |
| Vote 20 - Johannesburg Roads Agency | 709 166 | 783 093 | 936 976 | 867 896 | 959 078 | 1 081 028 | 1 180 340 | 1 290 885 |
| Vote 21 - Metrobus | 391 974 | 573 621 | 522 991 | 606 835 | 605 117 | 630 781 | 671 191 | 710 859 |
| Vote 22 - Johannesburg City Parks and Zoo | 734 308 | 772 199 | 807 026 | 823 511 | 823 068 | 875 229 | 930 821 | 986 676 |
| Vote 23 - Johannesburg Development Agency | 58 473 | 75 884 | 95 634 | 86 427 | 86 427 | 93 644 | 99 926 | 105 986 |
| Vote 24 - Johannesburg Property Company | 391 757 | 361 979 | 442 201 | 495 648 | 495 921 | 897 528 | 949 216 | 1 003 904 |
| Vote 25 - Metropolitan Trading Company | – | – | 276 640 | 90 517 | 223 347 | 254 896 | 296 695 | 326 364 |
| Vote 26 - Joburg Market | 263 641 | 288 611 | 317 525 | 317 832 | 343 361 | 357 348 | 379 505 | 408 813 |
| Total Expenditure by Vote | 34 828 589 | 38 155 151 | 40 663 566 | 45 722 359 | 45 706 982 | 47 740 117 | 51 868 787 | 55 490 539 |
| Surplus/(Deficit) for the year | 3 757 860 | 3 624 478 | 3 817 192 | 3 209 621 | 3 300 724 | 4 474 469 | 4 677 592 | 4 788 151 |

Explanatory notes to Table A3: Budgeted Financial Performance (revenue and expenditure by municipal vote)

1. Table A3 is a view of the budgeted financial performance in relation to the revenue and expenditure per municipal vote. This table facilitates the view of the budgeted operating performance in relation to the organisational structure of the City.
2. Note the total revenue on this table includes capital transfers and expenditure includes taxation and excludes internal transfers.
3. The five biggest votes/budgets are City Power (R15.5 billion), Johannesburg Water (R9.6 billion), Group Finance (R4.3 billion), Public Safety (R3.3 billion) and Pikitup (R2.3 billion).

Graph: Expenditure by Municipal Vote



Graph: Expenditure by Municipal Vote (Trend)

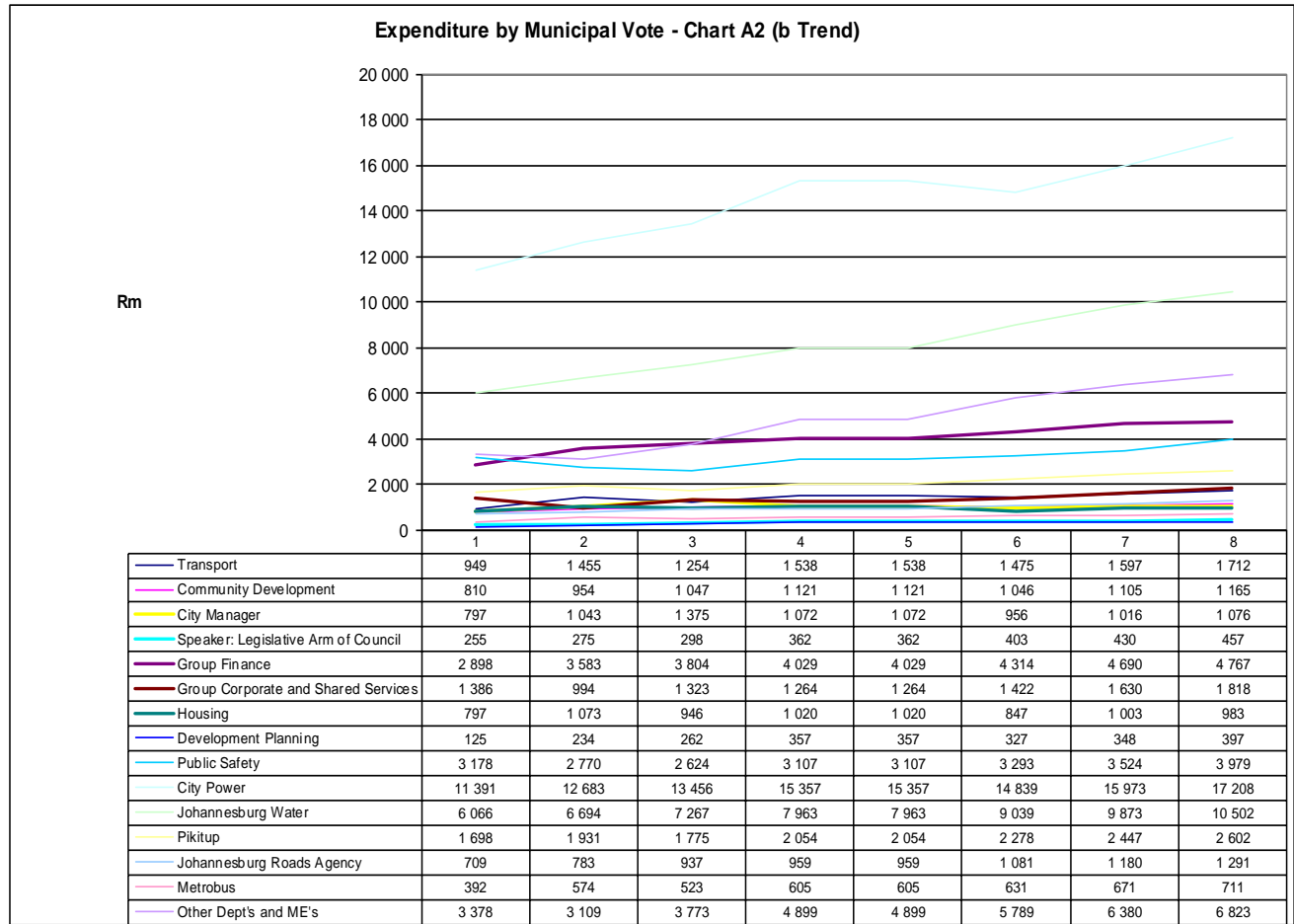


Table A4: Consolidated Budgeted Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 medium term Revenue & Expenditure Framework | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Revenue By Source | | | | | | | | |
| Property rates | 7 215 938 | 7 674 889 | 8 138 059 | 8 189 000 | 8 259 000 | 9 005 517 | 9 536 842 | 10 051 832 |
| Service charges - electricity revenue | 12 339 075 | 12 878 451 | 14 060 011 | 15 046 932 | 15 046 932 | 15 905 848 | 17 306 963 | 18 609 411 |
| Service charges - water revenue | 3 966 998 | 4 193 698 | 4 916 100 | 5 785 951 | 5 439 240 | 6 865 008 | 7 470 615 | 8 092 454 |
| Service charges - sanitation revenue | 2 248 403 | 2 716 878 | 2 739 019 | 3 425 653 | 3 422 530 | 3 890 049 | 4 233 225 | 4 585 599 |
| Service charges - refuse revenue | 1 138 191 | 1 206 397 | 1 302 404 | 1 364 135 | 1 353 039 | 1 479 507 | 1 566 798 | 1 651 405 |
| Service charges - other | 423 324 | 509 511 | 459 945 | 496 958 | 508 297 | 564 037 | 598 911 | 632 722 |
| Rental of facilities and equipment | 208 237 | 229 329 | 290 699 | 321 242 | 314 821 | 333 712 | 355 102 | 379 969 |
| Interest earned - external investments | 310 033 | 382 240 | 365 224 | 274 300 | 275 600 | 285 600 | 296 100 | 306 316 |
| Interest earned - outstanding debtors | 94 002 | 130 404 | 152 309 | 190 406 | 178 635 | 169 708 | 185 322 | 202 218 |
| Dividends received | - | - | - | - | - | - | - | - |
| Fines, penalties and forfeits | 1 132 203 | 679 400 | 402 130 | 1 105 145 | 629 695 | 757 921 | 800 578 | 844 535 |
| Licences and permits | 1 170 | 1 121 | 1 211 | 790 | 7 300 | 6 033 | 5 939 | 5 926 |
| Agency services | 193 643 | 204 111 | 214 639 | 663 431 | 676 534 | 718 102 | 764 151 | 832 871 |
| Transfers and subsidies | 5 190 365 | 5 987 772 | 6 181 068 | 6 725 515 | 6 726 763 | 7 125 491 | 8 116 643 | 8 626 645 |
| Other revenue | 1 488 669 | 1 642 236 | 2 150 378 | 2 446 475 | 2 531 080 | 1 465 818 | 1 523 087 | 1 609 972 |
| Gains on disposal of PPE | - | - | - | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 |
| Total Revenue (excluding capital transfers and contributions) | 35 950 251 | 38 436 437 | 41 373 197 | 46 060 933 | 45 394 466 | 48 597 351 | 52 785 276 | 56 456 875 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 7 942 566 | 8 589 106 | 8 999 009 | 10 464 405 | 10 622 409 | 11 689 782 | 12 708 953 | 13 791 791 |
| Remuneration of councillors | 120 639 | 127 499 | 133 887 | 153 699 | 153 699 | 160 691 | 170 346 | 181 248 |
| Debt impairment | 2 977 382 | 3 862 791 | 2 492 311 | 3 286 247 | 3 088 401 | 3 052 174 | 3 192 297 | 3 367 554 |
| Depreciation & asset impairment | 2 124 347 | 2 391 018 | 2 794 082 | 3 567 343 | 3 567 343 | 3 983 224 | 4 401 329 | 4 882 522 |
| Finance charges | 1 440 800 | 1 580 009 | 1 941 504 | 2 321 693 | 2 321 728 | 2 472 088 | 2 577 830 | 2 520 932 |
| Bulk purchases | 11 792 735 | 12 562 745 | 13 860 723 | 15 323 211 | 15 206 278 | 15 380 224 | 16 399 343 | 17 675 170 |
| Other materials | 1 011 046 | 1 007 658 | 1 282 056 | 51 589 | 51 589 | 2 019 753 | 2 210 258 | 2 388 700 |
| Contracted services | 2 051 565 | 2 601 751 | 2 602 192 | 3 485 542 | 3 634 275 | 3 693 254 | 4 081 564 | 4 314 397 |
| Transfers and subsidies | 309 839 | 577 071 | 484 417 | 464 426 | 460 106 | 226 075 | 308 015 | 230 604 |
| Other expenditure | 4 051 215 | 4 593 109 | 5 565 454 | 6 187 236 | 6 187 323 | 4 666 548 | 5 325 629 | 5 667 692 |
| Loss on disposal of PPE | 615 207 | 23 606 | 254 027 | 25 | - | - | - | - |
| Total Expenditure | 34 437 341 | 37 916 363 | 40 409 662 | 45 305 416 | 45 293 151 | 47 343 814 | 51 375 564 | 55 020 610 |
| Surplus/(Deficit) | 1 512 910 | 520 074 | 963 534 | 755 517 | 101 315 | 1 253 537 | 1 409 712 | 1 436 265 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 2 599 217 | 2 859 303 | 2 738 835 | 2 756 793 | 3 498 986 | 3 364 807 | 3 503 518 | 3 660 315 |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | 36 981 | 475 453 | 363 909 | 114 254 | 114 254 | 252 428 | 257 585 | 161 500 |
| Transfers and subsidies - capital (in-kind - all) | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) after capital transfers & contributions | 4 149 108 | 3 854 830 | 4 066 279 | 3 626 564 | 3 714 555 | 4 870 772 | 5 170 815 | 5 258 080 |
| Taxation | 391 248 | 238 788 | 253 904 | 416 943 | 413 831 | 396 303 | 493 223 | 469 929 |
| Surplus/(Deficit) after taxation | 3 757 860 | 3 616 041 | 3 812 375 | 3 209 621 | 3 300 724 | 4 474 469 | 4 677 592 | 4 788 151 |
| Attributable to minorities | - | - | - | - | - | - | - | - |
| Surplus/(Deficit) attributable to municipality | 3 757 860 | 3 616 041 | 3 812 375 | 3 209 621 | 3 300 724 | 4 474 469 | 4 677 592 | 4 788 151 |
| Share of surplus/ (deficit) of associate | - | 8 436 | 4 816 | - | - | - | - | - |
| Surplus/(Deficit) for the year | 3 757 860 | 3 624 477 | 3 817 191 | 3 209 621 | 3 300 724 | 4 474 469 | 4 677 592 | 4 788 151 |

Explanatory notes to Table A4: Budgeted Financial Performance (revenue and expenditure)

- Table A4 is a view of the budgeted financial performance in relation to the revenue and expenditure per revenue and expenditure category. Total revenue is R48.6 billion, and it represents a revenue growth of 7.1%, 8.6% and 7% respectively over the 3 years. Major contributing items are the projected organic growth and tariff increases on property rates tax and service charges.

2. Revenue to be generated from property rates amounts to R9 billion in 2017/18 and R9.5 billion by 2019/20, which represents 18.4% of the operating revenue base of the City and it remains a significant funding source for the City of Johannesburg. The average property rates tariff is projected to increase by 6.2% for the 2017/18 financial year. The 9% increase in revenue mainly relates to revenue initiatives that have been introduced during the 2016/17 financial year estimated at R234.5 million additional property rates revenue in the 2017/18 financial year.
3. Service charges relating to electricity, water, sanitation, refuse removal and service charges other constitute the biggest component of the revenue basket of the City, totaling R28.7 billion for the 2017/18 financial year and increasing to R33.6 billion in 2019/20.

Service charges – electricity

The projected electricity revenue of R15.9 billion is approximately 6% increase from the 2016/17 financial year, the increase is based on a proposed average tariff increase for electricity of 2.28%, an 0% increase in units purchased and the strategic drive to reduce total electricity losses to a level of 19% in the 2017/18 financial year. The bulk purchase price increase is assumed at 0.31%. Additional revenue from revenue initiatives introduced during the previous financial year is estimated to bring in additional revenue of approximately R442.9 million in the 2017/18 financial year.

Service charges - water and sewerage

Projected water and sewerage charges are estimated at R10.8 billion, approximately 21% increase from the 2016/17 financial year. The increase is based on an average tariff increase of 12.2%, a proposed Rand Water tariff increase of 10.2%. Included in the revenue is an amount of approximately R320 million for the discontinuation of the 6kl free basic water as from 1 July 2017 and additional revenue of R280 million resulting from revenue initiatives introduced in the previous financial year.

Service charges – refuse

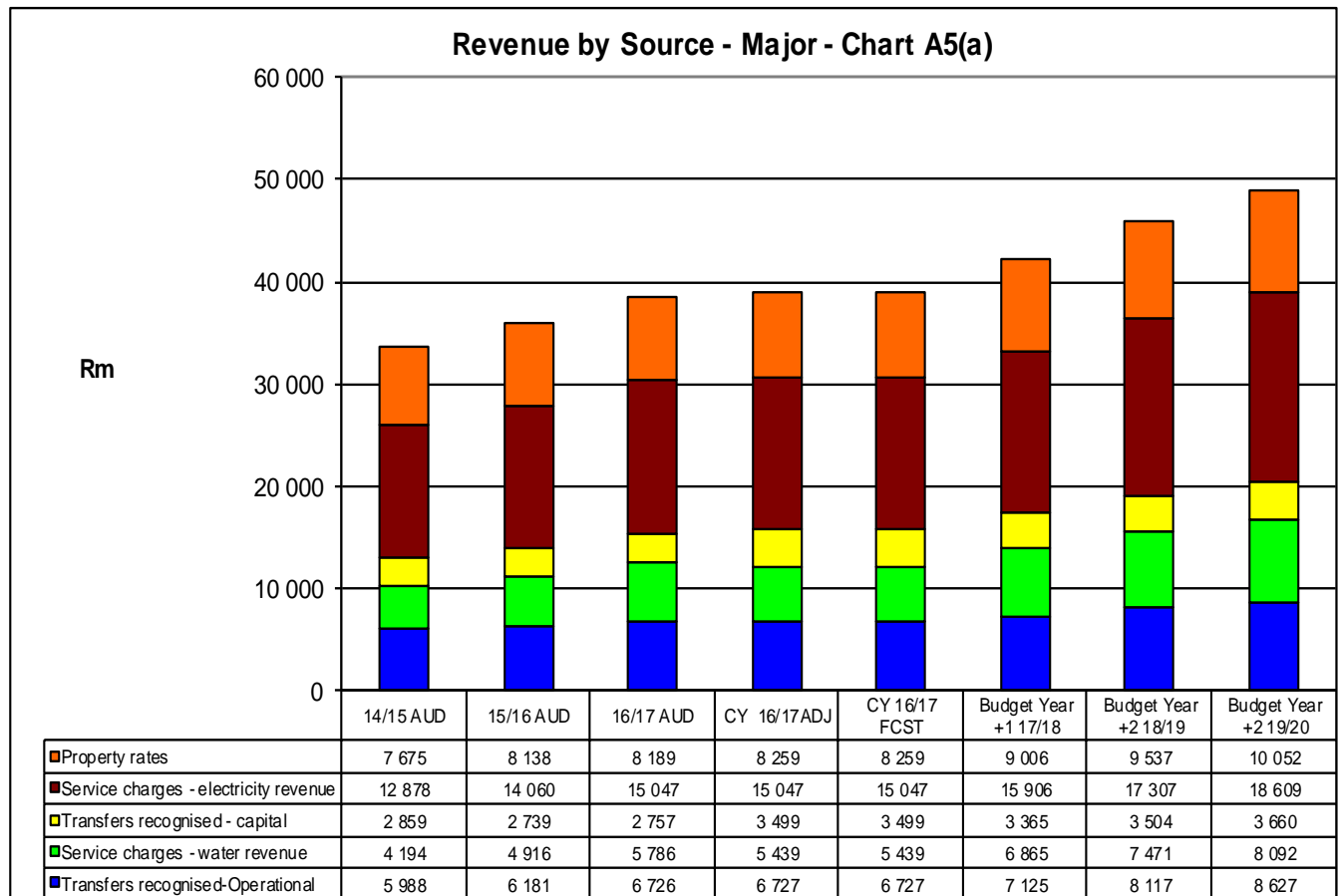
The average refuse tariff is projected to increase by 6.2% for the 2017/18 financial year. The 9% increase in revenue resulted mainly from the 6.2% proposed tariff increase and additional revenue of R42.6 million resulting from revenue initiatives introduced in the previous financial year.

4. Transfers recognised – operational includes allocations in respect of the equitable share R3.7 billion, fuel levy R2.7 billion, housing top structures R145.3 million and Public Transport Network Grant of R275.1 million.
5. Bulk purchases have increased over the 2013/14 to 2019/20 period, escalating from R11.8 billion in 2013/14 to R17.7 billion in 2018/19. These increases can be attributed to substantial increases in the cost of bulk electricity from Eskom and water from Rand Water.
6. Employee-related cost, one of the main cost drivers within the City's operating expenditure, increases from R7.9 billion in 2013/14 to R13.8 billion in 2019/20. The budgeted 2017/18 salary increase is based

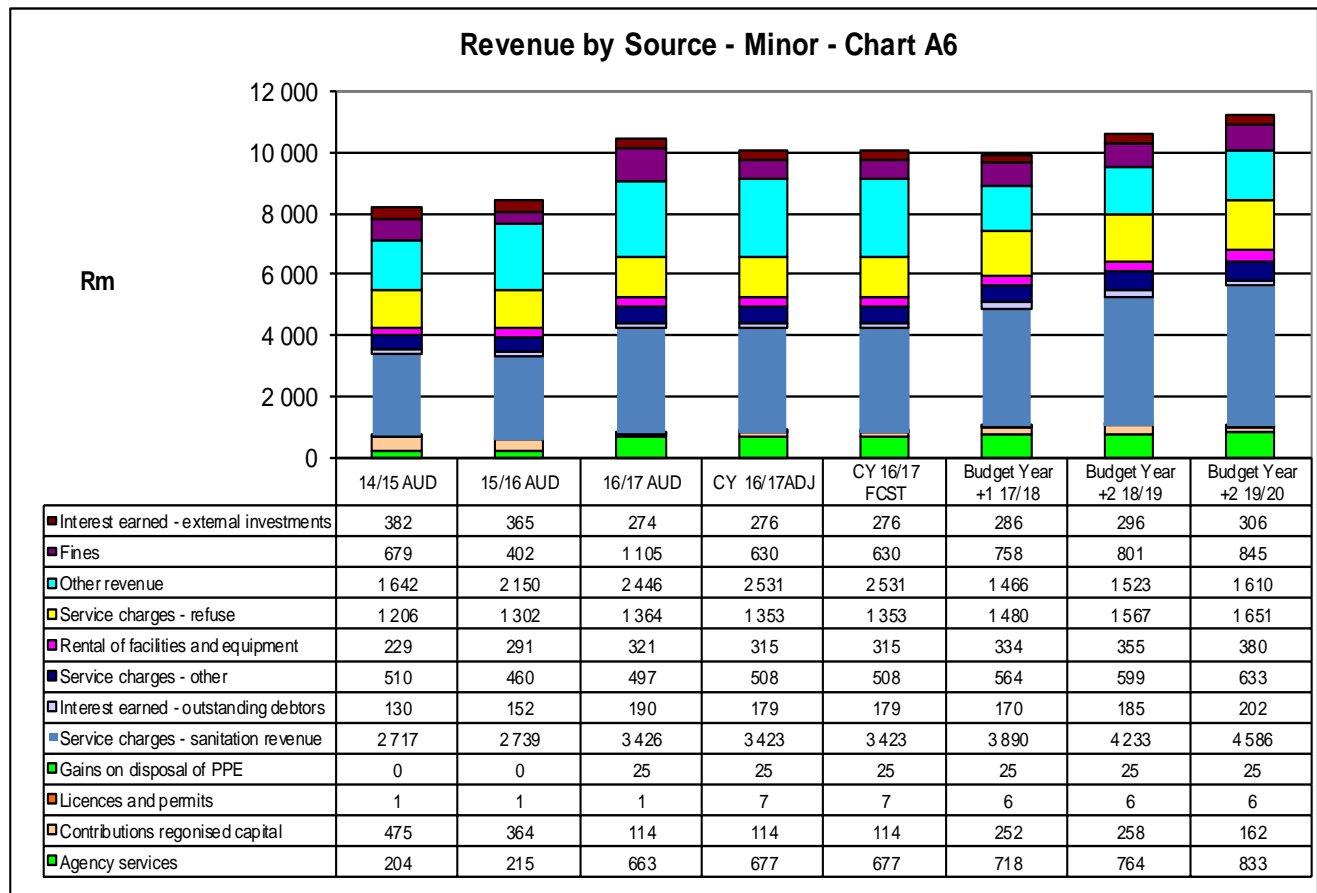
on the projected average CPI plus 1%.

7. Depreciation and Asset Impairment increases from R2.1 billion in 2013/14 to R4.8 billion in 2019/20. This increase is mainly due to the impact of the increased capital investment in infrastructure in the past and over the medium term budget.
8. Contracted service amounts to R3.7 billion in 2017/18 and is R59 million more than 2016/17. The low increase of 1.6% resulted from the drive to contain total expenditure to affordable levels.
9. Other expenditure increase with 7% from the 2016/17 financial year and it mainly resulted from additional allocation given to Pikitup (R17 million for street cleaning), Forensic Investigation Services (R23 million), Johannesburg Roads Agency (R64 million for road maintenance and group Finance (R150 million for ATTCOL).
10. The City is budgeting for a surplus (before taxation and capital transfers) of approximately R1.3 billion for 2017/18.

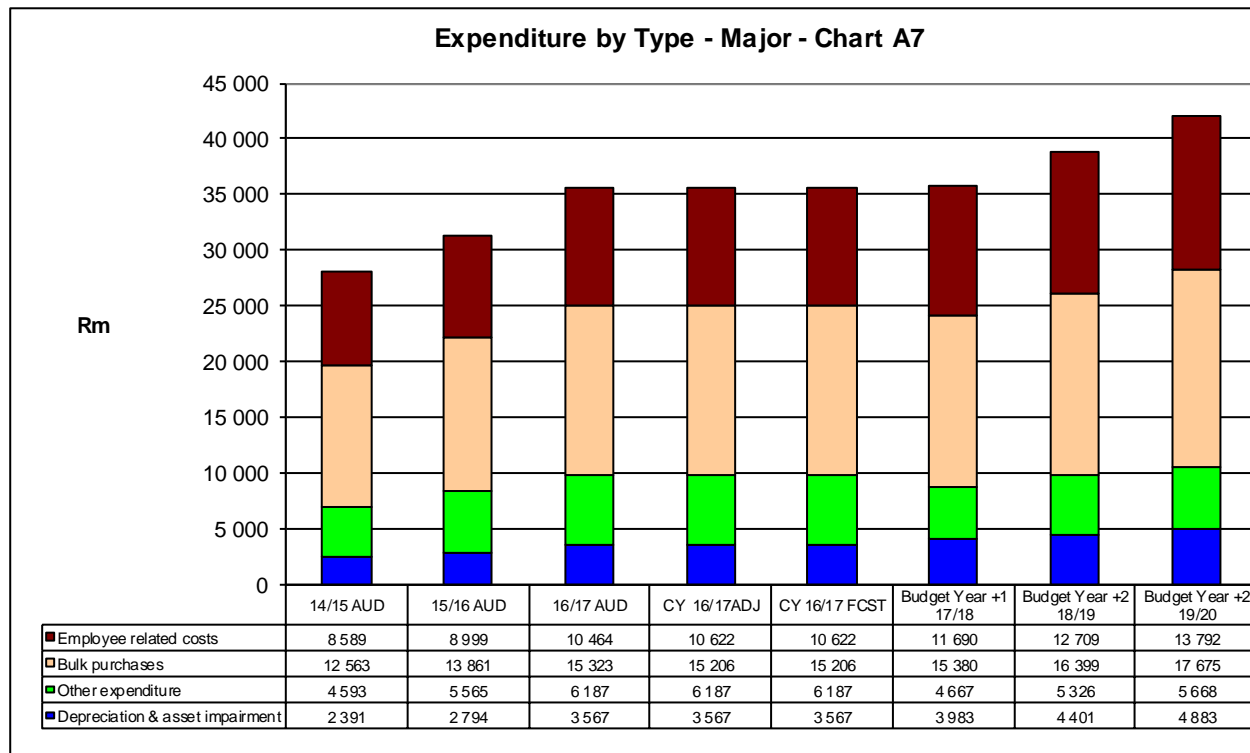
Graph: Revenue by source – Major



Graph: Revenue by source – Minor



Graph: Expenditure by type – Major



Graph: Expenditure by type – Minor

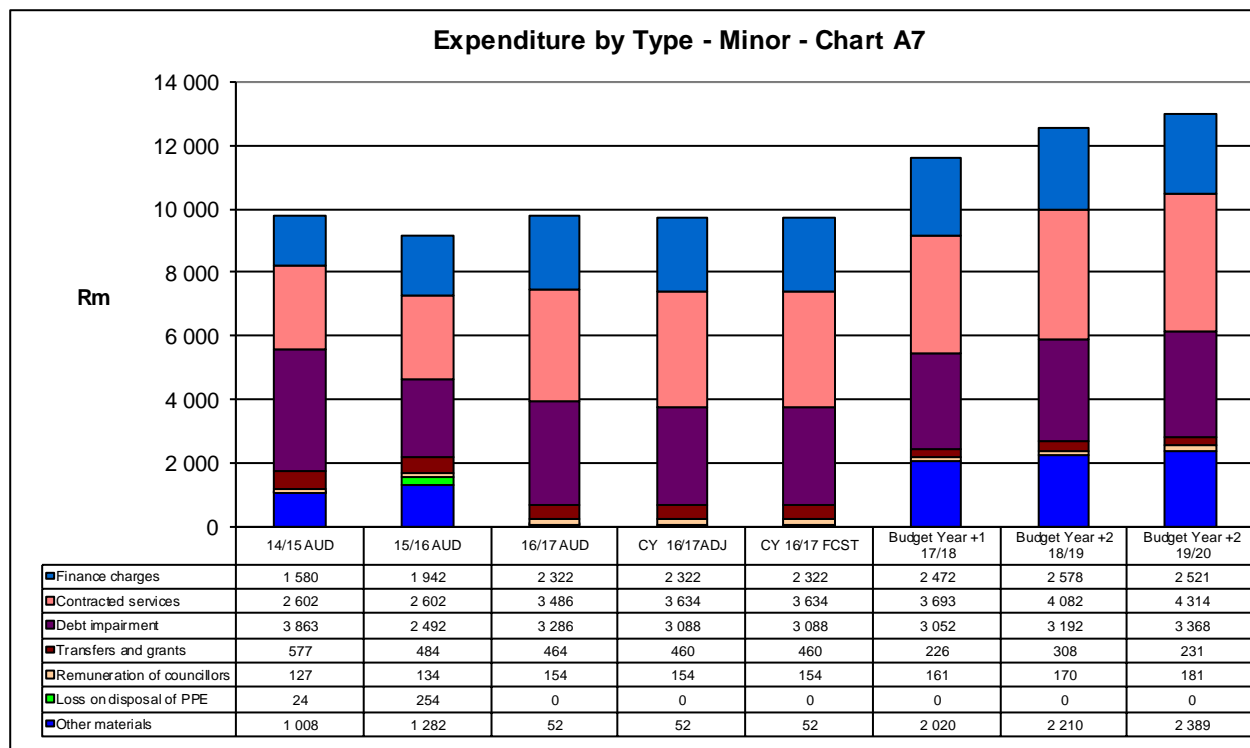


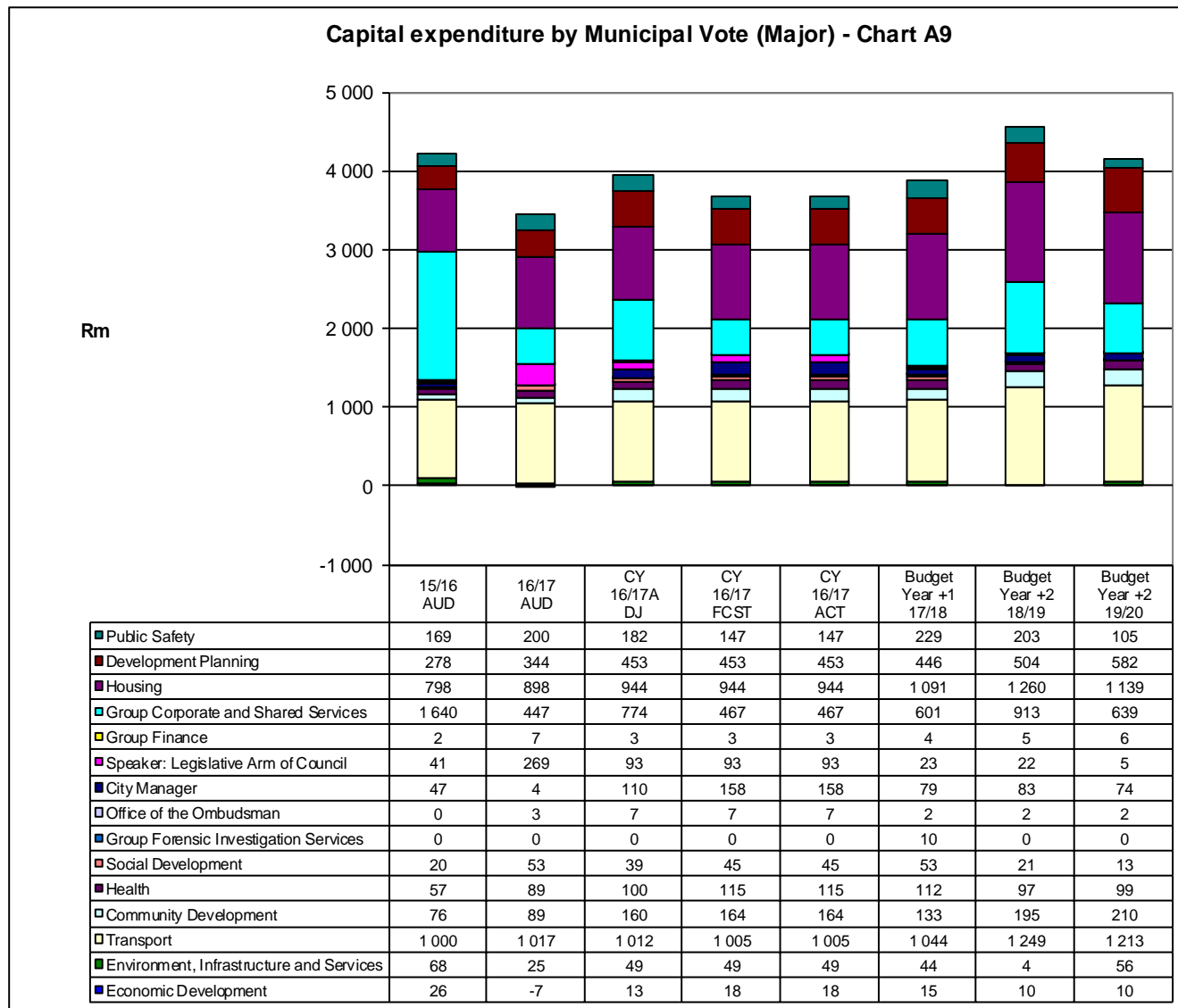
Table A5: Consolidated Budgeted Capital Expenditure by vote, standard classification and funding

| Vote Description R thousand | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017 to medium term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Capital expenditure - Vote | | | | | | | | |
| Multi-year expenditure to be appropriated | | | | | | | | |
| Vote 1 - Economic Development | 47 902 | 25 780 | (7 259) | 13 466 | 18 466 | 15 000 | 10 000 | 10 000 |
| Vote 2 - Environment, Infrastructure and Services | 25 213 | 68 486 | 25 166 | 48 930 | 48 930 | 43 605 | 4 440 | 55 650 |
| Vote 3 - Transport | 842 566 | 999 885 | 1 016 597 | 1 011 508 | 1 004 808 | 1 043 508 | 1 248 939 | 1 212 700 |
| Vote 4 - Community Development | 111 784 | 76 213 | 89 286 | 160 284 | 164 084 | 132 783 | 194 640 | 209 783 |
| Vote 5 - Health | 43 681 | 56 892 | 88 792 | 99 704 | 115 457 | 111 990 | 97 000 | 98 885 |
| Vote 6 - Social Development | 16 914 | 20 200 | 52 533 | 38 500 | 45 300 | 52 700 | 21 050 | 13 000 |
| Vote 7 - Group Forensic Investigation Services | - | - | - | - | - | 10 000 | - | - |
| Vote 8 - Office of the Ombudsman | - | - | 2 872 | 7 000 | 7 000 | 2 000 | 2 000 | 2 000 |
| Vote 9 - City Manager | 37 786 | 46 754 | 4 039 | 110 420 | 157 694 | 78 796 | 83 296 | 74 321 |
| Vote 10 - Speaker: Legislative Arm of Council | 1 175 | 40 689 | 269 241 | 93 000 | 93 000 | 22 550 | 21 595 | 5 000 |
| Vote 11 - Group Finance | 4 209 | 1 969 | 7 030 | 3 047 | 3 061 | 4 335 | 5 355 | 5 525 |
| Vote 12 - Group Corporate and Shared Services | 1 191 233 | 1 640 235 | 446 628 | 774 261 | 467 184 | 601 075 | 913 200 | 638 933 |
| Vote 13 - Housing | 792 201 | 798 418 | 898 163 | 943 978 | 943 978 | 1 091 345 | 1 259 500 | 1 138 692 |
| Vote 14 - Development Planning | 135 185 | 278 473 | 343 553 | 453 086 | 453 086 | 445 545 | 504 248 | 581 615 |
| Vote 15 - Public Safety | 43 033 | 168 926 | 199 727 | 182 106 | 147 006 | 228 969 | 202 692 | 105 102 |
| Vote 16 - Municipal Entities Accounts | - | - | - | - | - | - | - | - |
| Vote 17 - City Power | 2 145 686 | 1 981 756 | 1 674 887 | 1 393 330 | 1 939 396 | 1 328 177 | 1 297 011 | 1 144 051 |
| Vote 18 - Johannesburg Water | 962 905 | 908 793 | 825 261 | 736 636 | 736 636 | 795 006 | 706 116 | 762 450 |
| Vote 19 - Pikitup | 108 245 | 135 046 | 106 756 | 108 676 | 108 676 | 73 780 | 66 300 | 78 625 |
| Vote 20 - Johannesburg Roads Agency | 584 977 | 769 456 | 1 154 338 | 1 439 941 | 1 472 946 | 1 213 446 | 1 338 449 | 1 441 900 |
| Vote 21 - Metrobus | 16 187 | 92 482 | 348 973 | 231 610 | 310 498 | 77 750 | 122 100 | 108 486 |
| Vote 22 - Johannesburg City Parks and Zoo | 111 043 | 169 289 | 114 180 | 82 970 | 104 570 | 56 375 | 71 250 | 72 100 |
| Vote 23 - Johannesburg Development Agency | 50 841 | 140 360 | 185 198 | 437 130 | 438 130 | 403 300 | 296 300 | 270 800 |
| Vote 24 - Johannesburg Property Company | 94 946 | 124 500 | 337 596 | 271 700 | 271 700 | 128 239 | 197 843 | 131 543 |
| Vote 25 - Metropolitan Trading Company | - | - | 194 819 | 120 777 | 120 777 | 24 000 | 44 000 | 20 000 |
| Vote 26 - Joburg Market | 26 972 | 43 489 | 58 966 | 123 724 | 74 204 | 52 900 | 51 250 | 2 165 |
| Vote 27 - Johannesburg Social Housing Company | 369 700 | 333 662 | 500 806 | 652 800 | 652 800 | 548 800 | 665 500 | 739 600 |
| Vote 28 - Joburg City Theatres | 14 334 | 8 300 | 3 515 | 4 997 | 6 183 | 3 446 | 26 658 | 35 600 |
| Capital multi-year expenditure sub-total | 7 778 719 | 8 930 055 | 8 941 663 | 9 543 581 | 9 905 570 | 8 589 421 | 9 450 731 | 8 958 526 |
| Capital Expenditure - Standard | | | | | | | | |
| Governance and administration | | | | | | | | |
| Executive and council | 38 961 | 87 443 | 276 152 | 210 420 | 257 694 | 113 346 | 106 891 | 81 321 |
| Budget and treasury office | 11 591 | 1 969 | 7 030 | 3 047 | 3 061 | 4 335 | 5 355 | 5 525 |
| Corporate services | 1 427 083 | 2 047 488 | 446 628 | 1 045 961 | 738 884 | 729 314 | 1 111 043 | 770 476 |
| Community and public safety | 1 553 532 | 1 349 148 | 1 947 002 | 2 165 339 | 2 179 378 | 2 226 409 | 2 538 289 | 2 412 762 |
| Community and social services | 143 337 | 105 745 | 145 334 | 203 781 | 215 567 | 188 930 | 242 348 | 258 384 |
| Sport and recreation | 100 337 | 169 290 | 114 180 | 82 970 | 104 570 | 56 375 | 71 250 | 72 100 |
| Public safety | 49 466 | 168 926 | 199 727 | 182 106 | 147 006 | 228 969 | 202 692 | 105 102 |
| Housing | 1 216 712 | 848 295 | 1 398 969 | 1 596 778 | 1 596 778 | 1 640 145 | 1 925 000 | 1 878 292 |
| Health | 43 681 | 56 892 | 88 792 | 99 704 | 115 457 | 111 990 | 97 000 | 98 885 |
| Economic and environmental services | 1 685 996 | 2 418 412 | 3 657 947 | 3 880 172 | 3 941 845 | 3 319 053 | 3 619 726 | 3 703 315 |
| Planning and development | 280 811 | 556 589 | 1 112 873 | 1 148 183 | 1 104 663 | 940 745 | 905 798 | 884 580 |
| Road transport | 1 379 972 | 1 861 823 | 2 519 908 | 2 683 059 | 2 788 252 | 2 334 704 | 2 709 488 | 2 763 085 |
| Environmental protection | 25 213 | - | 25 166 | 48 930 | 48 930 | 43 605 | 4 440 | 55 650 |
| Trading services | 3 061 555 | 3 025 595 | 2 606 904 | 2 238 642 | 2 784 708 | 2 196 964 | 2 069 427 | 1 985 126 |
| Electricity | 1 989 754 | 1 981 756 | 1 674 887 | 1 393 330 | 1 939 396 | 1 328 177 | 1 297 011 | 1 144 051 |
| Water | 606 236 | 908 793 | 577 683 | 441 982 | 441 982 | 477 004 | 423 670 | 457 470 |
| Waste water management | 404 158 | - | 247 578 | 294 654 | 294 654 | 318 003 | 282 446 | 304 980 |
| Waste management | 61 408 | 135 046 | 106 756 | 108 676 | 108 676 | 73 780 | 66 300 | 78 625 |
| Other | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Standard | 7 778 719 | 8 930 055 | 8 941 663 | 9 543 581 | 9 905 570 | 8 589 421 | 9 450 731 | 8 958 526 |
| Funded by: | | | | | | | | |
| National Government | 2 387 739 | 1 497 349 | 2 651 835 | 2 756 793 | 3 498 986 | 3 364 807 | 3 503 518 | 3 660 315 |
| Provincial Government | 211 478 | 1 361 954 | 87 000 | - | - | - | - | - |
| District Municipality | - | - | - | - | - | - | - | - |
| Other transfers and grants | - | - | - | - | - | - | - | - |
| Transfers recognised - capital | 2 599 217 | 2 859 303 | 2 738 835 | 2 756 793 | 3 498 986 | 3 364 807 | 3 503 518 | 3 660 315 |
| Public contributions & donations | 14 923 | 475 453 | 363 909 | 114 254 | 114 254 | 252 428 | 257 585 | 161 500 |
| Borrowing | 1 214 054 | 3 053 158 | 3 292 934 | 2 626 777 | 2 626 777 | 2 998 386 | 2 349 726 | 2 742 874 |
| Internally generated funds | 3 950 525 | 2 542 141 | 2 545 984 | 4 045 757 | 3 665 553 | 1 973 800 | 3 339 902 | 2 393 837 |
| Total Capital Funding | 7 778 719 | 8 930 055 | 8 941 663 | 9 543 581 | 9 905 570 | 8 589 421 | 9 450 731 | 8 958 526 |

Explanatory notes to Table A5: Budgeted Capital Expenditure by vote, standard classification and funding source

1. Table A5 is a breakdown of the capital expenditure by municipal vote (multi-year and single-year appropriations); capital expenditure by standard classification; and the funding sources necessary to fund the capital budget, including information on capital transfers from national and provincial departments.
2. The City has approved multi-year capital budget appropriations in terms of section 16(3) of the MFMA. R8.6 billion is appropriated for 2017/18, R9.5 billion for 2018/19 and R9 billion for 2019/20.
3. Funding sources for 2017/18:
 - a. R3 billion of capital will be funded from loans.
 - b. R2 billion of capital will be funded through cash surpluses.
 - c. R1.5 billion will be funded from grants received from National (PTIS - R643.1 million, NDPG - R79.5 million, Integrated City Development Grant - R82.2 million, National Electrification - R40 million and National Electrification Housing projects - R655.2 million).
 - d. R1.9 billion will be funded through the Urban Settlement Development Grant (USDG).
 - e. R252.4 million will be funded from other sources (public and bulk service contributions).

Graph: Capital expenditure by Municipal Vote – Major



Graph: Capital expenditure by Municipal Vote – Minor

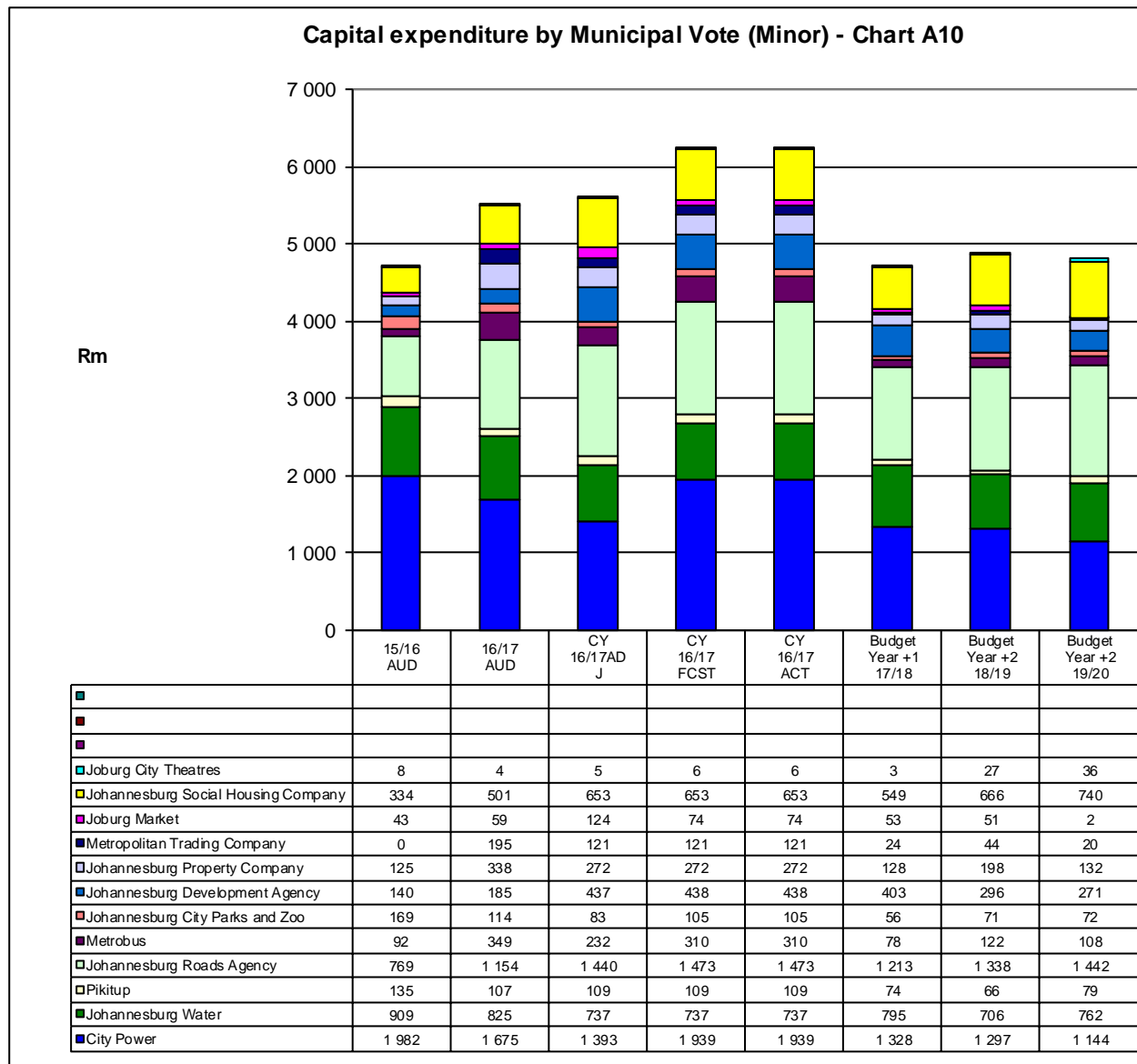


Table A6: Consolidated Budgeted Financial Position

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| ASSETS | | | | | | | | |
| Current assets | | | | | | | | |
| Cash | 608 901 | 1 602 748 | 1 092 959 | 944 858 | 721 626 | 1 542 530 | 1 734 000 | 2 160 584 |
| Call investment deposits | 4 704 755 | 3 276 806 | 3 276 806 | 2 745 187 | 2 545 187 | 3 645 187 | 4 825 187 | 6 805 187 |
| Consumer debtors | 4 866 574 | 5 001 394 | 6 177 748 | 5 448 942 | 6 189 202 | 6 499 344 | 6 736 750 | 6 968 452 |
| Other debtors | 4 253 010 | 5 986 107 | 2 706 260 | 6 349 310 | 2 868 636 | 2 871 504 | 2 874 376 | 2 877 250 |
| Current portion of long-term receivables | 186 361 | | | 2 733 000 | 2 733 000 | | | 850 000 |
| Inventory | 302 912 | 315 252 | 316 836 | 354 003 | 335 846 | 356 669 | 377 712 | 398 109 |
| Total current assets | 14 922 513 | 16 182 307 | 13 570 609 | 18 575 300 | 15 393 497 | 14 915 234 | 16 548 024 | 20 059 581 |
| Non current assets | | | | | | | | |
| Long-term receivables | 65 849 | 49 889 | 58 656 | 71 141 | 62 175 | 66 030 | 69 926 | 73 702 |
| Investments | 2 245 558 | 4 588 635 | 3 839 044 | 2 367 334 | 1 722 382 | 2 611 592 | 3 641 041 | 4 053 835 |
| Investment property | 1 013 179 | 1 015 414 | 1 015 391 | 1 017 446 | 1 016 406 | 1 017 423 | 1 018 440 | 1 019 459 |
| Investment in Associate | 61 928 | 69 815 | 74 080 | 78 370 | 78 525 | 83 393 | 88 314 | 93 082 |
| Property, plant and equipment | 47 978 144 | 54 331 466 | 61 154 693 | 65 805 524 | 66 845 525 | 70 869 034 | 75 291 578 | 78 764 237 |
| Biological | 15 246 | 23 741 | 25 623 | | 25 623 | 25 623 | 25 623 | 25 623 |
| Intangible | 622 068 | 821 925 | 1 098 835 | 1 186 212 | 1 249 935 | 1 402 135 | 1 555 435 | 1 709 835 |
| Other non-current assets | | 443 108 | 514 398 | 681 264 | 545 262 | 579 068 | 613 233 | 646 348 |
| Total non current assets | 52 001 972 | 61 343 993 | 67 780 720 | 71 207 291 | 71 545 833 | 76 654 298 | 82 303 590 | 86 386 121 |
| TOTAL ASSETS | 66 924 485 | 77 526 300 | 81 351 329 | 89 782 591 | 86 939 330 | 91 569 532 | 98 851 614 | 106 445 702 |
| LIABILITIES | | | | | | | | |
| Current liabilities | | | | | | | | |
| Borrowing | 971 179 | 1 574 094 | 594 229 | 3 263 121 | 3 263 121 | 509 128 | 532 191 | 1 405 457 |
| Consumer deposits | | 28 293 | 37 766 | | 40 032 | 40 432 | 40 837 | 41 245 |
| Trade and other payables | 12 788 207 | 11 959 793 | 13 562 216 | 12 648 981 | 13 892 782 | 13 832 823 | 14 108 324 | 14 225 211 |
| Provisions | 94 226 | 32 342 | 32 318 | 32 737 | 34 257 | 36 381 | 38 527 | 40 608 |
| Total current liabilities | 13 853 612 | 13 594 522 | 14 226 529 | 15 944 838 | 17 230 192 | 14 418 765 | 14 719 879 | 15 712 521 |
| Non current liabilities | | | | | | | | |
| Borrowing | 12 398 911 | 14 109 897 | 17 474 609 | 16 829 812 | 16 320 658 | 18 809 916 | 20 627 451 | 21 964 868 |
| Provisions | 5 299 969 | 10 527 586 | 6 524 505 | 11 299 406 | 6 915 975 | 7 344 766 | 7 778 107 | 8 198 125 |
| Total non current liabilities | 17 698 880 | 24 637 483 | 23 999 114 | 28 129 218 | 23 236 634 | 26 154 682 | 28 405 558 | 30 162 993 |
| TOTAL LIABILITIES | 31 552 492 | 38 232 005 | 38 225 643 | 44 074 056 | 40 466 826 | 40 573 447 | 43 125 437 | 45 875 514 |
| NET ASSETS | 35 371 993 | 39 294 295 | 43 125 686 | 45 708 535 | 46 472 505 | 50 996 085 | 55 726 177 | 60 570 188 |
| COMMUNITY WEALTH/EQUITY | | | | | | | | |
| Accumulated Surplus/(Deficit) | 35 409 714 | 39 313 865 | 43 131 056 | 45 730 400 | 46 478 176 | 51 002 085 | 55 732 507 | 60 576 866 |
| Reserves | -37 721 | -19 570 | -5 370 | -21 865 | -5 671 | -6 000 | -6 330 | -6 678 |
| TOTAL COMMUNITY WEALTH/EQUITY | 35 371 993 | 39 294 295 | 43 125 686 | 45 708 535 | 46 472 505 | 50 996 085 | 55 726 177 | 60 570 188 |

Explanatory notes to Table A6: Budgeted Financial Position

1. Table A6 is consistent with international standards of good financial management practice, and improves understandability for councilors and management of the impact of the budget on the statement of financial position (balance sheet).
2. This format of presenting the statement of financial position is aligned to GRAP1, which is generally aligned to the international version which presents Assets less Liabilities as “accounting” Community Wealth. The order of items within each group illustrates items in order of liquidity; i.e. assets readily converted to cash, or liabilities immediately required to be met from cash, appear first.
3. Movements on the Budgeted Statement of Financial Performance will impact on the Budgeted Statement of Financial Position. Assumptions made on the collection rate for instance, will affect the budgeted cash position of the City and the budgeted impairment of debtors. As such the assumptions form a critical link in

determining the applicability and relevance of the budget, the determination of financial indicators, the assessment of funding compliance and the general viability of the municipality.

Table A7: Consolidated Budgeted Cash Flows

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|--------------------|--------------------|--------------------|----------------------|---------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | |
| Receipts | | | | | | | | |
| Property rates | 7 765 161 | 6 774 210 | 7 603 215 | 7 851 647 | 7 921 647 | 8 704 249 | 9 217 226 | 9 714 375 |
| Service charges | 18 104 392 | 19 595 348 | 21 577 176 | 23 905 818 | 24 027 810 | 26 462 434 | 28 774 812 | 31 013 508 |
| Other revenue | 1 123 433 | 1 882 788 | 615 295 | 3 747 024 | 3 602 472 | 2 723 461 | 3 007 465 | 3 141 488 |
| Government - operating | 4 661 155 | 5 156 902 | 5 981 799 | 6 725 515 | 6 726 763 | 7 125 491 | 8 116 643 | 8 626 645 |
| Government - capital | 2 599 217 | 2 859 303 | 2 839 999 | 2 756 793 | 3 498 986 | 3 364 807 | 3 503 518 | 3 660 315 |
| Interest | 561 816 | 595 753 | 624 799 | 450 206 | 438 077 | 443 960 | 469 141 | 495 228 |
| Payments | | | | | | | | |
| Suppliers and employees | (27 138 160) | (27 896 999) | (31 325 070) | (35 522 058) | (36 473 730) | (37 833 387) | (40 954 886) | (44 145 081) |
| Finance charges | (1 413 858) | (1 580 486) | (1 941 504) | (2 321 693) | (2 321 728) | (2 472 088) | (2 577 830) | (2 520 932) |
| Transfers and Grants | - | - | - | - | - | - | - | - |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | 6 263 156 | 7 386 819 | 5 975 709 | 7 593 253 | 7 420 297 | 8 518 927 | 9 556 088 | 9 985 546 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | |
| Receipts | | | | | | | | |
| Proceeds on disposal of PPE | - | - | - | 24 975 | 25 000 | 25 000 | 25 000 | 25 000 |
| Decrease (increase) other non-current receivables | 61 950 | 199 534 | - | (46 285) | (38 828) | (42 530) | (42 981) | (41 660) |
| Decrease (increase) in non-current investments | (533 333) | (266 667) | 1 100 000 | (610 603) | (616 338) | 1 843 790 | (1 029 449) | (1 262 794) |
| Payments | | | | | | | | |
| Capital assets | (7 300 353) | (9 818 846) | (9 695 440) | (9 066 400) | (9 410 290) | (8 159 950) | (8 978 190) | (8 510 600) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | (7 771 736) | (9 885 979) | (8 595 440) | (9 698 313) | (10 040 456) | (6 333 690) | (10 025 620) | (9 790 054) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | |
| Receipts | | | | | | | | |
| Borrowing long term/refinancing | 2 083 961 | 3 276 000 | 3 940 000 | 2 626 777 | 2 099 358 | 2 998 386 | 2 349 726 | 2 742 874 |
| Increase (decrease) in consumer deposits | - | - | - | - | 2 266 | 400 | 404 | 408 |
| Payments | | | | | | | | |
| Repayment of borrowing | (662 571) | (1 210 942) | (1 830 058) | (584 417) | (584 417) | (3 263 121) | (509 128) | (532 191) |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | 1 421 390 | 2 065 058 | 2 109 942 | 2 042 360 | 1 517 207 | (264 334) | 1 841 002 | 2 211 091 |
| NET INCREASE/ (DECREASE) IN CASH HELD | (87 190) | (434 102) | (509 789) | (62 700) | (1 102 952) | 1 920 903 | 1 371 470 | 2 406 584 |
| Cash/cash equivalents at the year begin: | 5 400 846 | 5 313 656 | 4 879 554 | 3 752 745 | 4 369 765 | 3 266 813 | 5 187 717 | 6 559 187 |
| Cash/cash equivalents at the year end: | 5 313 656 | 4 879 554 | 4 369 765 | 3 690 045 | 3 266 813 | 5 187 717 | 6 559 187 | 8 965 771 |

Explanatory notes to Table A7 - Budgeted Cash Flow Statement

1. The budgeted cash flow statement is the first measurement in determining if the budget is funded.
2. It shows the expected level of cash in-flow versus cash out-flow that is likely to result from the implementation of the budget.
3. Cash and cash equivalents totals R5.2 billion as at the end of the 2017/18 financial year and escalates to R8.9 billion by 2019/20.

Table A8: Consolidated Cash backed reserves/accumulated surplus reconciliation

| Description R thousand | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|--------------------|----------------------|--------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Cash and investments available | | | | | | | | |
| Cash/cash equivalents at the year end | 5 313 656 | 4 879 554 | 4 369 765 | 3 690 045 | 3 266 813 | 5 187 717 | 6 559 187 | 8 965 771 |
| Non current assets - Investments | 2 245 558 | 4 588 635 | 3 839 044 | 2 367 334 | 1 722 382 | 2 611 592 | 3 641 041 | 4 053 835 |
| Cash and investments available: | 7 559 214 | 9 468 189 | 8 208 809 | 6 057 379 | 4 989 195 | 7 799 308 | 10 200 227 | 13 019 605 |
| Application of cash and investments | | | | | | | | |
| Unspent conditional transfers | 870 173 | 213 512 | 430 787 | 500 000 | 500 000 | 168 240 | 175 176 | 183 016 |
| Statutory requirements | 528 221 | 820 000 | 439 000 | 350 000 | 350 000 | 200 000 | 211 800 | 223 237 |
| Other working capital requirements | 3 247 171 | 1 201 712 | 5 041 654 | 1 003 421 | 4 591 947 | 4 777 660 | 4 771 171 | 4 657 527 |
| Long term investments committed | 2 245 558 | 4 588 635 | 3 839 044 | 2 367 334 | 1 722 382 | 2 611 592 | 3 641 041 | 4 053 835 |
| Reserves to be backed by cash/investments | - | - | - | - | - | - | - | - |
| Total Application of cash and investments: | 6 891 123 | 6 823 859 | 9 750 485 | 4 220 755 | 7 164 329 | 7 757 492 | 8 799 188 | 9 117 615 |
| Surplus(shortfall) | 668 091 | 2 644 330 | (1 541 676) | 1 836 624 | (2 175 134) | 41 816 | 1 401 040 | 3 901 990 |

Explanatory notes to Table A8: Cash Backed Reserves/Accumulated Surplus Reconciliation

1. The cash backed reserves/accumulated surplus reconciliation is aligned to the requirements of MFMA Circular 42 – Funding a Municipal Budget.
2. In essence the table evaluates the funding levels of the budget by firstly forecasting the cash and investments at year end and secondly reconciling the available funding to the liabilities/commitments that exist.
3. The outcome of this exercise would either be a surplus or deficit. A deficit would indicate that the applications exceed the cash and investments available and would be indicative of non-compliance with the MFMA requirements that the municipality’s budget must be “funded”.
4. From the table it can be seen that the City reflects a shortfall from 2015/16 to 2016/17 and from 2017/18 to 2019/20 the City reflects a surplus.

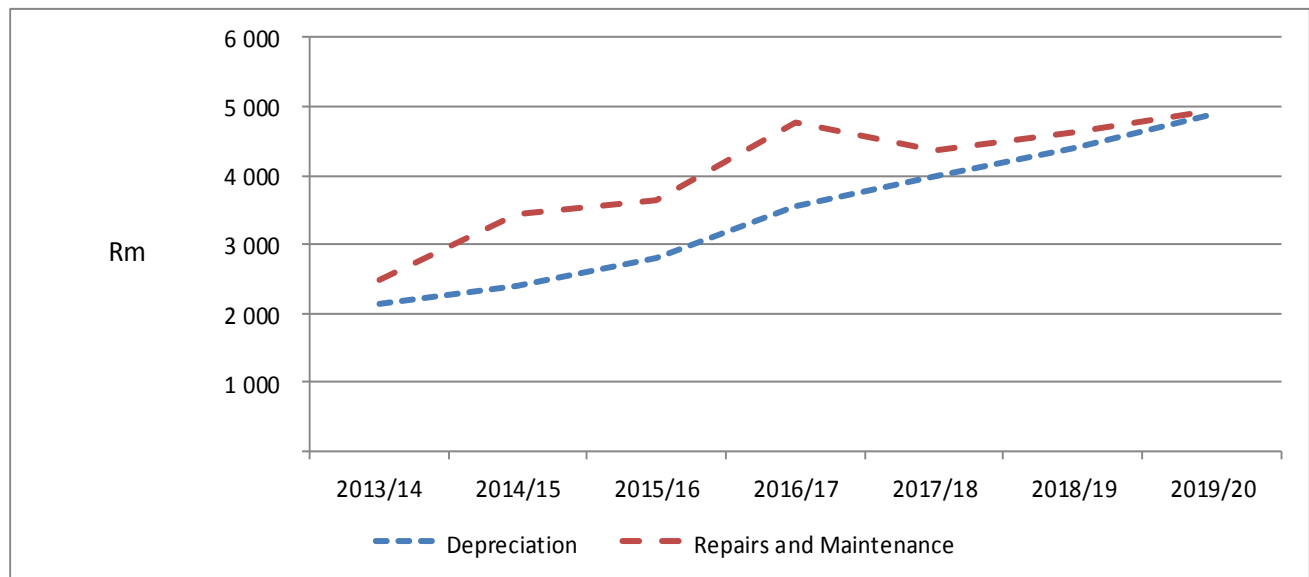
Table A9: Consolidated Asset Management

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 medium term Revenue & expenditure Framework | | |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| CAPITAL EXPENDITURE | | | | | | | | |
| Total New Assets | 3 762 320 | 5 121 989 | 4 919 268 | 7 474 255 | 7 474 255 | 3 349 999 | 4 308 138 | 4 128 311 |
| Roads Infrastructure | 1 012 185 | 786 930 | 1 289 030 | 1 187 141 | 1 187 141 | | | |
| Electrical Infrastructure | 316 913 | 825 750 | 989 210 | 945 330 | 945 330 | 414 791 | 513 517 | 414 218 |
| Water Supply Infrastructure | 579 467 | 31 764 | 292 077 | 170 400 | 170 400 | 210 861 | 181 277 | 190 377 |
| Sanitation Infrastructure | | | 194 718 | 113 600 | 113 600 | 140 574 | 120 851 | 126 918 |
| Solid Waste Infrastructure | 646 562 | 1 392 764 | 1 183 529 | 98 676 | 98 676 | 33 980 | 32 300 | 28 000 |
| Infrastructure | 2 555 127 | 3 037 207 | 3 948 562 | 2 515 147 | 2 515 147 | 800 207 | 847 946 | 759 513 |
| Community Assets | 366 214 | 320 377 | 570 064 | 1 157 700 | 1 157 700 | 103 556 | 143 208 | 137 490 |
| Other Assets | 840 980 | 1 764 404 | 400 642 | 3 801 408 | 3 801 408 | 2 446 235 | 3 316 984 | 3 231 308 |
| Total Renewal of Existing Assets | 4 016 399 | 3 808 066 | 4 022 395 | 2 069 326 | 2 431 315 | 5 239 422 | 5 142 593 | 4 830 215 |
| Roads Infrastructure | 706 831 | 1 132 411 | 1 230 878 | 252 800 | 285 805 | 1 213 446 | 1 338 449 | 1 441 900 |
| Electrical Infrastructure | 1 394 907 | 1 406 006 | 685 677 | 448 000 | 994 066 | 913 386 | 783 494 | 729 833 |
| Water Supply Infrastructure | 440 816 | 1 027 029 | 203 080 | 271 582 | 271 582 | 266 142 | 242 392 | 267 093 |
| Sanitation Infrastructure | | | 135 387 | 181 054 | 181 054 | 177 428 | 161 595 | 178 062 |
| Solid Waste Infrastructure | 1 562 957 | 524 046 | 655 596 | 10 000 | 10 000 | 39 800 | 34 000 | 50 625 |
| Infrastructure | 4 105 511 | 4 089 493 | 2 910 618 | 1 163 436 | 1 742 507 | 2 610 203 | 2 559 930 | 2 667 513 |
| Community Assets | 293 500 | 187 199 | 783 979 | 256 771 | 335 659 | 85 373 | 99 140 | 120 893 |
| Other Assets | -382 612 | -468 625 | 327 798 | 649 119 | 353 149 | 2 543 846 | 2 483 524 | 2 041 809 |
| Total Capital Expenditure | | | | | | | | |
| Roads Infrastructure | 1 719 016 | 1 919 341 | 2 519 908 | 1 439 941 | 1 472 946 | 1 213 446 | 1 338 449 | 1 441 900 |
| Electrical Infrastructure | 1 711 820 | 2 231 756 | 1 674 887 | 1 393 330 | 1 939 396 | 1 328 177 | 1 297 011 | 1 144 051 |
| Water Supply Infrastructure | 1 020 283 | 1 058 793 | 495 157 | 441 982 | 441 982 | 477 004 | 423 670 | 457 470 |
| Sanitation Infrastructure | | | 330 104 | 294 654 | 294 654 | 318 003 | 282 446 | 304 980 |
| Solid Waste Infrastructure | 2 209 519 | 1 916 810 | 1 839 124 | 108 676 | 108 676 | 73 780 | 66 300 | 78 625 |
| Infrastructure | 6 660 638 | 7 126 700 | 6 859 180 | 3 678 583 | 4 257 654 | 3 410 409 | 3 407 875 | 3 427 026 |
| Community Facilities | 659 714 | 507 576 | 1 354 043 | 1 414 471 | 1 493 359 | 188 930 | 242 348 | 258 384 |
| Community Assets | 659 714 | 507 576 | 1 354 043 | 1 414 471 | 1 493 359 | 188 930 | 242 348 | 258 384 |
| Operational Buildings | 458 368 | 1 295 779 | 728 440 | 4 450 527 | 4 154 557 | 4 990 082 | 5 800 508 | 5 273 117 |
| Other Assets | 458 368 | 1 295 779 | 728 440 | 4 450 527 | 4 154 557 | 4 990 082 | 5 800 508 | 5 273 117 |
| TOTAL CAPITAL EXPENDITURE - Asset class | 7 778 719 | 8 930 055 | 8 941 663 | 9 543 581 | 9 905 570 | 8 589 421 | 9 450 731 | 8 958 526 |
| ASSET REGISTER SUMMARY - PPE (WDV) | | | | | | | | |
| Roads Infrastructure | 1 719 016 | 1 919 341 | 1 993 997 | 6 099 727 | 6 099 727 | 6 477 910 | 6 860 106 | 7 230 552 |
| Electrical Infrastructure | 9 249 549 | 10 401 053 | 11 439 947 | 8 976 789 | 9 533 350 | 10 095 350 | 10 095 350 | 10 640 992 |
| Water Supply Infrastructure | 2 187 985 | 2 426 495 | 2 565 545 | 5 723 693 | 5 723 693 | 6 078 562 | 6 437 197 | 6 784 806 |
| Sanitation Infrastructure | 3 925 | 3 925 | 4 424 | | | | | |
| Information and Communication Infrastructure | 9 175 533 | 9 814 195 | 10 947 621 | 2 028 852 | 2 028 852 | 2 154 641 | 2 281 765 | 2 404 980 |
| Infrastructure | 22 336 008 | 24 565 009 | 26 951 534 | 22 829 061 | 22 829 061 | 24 244 463 | 25 674 886 | 27 061 330 |
| Community Facilities | 2 526 043 | 2 373 905 | 2 675 323 | 1 316 411 | 1 316 411 | 1 398 028 | 1 480 512 | 1 560 459 |
| Community Assets | 2 526 043 | 2 373 905 | 2 675 323 | 1 316 411 | 1 316 411 | 1 398 028 | 1 480 512 | 1 560 459 |
| Heritage Assets | 574 978 | 583 154 | 581 877 | 131 592 | 131 592 | 139 750 | 147 996 | 155 987 |
| Non-revenue Generating | 1 013 179 | 1 015 414 | 1 015 391 | 1 017 446 | 1 016 406 | 1 079 424 | 1 143 110 | 1 204 837 |
| Investment properties | 1 013 179 | 1 015 414 | 1 015 391 | 1 017 446 | 1 016 406 | 1 079 424 | 1 143 110 | 1 204 837 |
| Operational Buildings | 22 541 115 | 28 071 269 | 30 945 959 | 40 511 015 | 41 552 055 | 44 128 283 | 46 731 851 | 49 255 371 |
| Other Assets | 22 541 115 | 28 071 269 | 30 945 959 | 40 511 015 | 41 552 055 | 44 128 283 | 46 731 851 | 49 255 371 |
| Biological or Cultivated Assets | 15 246 | 23 741 | 25 623 | | 25 623 | 27 212 | 28 817 | 30 373 |
| Servitudes | 622 068 | 882 912 | 1 098 835 | 1 186 212 | 1 249 935 | 1 327 431 | 1 405 749 | 1 481 660 |
| Intangible Assets | 622 068 | 882 912 | 1 098 835 | 1 186 212 | 1 249 935 | 1 327 431 | 1 405 749 | 1 481 660 |
| TOTAL ASSET REGISTER SUMMARY - PPE (WDV) | 49 053 659 | 56 932 250 | 62 712 665 | 66 860 144 | 67 989 491 | 72 204 839 | 76 464 925 | 80 594 031 |
| EXPENDITURE OTHER ITEMS | | | | | | | | |
| Depreciation | 2 124 347 | 2 391 018 | 2 794 082 | 3 567 343 | 3 567 343 | 3 983 224 | 4 401 329 | 4 882 522 |
| Repairs and Maintenance by Asset Class | 2 483 465 | 3 440 695 | 3 647 137 | 4 780 352 | 4 780 352 | 4 354 709 | 4 616 637 | 4 944 386 |
| Roads Infrastructure | 481 034 | 516 200 | 472 130 | 591 236 | 591 236 | 641 965 | 691 653 | 741 367 |
| Storm water Infrastructure | 207 342 | 222 500 | 310 892 | 329 546 | 329 546 | 319 161 | 332 129 | 346 339 |
| Electrical Infrastructure | 367 407 | 612 270 | 649 006 | 687 428 | 687 428 | 1 083 058 | 1 234 989 | 1 325 143 |
| Water Supply Infrastructure | 293 134 | 408 399 | 432 903 | 511 918 | 511 918 | 617 233 | 657 859 | 699 341 |
| Sanitation Infrastructure | 259 248 | 361 296 | 382 974 | 449 549 | 449 549 | 543 298 | 579 049 | 615 553 |
| Solid Waste Infrastructure | 69 889 | 137 370 | 145 612 | 180 142 | 180 142 | 91 056 | 96 327 | 101 905 |
| Infrastructure | 1 678 053 | 2 258 035 | 2 393 517 | 2 749 818 | 2 749 818 | 3 295 771 | 3 592 006 | 3 829 648 |
| Community Facilities | 115 324 | 158 966 | 168 504 | 207 466 | 207 466 | 19 058 | 20 401 | 21 842 |
| Community Assets | 115 324 | 158 966 | 168 504 | 207 466 | 207 466 | 19 058 | 20 401 | 21 842 |
| Operational Buildings | 690 087 | 1 023 694 | 1 085 116 | 1 823 067 | 1 823 067 | 1 039 880 | 1 004 230 | 1 092 896 |
| Other Assets | 690 087 | 1 023 694 | 1 085 116 | 1 823 067 | 1 823 067 | 1 039 880 | 1 004 230 | 1 092 896 |
| TOTAL EXPENDITURE OTHER ITEMS | 4 607 812 | 5 831 713 | 6 441 219 | 8 347 695 | 8 347 695 | 8 337 933 | 9 017 966 | 9 826 908 |
| Renewal and upgrading of Existing Assets as % of total | 51.6% | 42.6% | 45.0% | 21.7% | 24.5% | 61.0% | 54.4% | 53.9% |
| Renewal and upgrading of Existing Assets as % of dep | 189.1% | 159.3% | 144.0% | 58.0% | 68.2% | 131.5% | 116.8% | 98.9% |
| R&M as a % of PPE | 5.2% | 6.3% | 6.0% | 7.3% | 7.2% | 6.1% | 6.1% | 6.3% |
| Renewal and upgrading and R&M as a % of PPE | 13.0% | 13.0% | 12.0% | 10.0% | 11.0% | 13.0% | 13.0% | 12.0% |

Explanatory notes to Table A9: Asset Management

1. Table A9 provides an overview of municipal capital allocations to building new assets and the renewal of existing assets, as well as spending on repairs and maintenance by asset class.
2. National Treasury has recommended that municipalities should allocate at least 40 per cent of their capital budget to the renewal of existing assets, and allocations to repairs and maintenance should be 8 per cent of PPE. The City does meet the 40 per cent but does not meet the 8 per cent of PPE over the 2017/18 to 2019/20 medium term.
3. The following graph provides an analysis between depreciation and operational repairs and maintenance over the MTREF. It highlights the City’s strategy to address the maintenance backlog.

Graph: Depreciation in relation to repairs and maintenance over the medium term



1.5 Tariff Setting

The City's funding model still relies heavily on revenue generated from trading services through tariffs supported by grants and loan for its funding requirements. The current operational and capital budget funding model is based on the continued and sustained generation of surplus through trading services primarily water and services. This is complemented by revenue raised through property taxation and grant funding. Tariff are reviewed to respond to local economic conditions, input costs and the affordability of services, and also to strike a balance between the interests of poor households, other customers and ensuring the financial sustainability of the municipality. The main cost drivers of the City's expenditure has largely unchanged and it remains as cost of remuneration, finance charges and depreciation. The current challenge facing the City is managing the gap between cost drivers and tariffs levied, as any shortfall must be made up by either operational efficiency gains or service level reductions. Tariff-setting therefore plays a pivotal and strategic part of the compilation of the City's budget. Appropriate tariff composition remains an integral part of the City's funding mix as it determines the affordability level, debt impairment and the capacity of the City to borrow to fund its programs. The City's tariff structure remains cost reflective and competitive in all major services. Furthermore, operations need to generate sufficient revenue to sustain their respective business units and further cross-subsidize expenditure across other departments and entities. Increasingly tariffs are used to encourage the economic use of scarce resources and price appropriately returns to capital employed in the provision of services. The City monitors revenue trends, tariff structures, changes in regulatory framework and economic impact on various consumer categories as part of formulating revenue forecasts.

Tariff reviews takes place within the framework of the City's Tariff Policy that sets overarching principles. The City's Tariff Policy remains premised on affordability of services, competitiveness of the City and returns on investments made on infrastructure used in the provision of services. The City further seeks to facilitate development initiatives within its boundaries and remains mindful of the basis of its tariff adjustments, its obligations to its citizen, requirements of the regulatory framework and the prevailing economic climate. The tariffs were reviewed to ascertain whether they are still capable of producing the required revenue envelopes, taking note of the prevailing trends and changes on the trading account. There are selected amendments expected in the areas of water provision, however the thrust remains the same to ensure a competitive basket of services to consumers. A broad range of issues is considered during the review process- these include the type of services, direct and indirect cost incurred in provision of such services, existing tariff structures, and impact on categories of consumers, national guidelines and factors that have material influences on particular services.

The National Treasury (NT) continues to encourage municipalities to keep increases in rates and tariffs at affordable levels in-order for the budget to be realistic as required by the MFMA. This is matched to the required collection levels using past performance levels and future projections. For the 2017/18 financial year, in addition to the ordinary practice of adjustment for inflation, cost reflectivity gains attention against the discussion of scarcity of resources. Are the underlying cost structures of other services cost reflective. Tariffs should be at least be expected to recover and match the cost of providing services. Administered prices and inflationary pressures limit the scope. With continued pressure on affordability level, and economic

performance, a scrutiny of performance drivers and uniqueness of each revenue source was undertaken as part of the budget process.

Municipalities are required to justify in their budget documentation all increases in excess of the 6 (six) per cent which is the upper boundary of the South African Reserve Bank’s inflation target. Excessive increases are likely to be counterproductive, resulting in higher levels of non-payment, and therefore a collapse of the existing revenue base. Municipalities are further encouraged to set cost- reflective tariffs especially for trading services such as water and sanitation, electricity and refuse removal. In MFMA Circular No 66, the NT notes that municipalities are increasingly under- recovering the cost associated with trading services. Tariffs for these services are informed by increases in bulk purchases rather than inflation. The percentage increases of both Eskom and Rand Water bulk tariffs are far beyond the mentioned inflation target. Given that these tariff increases are determined by external agencies, the impact they have on the municipality’s electricity and water tariffs is largely outside the control of the City. Cross-subsidization should still entrench principles of equitability and economic use of resources. In cases where the City uses subsidy to fund operations, there is a need to extract efficiency through balancing the subsidy/revenue ratios. In the 2017/18 financial year the City will embark on a process of revitalization of its existing indigent register, and alignment with the Extended Social Package Policy to improve implementation, policy alignment and respond to revenue leakages on trading services.

Within this framework the City has undertaken the tariff setting process relating to its major service charges as follows:

Property Rates

Rates revenue is one of the major funding sources of the City. It funds general services funded from property rates include road infrastructure, parks, zoo, health, transportation, public safety as well as other community related services. The categories of rateable properties and the rates for the 2017/18 financial year based on a 6.2% increase from 1 July 2017 are outlined below:

| No | Category | Ratio 2016/2017 | Rates for 2016/2017 (Cents in the Rand) | Ratio 2017/2018 | Rates for 2017/2018 (Cents in the Rand) | % Increase For 2017/2018 |
|----|-----------------------------|--------------------|--|--------------------|--|-----------------------------|
| 1 | Agricultural Residential | 1:0.9 | 0.006225 | 1:0.9 | 0.006610 | 6.2% |
| 2 | Agricultural Business | 1:2.6 | 0.017982 | 1:2.6 | 0.019096 | 6.2% |
| 3 | Agricultural other | 1:0.9 | 0.006225 | 1:0.9 | 0.006610 | 6.2% |
| 4 | Residential | 1:1 | 0.006916 | 1:1 | 0.007345 | 6.2% |
| 5 | Consent use | 1:2 | 0.013833 | 1:2 | 0.014690 | 6.2% |

| | | | | | | |
|----|-----------------------------|--------|----------|--------|----------|------|
| 6 | Business and Commercial | 1:2.6 | 0.017982 | 1:2.6 | 0.019096 | 6.2% |
| 7 | Sectional title business | 1:2.6 | 0.017982 | 1:2.6 | 0.019096 | 6.2% |
| 8 | Sectional title residential | 1:1 | 0.006916 | 1:1 | 0.007345 | 6.2% |
| 9 | Sectional title other | 1:1 | 0.006916 | 1:1 | 0.007345 | 6.2% |
| 10 | Municipal property | 1:0 | 0 | 1:0 | 0 | 0% |
| 11 | Farming | 1:0.25 | 0.001729 | 1:0.25 | 0.001836 | 6.2% |
| 12 | Mining land | 1:2.6 | 0.017982 | 1:2.6 | 0.019096 | 6.2% |
| 13 | Vacant land | 1:4 | 0.027665 | 1:4 | 0.029379 | 6.2% |
| 14 | PSI | 1:0.25 | 0.001729 | 1:0.25 | 0.001836 | 6.2% |
| 15 | PSI privately owned | 1:0.25 | 0.001729 | 1:0.25 | 0.001836 | 6.2% |
| 16 | Private open spaces | 1:0.25 | 0.001729 | 1:0.25 | 0.001836 | 6.2% |
| 17 | State | 1:1.5 | 0.010374 | 1:1.5 | 0.011017 | 6.2% |
| 18 | Public benefit | 1:0.25 | 0.001729 | 1:0.25 | 0.001836 | 6.2% |
| 19 | Education | 1:0.25 | 0.001729 | 1:0.25 | 0.001836 | 6.2% |
| 20 | Religious | 1:0 | 0 | 1:0 | 0 | 0% |
| 21 | Multipurpose Residential | 1:1 | 0.006916 | 1:1 | 0.007345 | 6.2% |
| 22 | Multipurpose Business | 1:2.6 | 0.017982 | 1:2.6 | 0.019096 | 6.2% |
| | Penalty Tariff | | | | | 6.2% |
| 1 | Unauthorized use | 1:4 | 0.027665 | 1:4 | 0.029379 | 6.2% |

Rebates on Rates tariffs for 2017/2018

| | |
|--|--|
| Residential Value Exclusion | First R200 000 of value of all residential property to be excluded from rating |
| Other rebates : | |
| Pensioner owners whose gross monthly household income is lower than R8,745 Property value not more than R2 million | 100% |
| Pensioner owners whose gross monthly income higher than R8,234 but lower than R14,991 in a property value not more than R2 million | 50% |
| Pensioners owners who are seventy and above irrespective of | 100% |

| | |
|---|--|
| income in a property value not more than R2 million | |
| Sectional Title Residential | 5% |
| Extended social Package pensioners who leave in a property not more than R2 000 000 | 100% |
| People who are on Extended social package who are not pensioners who's property value does not exceed R450 000 | 100% |
| Heritage Sites | 20% |
| Organizations with purpose of Animal Protection | 100% |
| Property Owned by Organizations in terms of the Housing Development Schemes For Retired Persons Act | 50% |
| Vacant Land subject to conditions | 50% |
| Private Sports Clubs | 40% |
| Child headed family with a property value not exceeding R2 million | 100% |
| Residential Value Exclusion | First R200 000 of value of all residential property to be excluded from rating |
| People who are on pension because of disability whose gross monthly household income which is lower than R8, 736. Property value not more than R2 million | 100% |
| People who are on pension because of disability whose gross monthly income higher than R7000 but lower that R14, 977 in a property value not more than R2 million | 50% |

Rebates are subject to conditions and the process of application as detailed in the Property Rates Policy.

Water, Sewerage and Sanitation Services

South Africa faces similar challenges with regards to water supply as demand growth outstrips supply. Consequently, NT is encouraging all municipalities to carefully review the level and structure of their water tariffs to ensure:

- Water tariffs are fully cost-reflective – including the cost of bulk purchases, cost of maintenance and renewal of purification plants, water networks and the cost associated with reticulation expansion;
- Water tariffs are structured to protect basic levels of service and ensure the provision of free water to the poorest of the poor (indigent); and
- Water tariffs are designed to encourage efficient and sustainable consumption.

It is expected that Rand Water will increase its bulk tariffs by 10.2 per cent from 1 July 2017. Taking these factors into account, the City is proposing an average tariff increase of 12.2 per cent from 1 July 2017 for water and sewerage and sanitation services. 6 kℓ water per 30-day period will again be granted free of qualifying indigent, which is a policy shift meant to align the City with other metropolitan municipalities.

The proposed domestic average increase is smoothed across the various bands of the tariff structure as follows:

| | |
|--|-----------------|
| • 0 to 6kl | 100% new tariff |
| • Greater than 6 up to 10kl | 6.2% |
| • Greater than 10 up to 15kl | 9.1% |
| • Greater than 15 up to 20kl | 11.2% |
| • Greater than 20 up to 30kl | 12.2% |
| • Greater than 30 up to 40kl | 13.2% |
| • Greater than 40 up to 50kl | 15.0% |
| • In excess of 50kl (new band) | 20% |
| | |
| • Institutional and commercial | |
| • Up to 200kl | 12.2% |
| • More than 200kl | 15.0% |
| | |
| • All other tariffs to be increased by | 12.2% |

The tables below present the proposed water and sewerage and sanitation services for 2017/18.

Domestic Water Tariffs

Proposed Domestic Water Tariff – Metered Areas

| Kilolitres per connection per month | 2016/17 | % Increase | 2017/18 | 2018/19 | 2019/20 |
|-------------------------------------|---------|-----------------|---------|----------|----------|
| | Tariff | | Tariff | Tariff | Tariff |
| | (R/kl) | | (R/kl) | (R/kl) * | (R/kl) * |
| 0-6 | Free | 100% new tariff | R 7.14 | R 7.78 | R 8.47 |
| > 6-10 | R 7.14 | 6.2% | R 7.58 | R 8.26 | R 8.99 |
| >10-15 | R 12.07 | 9.1% | R 13.17 | R 14.34 | R 15.62 |
| >15-20 | R 17.65 | 11.2% | R 19.63 | R 21.18 | R 23.07 |
| >20-30 | R 24.03 | 12.2% | R 26.96 | R 29.36 | R 31.97 |
| >30-40 | R 25.81 | 13.2% | R 29.22 | R 31.82 | R 34.65 |
| >40-50 | R 32.27 | 18.0% | R 37.11 | R 40.41 | R 44.01 |
| >50 | New | 20.0% | R 38.72 | R 42.17 | R 45.92 |

* Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed.

Proposed Domestic Water Tariff – Pre-paid Meters

| Kilolitres per connection per month | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|-------------------------------------|---------|---------|----------|----------|
| | Tariff | Tariff | Tariff | Tariff |
| | (R/kl) | (R/kl) | (R/kl) * | (R/kl) * |
| 0-6 | Free | R 5.87 | R 6.40 | R 6.93 |
| >6-10 | R 5.53 | R 5.87 | R 6.40 | R 6.93 |
| >10-15 | R 7.69 | R 8.39 | R 9.14 | R 9.90 |
| >15-20 | R 14.62 | R 16.25 | R 17.55 | R 19.02 |
| >20-30 | R 23.00 | R 25.81 | R 28.10 | R 30.46 |
| >30-40 | R 24.72 | R 27.98 | R 30.47 | R 33.03 |
| >40-50 | R 32.00 | R 36.80 | R 40.08 | R 43.44 |
| >50 | New | R 44.16 | R 48.09 | R 52.13 |

*Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed.

Proposed Domestic Water Restriction Tariff - Metered Areas

In the event that the City of Johannesburg imposes a level 2 water restriction, the Water Restriction Tariff below will.

| Kilolitres per connection per month | 2016/17 | 2017/18 | | | |
|---|---------|-----------------|------------|----------------------|-----------------------------------|
| | Tariff | Proposed Tariff | % Increase | Rand per increase | Final Water Restriction Tariff |
| | (R/kl) | (R/kl) | | (R/kl) | (R/kl) |
| 0-6 | Free | R 7.14 | 0% | R 0.00 | R 7.14 |
| > 6-10 | R 7.14 | R 7.58 | 0% | R 0.00 | R 7.58 |
| >10-15 | R 12.07 | R 13.17 | 0% | R 0.00 | R 13.17 |
| >15-20 | R 17.65 | R 19.45 | 0% | R 0.00 | R 19.45 |
| >20-30 | R 26.43 | R 26.96 | 15% | R 4.04 | R 31.01 |
| >30-40 | R 30.97 | R 29.22 | 35% | R 10.23 | R 39.44 |
| >40-50 | R 41.95 | R 37.11 | 50% | R 18.56 | R 55.67 |
| >50 | New | R 38.72 | 60% | R 23.23 | R 61.96 |

Proposed Domestic Water Restriction Tariff- Pre- paid meters

| Kilolitres per connection per month | 2016/17 | 2017/18 | | | |
|---|---------|-----------------|------------|----------------------|-----------------------------------|
| | Tariff | Proposed Tariff | % Increase | Rand per increase | Final Water Restriction Tariff |
| | (R/kl) | (R/kl) | | (R/kl) | (R/kl) |
| 0-6 | Free | R 5.87 | 0% | 0.00 | R 5.87 |
| > 6-10 | R 5.53 | R 5.87 | 0% | 0.00 | R 5.87 |
| >10-15 | R 7.69 | R 8.39 | 0% | 0.00 | R 8.39 |
| >15-20 | R 14.62 | R 16.11 | 0% | 0.00 | R 16.11 |
| >20-30 | R 23.00 | R 25.81 | 15% | R 3.87 | R 29.68 |
| >30-40 | R 24.72 | R 27.98 | 35% | R 9.79 | R 37.78 |
| >40-50 | R 32.00 | R 36.80 | 50% | R18.40 | R 55.20 |
| >50 | New | R 44.16 | 60% | R 26.50 | R 70.66 |

Proposed Water tariffs for indigents as part of the Expanded Social Package

| Indigent Category | Score on Prevailing CoJ Poverty Index | Allocation of additional free water per person per day (litres) | Monthly allocation cap of free water per household in which at least 50% of registered social package recipients qualify for the band in question (Kilo-litres) |
|-------------------|---------------------------------------|---|---|
| Band 1 | 1-34 | 25l. | 10kl. |
| Band 2 | 35-70 | 35l. | 12kl. |
| Band 3 | 71-100 | 50l. | 15kl |

Note:

- a. Band 1 refers to individuals / households within the vulnerability range defined by the approved CoJ Poverty index of the expanded social package policy.
- b. Band 2 refers to individuals/ households with some formal income that nonetheless falls below the survival range threshold set by the approved CoJ Poverty index of the expanded social package policy.
- c. Band 3 refers to individuals/ households with no formal income from either grants or employment, or incomes below the approved individual survival level per month.

Domestic Sanitation Tariffs

Proposed Private Dwelling Domestic Sanitation Tariffs

| ERF Size (m ²) | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|--|----------------------|----------------------|------------------------|------------------------|
| | Tariff (R/erf/month) | Tariff (R/erf/month) | Tariff (R/erf/month *) | Tariff (R/erf/month) * |
| Up to and including 300m ² | R 153.28 | R 171.97 | R 187.27 | R 203.01 |
| Larger than 300m ² to 1000m ² | R 298.36 | R 334.76 | R 364.55 | R 395.18 |
| Larger than 1000m ² to 2000m ² | R 451.37 | R 506.44 | R 551.51 | R 597.84 |
| Larger than 2000m ² | R 650.36 | R 729.70 | R 794.65 | R 861.40 |

* Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed.

Proposed sanitation tariffs for indigents as part of the Expanded Social Package

| Indigent Category | Score on Prevailing COJ Poverty Index | Reduction in sewerage tariff charge for applicable indigent band |
|-------------------|---------------------------------------|--|
| Band 1 | 1-34 | 70% |
| Band 2 | 35-70 | 100% |
| Band 3 | 70-100 | 100% |

Note:

- a. Band 1 refers to individuals / households within the vulnerability range defined by the approved CoJ Poverty index of the expanded social package policy.
- b. Band 2 refers to individuals/ households with some formal income that nonetheless falls below the survival range threshold set by the approved CoJ Poverty index of the expanded social package policy.
- c. Band 3 refers to individuals/ households with no formal income from either grants or employment, or incomes below the individual survival level of R836.37 per month.

Note: These benefits below are applicable to the 2017/18 financial year. Changes proposed to the current Expanded Social Package have not yet been incorporated.

Proposed Domestic Sanitation Tariffs – Pre-paid Meters

| Kilolitres per connection per month | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
|-------------------------------------|------------|------------|------------|------------|
| | Tariff | Tariff | Tariff | Tariff |
| | Subsidised | Subsidised | Subsidised | Subsidised |
| | measured | measured | measured | measured |
| | (R/kl) | (R/kl) | (R/kl) * | (R/kl) * |
| 0-6 | R 3.35 | R 3.75 | R 4.09 | R 4.43 |
| >6-10 | R 3.35 | R 3.75 | R 4.09 | R 4.43 |
| >10-15 | R 4.40 | R 4.94 | R 5.38 | R 5.83 |
| >15-20 | R 8.54 | R 9.59 | R 10.44 | R 11.32 |
| >20-30 | R 13.34 | R 14.96 | R 16.29 | R 17.66 |
| >30-40 | R 14.27 | R 16.02 | R 17.44 | R 18.91 |
| >40-50 | R 17.97 | R 20.16 | R 21.96 | R 23.80 |
| >50 | R 23.79 | R 26.70 | R 29.07 | R 31.52 |

*Indicative only as cost of bulk water has not been confirmed by Rand Water and may change once confirmed.

Electricity Services

The City applies a stepped tariff structure for electricity services. The effect thereof is that the higher the consumption, the higher the cost per kWh. The aim is to reduce electricity usage and to subsidise the lower consumption users (mostly the poor). Every year NERSA provides a guideline for general tariff increases by municipalities and distributors, as well as updates to a standard set of benchmarks which are meant to guide the tariff structure development of licensees. The indicative benchmarks proposed below indicate that:

- Bulk purchase energy costs as percentage of total costs: a benchmark of 75% with an acceptable range of 58% - 78%,
- Surplus as percentage of electricity sales: a benchmark of 15% with an acceptable range of 10% - 20%,
- Total system losses: a benchmark of 10% and an acceptable range of 5% - 12%,
- Average sales price ratio to average purchase price set at a benchmark of 1:1.58 with an acceptable range of 1:1.58-1:1.62
- Spending on repairs & maintenance to be 6% of sales revenue
- Debt collection rate: 95%

The cost of bulk purchases remains the main driver of the City's electricity services- direct costs contribute about 75% of City Power's operating budget. In line with NERSA's guideline, the City is proposing an average tariff increase of 2.28% for 2017/18. Registered indigents will continue to receive free electricity as per the City's ESP Policy.

The table below depicts the proposed percent increases for the various categories of the tariff structure.

| SEGMENT | Supply Position | Units | Block | Service | Capacity | Maximum Demand | | Energy Charge | | | |
|--------------------------------|-----------------|-------|-------------|----------|-----------|----------------|--------|---------------|----------|--------|--------|
| | | | | Charge | Charge | Summer | Winter | Summer | Winter | | |
| | | | | R/month | R/month | R/kVA | R/kVA | c/kWh | c/kWh | | |
| Large Customer - TOU | HV | kVA | Peak | 1,276.90 | 16,519.63 | 151.83 | 151.83 | 124.71 | 296.75 | | |
| | | kWh | Standard | | | | | 96.92 | 116.96 | | |
| | | kWh | Off-peak | | | | | 74.50 | 80.14 | | |
| Large Customer - TOU | MV | kVA | Peak | 1,266.21 | 3,521.59 | 163.27 | 163.27 | 124.71 | 296.75 | | |
| | | kWh | Standard | | | | | 96.92 | 116.96 | | |
| | | kWh | Off-peak | | | | | 74.50 | 80.14 | | |
| Large Customer - TOU | LV | kVA | Peak | 920.88 | 823.30 | 174.69 | 174.69 | 124.71 | 296.75 | | |
| | | kWh | Standard | | | | | 96.92 | 116.96 | | |
| | | kWh | Off-peak | | | | | 74.50 | 80.14 | | |
| Large Customer | MV | kVA | | 690.66 | 3,729.62 | 163.27 | 163.27 | 109.14 | 129.18 | | |
| Large Customer | LV | kVA | | 575.55 | 878.92 | 174.67 | 174.67 | 116.91 | 136.94 | | |
| | | kWh | | | | | | | | | |
| Large Customer Reactive Energy | c/kVArh | | | | | | | 18.29 | | | |
| Business | 400 V | kVA | < 50 | 345.33 | 331.10 | | | | | | |
| | | kWh | 0 - 500 | | | | | 168.54 | 176.43 | | |
| | | kWh | 501 - 1000 | | | | | 184.98 | 192.08 | | |
| | | kWh | 1001 - 2000 | | | | | 193.98 | 200.65 | | |
| | | kWh | 2001 - 3000 | | | | | 201.06 | 207.39 | | |
| | | kWh | >3000 | | | | | 207.59 | 213.60 | | |
| | | kVA | <100 | | | | | 345.33 | 473.14 | | |
| | | kWh | 0 - 500 | | | | | | | 168.54 | 176.43 |
| | | kWh | 501 - 1000 | | | | | | | 184.98 | 192.08 |
| | | kWh | 1001 - 2000 | | | | | | | 193.98 | 200.65 |
| | | kWh | 2001 - 3000 | | | | | | | 201.06 | 207.39 |
| | | kWh | >3000 | | | | | | | 207.59 | 213.60 |
| | | kVA | < 500 | | | | | 345.33 | 751.71 | | |
| | | kWh | 0 - 500 | | | | | | | 168.54 | 176.43 |
| | | kWh | 501 - 1000 | | | | | | | 184.98 | 192.08 |
| | | kWh | 1001 - 2000 | | | | | | | 193.98 | 200.65 |
| | | kWh | 2001 - 3000 | | | | | | | 201.06 | 207.39 |
| | | kWh | >3000 | | | | | | | 207.59 | 213.60 |
| | | kVA | >500 | | | | | 345.33 | 1,274.68 | | |
| | | kWh | 0 - 500 | | | | | | | 168.54 | 176.43 |
| kWh | 501 - 1000 | | | 184.98 | 192.08 | | | | | | |
| kWh | 1001 - 2000 | | | 193.98 | 200.65 | | | | | | |
| kWh | 2001 - 3000 | | | 201.06 | 207.39 | | | | | | |
| kWh | >3000 | | | 207.59 | 213.60 | | | | | | |
| Business Prepaid | 400 V | kVA | < 50 & >50 | - | - | | | | | | |
| | | kWh | 0 - 500 | | | 173.06 | 173.06 | | | | |
| | | kWh | 501 - 1000 | | | 189.50 | 189.50 | | | | |
| | | kWh | 1001 - 2000 | | | 198.50 | 198.50 | | | | |
| | | kWh | 2001 - 3000 | | | 205.58 | 205.58 | | | | |
| | | kWh | >3000 | | | 212.11 | 212.11 | | | | |

| SEGMENT | Supply | Units | Block | Service | Capacity | Maximum Demand | | Energy Charge | |
|----------------------------------|----------|-------|-------------|---------|----------|----------------|--------|---------------|--------|
| | Position | | | Charge | Charge | Summer | Winter | Summer | Winter |
| | | | | R/month | R/month | R/kVA | R/kVA | c/kWh | c/kWh |
| Reseller Business (Conventional) | 400 V | kVA | < 50 | 345.33 | 331.10 | | | | |
| | | kWh | 0 - 500 | | | | | 152.94 | 161.07 |
| | | kWh | 501 - 1000 | | | | | 168.31 | 175.65 |
| | | kWh | 1001 - 2000 | | | | | 176.72 | 183.63 |
| | | kWh | 2001 - 3000 | | | | | 183.34 | 189.91 |
| | | kWh | > 3000 | | | | | 189.44 | 195.69 |
| Reseller Business (Prepaid) | 400 V | kWh | 0 - 500 | - | | | | | |
| | | kWh | 501 - 1000 | | | | 157.17 | 157.17 | |
| | | kWh | 1001 - 2000 | | | | 172.54 | 172.54 | |
| | | kWh | 2001 - 3000 | | | | 180.95 | 180.95 | |
| | | kWh | 2001 - 3000 | | | | 187.57 | 187.57 | |
| | | kWh | > 3000 | | | | 193.67 | 193.67 | |
| Non-profit organisations | 230 V | A | 60.00 | | | | | | |
| | | A | 80.00 | | | | | | |
| | | kWh | 0 - 500 | | | | | | |
| | | kWh | 501 - 1000 | | | | | | |
| | | kWh | 1001 - 2000 | | | | | | |
| | | kWh | 2001 - 3000 | | | | | | |
| Agricultural | 400 V | kVA | < 50 & >50 | 345.33 | 464.50 | | | | |
| | | | | | | | | 129.29 | 149.62 |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| | | | | | | | | | |
| Domestic TOU 3 Ø | 230 V | A | | 114.57 | 462.33 | | | | |
| | | kWh | Peak | | | | | 134.16 | 308.65 |
| | | kWh | Standard | | | | | 106.12 | 126.44 |
| | | kWh | Off-peak | | | | | 83.49 | 89.22 |
| Domestic TOU 1 Ø | 230 V | A | | 114.57 | 371.13 | | | | |
| | | kWh | Peak | | | | | 134.16 | 308.65 |
| | | kWh | Standard | | | | | 106.12 | 126.44 |
| | | kWh | Off-peak | | | | | 83.49 | 89.22 |
| Domestic 3 Ø Seasonal | 230 V | A | | 114.57 | 462.33 | | | | |
| | | kWh | 0 - 500 | | | | | 105.23 | 125.55 |
| | | kWh | 501 - 1000 | | | | | 121.57 | 141.88 |
| | | kWh | 1001 - 2000 | | | | | 130.94 | 151.25 |
| | | kWh | 2001 - 3000 | | | | | 138.44 | 155.69 |
| | | kWh | > 3000 | | | | | 145.50 | 165.81 |
| Domestic 1 Ø Seasonal | 230 V | A | | 114.57 | 371.13 | | | | |
| | | kWh | 0 - 500 | | | | | 105.23 | 125.55 |
| | | kWh | 501 - 1000 | | | | | 121.57 | 141.88 |
| | | kWh | 1001 - 2000 | | | | | 130.94 | 151.25 |
| | | kWh | 2001 - 3000 | | | | | 138.44 | 155.69 |
| | | kWh | > 3000 | | | | | 145.50 | 165.81 |
| Domestic 3 Ø | 230 V | A | 60.00 | 114.57 | 420.46 | | | | |
| | | A | 80.00 | | | | | 110.65 | 110.65 |
| | | kWh | 0 - 500 | | | | | 126.98 | 126.98 |
| | | kWh | 501 - 1000 | | | | | 136.35 | 136.35 |
| | | kWh | 1001 - 2000 | | | | | 143.86 | 143.86 |
| | | kWh | 2001 - 3000 | | | | | 150.91 | 150.91 |

| SEGMENT | Supply | Units | Block | Service | Capacity | Maximum Demand | | Energy Charge | |
|--|----------|--------|-------------|---------|----------|----------------|--------|---------------|--------|
| | Position | | | Charge | Charge | Summer | Winter | Summer | Winter |
| | | | | R/month | R/month | R/kVA | R/kVA | c/kWh | c/kWh |
| Domestic 1 Ø | 230 V | A | 60.00 | 114.57 | 337.52 | | | | |
| | | A | 80.00 | 114.57 | 371.13 | | | | |
| | | kWh | 0 - 500 | | | | | 110.65 | 110.65 |
| | | kWh | 501 - 1000 | | | | | 126.98 | 126.98 |
| | | kWh | 1001 - 2000 | | | | | 136.35 | 136.35 |
| | | kWh | 2001 - 3000 | | | | | 143.86 | 143.86 |
| | kWh | > 3000 | | | | | 150.91 | 150.91 | |
| Domestic Prepaid | 230 V | kWh | 0 - 500 | - | | | | 116.16 | 116.16 |
| | | kWh | 501 - 1000 | | | | | 131.97 | 131.97 |
| | | kWh | 1001 - 2000 | | | | | 141.70 | 141.70 |
| | | kWh | 2001 - 3000 | | | | | 160.08 | 160.08 |
| | | kWh | > 3000 | | | | | 173.48 | 173.48 |
| Reseller Domestic (Conventional) | 230 V | A | | 115.11 | 464.50 | | | | |
| | | kWh | 0 - 500 | | | | | 99.31 | 99.31 |
| | | kWh | 501 - 1000 | | | | | 114.65 | 114.65 |
| | | kWh | 1001 - 2000 | | | | | 123.45 | 123.45 |
| | | kWh | 2001 - 3000 | | | | | 130.50 | 130.50 |
| | kWh | > 3000 | | | | | 137.13 | 137.13 | |
| Reseller Domestic (Prepaid) | 230 V | kWh | 0 - 500 | - | | | | 103.49 | 103.49 |
| | | kWh | 501 - 1000 | | | | | 118.18 | 118.18 |
| | | kWh | 1001 - 2000 | | | | | 127.25 | 127.25 |
| | | kWh | 2001 - 3000 | | | | | 144.34 | 144.34 |
| | | kWh | > 3000 | | | | | 156.80 | 156.80 |
| Life Line Conventional | 230V | | | | | | | | |
| Life Line Energy | 230 V | | | | | | | | |
| Robot Intersections | | | | | | | | | |
| Streetlights & Billboard per Luminaire | | | | | | | | 215.70 | 215.70 |
| | | | | | | | | 241.80 | 241.80 |

Waste Management Services

National Treasury acknowledges that waste removal usually operates at a deficit (MFMA Circular 66). The CoJ is no exception to this trend. Municipalities are encouraged by NT to have cost- reflective tariffs for waste removal, and to explore alternative methodologies to manage solid waste, including recycling and incineration in plants that use heat energy to generate electricity. Pikitup has redefined its tariff determination effective 01 July 2016. This revised tariff determination principles requires businesses and households to all contribute towards waste management services. This moves away from charging for waste management services (refuse charge) based on the number of bins to charging a levy as a contribution towards the cost associated with all waste management services. The amount of the levy to be charged will still be determined based on the market value of property.

The following tables present the proposed tariffs for refuse removal services for 2017/18.

Refuse Charge (excluding VAT)

General matters are dealt with in the tariff policy published with the budget information. The proposed tariffs for households include any building and its outbuildings registered within the City of Johannesburg’s Registered Social Landlord Pilot Scheme. The tariff below has been increased by 6% as compared to last year for the first five tariff categories. The remaining two categories have been increased by 8% from last year.

| Property categories | | Proposed Tariff |
|----------------------------|------------|------------------------|
| From | To | |
| 0 | R200 000 | Exempt |
| R200 001 | R500 000 | R118 |
| R500 001 | R750 000 | R156 |
| R750 001 | R1 000 000 | R195 |
| R1 000 001 | R1 500 000 | R207 |
| R1 500 001 | R2 500 000 | R287 |
| R2 500 001 | R5 000 000 | R298 |
| R5 000 000> | | R303 |

City Cleaning Levy

This charge is levied to all properties categorised (zoned) as business properties, and agricultural properties including properties categorized as agricultural residential within the City’s Land information system (LIS) and is determined based on the value of properties.

The tariff is generally increased by 6% with the last three categories characterized by higher market values increasing by 8%.

| Categories | | Proposed Tariffs |
|-------------------|-------------|-------------------------|
| From | To | |
| 0 | R200 000 | Exempt |
| R200 001 | R500 000 | R161 |
| R500 001 | R1 500 000 | R163 |
| R1 500 001 | R2 500 000 | R233 |
| R2 500 001 | R5 000 000 | R239 |
| R5 000 001 | R7 500 000 | R370 |
| R7 500 001 | R10 000 000 | R383 |
| R10 000 001 | R30 000 000 | R512 |
| R30 000 000>>> | | R648 |

Landfills Disposal of Refuse

A tariff increase of 6% is proposed for the financial year 2017/18. The following user charges will be payable in respect of utilizing the City’s refuse disposal sites.

- | | Tariff |
|---|---------------|
| • Refuse Disposal for each 500kg - Except Special Industrial Waste | R 102 |
| • Refuse Disposal for each 250kg - Special Industrial Waste | R 102 |
| • Refuse Disposal - Except Special Industrial Waste done after 12:00pm on Saturday, the whole day on Sunday and Public Holidays | R 123 |
| • Refuse Disposal - organic (garden) waste (Free at Garden Sites) | R108 |
| • Refuse Disposal - Soil and Other Material Suitable for Covering Landfills | R 0 |
| • Refuse Disposal Outside of COJ- Soil and Other Material Suitable for Covering Landfills | R 152 |

Safe Disposal (per ton)

A tariff increase of 6% is being proposed for the financial year 2017/18

| | Tariff |
|-----------------------------|---------------|
| • Price per ton | R 2 560 |
| • Price per 500kg and under | R 1 280 |

Non Sectional Title Properties

A tariff increase of 6% is being proposed for the financial year 2017/18 as follows:

- Non sectional title properties with multiple living units R76 per unit

This refuse charge will be applicable to non-sectional title properties in the city zoned as residential or business which contains living units on successful application to the city. If the application fails, the property will either be charged City Cleaning Levy or applicable domestic charge depending on how the property is categorized in the land information system (LIS).

- Non sectional title properties containing living rooms with shared facilities R32 per room per month

This refuse charge is applicable to non-sectional title properties in the city zoned as residential or business which contains rooms for human habitation with shared ablution facilities on successful application to the city. If the application fails, the property will either be charged CCL or applicable domestic charge depending on how the property is categorized in the land information system (LIS).

Animal Carcass Removals

- The standard charge for an animal carcass removal service for domestic households when required is rescinded and will be funded from the various waste management service charges.

Additional and Lost or Stolen bins

The provision of additional bins and replacement of stolen or lost bins is provided in our new bin management policy.

- This policy requires that stolen or lost bin could be replaced once for free within the bin useful life, which is 8 years. Any additional replacement of lost or stolen bins within the bin useful life would be at a cost to resident/customer.
- This principle also applies to customers/residents who want additional bins.

Bins required for special events

A deposit equals to the cost of a bin or a skip would be required from the customers.

- The deposit is refundable once the bins/skips has been collected or returned to Pikitup.
- A delivery charge amounting to R200 would be levied to all customers who require delivery of those bins/skips.
- Delivery charge is not applicable to customers who elect to collect the bins from Pikitup Depot or Stores.
- A daily charge of R20 per bin and R50 per skip would be levied to customer for each day the skip remain with the customers.

Overall impact of tariff increases on households

The following table shows the overall expected impact of the proposed tariff increases on various households.

Table SA14: Household bills

| Description | Ref | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | | |
|---|-----|-----------------|-----------------|-----------------|----------------------|-----------------|---|---------------------|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 % incr. | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Rand/cent | | | | | | | | | | |
| Monthly Account for Household - 'Middle Income Range' | 1 | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | |
| Property rates | | 244.50 | 256.71 | 272.13 | 288.17 | 288.17 | 6.2% | 306.04 | 324.09 | 341.59 |
| Electricity: Basic levy | | 353.55 | 370.32 | 415.46 | 442.76 | 442.76 | 9.7% | 485.70 | 526.10 | 569.93 |
| Electricity: Consumption | | 970.50 | 1 040.10 | 1 166.90 | 1 188.60 | 1 188.60 | 2.3% | 1 215.70 | 1 316.83 | 1 426.53 |
| Water: Consumption | | 302.86 | 329.47 | 375.00 | 417.46 | 417.46 | 21.4% | 506.76 | 550.92 | 599.93 |
| Sanitation | | 211.00 | 229.78 | 261.95 | 298.36 | 298.36 | 12.2% | 334.76 | 364.55 | 395.18 |
| Refuse removal | | 121.47 | 146.78 | 158.52 | 147.00 | 147.00 | 6.1% | 156.00 | 165.20 | 174.12 |
| sub-total | | 2 203.88 | 2 373.16 | 2 649.96 | 2 782.35 | 2 782.35 | 8.0% | 3 004.96 | 3 247.69 | 3 507.28 |
| VAT on Services | | 274.31 | 296.30 | 332.90 | 356.59 | 356.59 | 6.0% | 377.85 | 409.30 | 443.20 |
| Total large household bill: | | 2 478.19 | 2 669.46 | 2 982.86 | 3 138.94 | 3 138.94 | 7.8% | 3 382.81 | 3 656.99 | 3 950.48 |
| % increase/-decrease | | - | 7.7% | 11.7% | 5.2% | - | - | 7.8% | 8.1% | 8.0% |
| Monthly Account for Household - 'Affordable Range' | 2 | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | |
| Property rates | | 146.70 | 154.03 | 163.28 | 172.90 | 172.90 | 6.2% | 183.63 | 194.46 | 204.96 |
| Electricity: Basic levy | | 353.55 | 370.32 | 415.46 | 442.76 | 442.76 | 9.7% | 485.70 | 526.10 | 569.93 |
| Electricity: Consumption | | 472.70 | 453.15 | 508.40 | 514.45 | 514.45 | 2.3% | 526.15 | 559.14 | 652.64 |
| Water: Consumption | | 218.56 | 237.17 | 268.85 | 297.31 | 297.31 | 25.1% | 371.96 | 404.12 | 440.08 |
| Sanitation | | 108.39 | 118.04 | 134.57 | 153.28 | 153.28 | 12.2% | 171.97 | 187.27 | 203.01 |
| Refuse removal | | 106.46 | 128.65 | 138.94 | 111.00 | 111.00 | 6.3% | 118.00 | 124.96 | 131.71 |
| sub-total | | 1 406.36 | 1 461.36 | 1 629.50 | 1 691.70 | 1 691.70 | 9.8% | 1 857.41 | 1 996.05 | 2 202.33 |
| VAT on Services | | 176.35 | 183.03 | 205.27 | 216.34 | 216.34 | 8.3% | 234.33 | 252.22 | 279.63 |
| Total small household bill: | | 1 582.71 | 1 644.39 | 1 834.77 | 1 908.04 | 1 908.04 | 9.6% | 2 091.74 | 2 248.27 | 2 481.96 |
| % increase/-decrease | | - | 3.9% | 11.6% | 4.0% | - | - | 9.6% | 7.5% | 10.4% |
| Monthly Account for Household - 'Indigent' Household receiving free basic services | 3 | | | | | | | | | |
| Rates and services charges: | | | | | | | | | | |
| Property rates | | - | - | - | - | - | - | - | - | - |
| Electricity: Basic levy | | - | - | - | - | - | - | - | - | - |
| Electricity: Consumption | | 265.41 | 271.89 | 305.04 | 308.67 | 308.67 | 0.6% | 310.47 | 328.78 | 346.53 |
| Water: Basic levy | | - | - | - | - | - | - | - | - | - |
| Water: Consumption | | 134.26 | 144.87 | 162.7 | 177.17 | 177.16 | 9.7% | 194.32 | 210.64 | 229.41 |
| Sanitation | | - | - | - | - | - | - | - | - | - |
| Refuse removal | | - | - | - | - | - | - | - | - | - |
| Other | | - | - | - | - | - | - | - | - | - |
| sub-total | | 399.67 | 416.76 | 467.74 | 485.84 | 485.83 | 3.9% | 504.79 | 539.42 | 575.94 |
| VAT on Services | | 55.95 | 58.35 | 65.48 | 70.24 | 70.24 | 0.6% | 70.67 | 75.52 | 80.63 |
| Total small household bill: | | 455.62 | 475.11 | 533.22 | 556.08 | 556.07 | 3.5% | 575.46 | 614.94 | 656.57 |
| % increase/-decrease | | - | 4.3% | 12.2% | 4.3% | (0.0%) | - | 3.5% | 6.9% | 6.8% |

Free Basic Services: Basic Social Services Package

The ESP assists households that are poor or face other circumstances that limit their ability to pay for services. To receive these free services households are required to register in terms of the City's Expanded Social Package Policy. The policy will be reviewed to ensure that it is aligned to national government policies supporting indigent customers, and better profile the programs of the City as they relate to poverty reduction, and social support. About 303 301 households are currently registered and the number is expected to increase to around 400 000 over the medium term. Details relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement are contained in Table A10 (Basic Service Delivery Measurement).

Details relating to free services, cost of free basis services, revenue lost owing to free basic services as well as basic service delivery measurement are contained in Table A10 (Basic Service Delivery Measurement).

The cost of the social package of the registered indigent households is largely financed by national government through the local government equitable share received in terms of the annual Division of Revenue Act.

Council Resolutions

OPERATING BUDGET

IT IS RECOMMENDED

1. That the draft consolidated operating revenue of R48.6 billion, operating expenditure of R47.3 billion, taxation of R396.3 million and capital grants and contributions of R3.6 billion for the City of Johannesburg for the financial year 2017/18, and the indicatives for the projected medium term period 2018/19 to 2019/20 be noted as set out in the following attachments:
 - 1.1 The consolidated operating budget for the City, Core Administration and Municipal Entities as reflected in Annexure A, B and C.
 - 1.2 The operating revenue and expenditure budget by vote for the City as reflected in Annexure D.

2. That the subsidies payable by Core Administration to the following Municipal Entities be noted: –

| Municipal Entity | Adjusted Budget 2016/17 | Budget 2017/18 | Estimate 2018/19 | Estimate 2019/20 |
|---|-------------------------|------------------|------------------|------------------|
| | R 000 | R 000 | R 000 | R 000 |
| Pikitup | 694 762 | 777 208 | 860 510 | 928 739 |
| Johannesburg Roads Agency | 816 774 | 923 102 | 1 018 386 | 1 120 185 |
| Metrobus | 506 354 | 538 520 | 575 567 | 612 667 |
| Johannesburg City Parks and Zoo | 688 207 | 736 282 | 784 988 | 832 967 |
| Johannesburg Development Agency | 26 695 | 26 237 | 26 818 | 28 151 |
| Johannesburg Property Company | 327 568 | 353 480 | 384 057 | 407 524 |
| Metropolitan Trading Company | 211 158 | 153 090 | 100 978 | 106 588 |
| Johannesburg Social and Housing Company | 13 100 | 14 197 | 14 621 | 11 986 |
| Joburg City Theatres | 94 072 | 101 725 | 110 930 | 117 534 |
| Total subsidies to ME's | 3 378 690 | 3 623 841 | 3 876 855 | 4 166 341 |

3. That the supporting information contained in the 2017/18 - 2019/20 Medium Term Revenue and Expenditure Budget document as required in terms of Section 17(3) of the Municipal Finance Management Act (Act 56 of 2003) be noted in conjunction with this report.

4. That the Accounting Officer:
 - 2.1 In accordance with chapter 4 of the Systems Act:

- (a) Make public the annual consolidated operating budget and other documents referred to in section 17(3) of the MFMA;
- (b) Invite the local community to submit representations in connection with the annual consolidated operating budget;

2.2 Submit the annual consolidated operating budget:

- (a) In both printed and electronic formats to the National and Provincial Treasury;
- (b) In either format to any prescribed national or provincial organs of state and to such other municipalities as may be affected by the budget.

CAPITAL BUDGET

IT IS RECOMMENDED

1. That the draft capital budget of R8 589 421 000 for the year 2017/18, R9 450 731 000 for the year 2018/19 and R8 958 526 000 for the year 2019/20 of the City of Johannesburg be noted in terms of Section 16 (3) of the MFMA as set out in the following schedules:

1.1 Capital budget by vote for each of the Municipal Entities and Core Administration as reflected in Annexure A.

1.2 Capital budget by project for each of the Municipal Entities and Core Administration as reflected in Annexure B.

2. That the Accounting Officer:

2.1 In accordance with chapter 4 of the Systems Act:

- (a) Make public the annual consolidated operating budget and other documents referred to in section 17(3) of the MFMA;
- (b) Invite the local community to submit representations in connection with the annual consolidated operating budget;

2.2 submit the annual consolidated operating budget:

- (a) In both printed and electronic formats to the National and Provincial Treasury;
- (c) In either format to any prescribed national or provincial organs of state and to such other municipalities as may be affected by the budget.

TARIFFS

IT IS RECOMMENDED

1. That the draft tariff of charges for the 2017/18 budget, as tabled, be noted.

Part 2 – Supporting Documentation

1.1 Overview of the annual budget process

Section 53 of the MFMA requires the Mayor of the municipality to provide general political guidance in the budget process and the setting of priorities that must guide the preparation of the budget. In addition Chapter 2 of the Municipal Budget and Reporting Regulations states that the Mayor of the municipality must establish a Budget Steering Committee to provide technical assistance to the Mayor in discharging the responsibilities set out in Section 53 of the Act.

The Budget Steering Committee (BSC) consists of the Municipal Manager and senior officials of the municipality meeting under the chairpersonship of the MMC for Finance.

The purpose of the Budget Steering Committee is to ensure that:

- The process followed to compile the budget complies with legislation and good budget practices;
- There is proper alignment between the policy and service delivery priorities set out in the City’s IDP and the Budget, taking into account the need to protect the financial sustainability of the municipality;
- The municipality’s revenue and tariff setting strategies ensure that the cash resources needed to deliver services are available; and
- The various spending priorities of the different municipal departments are properly evaluated and prioritised in the allocation of resources.

In addition to the BSC, the City has established the Technical Budget Steering Committee (TBSC) that plays an advisory role. The TBSC focuses on the technical analysis of budget proposals and is intended to augment the work of the BSC. The Technical Budget Steering Committee (‘TBSC’) and the Budget Steering Committee (‘BSC’) meetings were held from 6-9 December 2016 and on 17- 20 January 2017, respectively.

2.1.1 Budget Process Overview

In terms of section 21 of the MFMA the Mayor is required to table in Council ten months before the start of the new financial year (i.e. in August) a time schedule that sets out the process to revise the IDP and prepare the Budget.

Key dates applicable to the process were:

| Budget and tariff process 2017/18 | Timeframe | Status |
|--|-------------------|---------------|
| Mayoral Lekgotla 1 | 1 October 2016 | √ |
| Presentations of budget proposals to Technical Budget Steering | 6-9 December 2016 | √ |

| Budget and tariff process 2017/18 | Timeframe | Status |
|---|---------------------|---------------|
| Committee | | |
| Budget Steering Committee meetings | 17- 19 January 2017 | ✓ |
| Budget Lekgotla 2 | 13-16 February 2017 | ✓ |
| NT Engagements (Mid- year Review) | 1-2 February 2017 | ✓ |
| Submission of final budget files and proposals by departments and entities to Budget Office | 01 March 2017 | ✓ |
| Mayoral Committee considers tabled draft IDP, Budget, Tariffs, SDBIPs and Business Plans | 22 March 2017 | ✓ |
| Tabling of the draft IDP, Budget, Tariffs, SDBIPs and Business Plans at Council | 30 March 2017 | ✓ |
| IDP, Budget and Tariffs outreach process | March- April 2017 | |
| Approval of IDP, Budget, Tariffs, SDBIPs and Business Plans by Mayoral Committee | 10 May 2017 | |
| Council approval of final IDP, Budget, Tariffs, SDBIPs and Business Plans | 25 May 2017 | |

The process for the 2017/18 MTB commenced with the 1st Budget Lekgotla that was held on 1 October 2016. The objectives of the Lekgotla were to reflect on the progress made in relation to the service delivery imperatives, discuss the strategic direction of the new leadership and to reach an agreement on key focus areas, priorities and interventions.

Subsequent to the Budget Lekgotla, Budget Guidelines were issued to departments and municipal entities (MEs), in line with the recommendations of the Mayoral Lekgotla. Departments and MEs presented their budget proposals to the Technical Budget Steering Committee hearings held on 6-9 December 2016 and to the Budget Steering Committee held on 17-19 January 2017. The BSC is established in terms of the local government regulatory framework, and for the City of Johannesburg incorporates additional members co-opted to assist in the formulation of strategic priorities. The Budget Steering Committee reviews and evaluates key priority programmes for the clusters, departments and entities in the short and medium term and outcomes thereof in relation to GDS imperatives and the strategic direction as set at Mayoral Lekgotla. It further deliberates on performance targets and indicators and reviews the proposed operating and capital expenditures. In between are sessions at executive management level, that seek to develop programme content and shared understanding of priorities, interventions and focus areas.

The assessment of the Budget Steering Committee hearings was then presented to the second Budget Lekgotla held on 13- 15 February 2017. Draft Medium Term Budget allocations were determined to guide the Budget Lekgotla, and create focussed discussions. Departments and MEs were requested to prepare their draft budgets in line with the indicative allocations and to align the budget to the key strategic priorities/programmes.

2.1.2. IDP and Service Delivery and Budget Implementation Plan

The City's IDP is its principal strategic planning instrument, which directly guides and informs its planning, budget, and management and development actions. This framework is rolled out into objectives, key performance indicators and targets for implementation which directly inform the Service Delivery and Budget Implementation Plan. There will be areas revised in line with the new strategic priorities, and to create focus in resource allocation. The Inner City regeneration and the facilitation of economic growth to no less than 5% of the gross value added (GVA) have been pronounced as the top two priorities, with the remainder linked to the successful implementation.

The process plan applicable to this revision MTB cycle included the following key IDP processes and deliverables:

- Registration of community needs;
- Compilation of departmental business plans including key performance indicators and targets;
- Financial planning and budgeting process;
- Compilation of the SDBIP; and
- The review of the performance management and monitoring processes

With the compilation of the 2017/18 MTB, each department/function had to review the business planning process, including the setting of priorities and targets after reviewing the mid-year and third quarter performance against the 2016/17 Departmental Service Delivery and Budget Implementation Plan. Business planning links back to priority needs and master planning, and essentially informed the detail operating budget appropriations and three-year capital programme.

1.1.3 Review of the Financial Development Plan

The financial development plan has been reviewed in line with historic performance trends and noting the local government regulatory framework as a guide, and used to confirm both the adjustment budget and the 2017/18 budget indicatives. The outcomes of the process were shared with the organisation and used to inform the resource allocation process. The funding model still relies heavily on revenue generated from trading services through tariffs supported by grants and loan for its funding requirements, and built into the models are modules that recognise constraints as a result of existing commitments and the projected financial position. Optimisation as a modelling technique was used to arrive at budget limits that put the organisation at sound financial positions. The modelling process also shared light on the performance of major revenue sources in relation to capital investments made providing a rich background of evaluating budget proposals.

2.1.4 Community Consultation

As per legislative requirements, once the draft budget is tabled in Council, it must be made available for the public to comment on. The public participation process will be undertaken in line with the prescripts of the MFMA, Municipal Systems Act, and other applicable legislation. The program is managed in conjunction with the Office of the Speaker. The tabling of the draft budget in March 2017 will mark the commencement of

community participation, encourage discussion with all stakeholders and provide an opportunity for feedback. The public participation process will take place throughout in month of April 2017 with the support of the City's regional structures. The IDP, the Budget and all tariff related policies will form a package of document for consultation.

The outcome of the public participation process on the draft budget and proposed tariffs will considered and refine the draft budget for Council's approval in May 2017.

2.2 Overview of alignment of annual Budget with IDP

Budgeting takes place within the overall City planning framework. The City's recently revised GDS and IDP are the primary point of reference for the MTB. Accordingly, the 2017/18 MTB addresses the following key programmes in the IDP:

- Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment;
- Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress;
- Create a culture of enhanced service delivery with pride;
- Create a sense of security through improved public safety;
- Create an honest and transparent City that fights corruption;
- Create a City that responds to the needs of citizens, customers and businesses;
- Enhance our financial sustainability;
- Encourage innovation and efficiency through the Smart City programme; and
- Preserve our resources for future generations.

In addition to the five-year IDP, the City is in a process of revising the Growth and Development Strategy (GDS) which primarily focuses on a longer-term horizon; 15 to 20 years. The revised GDS is aimed to give expression of the new administration's strategic objectives and long-term vision for the City.

The following new outcomes for the revision of the GDS have been approved for public consultation:

- Grow the economy and create jobs
- Enhance quality of life by improving services and taking care of the environment
- Advance pro-poor development that provides meaningful redress
- Build caring, safe and secure communities
- Institute an honest, responsive and productive government

The 2017/18 MTB has therefore been directly informed by the IDP revision process and the following tables provide a reconciliation between the IDP strategic objectives and operating revenue, operating expenditure and capital expenditure.

Table SA4: Reconciliation of IDP strategic objectives and budget (revenue)

| Strategic Objective | Goal | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|--|---|------------------------|------------------------|
| | | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Other | 2 249 | 621 | 655 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Asphalt sales | 168 | 173 | 183 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Compliance with Cities legal obligations in terms of Building Control legislation | 2 201 | 2 322 | 2 447 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Developers Contribution | 43 150 | 44 383 | 46 779 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | EPWP | 1 037 | - | - |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Gautrans Maintenance | 10 560 | 10 862 | 11 449 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Inner city regeneration, including key economic nodes | 60 156 | 64 771 | 68 700 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Insurance | 13 304 | 13 684 | 14 422 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Jobbings | 36 051 | 37 081 | 39 084 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Management Fees | 33 835 | 34 802 | 36 681 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Operational expenditure component of the Public Transport Network Grant (PTNG) | 275 056 | 442 856 | 363 689 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Other Sales | 11 753 | 12 088 | 12 741 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Processing of Town Planning applications | 72 196 | 76 463 | 80 593 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Rea Vaya fare revenue generated | 122 789 | 133 394 | 140 731 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Reinstatement | 22 283 | 22 919 | 24 157 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Rent | 3 896 | 4 008 | 4 224 |
| Create a sense of security through improved public safety | By-law Enforcement | 12 560 | 13 240 | 14 000 |
| Create a sense of security through improved public safety | Day to day programme - Fire protection fees, Sundry revenue | 16 280 | 17 240 | 18 171 |
| Create a sense of security through improved public safety | Day to day programme - Training Income | 13 496 | 14 292 | 15 064 |
| Create a sense of security through improved public safety | IDP programme - Ambulance fees, Firefighting service and Ambulance grant | 153 494 | 162 428 | 171 460 |
| Create a sense of security through improved public safety | Licensing | 252 261 | 266 388 | 281 039 |
| Create a sense of security through improved public safety | Traffic Management | 670 623 | 704 087 | 742 741 |
| Create a City that responds to the needs of citizens, customers and businesses | <ul style="list-style-type: none"> Awareness campaigns conducted to educate communities on HIV, AIDS, STI, and TB HCT outreach programmes to other sectors Capacity building programme on HAST Multicultural AIDS response through the local AIDS council | 22 455 | 23 757 | 25 111 |
| Create a City that responds to the needs of citizens, customers and businesses | <ul style="list-style-type: none"> Community Participation in Environmental Health promotion Joint campaigns with community involvement carried out in all Regions | 8 787 | 9 302 | 8 960 |
| Create a City that responds to the needs of citizens, customers and businesses | <ul style="list-style-type: none"> Promote access and convenience by extending operating hours in clinics. Convert satellite & mobile clinics into full five day operating facilities. Establish Health posts to promote outreach PHC services (number of pilots established). Implement c | 125 669 | 128 726 | 129 243 |
| Create a culture of enhanced service delivery with pride | Billing tenants for rentals in COJ properties | 118 960 | 126 436 | 138 290 |
| Create a culture of enhanced service delivery with pride | Non Commercial Activities | 1 385 289 | 1 466 647 | 1 545 023 |
| Create a culture of enhanced service delivery with pride | other income | 2 175 | 1 555 | 1 555 |
| Create a City that responds to the needs of citizens, customers and businesses | | 142 | 150 | 158 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Agency fees for development and other income | 10 772 | 11 418 | 12 103 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Income from Directorate: Arts, Culture and Heritage facilities | 945 | 1 001 | 1 055 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Residents live, work and play close to work, leisure and cultural opportunities | 22 016 | 23 994 | 25 678 |
| Preserve our resources for future generations | Water Recovery | 593 | 629 | 667 |
| Enhance our financial sustainability | | 389 491 | 480 558 | 412 678 |
| Enhance our financial sustainability | Enhancing Financial Sustainability | 16 297 300 | 17 569 834 | 18 785 356 |
| Enhance our financial sustainability | Hospitality, Bars and Restauration | 19 379 | 19 379 | 20 426 |
| Enhance our financial sustainability | Improving revenue collection | 16 113 377 | 17 526 792 | 18 844 246 |
| Enhance our financial sustainability | Operations, IT, Marketing, Finance & Admin, HR | 437 871 | 469 358 | 522 490 |
| Enhance our financial sustainability | other income | 1 344 | 1 963 | 1 963 |
| Enhance our financial sustainability | Proportion of earned income against total revenue including subsidy (excluding Hospitality, Bars and Restaurant) | 117 435 | 114 385 | 116 485 |
| Enhance our financial sustainability | Revenue Completeness | 36 775 | 39 999 | 42 158 |
| Enhance our financial sustainability | Revenue generation | 120 059 | 125 767 | 132 558 |
| Enhance our financial sustainability | Revenue Management | 10 858 317 | 11 820 752 | 12 810 536 |
| Encourage innovation and efficiency through the Smart City programme | Broadband | 160 292 | 197 875 | 214 382 |
| Encourage innovation and efficiency through the Smart City programme | Grant DAC & Equitable Shares | 18 000 | 18 000 | 18 022 |
| Continuation of previous IDP programmes | Joburg Open | 5 868 | 6 214 | 6 550 |
| Other or Day-to Day programmes | | 42 413 | 44 937 | 47 381 |
| Other or Day-to Day programmes | Commercial Activities | 230 109 | 244 020 | 258 757 |
| Other or Day-to Day programmes | Improving revenue collection | 1 008 | 1 067 | 1 124 |
| Other or Day-to Day programmes | JPC's portfolio account | 215 327 | 226 544 | 237 430 |
| Other or Day-to Day programmes | Other income | 2 824 | 2 979 | 3 170 |
| Other or Day-to Day programmes | Revenue collected by LIS | 2 961 | 3 136 | 4 310 |
| Total Revenue (excluding capital transfers and contributions) | | 48 597 351 | 52 785 276 | 56 456 875 |

Table SA5: Reconciliation of IDP strategic objectives and budget (operating expenditure)

| Strategic Objective | Goal | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|--|---|------------------------|------------------------|
| | | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Economic development through job creation | 12 318 | 13 057 | 13 841 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Increased infrastructure investment (from both public and private sectors) | 674 396 | 724 585 | 446 028 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Inner City regeneration including key economic nodes | 4 158 | 6 653 | 7 052 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Inner city regeneration, including key economic nodes | 396 819 | 440 867 | 443 855 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Neighbourhood Urban Management Partnership and Community Driven Services | 15 445 | 14 698 | 15 987 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Promote economic development and investment activity | 196 121 | 209 969 | 221 573 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Small and medium enterprises development | 37 441 | 39 688 | 42 069 |
| Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | Working to cut red tape and improve the ease of doing business in the City | 350 258 | 446 961 | 497 399 |
| Create a sense of security through improved public safety | Crime Prevention | 242 135 | 308 800 | 325 830 |
| Create a sense of security through improved public safety | Disaster Risk Management | 24 113 | 26 149 | 27 561 |
| Create a sense of security through improved public safety | Emergency Rapid Response | 594 365 | 639 107 | 683 871 |
| Create a sense of security through improved public safety | Increasing visible policing | 6 986 | 5 657 | 6 678 |
| Create a sense of security through improved public safety | Inner City | 327 000 | 440 354 | 737 494 |
| Create a sense of security through improved public safety | Licensing Management | 700 300 | 752 690 | 802 154 |
| Create a sense of security through improved public safety | Neighbourhood Urban Management Partnership and Community Driven Services | 22 510 | 24 861 | 25 143 |
| Create a sense of security through improved public safety | Reducing petty crimes and enforcing by-laws | 26 700 | 29 502 | 32 143 |
| Create a City that responds to the needs of citizens, customers and businesses | Citizen participation, empowerment and citizen / customer care | 3 012 | 3 831 | 4 643 |
| Create a City that responds to the needs of citizens, customers and businesses | Communications & campaigns | 9 580 | 6 000 | 6 500 |
| Create a City that responds to the needs of citizens, customers and businesses | Community Based Planning and Budgeting (CBP) | 1 315 | 1 413 | 1 503 |
| Create a City that responds to the needs of citizens, customers and businesses | Driving the "service with pride" campaign | 452 437 | 533 062 | 576 884 |
| Create a City that responds to the needs of citizens, customers and businesses | Increasing responsiveness to billing problems | 177 758 | 136 889 | 143 966 |
| Create a City that responds to the needs of citizens, customers and businesses | Instilling best service standards by City employees | 833 642 | 695 416 | 960 872 |
| Create a City that responds to the needs of citizens, customers and businesses | Instilling best service standards by City employees and Finalising the skills audit | 9 261 | 5 397 | 5 161 |
| Create a City that responds to the needs of citizens, customers and businesses | Quality of life survey fieldwork research | 1 300 | 1 390 | 1 479 |
| Create a City that responds to the needs of citizens, customers and businesses | Strategic Research | 1 300 | 1 390 | 1 479 |
| Create a culture of enhanced service delivery with pride | Developing pro-active maintenance and service teams | 2 078 481 | 2 085 864 | 2 226 744 |
| Create a culture of enhanced service delivery with pride | Fast-tracking service delivery, especially to poorer communities | 20 176 709 | 21 905 694 | 23 429 466 |
| Create a culture of enhanced service delivery with pride | Improve quality of life and access to opportunities | 5 910 | 6 201 | 7 682 |
| Create a culture of enhanced service delivery with pride | Improve service delivery performance and service delivery culture | 66 379 | 70 526 | 74 666 |
| Create a culture of enhanced service delivery with pride | Job creation | 3 000 | 3 000 | 4 000 |
| Create an honest and transparent City that fights corruption | Absorption of most municipal-owned entities into the City after consideration of a thorough review and due diligence | 24 118 | 13 356 | 14 124 |
| Create an honest and transparent City that fights corruption | Clean governance within JW through the utilisation of internal audit department as per the applicable legislation | 15 952 | 16 893 | 17 805 |
| Create an honest and transparent City that fights corruption | Driving compliance to clean governance and increase internal quality assurance controls | 183 707 | 205 321 | 233 795 |
| Create an honest and transparent City that fights corruption | Driving the "service with pride" campaign | 2 934 | 3 108 | 3 273 |
| Create an honest and transparent City that fights corruption | Fraud and corruption awareness and education | 500 | - | - |
| Create an honest and transparent City that fights corruption | Increasing forensic investigative capability and controls | 139 239 | 157 933 | 197 067 |
| Create an honest and transparent City that fights corruption | Increasing forensic investigative capability and controls \ Maintain quality standard of Corporate Governance | 6 288 | 6 941 | 7 357 |
| Create an honest and transparent City that fights corruption | Instilling best service standards by City employees | 3 000 | 5 000 | 10 000 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Efficient and effective transport (Public and Freight) connecting home, work, culture and leisure | 29 886 | 30 850 | 97 536 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Fast tracking acquisition of buildings in the Inner City for housing | 2 624 | 4 376 | 4 638 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Fast-tracking acquisition of buildings in the Inner City for housing | 146 771 | 153 566 | 157 508 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Identifying land to be serviced before any human settlements are built | 76 544 | 86 433 | 92 604 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Increasing the delivery of housing | 147 855 | 201 503 | 103 203 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Neighbourhood Urban Management Partnership and Community Driven Services | 35 851 | 38 062 | 41 998 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | One Stop Walk in Centres and Single Window Citizens Interfac | 28 503 | 28 905 | 28 432 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Prioritising the formalisation of informal settlements | 397 686 | 474 659 | 512 863 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Promote Urban Agriculture programme | 27 496 | 31 836 | 33 776 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Provision of basic services to informal settlements | 52 539 | 55 639 | 58 644 |
| Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | Residents live, work and play close to work, leisure and cultural opportunities | 480 076 | 487 940 | 499 248 |
| Preserve our resources for future generations | A healthy life for all | 212 114 | 240 739 | 252 277 |
| Preserve our resources for future generations | Acceptable Air Quality | 4 360 | 4 750 | 3 160 |
| Preserve our resources for future generations | Access to basic sanitation to all | 1 022 667 | 1 083 004 | 1 141 486 |

Draft Medium Term Budget 2017/18 – 2019/20

| Strategic Objective | Goal | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|---|---|------------------------|------------------------|
| | | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | |
| Preserve our resources for future generations | Conserve the city's natural assets | 3 200 | 8 500 | 8 000 |
| Preserve our resources for future generations | Healthy water courses, wetlands & impoundments | 6 400 | 7 124 | 7 634 |
| Preserve our resources for future generations | Intergrated Waste Management | 14 010 | 10 400 | 14 110 |
| Preserve our resources for future generations | Interventions to mitigate electricity constraints | 1 820 394 | 1 498 899 | 1 651 548 |
| Preserve our resources for future generations | Interventions to mitigate water shortages | 9 194 | 4 135 | 3 733 |
| Preserve our resources for future generations | Landscape management (i.e. open space planning) | 4 700 | 13 559 | 11 100 |
| Preserve our resources for future generations | Mitigate against declining landfill airspace | 230 033 | 246 114 | 260 198 |
| Preserve our resources for future generations | Reduce carbon emissions | 770 | 700 | 500 |
| Enhance our financial sustainability | Cutting wasteful expenditure on non-core functions | 144 716 | 149 281 | 156 271 |
| Enhance our financial sustainability | Cutting wasteful expenditure on non-core functions and Managing budget performance | 7 401 | 7 845 | 8 316 |
| Enhance our financial sustainability | Enhance sound financial management, sustainability and clean governance and utilise infrastructure delivery to create jobs, support SMME's and attract investment | 141 617 | 149 972 | 158 070 |
| Enhance our financial sustainability | Focussing on driving up capital expenditure investment in infrastructure | 2 610 133 | 2 725 324 | 2 686 357 |
| Enhance our financial sustainability | Improving revenue collection | 799 939 | 815 090 | 875 406 |
| Enhance our financial sustainability | Instilling best service standards by City employees | 995 | 1 047 | 1 120 |
| Encourage innovation and efficiency through the Smart City programme | Enhanced access to ICT infrastructure, including free WI-FI | 1 217 | 1 205 | 1 399 |
| Encourage innovation and efficiency through the Smart City programme | Driving the "service with pride" campaign | 5 402 | 7 291 | 9 122 |
| Encourage innovation and efficiency through the Smart City programme | Enhanced access to ICT infrastructure, including free WI-FI | 793 328 | 887 520 | 958 813 |
| Encourage innovation and efficiency through the Smart City programme | Fast-tracking service delivery, especially to poorer communities | 6 394 | 9 208 | 12 945 |
| Encourage innovation and efficiency through the Smart City programme | Focused improvement of ICT equipment and software | 120 884 | 127 738 | 131 204 |
| Encourage innovation and efficiency through the Smart City programme | Smart Citizen Programme | 1 224 | 1 309 | 1 392 |
| Continuation of previous IDP programmes | Community based budgeting and planning | 2 659 | 2 814 | 2 969 |
| Continuation of previous IDP programmes | Completeness of revenue | 123 797 | 168 015 | 146 792 |
| Continuation of previous IDP programmes | Improved governance and attainment of clean audits. | 10 342 | 11 158 | 12 019 |
| Continuation of previous IDP programmes | Insert programmes on GDS/IDP sheet | 25 071 | 47 540 | 50 030 |
| Other IDP Programme | Create awareness in all areas of local government affecting communities through civic education | 41 880 | 46 178 | 49 383 |
| Other IDP Programme | Ensure sound Financial Management | 4 634 | 6 008 | 6 666 |
| Other Programme | Additional programs | 204 | 6 540 | 6 893 |
| Other Programme | Depreciation | 13 776 | 14 060 | 14 344 |
| Other Programme | Development (including upgrading) of library facilities; Maintenance of 2x library services headquarters. Maintenance of historical assets JCL. RFID Project for the capitalization of books. | 6 620 | 7 010 | 7 389 |
| Other Programme | Economic Development and facilitation Due diligence, Investment fast racking etc. | 2 811 | 2 980 | 3 158 |
| Other Programme | Food security that is both improved and safeguarded | 16 597 | 17 631 | 18 665 |
| Other Programme | Grant Management and expenditure | 1 284 | 1 359 | 1 433 |
| Other Programme | International Ambassadorial Program | 2 811 | 2 980 | 3 158 |
| Other Programme | Marketing and PR | 5 622 | 12 319 | 13 058 |
| Other Programme | School holiday programme, 50 hour sport challenge, kiddies olympics, Basket Ball, Wheel chair tennis, Gymnastics, Competitive sport, golf, rugby, future champs | 2 250 | 5 545 | 5 844 |
| Other Programme | Spar ladies, Comrades Marathon, Cape Town Marathon, Soweto Marathon, Amashova Cycling, | 1 256 | 4 492 | 4 734 |
| Day-to-Day Programme | Administration and Operational costs | 30 497 | 29 427 | 31 897 |
| Day-to-Day Programme | Administration of security access control structures | 421 | 49 | 53 |
| Day-to-Day Programme | Anti Fraud and Corruption | 16 805 | 17 795 | 18 758 |
| Day-to-Day Programme | Business development and support | 26 936 | 40 232 | 43 391 |
| Day-to-Day Programme | Business Systems support, Development of data infrastructure | 40 146 | 88 211 | 96 472 |
| Day-to-Day Programme | By-law Enforcement | 182 432 | 231 140 | 235 200 |
| Day-to-Day Programme | Capacity building on Monitoring and Evaluation | 8 000 | 6 053 | 6 398 |
| Day-to-Day Programme | Commercial Activities | 140 974 | 151 258 | 159 834 |
| Day-to-Day Programme | Community empowerment and activation | 48 672 | 48 206 | 51 618 |
| Day-to-Day Programme | Contracted Services | 218 | 220 | 221 |
| Day-to-Day Programme | Council-owned property management and maintenance | 262 040 | 272 785 | 288 561 |
| Day-to-Day Programme | Creating a law abiding and regulated city | 106 246 | 112 513 | 118 588 |
| Day-to-Day Programme | Creating a safe and resilient City | 107 280 | 113 609 | 114 440 |
| Day-to-Day Programme | Day-to-day Strategic Management unit | 4 154 | 2 651 | 2 900 |
| Day-to-Day Programme | Depreciation | 8 811 | 10 989 | 13 167 |
| Day-to-Day Programme | Depreciation on Capex | 39 333 | 41 720 | 70 801 |
| Day-to-Day Programme | Economic Research, Policy and Strategy | 11 061 | 13 118 | 13 905 |

| Strategic Objective | Goal | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|----------------------|---|---|------------------------|------------------------|
| | | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | |
| Day-to-Day Programme | Enhancing Financial Sustainability | 24 113 | 30 922 | 31 058 |
| Day-to-Day Programme | Ensure the provision of staff and remuneration services and benefits to all JRA employees | 14 485 | 7 540 | 8 246 |
| Day-to-Day Programme | Evaluation of traffic impact studies | 4 224 | 536 | 587 |
| Day-to-Day Programme | Evaluations and Impact Assessments | 2 300 | 2 459 | 2 616 |
| Day-to-Day Programme | Financial Management and control | 28 806 | 45 381 | 47 431 |
| Day-to-Day Programme | Financial Reporting, Management Accounting, Budgeting and Safe keeping of the City's Assets | 38 750 | 28 575 | 31 251 |
| Day-to-Day Programme | Financial Stability | 72 991 | 78 100 | 83 567 |
| Day-to-Day Programme | For financial management of financial records of the entity in accordance with any prescribed norms and standards, and are effective ,efficient and transparent | 97 419 | 90 484 | 98 958 |
| Day-to-Day Programme | Freight movement support | 9 087 | 390 | 427 |
| Day-to-Day Programme | GDS refinement for long term strategic intervention | 4 600 | 2 449 | 2 595 |
| Day-to-Day Programme | Geo-science Skills Development and Research and Development | 2 621 | 2 778 | 2 922 |
| Day-to-Day Programme | Good governance | 5 224 | 5 552 | 5 874 |
| Day-to-Day Programme | Group Accounting | 6 550 | 6 990 | 7 414 |
| Day-to-Day Programme | Group Human Capital Management | 170 480 | 196 384 | 208 540 |
| Day-to-Day Programme | Group ICT | 630 862 | 713 604 | 840 335 |
| Day-to-Day Programme | Group Management Support | 356 263 | 657 214 | 725 429 |
| Day-to-Day Programme | Implementation of Group Contract Management Policy Framework (GCMFP) | 82 529 | 87 852 | 93 017 |
| Day-to-Day Programme | Increased competitiveness of the economy | 49 785 | 51 280 | 54 999 |
| Day-to-Day Programme | Institutional Support | 196 684 | 215 824 | 226 861 |
| Day-to-Day Programme | Intelligent transport Systems | - | - | 115 000 |
| Day-to-Day Programme | Intelligent transport Systems maintenance | 76 434 | 93 702 | 5 714 |
| Day-to-Day Programme | Intergovernmental Relations | 5 300 | 3 187 | 3 370 |
| Day-to-Day Programme | Intergrated Annual Report | 6 000 | 3 935 | 4 166 |
| Day-to-Day Programme | Intergrated Planning | 4 368 | 4 645 | 4 916 |
| Day-to-Day Programme | Internal communication strategy | 2 586 | 2 739 | 2 886 |
| Day-to-Day Programme | International Relations | 15 000 | 6 394 | 6 781 |
| Day-to-Day Programme | Issuing of title deeds | 44 543 | 54 185 | 64 196 |
| Day-to-Day Programme | JCT's portfolio account | 8 375 | 8 672 | 11 452 |
| Day-to-Day Programme | JDA's portfolio account | 54 075 | 66 425 | 79 965 |
| Day-to-Day Programme | Johannesburg Parks and Zoo portfolio account | 78 436 | 82 200 | 86 957 |
| Day-to-Day Programme | JOSHCO's portfolio account | 117 235 | 150 425 | 187 405 |
| Day-to-Day Programme | Joz@Work | 144 541 | 155 467 | 164 062 |
| Day-to-Day Programme | JPC's portfolio account | 606 326 | 635 604 | 665 087 |
| Day-to-Day Programme | JRA's portfolio account | 364 743 | 432 085 | 432 665 |
| Day-to-Day Programme | JTC's portfolio account | 83 214 | 197 088 | 231 237 |
| Day-to-Day Programme | Knowledge Management Programmes | 8 925 | 6 831 | 7 229 |
| Day-to-Day Programme | Land use development efficient and effective archiving | 8 049 | 8 565 | 9 097 |
| Day-to-Day Programme | Landfill Management | 187 123 | 199 549 | 210 673 |
| Day-to-Day Programme | Lisence fees and Membership | 2 600 | 2 766 | 2 930 |
| Day-to-Day Programme | Maintenance of public transport facilities | 40 537 | 94 110 | 107 434 |
| Day-to-Day Programme | Management of Land Use Development Management Sub Directorates | 3 292 | 3 499 | 3 702 |
| Day-to-Day Programme | Management of R & M and Capital Projects in Community Development | 27 674 | 24 464 | 23 575 |
| Day-to-Day Programme | Management of the Function – ED's Office | 36 541 | 37 467 | 37 548 |
| Day-to-Day Programme | Management of the Function – Impact Management & Compliance Monitoring | 11 982 | 12 361 | 13 014 |
| Day-to-Day Programme | Management of the Function – Management Support | 18 338 | 18 135 | 18 726 |
| Day-to-Day Programme | Management of the Function – MMC Office | 5 077 | 5 581 | 6 141 |
| Day-to-Day Programme | Management of the Function – Strategic Coordination | 8 208 | 8 725 | 8 524 |
| Day-to-Day Programme | Management of the Function- Air quality and climate change | 10 190 | 12 569 | 12 856 |
| Day-to-Day Programme | Management of the Function- Finance | 5 650 | 5 965 | 6 472 |
| Day-to-Day Programme | Management of the Function- Infrastructure services | 7 493 | 10 793 | 11 890 |
| Day-to-Day Programme | Management of the Function- Waste Management | 7 984 | 8 312 | 8 801 |
| Day-to-Day Programme | Management of the Function- Water & Biodiversity | 10 942 | 10 727 | 12 006 |
| Day-to-Day Programme | Management of the traffic control centre including CCTV operations | 3 350 | 567 | 620 |
| Day-to-Day Programme | Management Support | 51 302 | 41 950 | 44 468 |
| Day-to-Day Programme | Management Support function and core mandate, HR,Finance, Marketing , Internal Audit, Company Secretary and Operations | 777 020 | 827 951 | 877 654 |
| Day-to-Day Programme | Management Support Services | 66 779 | 75 445 | 85 729 |
| Day-to-Day Programme | Managing an efficient and effective archiving system for building control and records | 3 760 | 3 633 | 3 851 |
| Day-to-Day Programme | Managing MMC office | 5 326 | 5 621 | 5 913 |
| Day-to-Day Programme | Management Support Programmes | 20 141 | 44 923 | 46 658 |
| Day-to-Day Programme | Marketing and Communications | 11 893 | 19 932 | 21 799 |
| Day-to-Day Programme | Marketing and PR | 2 811 | 4 782 | 5 069 |
| Day-to-Day Programme | Marketing campaigns | 14 429 | 15 408 | 15 418 |
| Day-to-Day Programme | Media Monitoring | 8 500 | 9 002 | 9 488 |
| Day-to-Day Programme | MMC support | 3 417 | 3 622 | 3 839 |
| Day-to-Day Programme | MTC's portfolio account | 7 144 | 7 537 | 7 537 |
| Day-to-Day Programme | One Stop Walk in Centres and Single Window Citizens Interfac | 14 372 | 17 526 | 17 628 |

Draft Medium Term Budget 2017/18 – 2019/20

| Strategic Objective | Goal | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|----------------------|---|---|------------------------|------------------------|
| | | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | |
| Day-to-Day Programme | Operating and managing a safe, reliable, accessible and affordable Rea Vaya system | 65 694 | 111 158 | 118 646 |
| Day-to-Day Programme | Operational Capital | 201 | 201 | – |
| Day-to-Day Programme | Other Day to Day Indicators (OPEX) | 88 984 | 94 541 | 100 256 |
| Day-to-Day Programme | Other IDP or Day-to Day programmes | 29 401 | 29 964 | 34 339 |
| Day-to-Day Programme | Payments within 30 days | 6 134 | 49 | 53 |
| Day-to-Day Programme | Pikitup Portfolio Account | 293 | 293 | 293 |
| Day-to-Day Programme | Property_Finance, Compliance & Data | 15 669 | 34 959 | 37 183 |
| Day-to-Day Programme | Property_Rates and Taxes | 30 316 | 38 644 | 41 397 |
| Day-to-Day Programme | Provide basic infra-structure services. | 22 169 | 26 715 | 29 618 |
| Day-to-Day Programme | Provide internal audit services and create fraud awareness inclusive of fraud hotline marketing, administration of the investigation register, contract management and progress reporting | 8 414 | 6 766 | 7 399 |
| Day-to-Day Programme | provide strategic direction to Public safety | 57 149 | 60 521 | 63 789 |
| Day-to-Day Programme | Provision and Management of JRA Services and Facilities | 101 844 | 313 394 | 342 745 |
| Day-to-Day Programme | Provision Company Secretariat services including Board support and development; Committee services | 5 963 | 1 097 | 1 200 |
| Day-to-Day Programme | Provision for administration of business support | 4 254 | 9 161 | 10 019 |
| Day-to-Day Programme | Provision of basic services | 56 000 | 88 000 | 90 000 |
| Day-to-Day Programme | Provision of Business Performance Management Services + Total Quality Management Services | 8 466 | 7 887 | 8 626 |
| Day-to-Day Programme | Provision of Legal Services to JRA | 4 776 | 5 071 | 5 546 |
| Day-to-Day Programme | Provision of Risk Management Services including developing and monitoring the company Strategic & Operational Risks; Management of public liability claims. | 3 141 | 408 | 447 |
| Day-to-Day Programme | Provision of stakeholder management by acting as interface between the organization and stakeholders, Developing and maintaining an overall stakeholder relations framework for the COJ, Prioritizing and Intensifying management of key stakeholders that are instrumental to the organisations success, Managing Key account contractual obligations,managing the budget of area , providing various management reports | 1 594 | 85 | 93 |
| Day-to-Day Programme | Provision of training and development programmes for staff | 18 719 | 26 411 | 28 884 |
| Day-to-Day Programme | Provision of water and sanitation | 4 387 | 30 000 | 54 903 |
| Day-to-Day Programme | Provision of workplace environment which is safe and secure for the wellbeing of the employees | 5 834 | 3 109 | 3 400 |
| Day-to-Day Programme | Quality Assurance of Performance information for Section 57 Employees | 2 100 | 2 235 | 2 367 |
| Day-to-Day Programme | Rates and taxes | 442 299 | 265 785 | 304 664 |
| Day-to-Day Programme | Rea Vaya roadways and depot maintenance | 17 863 | 30 314 | 32 739 |
| Day-to-Day Programme | Rea Vaya stations maintenance | 10 477 | 12 511 | 13 434 |
| Day-to-Day Programme | Rea Vaya stations managed | 98 500 | 190 171 | 216 016 |
| Day-to-Day Programme | Regional Governance and Administration | 75 740 | 80 853 | 85 907 |
| Day-to-Day Programme | Regulatory and Management Support | 15 936 | 16 855 | 17 832 |
| Day-to-Day Programme | Removal of Illegal Dumping | 86 638 | 93 211 | 98 048 |
| Day-to-Day Programme | Research Publication (Constrains to Growth and Employment in Johannesburg) | 5 895 | 3 820 | 4 040 |
| Day-to-Day Programme | Revenue collection improvement programme and Supply Chain management improvement programmes | 43 489 | 43 204 | 45 537 |
| Day-to-Day Programme | Road Infrastructure Management | 6 033 | 1 329 | 1 453 |
| Day-to-Day Programme | Running cost for facilities | 407 772 | 422 914 | 441 758 |
| Day-to-Day Programme | Running Cost for Museums/Galleries | 17 371 | 17 735 | 23 191 |
| Day-to-Day Programme | Running of core museums and gallery functions | 12 700 | 14 449 | 14 175 |
| Day-to-Day Programme | Running of facilities | 12 372 | 14 101 | 13 809 |
| Day-to-Day Programme | Salaries | 354 321 | 342 238 | 341 439 |
| Day-to-Day Programme | Security for libraries and staff. | 11 190 | 11 850 | 12 490 |
| Day-to-Day Programme | SHELA & FCM | 105 206 | 111 560 | 119 307 |
| Day-to-Day Programme | Skills development & recruitment | – | – | – |
| Day-to-Day Programme | Smart and efficient procurement process | 39 365 | 52 298 | 55 601 |
| Day-to-Day Programme | Spatial information dissemination | 13 715 | 14 862 | 15 634 |
| Day-to-Day Programme | Stakeholder Management | 3 028 | 3 237 | 3 444 |
| Day-to-Day Programme | Strategic Support to the Executive Head | 12 428 | 13 158 | 13 912 |
| Day-to-Day Programme | Sustainable and intergrated delivery of water, sanitation energy and waste | 802 443 | 1 150 996 | 1 309 681 |
| Day-to-Day Programme | To manage the departmental, project and contract risk to acceptable tolerance levels. | 6 501 | 10 619 | 10 569 |
| Day-to-Day Programme | Traffic Enforcement | 891 781 | 778 090 | 805 956 |
| Total Expenditure | | 47 343 814 | 51 375 564 | 55 020 610 |

Table SA6: Reconciliation of IDP strategic objectives and budget (capital expenditure)

| R thousand | Strategic Objective | Goal | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|------------|--|--|---|------------------------|------------------------|
| | | | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| | IMPROVED QUALITY OF LIFE AND DEVELOPMENT-DRIVEN RESILIENCE FOR ALL. | Create a culture of enhanced service delivery with pride | 2 916 937 | 3 210 902 | 3 188 347 |
| | A SUSTAINABLE CITY WHICH PROTECTS ITS RESOURCES FOR FUTURE GENERATIONS AND A CITY THAT IS BUILT TO LAST AND OFFERS A HEALTHY, CLEAN AND SAFE ENVIRONMENT. | Create a sense of security through improved public safety | 200 010 | 151 499 | 88 102 |
| | | Preserve our resources for future generations | 69 005 | 35 301 | 61 580 |
| | AN INCLUSIVE, JOB-INTENSIVE, RESILIENT AND COMPETITIVE ECONOMY THAT HARNESSSES THE POTENTIAL OF CITIZENS). | Promote economic development and attract investment towards achieving 5% economic growth that reduces unemployment | 1 997 833 | 2 226 077 | 2 087 383 |
| | | Ensure pro-poor development that addresses spatial and income inequality and provides meaningful redress | 2 641 941 | 2 981 799 | 2 865 297 |
| | A HIGH-PERFORMING METROPOLITAN GOVERNMENT THAT PROACTIVELY CONTRIBUTES TO AND BUILDS A SUSTAINABLE, SOCIALLY INCLUSIVE, LOCALLY INTEGRATED AND GLOBALLY COMPETITIVE GAUTENG CITY REGION (GCR) GOOD GOVERNANCE. | Create a City that responds to the needs of citizens, customers and businesses | 267 934 | 233 965 | 225 892 |
| | | Enhancing our financial sustainability | 45 330 | 35 000 | 12 000 |
| | | Create an honest and transparent City that fights corruption | 26 530 | 19 530 | 14 300 |
| | | Encourage innovation and efficiency through the Smart City programme | 423 900 | 556 659 | 415 626 |
| | Total Capital Expenditure | | 8 589 421 | 9 450 731 | 8 958 526 |

2.3 Measurable performance objectives and indicators

The City is committed to developing a comprehensive system that allows for the management of the performance of the City. This system must form the basis for managing the performance of Core Departments as well as Municipal Entities.

Citywide performance management is therefore the process of strategic planning through which performance objectives for the City of Johannesburg Group are identified, based on the Growth and Development Strategy and the Integrated Development Plan, and then monitored and measured via the City Scorecard (the SDBIP). Performance management takes place within the context of a broader cooperative governance framework and is informed by national planning (at the level of national Government) and by regional planning (at the level of the Provincial Government).

The corporate governance framework for the city integrates both political as well as administrative accountability for the performance of the city.

The following table provides the main measurable performance objectives the municipality undertakes to achieve this financial year.

Table SA8: Performance indicators and benchmarks

| Description of financial indicator | Basis of calculation | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| <u>Borrowing Management</u> | | | | | | | | | |
| Credit Rating | | | | | | | | | |
| Capital Charges to Operating Expenditure | Interest & Principal Paid /Operating Expenditure | 6.1% | 7.4% | 9.3% | 6.4% | 6.4% | 12.1% | 6.0% | 5.5% |
| Capital Charges to Own Revenue | Finance charges & Repayment of borrowing /Own Revenue | 6.8% | 8.6% | 10.7% | 7.4% | 7.5% | 13.8% | 6.9% | 6.4% |
| Borrowed funding of 'own' capital expenditure | Borrowing/Capital expenditure excl. transfers and grants and contributions | -79.7% | -98.2% | -127.0% | -91.5% | -58.1% | -82.9% | -62.5% | -71.8% |
| <u>Liquidity</u> | | | | | | | | | |
| Current Ratio | Current assets/current liabilities | 1.1 | 1.2 | 1.0 | 1.2 | 0.9 | 1.0 | 1.1 | 1.3 |
| Current Ratio adjusted for aged debtors | Current assets less debtors > 90 days/current liabilities | 1.1 | 1.2 | 1.0 | 1.2 | 0.9 | 1.0 | 1.1 | 1.3 |
| Liquidity Ratio | Monetary Assets/Current Liabilities | 0.4 | 0.4 | 0.3 | 0.2 | 0.2 | 0.4 | 0.4 | 0.6 |
| <u>Revenue Management</u> | | | | | | | | | |
| Annual Debtors Collection Rate (Payment Level %) | Last 12 Mths Receipts/Last 12 Mths Billing | | 94.9% | 91.1% | 92.3% | 92.4% | 93.8% | 93.1% | 93.2% |
| Current Debtors Collection Rate (Cash receipts % of Ratepayer & Other revenue) | | 94.6% | 90.4% | 92.3% | 92.6% | 93.9% | 93.3% | 93.3% | 93.4% |
| Outstanding Debtors to Revenue | Total Outstanding Debtors to Annual Revenue | 26.1% | 28.7% | 21.6% | 31.7% | 26.1% | 19.4% | 18.3% | 19.1% |
| <u>Creditors Management</u> | | | | | | | | | |
| Creditors to Cash and Investments | | 214.3% | 223.9% | 290.5% | 319.8% | 399.3% | 259.5% | 209.2% | 154.1% |
| Employee costs | Employee costs/(Total Revenue - capital revenue) | 22.1% | 22.3% | 21.8% | 22.7% | 23.4% | 24.1% | 24.1% | 24.4% |
| Remuneration | Total remuneration/(Total Revenue - capital revenue) | 22.8% | 23.2% | 23.0% | 23.1% | 23.7% | 24.4% | 24.4% | 24.7% |
| Repairs & Maintenance | R&M/(Total Revenue excluding capital revenue) | 6.9% | 9.0% | 8.8% | 10.4% | 10.5% | 9.0% | 8.7% | 8.8% |
| Finance charges & Depreciation | FC&D/(Total Revenue - capital revenue) | 9.9% | 10.3% | 11.4% | 12.8% | 13.0% | 13.3% | 13.2% | 13.1% |
| <u>IDP regulation financial viability indicators</u> | | | | | | | | | |
| i. Debt coverage | (Total Operating Revenue - Operating Grants)/Debt service payments due within financial year) | 17.0 | 13.2 | 34.0 | 38.5 | 38.5 | 42.4 | 43.5 | 46.6 |
| ii.O/S Service Debtors to Revenue | Total outstanding service debtors/annual revenue received for services | 33.8% | 37.4% | 27.8% | 42.0% | 34.3% | 24.6% | 23.4% | 24.3% |
| iii. Cost coverage | (Available cash + Investments)/monthly fixed operational expenditure | 2.3 | 1.9 | 1.7 | 1.2 | 1.0 | 1.7 | 1.9 | 2.4 |

2.3.1 Performance indicators and benchmarks

2.3.1.1 Borrowing Management

Capital expenditure in local government can be funded by capital grants, own-source revenue and long-term borrowing. The ability of a municipality to raise long term borrowing is largely dependent on its creditworthiness and financial position. The CoJ's borrowing strategy is premised on the limits and success of interventions identified of the financial development plan primarily. It is estimated that the debt to revenue will be below 45 % over the medium term.

Capital charges to operating expenditure are a measure of the cost of borrowing in relation to the operating expenditure. This is expected to increase in line with the City's funding increase can be attributed to bonds repayments. It is estimated that the cost of borrowing and principal paid as a percentage of the operating expenditure will be 12% for 2017/18 and thereafter it will be below 7%. Borrowing is considered a prudent financial instrument in financing capital infrastructure development, this indicator will have to be carefully monitored going forward.

2.3.1.2. Liquidity

Current ratio is a measure of the current assets divided by the current liabilities and as a benchmark the City has set a limit of 1:1.

2.3.1.3. Revenue Management

As part of the financial sustainability strategy, the City continues to integrate revenue enhancement initiatives with the budget planning process. Monthly performance reports are used to track performance against revenue targets, and remedial actions are implemented through appropriate governance structures. The intention is to understand the drivers of revenue performance and how are they impacted by changing economic conditions.

2.3.1.4. Creditors Management

The City continues to put processes in place to ensure that creditors are settled within the legislated 30 days of invoice. While the liquidity ratio is of concern, by applying daily cash flow management the municipality targets to ensure a 100 percent compliance rate. This has had a favorable impact on suppliers' perceptions of the risk of doing business with the City, which is expected to benefit the City in the form of more competitive pricing of tenders, as suppliers compete for the City's business.

2.3.2 Indigence and the Extended Social Package

The City for the 2017/18 financial year will embark on a process to revitalise its indigent register and make it a central instrument in contributing to revenue enhancement, poverty reduction and food security. This includes aligning the register to various sector policies, and preserving fairness in application implementation and monitoring. At this stage it is understood that the Department of Social Development is reviewing the ESP in a manner that focusses it in achieving the priorities.

2.3.3 Providing clean water and managing waste water

The Department of Water Affairs conducts an annual performance rating of water treatment works, presenting a Blue Drop or Green Drop award respectively to potable water treatment works and waste water treatment works that meet certain criteria of excellence.

Recent assessments show that the City's potable water and waste water treatment works meet standards of exceptional quality. In 2015 the City was awarded a Blue Drop status for its potable water distribution system. In 2014 the Green Drop certification was awarded to four of the six wastewater treatment works.

JW has a Water Safety Plan in place and the plan was independently assessed by the International Water Association (IWA) against an international assessment model. There were no high-risk problems identified. There are no problems experienced in the management of drinking water and the water continuously complies with the *Drinking Water Standard: SANS 241*.

2.3.4. Service Standards

Service Standards for Entities

City Power

| Core service | Service Standard |
|---|---|
| • Repair of faulty or broken public lights | • Response/repair within 2 days of logged call |
| • Restoration of power supply after forced interruption (emergency priority lists must be applied.) | 30% within 1.5 hours 60% within 3 hours 90% within 7.5 hours and 98-100% within 46 hours of logged call |
| • Attending to illegal connections | Disconnection within 24 hours of logged call |
| • Repair work on damaged electricity meters | Within 72 hours of logged call |
| • Correct Meter readings and billing system | 98-100% correctly read meters Monthly 98-100% of all metes to be read |
| • Installation of new meter • Prepaid meter conversion | Within 25 working days of logged call and 100% functional and correct within 24hrs of installation. Within 72 hours of receipt of complete application |
| • NRS 047/48 Compliance | 100% compliance at all times |
| • Road trench reinstatement following repairs or work | Within 48 hrs. |
| • Service interruption | Communication sent to citizens: Planned: 7 days before interruption Unplanned: immediately |

Joburg Water

| Core service | Service Standard |
|---|---|
| • Burst water pipes | • Response within 1 hours and repair within 12 hours of logged call |
| • Restoration of sewer system post overflow | • Response within 1 hour of logged call (repair thereof: 12 hours) |
| • Compliance with SANS 241 water standards | • 100% compliance, uninterrupted • (Blue drop score: >98%) |
| • Water Meter readings | • 98-100% correctly read meters Monthly |
| • New Water connections | • Installation within 7 days and 100% functional and correctly read within 24 hrs. of installation |
| • Clearance/Repair of sewer blockages | • Within 24 hours of logged call |
| • Call center billing queries | • Acknowledgment within 24 hours and resolution within 3 days of logged call |
| • Reduction in water losses | • >10% reduction: Quarterly (target: <36.8% non-revenue water losses) |
| • Service interruptions | • Communication sent to citizens: • Planned: 7 days before interruption • Unplanned : immediately |

Pikitup

| Core service | Service Standard |
|---|--|
| • Collection of domestic waste | • 98-100% collection & removal within 7 days |
| • General business waste collection | • 98-100% collection & removal: Daily |
| • Putrescible business waste collection | • 98-100% collection & removal: Daily |
| • Collection of illegal dumping waste | • Within 2 days of logged call |

| Core service | Service Standard |
|---|--|
| • Removal of animal carcass | • Within 6 hours of logged call |
| • Delivery of skip bin | • Within 24 hours of logged call |
| • Collection of refuse bags on the curbside | • 98-100% collection & removal: Daily |
| • Replacement of the lost refuse bin | • Delivery of new bin: within 7 days • Collection : immediately |
| • Medical waste collection | • Within 5 days of logged call and 100% compliance with relevant protocols/legislation |
| • City cleanliness Level | • Level 1 Photometric system compliance |

Joburg Roads Agency (JRA)

| Core services | Service Standard |
|--|---|
| • Repair and maintenance of road trenches | • Assessment within 24 hours and repair within 2 days of logged call (cleansing of site: immediately) |
| • Repair of potholes | • Assessment within 24 hours and repair within 3 days of logged call |
| • Replacement of manhole covers | • Securing of danger area within 1 hr. of logged call • Replacement within 24 hours from time of logged call |
| • Maintenance of gravel roads | • Grading within 12 hrs. of logged call • Maintenance: 30 day cycle |
| • Storm water drainage maintenance and clearance | • Clearance of blockage : within 24 hours • Maintenance: 30 day cycle |
| • Repair/replacement of traffic lights | • Repair: within 12 hours from time of logged call • Replacement/re-erection within 48 hours of logged call |
| • Repair of reported road marking lanes/signs | • Within 7 days of logged call |

| Core services | Service Standard |
|---|---|
| <ul style="list-style-type: none"> • Repair of road barriers or guard rails | <ul style="list-style-type: none"> • Assessment within 24 hours and repair within 14 days of logged call |
| <ul style="list-style-type: none"> • Illegal poster/advertisements removal (obstructing road markings/signs) | <ul style="list-style-type: none"> • Removal within 48 hours of logged call |

Johannesburg City Parks and Zoo (JCPZ)

| Core business | Service Standard |
|---|--|
| <ul style="list-style-type: none"> • Removal of fallen trees | <ul style="list-style-type: none"> • Within 10 hours of logged call |
| <ul style="list-style-type: none"> • Maintenance of parks | <ul style="list-style-type: none"> • Maintained over 7 day cycle |
| <ul style="list-style-type: none"> • Response to damaged park infrastructure | <ul style="list-style-type: none"> • Within 24 hours of logged call |
| <ul style="list-style-type: none"> • Maintenance of all active cemeteries | <ul style="list-style-type: none"> • Once every 7 days |
| <ul style="list-style-type: none"> • Painting of playground equipment | <ul style="list-style-type: none"> • Once per quarter |
| <ul style="list-style-type: none"> • Safety of patrons at Zoo | <ul style="list-style-type: none"> • 100% secure |
| <ul style="list-style-type: none"> • Response to damaged infrastructure within Conservation area (enclosures etc.) | <ul style="list-style-type: none"> • Immediately |
| <ul style="list-style-type: none"> • Pest control and hygiene | <ul style="list-style-type: none"> • In line with SANS standards and schedules (hygiene: weekly; Pest: bi-weekly) |
| <ul style="list-style-type: none"> • Animal keeping/Management practices | <ul style="list-style-type: none"> • 100% compliance to policies, regulations and Operational standards (PAAZAB and WAZA) |

Joburg Social Housing Company (JOSHCO)

| Core business | Service Standard |
|--|---|
| • Billing of customers | • 98-100% accurate bills to 98-100% of all customers |
| • Attending to requests for maintenance | • Standard repair :Within 7 days of logged call |
| • Attending to requests for maintenance with safety concerns | • Within 24 hours of logged call |
| • Routine building maintenance | • Once per year and as when required |
| • Equipment Maintenance (fire extinguishers etc.) | • As per scheduled maintenance |
| • Collection rate | • 98-100% collection rate: Monthly |
| • Resolution of complaints | • Acknowledgement within 24 hours of complaint being logged. • Resolution within 7 days of logged call |

Joburg Property Company (JPC)

| Core business | Service Standard |
|--|--------------------------------|
| • Response in acknowledgement of requests, enquiries and complaints. | • Within 1 day of logged call |
| • Provision of answers and/or results related to the receipt of the requests and enquiries regarding properties. | • Within 3 days of logged call |
| • The performance of emergency work | • Within 1 day of logged call |
| • Performance of minor works on facilities managed | • Within 2 days of logged call |
| • Performance of major works on facilities managed | • Within 5 days of logged call |

| Core business | Service Standard |
|--|---|
| <ul style="list-style-type: none"> • Complete the sale of Council-owned land. | <ul style="list-style-type: none"> • Within 6 months |
| <ul style="list-style-type: none"> • Completion of lease application approval for space | <ul style="list-style-type: none"> • Within 10 days |
| <ul style="list-style-type: none"> • Performance of surveys on the condition of all plant and equipment in order to allow the assessment of the required repairs and maintenance of facilities managed. | <ul style="list-style-type: none"> • Quarterly |

Joburg Market

| Core business | Service Standard |
|--|---|
| <ul style="list-style-type: none"> • Fresh food produce grading | <ul style="list-style-type: none"> • Class 1: “Fresh, firm and free of serious injury” |
| <ul style="list-style-type: none"> • Electronic Sales Processing System disruptions | <ul style="list-style-type: none"> • Mirror/back-up system to go live: within 30 mins • Activation of manual system: within 1.5 hours |
| <ul style="list-style-type: none"> • Cashiering system query resolution | <ul style="list-style-type: none"> • Less than 15 mins to resolve queries during depositing |
| <ul style="list-style-type: none"> • External producer/supplier complaints | <ul style="list-style-type: none"> • Response within 12 response • Resolution within 48 hours |
| <ul style="list-style-type: none"> • Repairs of ablution facilities | <ul style="list-style-type: none"> • Repairs to be done within 24 hours |
| <ul style="list-style-type: none"> • Repairs to ripening facilities | <ul style="list-style-type: none"> • 2nd tier continuity arrangements within 4 hours |
| <ul style="list-style-type: none"> • Cold room facilities | <ul style="list-style-type: none"> • Less than 5% spoilage of produce |

Metrobus

| Core business | Service Standard |
|---|--|
| <ul style="list-style-type: none"> Reliability of scheduled trips | <ul style="list-style-type: none"> 98-100% arrival of scheduled trips monthly |
| <ul style="list-style-type: none"> Bus timetable | <ul style="list-style-type: none"> 98-100% adherence to daily bus schedule (<5 min headway) |
| <ul style="list-style-type: none"> Bus safety | <ul style="list-style-type: none"> Accident rate: <0.75 per 100,000 bus-km per month. |
| <ul style="list-style-type: none"> Information availability | <ul style="list-style-type: none"> To display information/timetables at all bus facilities “Metrobus app” to be developed and introduced |
| <ul style="list-style-type: none"> Driver competency and etiquette | <ul style="list-style-type: none"> 0% incidents of traffic fines due to absence of driver licenses (i.e. PrDP) and other similar traffic infringements. |
| <ul style="list-style-type: none"> Safety of commuters | <ul style="list-style-type: none"> No mugging incidents on buses Driver panic buttons Enforcing of bus seating-standing in line with applicable regulations |
| <ul style="list-style-type: none"> Accessibility to citizens | <ul style="list-style-type: none"> Bus services to be available to all citizens 100 % accessibility to people living with disabilities |

Joburg City Theatres

| Core business | Service Standard |
|--|---|
| <ul style="list-style-type: none"> Creation of theatres accessible to people living with disabilities | <ul style="list-style-type: none"> 100 % accessibility |
| <ul style="list-style-type: none"> Customer satisfaction | <ul style="list-style-type: none"> 90-100% satisfaction |
| <ul style="list-style-type: none"> Access to information | <ul style="list-style-type: none"> “city theatre app” must be developed and introduced |
| <ul style="list-style-type: none"> Query resolution | <ul style="list-style-type: none"> Within 24 Hours of logged call |
| <ul style="list-style-type: none"> Prompt start times | <ul style="list-style-type: none"> Ensure all shows start on time |
| <ul style="list-style-type: none"> Cancellation of productions | <ul style="list-style-type: none"> 98-100% showing of scheduled productions |
| <ul style="list-style-type: none"> Safety of patrons | <ul style="list-style-type: none"> 100% compliance to health and safety legislation |

Service Standards for Departments

EMS

| Service Area | Service Standard |
|---|---|
| <ul style="list-style-type: none"> Response times | <ul style="list-style-type: none"> Emergency calls answered and acknowledged in 10 seconds |
| <ul style="list-style-type: none"> Response times | <ul style="list-style-type: none"> Priority 1 emergencies will be dispatched in 60 seconds |
| <ul style="list-style-type: none"> Response times | <ul style="list-style-type: none"> Priority 2 emergencies will be dispatched in 120 seconds |
| <ul style="list-style-type: none"> Response times | <ul style="list-style-type: none"> Priority 3 emergencies will be dispatched in 180 seconds |
| <ul style="list-style-type: none"> Response times | <ul style="list-style-type: none"> Priority 1 emergencies will be responded to in 9 minutes (be at the scene within this time) |
| <ul style="list-style-type: none"> Response times | <ul style="list-style-type: none"> Priority 2 emergencies will be responded to in 20 minutes |
| <ul style="list-style-type: none"> Response times | <ul style="list-style-type: none"> Priority 3 emergencies will be responded to in 60 minutes |
| <ul style="list-style-type: none"> Response time reduction | <ul style="list-style-type: none"> “EMS app” to be developed and introduced |

Group Finance (Revenue)

| Service Area | Service Standard |
|--|--|
| <ul style="list-style-type: none"> Enquiry calls answered by an agent | <ul style="list-style-type: none"> Call answered within 18 seconds or 5 rings |
| <ul style="list-style-type: none"> Call Centre maximum call waiting time | <ul style="list-style-type: none"> 60 seconds |
| <ul style="list-style-type: none"> Call Centre maximum talk time | <ul style="list-style-type: none"> 180 seconds (3 minutes) |
| <ul style="list-style-type: none"> Customer Service Centre Maximum queuing time | <ul style="list-style-type: none"> 30 minutes |
| <ul style="list-style-type: none"> Acknowledgement of queries | <ul style="list-style-type: none"> Immediately if in person and on e-mail Within three working days if you sent through a letter |
| <ul style="list-style-type: none"> New Accounts Invoicing | <ul style="list-style-type: none"> Within 30 days |
| <ul style="list-style-type: none"> Refunds | <ul style="list-style-type: none"> Within 30 working days |
| <ul style="list-style-type: none"> Provision of clearance certificates | <ul style="list-style-type: none"> Within 3 days |

Health

| Service Area | Service Standard |
|--|---|
| <ul style="list-style-type: none"> Drug stock availability | <ul style="list-style-type: none"> 100% Availability (0% drug stock outs) |
| <ul style="list-style-type: none"> Reduction in the severe malnutrition incidence | <ul style="list-style-type: none"> 5% reduction (Target: >0.67/1000 children under age 5) |
| <ul style="list-style-type: none"> Child mortality rates | <ul style="list-style-type: none"> Under 5 deaths per 1000 live births annually |
| <ul style="list-style-type: none"> Waiting times at clinics | <ul style="list-style-type: none"> Under 50 minutes |

| Service Area | Service Standard |
|---|--|
| <ul style="list-style-type: none"> % of public health facilities conducting a patient satisfaction surveys | <ul style="list-style-type: none"> All public health facilities (100%) (90-100% satisfaction) |
| <ul style="list-style-type: none"> Screening of HIV+ patients for TB and initiation of TB treatment | <ul style="list-style-type: none"> 100% screening and 98-100% treatment of all diagnosed patients |
| <ul style="list-style-type: none"> Screening for HIV in newly diagnosed TB patients | <ul style="list-style-type: none"> 100% screening and 98-100% initiation of ART of all diagnosed patients |
| <ul style="list-style-type: none"> Food safety compliance | <ul style="list-style-type: none"> 90% compliance to food safety legislation for all COJ inspected premises |

JMPD

| Service Area | Service Standard |
|---|---|
| <ul style="list-style-type: none"> By-Law enforcements | <ul style="list-style-type: none"> Response to infringement: within 24 hours |
| <ul style="list-style-type: none"> Reduction of road accident fatalities | <ul style="list-style-type: none"> 20 % reduction (Baseline: 2012/13:375 road accident fatalities) |
| <ul style="list-style-type: none"> Reported incidents of bribery and corruption committed by JMPD officials | <ul style="list-style-type: none"> 0 incidents |
| <ul style="list-style-type: none"> Response times to reported incidents | <ul style="list-style-type: none"> Priority 1 emergencies – 9 mins Priority 2 emergencies – 20 mins Priority 3 emergencies – 60 mins |
| <ul style="list-style-type: none"> Fraud and corruption reduction | <ul style="list-style-type: none"> 50 % reduction (Baseline: 2013/14:45 corruption cases) (0% tolerance) |
| <ul style="list-style-type: none"> Prosecution of non-compliant/illegal liquor outlets and scrap metal dealers | <ul style="list-style-type: none"> 100% closure of illegal outlets and dealers |
| <ul style="list-style-type: none"> Traffic control at broken traffic lights | <ul style="list-style-type: none"> 98-100% compliance within 30 mins |

| Service Area | Service Standard |
|--|---|
| <ul style="list-style-type: none"> Incident logging vehicle | <ul style="list-style-type: none"> “JMPD app” must be introduced |
| <ul style="list-style-type: none"> License renewal | <ul style="list-style-type: none"> Process complete in under 20 mins |
| <ul style="list-style-type: none"> Vehicle registration | <ul style="list-style-type: none"> Process complete in under 50 mins |

Housing Department

| Service Area | Service Standard |
|--|--|
| <ul style="list-style-type: none"> Provision of emergency shelter | <ul style="list-style-type: none"> Within 24 hours |
| <ul style="list-style-type: none"> Provision of minimum basic services (i.e. water, sanitation and electricity) | <ul style="list-style-type: none"> 100% compliance to relevant legislation |
| <ul style="list-style-type: none"> Customer care and complaints | <ul style="list-style-type: none"> 90% of correspondents within 10 working days and remaining 10% within 12 working days. |
| <ul style="list-style-type: none"> Housing applications and transfers | <ul style="list-style-type: none"> Within 14 days of receipt of application |
| <ul style="list-style-type: none"> Sheltered housing | <ul style="list-style-type: none"> Acknowledge application within 5 working days with an outcome within 15 working days. |

Community Development

| Service Area | Service Standard |
|--|--|
| <ul style="list-style-type: none"> • Access to information at libraries | <ul style="list-style-type: none"> • All Libraries to have free internet access |
| <ul style="list-style-type: none"> • Accessibility to people living with disabilities | <ul style="list-style-type: none"> • 100 % accessibility |
| <ul style="list-style-type: none"> • Customer satisfaction | <ul style="list-style-type: none"> • 90-100% satisfaction |
| <ul style="list-style-type: none"> • Health and safety accreditation at all events and facilities | <ul style="list-style-type: none"> • 100% Secure (No incidents to be reported) • Complete SANS compliance |
| <ul style="list-style-type: none"> • Museum accreditation and standards | <ul style="list-style-type: none"> • 100 % compliance to SPECTRUM standards |
| <ul style="list-style-type: none"> • Public Pool security | <ul style="list-style-type: none"> • No drowning incidents |
| <ul style="list-style-type: none"> • General cleanliness of all facilities | <ul style="list-style-type: none"> • 100% clean at all times (Level 1 Photometric system compliance) |
| <ul style="list-style-type: none"> • Repair and maintenance of all facilities | <ul style="list-style-type: none"> • Standard repair :Response within 24 hours and repair within 7 days • Emergency repairs: Within 24 hours |

Development Planning

| Service Area | Service Standard |
|--|--|
| <ul style="list-style-type: none"> Processing Planning Applications | <ul style="list-style-type: none"> Respond to service complaints within 21 days; |
| | <ul style="list-style-type: none"> Advise in writing if an application is incomplete or invalid within 5 working days; |
| | <ul style="list-style-type: none"> Notify an applicant within 7 days if an application is invalid with an explanation of how it can be corrected via their preferred method of communication; |
| | <ul style="list-style-type: none"> Inspect alleged breaches of control within 15 working days; |
| | <ul style="list-style-type: none"> 78% of “minor” planning applications dealt with within 8 weeks |
| | <ul style="list-style-type: none"> Determine at least 80% of all planning applications within 8 weeks; |
| | <ul style="list-style-type: none"> Representations to be made about planning applications within 21 days of notification; |
| | <ul style="list-style-type: none"> Place copies of valid applications in the statutory register within 3 working days of receipt; |
| | <ul style="list-style-type: none"> Sites planning proposals are visited by an Official within 14 days of the receipt of the valid application; |
| <ul style="list-style-type: none"> Dangerous Structures/ Buildings | <ul style="list-style-type: none"> Deal with all notifications received concerning demolitions within 10 days; |

2.4 Budget related-policies

Budgeting is central to the process of prioritizing for service delivery and the management of the functions of Council. The City's budgeting process is guided by relevant legislation and budget related policies.

The following are the key policies that affect or are affected by the annual budget:

2.4.1. Budget Management Policy

The City has developed a Budget Management Policy that provides a framework within which Directors, Managing Directors, Chief Executive Officers, Chief Financial Officers, Finance Directors and Managers can compile, control and review budgets of their respective Departments and Municipal Entities to ensure effective financial management. The policy guides the budget process and ensures sound expenditure management.

This policy incorporates, amongst others, provisions for the shifting of funds within and between votes, adjustment budgets, unforeseen and unavoidable expenditure, budget management and oversight.

The Policy is available on the City's website.

2.4.2. Tariff Policy

The Municipal Systems Act, Act 32 of 2000, requires a municipality to have a tariff determination policy.

The City's Tariff Policy provides a broad framework within which Council can determine fair, transparent and affordable service charges that also promote sustainability of service provision. This Policy is based on principles that address the social, economic and financial imperatives that the process of tariff- setting should take account of. Department and entities translates these principles into specific contents that relates to their businesses.

The City revised its Tariff Policy in 2008 and the Policy is on the City's website.

2.4.3. Treasury Control Policy

The City has a Treasury Control Policy in place, which details a strategy and process of debt, cash management and financial risk management that complies with all the relevant legislation, regulations and guidelines.

The policy seeks to ensure the continued financial strength of the organisation by avoiding the occurrence of unnecessary/ uncontrolled events which could weaken the overall profitability and balance sheet structure.

2.4.4. Cash Management and Investment Policy

Section 13 (2) of the MFMA requires that a municipality have a policy dealing with cash management and investment.

The City's Cash Management and Investment policy is developed within the framework of the MFMA, and is contained within its Treasury Policy.

2.4.5. Policy on Borrowing

Chapter six (6) of the MFMA provides a framework for a policy on borrowing. The City's Policy on Borrowing is contained within its Treasury Policy, and it ascribes to the principles outlined in the Act.

2.4.6. Funding and Reserves Policy

The City's Treasury Policy contains a policy on funding and reserves. The Funding Policy is aimed at ensuring that the City procures sufficient and cost-effective funding in order to achieve its capital expenditure objectives in an optimum manner. The Policy shall be adhered to in the procurement of funding for the City having due regard to the assets and liability maturity profile of the City.

2.4.7 Credit Control and Debt Collection Policy

The City's Credit Control and Debt Collection Policy provides the procedures and mechanisms for credit control and for the collection of debts. The primary objective of this policy is to ensure that all monies due and payable to the City in respect of rates, fees for services, surcharges on such fees, charges, tariffs, interest which has accrued on any amounts due and payable in respect of the foregoing and any collection charges are collected efficiently and promptly. The credit control policy was reviewed in August 2015 and approved by Council.

The Policy is available on the City's website.

2.4.8 Supply Chain Management Policy

Municipalities are required in terms of section 111 of the MFMA to have a Supply Chain Management Policy.

The City approved its Supply Chain Management Policy in 2006. This Policy is currently under review to further strengthen, among other, to improve transparency, in terms of the Municipal Supply Chain Management Regulations, as well as National Treasury guidelines circulated from time to time.

2.4.9 The Rates Policy

The City revises its Rates Policy annually as per legislative requirements. A consultation process plan and outcomes of such process will be used as an input into the 2017/18 budget process.

Rates Policy and General Valuation Roll in terms of the Municipal Property Rates Act (MPRA) was implemented by the City on the 1st July 2008, 1 July 2013, and the City will be implementing its third new general valuation in July 2018.

2.4.10 The Expanded Social Package Policy

The City has an expanded Social Package Policy in 2009 that indicate how municipal service subsidies are administered in the City. The targeting mechanism has been amended from a household- based means testing to an individually tied poverty index. The poverty index takes into account an individual's factors as well as the characteristics of the area he/ she reside in. This is in line with the logic that poverty is not a function of income only.

The extended Social Package Policy will be reviewed to align it with the priorities of the current administration and the revitalization of the indigent register while increasing its focus to improve effectiveness.

2.4.11 Policies on Infrastructure Investment and Capital Projects

The Capital Investment Framework (CIF) is the framework through which the City identifies and prioritizes capital projects for implementation in the forthcoming financial year and the relevant medium term budget. Over the past years, aspects of the framework have been used to develop various modules of the City's infrastructure planning tool, (JSIP).

Capital investment is dealt with within the budgeting process and is driven by the following:

- The Growth and Development Strategy;
- The Mayoral Priorities;
- Key IDP Interventions;
- The Spatial Development Framework;
- The Growth Management Strategy; and
- Capital Investment Framework

2.5 Overview of budget assumptions

Key factors that have been taken into consideration in the compilation of the 2017/18 MTB include:

- National Government macro-economic targets;
- The general inflationary outlook and the impact on City's residents and businesses;
- The impact of municipal cost drivers;
- The increase in prices for bulk electricity and water; and
- The increase in the cost of remuneration.

2.5.1. External factors

The global economic growth outlook has improved slightly. However, policy uncertainty, sluggish investment growth and slowing global trade present a dampening effect on the growth prospects. The International Monetary Fund projects that the world economy will grow by 3.4 per cent in 2017 and 3.6 per cent in 2018 (NT, 2017: Budget Review).

The positive economic growth trajectory is likewise projected for the South African economy, albeit modest. The South African economy is expected to grow by 1.3 per cent in 2017 and 2 per cent in 2018, reaching 2.2 per cent in 2019 (NT, 2017: Budget Review).

2.5.2. General inflation outlook and its impact on the municipal activities

Inflation, as measured by the CPI, has been on an upward trajectory in recent months and has remained above the target range of the South African Reserve Bank. Inflation increased from 6.4 per cent in October to 6.6 percent in November 2016. CPI increased further to 6.8 per cent in December 2016 before declining slightly to 6.6 per cent in January 2017. (Statistics South Africa, CPI Publications). According to the SARB, the spike in CPI in December is ascribed to the high food prices resultant of the drought, housing rentals, recreation and culture and restaurants and hotels (SARB- MPC Statement, 24 January 2017).

In its MPC Statement of 24 January 2017, the SARB notes the deterioration in the inflation forecast and also extends its expectation of inflation breaching the upper level of the target range by a further two quarters. The Bank expects inflation to return to within the target range in the final quarter of 2017.

Inflation increases the cost of living of households and thereby increases the vulnerability of low and middle income groups and negatively affects their ability to pay for municipal services.

The City is projecting CPI at 6.2% for 2017/18 and 5.9% and 5.4% for 2018/19 and 2019/20 respectively.

2.5.3. Interest rates for borrowing and investment of funds

The MFMA specifies that borrowing can only be utilised to fund capital or refinancing of borrowing in certain conditions. The City engages in a number of financing arrangements to minimise its interest rate costs and risk. There are a set of risk management and liability matching activities undertaken by the City' treasury, and political guidance is required if there is a need of review. The FDP further incorporates the ratios prescribed by the National Treasury through Circular 71 and requirements specific to covenant, and therefore, serves as a regulatory instrument in managing the City's overall capital structure at group level.

Borrowing will be R3 billion in the 2017/18 budget year, increasing to R2.4 billion in the outer year. For the 2017/18 MTB interest on loans is projected to be 13.1%, 13.2% and 13.3% for the respective years.

2.5.4. Collection rate for revenue services

The rate of revenue collection is currently expressed as a percentage of annual billings. For the medium term, collection rates for the various services are assumed as follows:

Property rates: 96.7%, 96.7% and 96.7%

Electricity supply: 96.8%, 96.8% and 96.8%

Water and sanitation: 85.8%, 86% and 86.3%

Refuse removal: 90.3%, 90.3% and 90.3%

The overall budgeted collection rate is 93.3% for 2017/18 and 93.4% for both 2018/19 and 2019/20.

2.5.5. Salary increases

The SALGBC signed a multi- year collective agreement on salaries and wages on 25 August 2015, effective from 1 July 2015 to 30 June 2018. In terms of the agreement, for 2016/17 financial year salary increase will be based on the average CPI percentage for the period 1 February 2015 until 31 January 2016 plus one percent. Similarly, for 2017/18 salaries will increase by the average CPI for the period 1 February 2016 until 31 January 2017 plus one percent.

Accordingly, the City is budgeting for a salary increase of 7.2% for 2017/18, 6.9% for 2018/19 and 6.4% for 2019/20.

2.5.6. Bulk purchases

Electricity bulk purchases from Eskom and Kelvin Power station are assumed to increase by 0.31 per cent and the cost of bulk purchases from Rand Water is expected to increase by 10.2 per cent for the 2017/18 financial year.

Finance charges are growing by 6 per cent mainly as result of the capital investment over the medium term. Other expenditure categories have been limited below CPI with the aim of implementing operational efficiencies.

Credit rating

CoJ is on Aa1- national scale in terms of credit ratings. The City's rating reflects the City's status as the business capital and main financial and economic centre for South Africa.

2.5.7. Ability of the municipality to spend and deliver on the programmes

It is estimated that a spending rate of at least 100 per cent is achieved on operating expenditure and 95 percent on the capital programme for the 2017/18 MTB of which performance has been factored into the cash flow budget.

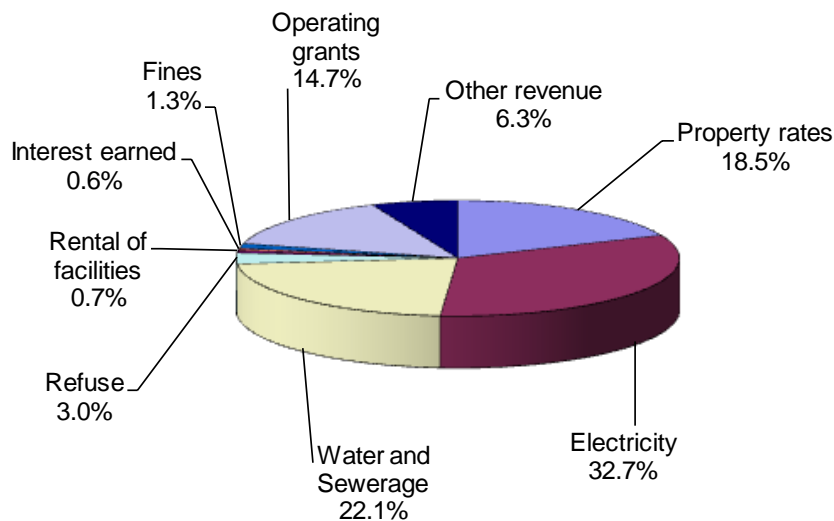
2.6 Overview of budget funding

2.6.1. Medium-term outlook: Operating revenue

The following is a breakdown of the operating revenue over the medium-term.

| Revenue | Adjusted Budget 2016/17 R millions | Budget 2017/18 R millions | % | Estimate 2018/19 R millions | Estimate 2019/20 R millions |
|----------------------|--|---------------------------------|-----------|-----------------------------------|-----------------------------------|
| Property rates | 8 259 | 9 006 | 9% | 9 537 | 10 052 |
| Electricity | 15 047 | 15 906 | 6% | 17 307 | 18 609 |
| Water and Sewerage | 8 862 | 10 755 | 21% | 11 704 | 12 678 |
| Refuse | 1 353 | 1 480 | 9% | 1 567 | 1 651 |
| Rental of facilities | 315 | 334 | 6% | 355 | 380 |
| Interest earned | 276 | 286 | 4% | 296 | 306 |
| Fines | 515 | 644 | 25% | 680 | 717 |
| Operating grants | 6 727 | 7 125 | 6% | 8 117 | 8 627 |
| Other revenue | 4 041 | 3 063 | -24% | 3 223 | 3 436 |
| Total revenue | 45 394 | 48 597 | 7% | 52 785 | 56 457 |

The following graph is a breakdown of the operational revenue per main category for the 2016/17 financial year.



The revenue strategy is a function of key components such as:

- Growth in the city and economic development;
- Revenue management and enhancement;
- Achievement of a 93.3 percent annual collection rate for consumer revenue;
- Electricity tariff increases within the National Electricity Regulator of South Africa (NERSA) approval;

- Moving towards cost- reflective tariffs, i.e. determining tariff escalation rate by establishing/calculating revenue requirements;
- The Property Rates Policy in terms of the Municipal Property Rates Act, 2004 (Act 6 of 2004) (MPRA); and
- The ability to extend new services and obtain cost recovery levels.

The above principles guide the annual increase in the tariffs charged to the consumers and the ratepayers aligned to the economic forecasts.

Tariff setting plays a major role in ensuring desired levels of revenue. Getting tariffs right assists in the compilation of a credible and funded budget. The City derives most of its operational revenue from the provision of goods and services such as water, electricity, sanitation and solid waste removal, property rates, operating and capital grants from organs of state and other minor charges (such as building plan fees, licenses and permits etc).

The proposed tariff increases for the 2017/18 MTB on the different revenue categories are:

Proposed tariff increases over the medium-term

| Revenue category | 2017/18 tariff increase % | 2017/18 Total Budgeted revenue Rm |
|----------------------|---------------------------|-----------------------------------|
| Property rates | 6.20% | 9 006 |
| Solid Waste | 2.28% | 1 480 |
| Water and Sanitation | 12.20% | 10 755 |
| Electricity | 2.28% | 15 906 |
| Total | | 37 146 |

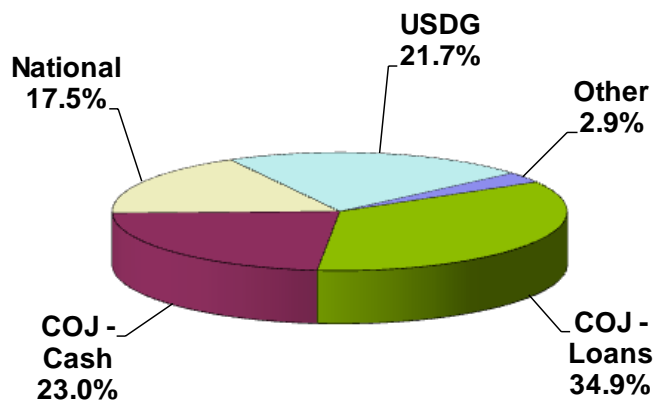
2.6.2. Medium-term outlook: Capital expenditure

The following is a breakdown of the funding composition of the 2016/17 medium-term capital programme.

| Funding Source | Adj Bud 2016/17 R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--------------------------|-----------------------------|----------------------------|----------------------------|----------------------------|
| Loan Funding | 2 626 777 | 2 998 386 | 2 349 726 | 2 742 874 |
| CRR and Surplus Cash | 3 665 553 | 1 973 800 | 3 339 902 | 2 393 837 |
| Grants and Contributions | 3 613 240 | 3 617 235 | 3 761 103 | 3 821 815 |
| Total | 9 905 570 | 8 589 421 | 9 450 731 | 8 958 526 |

The capital budget of the City projects a spending plan of approximately R27 billion over the next three-year period. The capital budget for the 2017/18 financial year amounts to approximately R8.6 billion. Approximately R5 billion of the capital budget will be funded by the City and R3.6 billion from grants and public contributions.

Funding Sources for 2016/17



- R3 billion of capital will be funded from loans.
- R2 billion of capital will be funded through cash surpluses.
- R1.5 billion will be funded from grants received from National (PTIS - R643.1 million, NDPG - R79.5 million, Integrated City Development Grant - R82.2 million, National Electrification - R40 million and National Electrification Housing projects - R655.2 million).
- R1.9 billion will be funded through the Urban Settlement Development Grant (USDG).
- R252.4 million will be funded from other sources (public and bulk service contributions).

Table SA15: Investment particulars by type

| Investment type | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| Parent municipality | | | | | | | | |
| Deposits - Bank | 4 704 755 | 3 276 806 | 3 276 806 | 2 745 187 | 2 545 187 | 3 645 187 | 4 825 187 | 6 805 187 |
| Guaranteed Endowment Policies (sinking) | 2 245 558 | 4 588 635 | 3 839 044 | 2 367 334 | 1 722 382 | 2 611 592 | 3 641 041 | 4 053 835 |
| Consolidated total: | 6 950 313 | 7 865 441 | 7 115 850 | 5 112 521 | 4 267 569 | 6 256 779 | 8 466 228 | 10 859 022 |

Table SA16: Investment particulars by maturity

| Investments by Maturity | Period of Investment | Type of Investment | Interest Rate ^a | Expiry date of investment | Opening balance | Interest to be realised | Closing Balance |
|-------------------------------------|----------------------|------------------------|----------------------------|---------------------------|------------------|-------------------------|------------------|
| Name of institution & investment ID | Yrs/Months | | | | | | |
| Parent municipality | | | | | | | |
| #/N/A | #/N/A | eed Endowment Policies | #/N/A | 05 June 2023 | 3 759 692 | 198 837 | 3 025 196 |
| #/N/A | 7 days | Fixed deposit | 0.071 | 05 July 2016 | 83 500 | 5 952 | 384 700 |
| Absa Fixed deposit | 7 days | Fixed deposit | 0.071 | 05 July 2016 | 508 500 | 1 056 | 484 300 |
| Standard Bank fixed deposit | 7 days | Fixed deposit | 0.0705 | 06 July 2016 | 333 800 | 51 | 584 300 |
| Nedbank fix deposit | | | | | 300 000 | 1 381 | - |
| RMB FIXED | | | | | 700 000 | 1 416 | - |
| Citi Bank Fixed deposit | 7 days | Fixed deposit | 0.0705 | 07 July 2016 | - | - | 176 400 |
| Deutshe fixed deposit | 14 days | Fixed deposit | 0.071 | 14 July 2016 | 242 000 | 231 | - |
| Absa Call deposit | | Call deposit | 0.069 | Call Deposit | 481 656 | 179 379 | 607 035 |
| Citi Bank Call deposit | | Call deposit | 0.0685 | Call Deposit | 1 611 | 7 182 | 1 993 |
| Deutshe call deposit | | Call deposit | 0.068 | Call Deposit | 14 000 | - | 2 600 |
| Investec Call deposit | | Call deposit | 0.0675 | Call Deposit | 1 249 | 1 762 | 2 111 |
| Landbank call deposit | | Call deposit | 0.0685 | Call Deposit | 1 050 | - | 51 050 |
| Nedbank call deposit | | Call deposit | 0.068 | Call Deposit | 118 448 | - | 32 434 |
| Rmb call deposit | | Call deposit | 0.0655 | Call Deposit | 1 100 | - | 1 100 |
| Standard call deposit | | Call deposit | 0.0675 | Call Deposit | 1 406 | 339 | 1 363 |
| Stanlib call deposit | | Call deposit | 0.0783 | Call Deposit | 486 486 | 32 467 | 782 053 |
| TCTA | | Call deposit | 0.067 | Call Deposit | 2 000 | - | 2 000 |
| Municipality sub-total | | | | | 7 036 498 | - | 6 138 635 |

Table SA17: Borrowing

| Borrowing - Categorised by type R thousand | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Parent municipality | | | | | | | | |
| Annuity and Bullet Loans | 4 374 191 | 6 974 991 | 9 153 171 | 8 242 602 | 8 242 602 | 8 753 644 | 9 270 109 | 9 770 695 |
| Local registered stock | | | | | | | | |
| Non-Marketable Bonds | 6 606 478 | 5 776 243 | 7 059 716 | 8 587 210 | 8 078 056 | 10 056 272 | 11 357 342 | 12 194 174 |
| Total Borrowing | 12 398 911 | 14 109 897 | 17 474 609 | 16 829 812 | 16 320 658 | 18 809 916 | 20 627 451 | 21 964 868 |

Table SA18: Transfers and grant receipts

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|------------------|------------------|------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| RECEIPTS: | | | | | | | | |
| Operating Transfers and Grants | | | | | | | | |
| National Government: | 4 737 446 | 5 420 575 | 5 613 136 | 6 044 276 | 6 096 976 | 6 694 865 | 7 593 546 | 8 176 080 |
| Local Government Equitable Share | 2 293 212 | 2 534 723 | 2 864 065 | 3 182 318 | 3 182 318 | 3 666 637 | 4 241 872 | 4 722 485 |
| Fuel Levy | 2 158 995 | 2 318 728 | 2 466 783 | 2 595 595 | 2 595 595 | 2 710 941 | 2 882 518 | 3 059 086 |
| Finance Management | 1 250 | 1 250 | 1 050 | 1 050 | 1 050 | 1 050 | 1 000 | 1 000 |
| Expanded Public Works Programme: | | 42 864 | | | | | | |
| Economic Development | 8 683 | | 13 778 | 3 428 | 3 428 | 1 037 | | |
| Health and Social Development | | | 4 000 | 13 000 | 13 000 | 4 000 | | |
| City Parks & Zoo | | | 1 500 | 5 535 | 5 535 | 1 300 | | |
| Community Development | | | 1 290 | | | | | |
| Johannesburg Zoo | 189 | | | | | | | |
| Johannesburg Metropolitan Police Department | 5 000 | | 6 000 | 10 000 | 10 000 | 4 000 | | |
| Johannesburg Property Company | | | 1 106 | 2 000 | 2 000 | | | |
| Pikitup | | | | 3 500 | 3 500 | 2 400 | | |
| Environment and Infrastructure | 12 220 | | 4 000 | 8 500 | 8 500 | | | |
| SOCIAL DEVELOPMENT | | | | | | 1 660 | | |
| Joshco | | | 689 | | | 624 | | |
| Metrobus | | | 500 | 650 | 650 | | | |
| Joburg Theatre | | | 500 | 1 000 | 1 000 | 1 200 | | |
| Transportation | 255 748 | 520 708 | 245 257 | 200 000 | 242 700 | 275 056 | 442 856 | 363 689 |
| Infrastructure Skills Development | | | | 7 700 | 7 700 | 8 760 | 9 300 | 9 820 |
| Skills Development Grant | 2 149 | 2 302 | 2 618 | | | | | |
| Electricity Demand Side Management | | | | 10 000 | 20 000 | 15 000 | 16 000 | 20 000 |
| Provincial Government: | 450 871 | 566 283 | 567 932 | 681 239 | 629 787 | 430 626 | 523 097 | 450 565 |
| Primary Health Care | 113 965 | 104 505 | 110 043 | 115 875 | 115 875 | 121 669 | 128 726 | 131 055 |
| Emergency Medical Services | 100 334 | 105 809 | 111 416 | 117 321 | 117 321 | 123 187 | 130 332 | 137 631 |
| HIV and Aids | | 19 889 | 19 709 | 20 310 | 20 310 | 22 455 | 23 757 | 22 455 |
| Housing: Top Structures | 207 950 | 328 077 | 304 531 | 411 613 | 345 513 | 145 315 | 222 282 | 140 424 |
| Recap of Comm Libr Cond Grant | 26 022 | | | 10 120 | 10 120 | 15 079 | 13 000 | 14 000 |
| Libraries Plan | | | | 6 000 | 15 910 | 2 921 | 5 000 | 5 000 |
| Research and Technology Development Services | | | 298 | | | | | |
| Sustainable Resource Management | | | 1 329 | | | | | |
| Mining Town Bekkersdal | | | | | | | | |
| Industrial and Commercial Development Research Report | | | 287 | | | | | |
| Provincial grants: MetroBus | | | | | 4 738 | | | |
| Environment and Infrastructure | 2 600 | | | | | | | |
| Provincial grants: Operating projects | | 8 003 | 20 319 | | | | | |
| Other grant providers: | 2 048 | 914 | | | | | | |
| Total Operating Transfers and Grants | 5 190 365 | 5 987 772 | 6 181 068 | 6 725 515 | 6 726 763 | 7 125 491 | 8 116 643 | 8 626 645 |
| Capital Transfers and Grants | | | | | | | | |
| National Government: | 2 377 401 | 2 691 179 | 2 570 874 | 2 756 793 | 3 489 798 | 3 364 807 | 3 503 518 | 3 660 315 |
| Public Transport Infrastructure and Sytems Grant | 793 100 | 925 572 | 863 712 | 815 508 | 808 808 | 643 131 | 698 707 | 843 700 |
| Neighbourhood Development Partnership Grant | 34 652 | 39 414 | 38 234 | 60 730 | 60 730 | 79 523 | 46 867 | 46 867 |
| Intergrated City Development Grant | | 40 386 | 32 692 | 64 746 | 64 746 | 82 182 | 67 281 | 71 048 |
| Intergrated National Electrification Program(Municipal) | 38 000 | | | 40 000 | 40 000 | 40 000 | 45 000 | 45 000 |
| Urban Settlement Development Grant | 1 511 649 | 1 685 807 | 1 636 236 | 1 775 809 | 1 870 793 | 1 864 731 | 1 958 751 | 2 069 277 |
| Electrical infrastructure projects for priority mixed housing developments | | | | | 546 066 | | | |
| The Shared Industrial Production Facility (SIPF) in Alexandra | | | | | 5 000 | | | |
| Joshco: Social Housing Regulatory Authority | | | | | 93 655 | | | |
| Human Settlement Capacity Grant | | | | | | 655 240 | 686 912 | 584 423 |
| Provincial Government: | 221 816 | 168 124 | 167 961 | | 9 188 | | | |
| Libraries-Tagging of Books | | | | | 3 800 | | | |
| Bus Refurbishment - Metrobus | | | | | 5 388 | | | |
| Top Structure- Housing | 45 338 | | | | | | | |
| Provincial grant | 176 478 | 168 124 | 167 961 | | | | | |
| Total Capital Transfers and Grants | 2 599 217 | 2 859 303 | 2 738 835 | 2 756 793 | 3 498 986 | 3 364 807 | 3 503 518 | 3 660 315 |
| TOTAL RECEIPTS OF TRANSFERS & GRANTS | 7 789 582 | 8 847 075 | 8 919 903 | 9 482 308 | 10 225 749 | 10 490 298 | 11 620 161 | 12 286 960 |

Table SA21: Transfers and grants made by the municipality

| R thousand | Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|--|-----------------|-----------------|-----------------|----------------------|-----------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Cash Transfers to Organisations | | | | | | | | | |
| | Subsidies Other | 6 214 | 95 599 | 79 633 | 11 964 | 16 694 | 12 627 | 13 369 | 14 100 |
| | Grants Funding | | | | | 4 806 | 3 100 | | 5 279 |
| | SSME Support and Training | | 26 972 | 63 356 | 30 706 | 39 000 | 12 000 | 5 279 | 4 617 |
| | ICT Challenge Fund-Wits university | | | | | 5 000 | 3 500 | 4 000 | 4 000 |
| | Green City Start-up-UJ | | | | | 5 000 | 857 | 4 000 | 1 000 |
| | Green Research Chair-UJ | | | | | | | 1 000 | |
| | SSME Hubs | | | | | | | | 9 729 |
| | SSME support through hubs | | | | | | | 10 963 | 9 000 |
| | Alex SIP Facility | | | | | | | 9 000 | 2 500 |
| | EPWP | | | | | | 17 969 | 5 295 | 5 587 |
| | Bicycle donation | 75 | | 1 140 | | 2 100 | 2 500 | 2 500 | 2 500 |
| | Phase 1C Allowances | | | | | | 1 000 | 1 500 | 1 720 |
| | Subsidies: Marks Park | 1 383 | 1 287 | 1 364 | 1 444 | 1 444 | 1 525 | 1 609 | 1 697 |
| | NGO's (Various) | 4 587 | 6 014 | 5 842 | 8 697 | 8 697 | 7 184 | 7 629 | 7 804 |
| | Vulindlela - Harambee | | | | | 23 850 | | | |
| | Housing Top Structures | 289 578 | 439 197 | 323 123 | 411 613 | 345 513 | 145 315 | 222 282 | 140 424 |
| | Wits University Best Phd Student | 2 | 2 | 1 959 | 2 | 2 | 2 | 2 | 2 |
| | Joburg Ballet | 8 000 | 8 000 | 8 000 | | 8 000 | 8 496 | 9 587 | 10 645 |
| | Orchestra | | | | | | 10 000 | 10 000 | 10 000 |
| | Total Cash Transfers To Organisations | 309 839 | 577 071 | 484 417 | 464 426 | 460 106 | 226 075 | 308 015 | 230 604 |
| | TOTAL CASH TRANSFERS AND GRANTS | 309 839 | 577 071 | 484 417 | 464 426 | 460 106 | 226 075 | 308 015 | 230 604 |

Cash Flow Management

Cash flow management and forecasting is a critical step in determining if the budget is funded over the medium-term. The table below is consistent with international standards of good financial management practice and also improves understandability for councilors and management. Some specific features include:

- Clear separation of receipts and payments within each cash flow category;
- Clear separation of capital and operating receipts from government, which also enables cash from 'Ratepayers and other' to be provide for as cash inflow based on actual performance. In other words the *actual collection rate* of billed revenue; and
- Separation of borrowing and loan repayments (no set-off), to assist with MFMA compliance assessment regarding the use of long term borrowing (debt).

Table A7: Consolidated Budgeted Cash Flows

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|--------------------|--------------------|--------------------|----------------------|---------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| CASH FLOW FROM OPERATING ACTIVITIES | | | | | | | | |
| Receipts | | | | | | | | |
| Property rates | 7 765 161 | 6 774 210 | 7 603 215 | 7 851 647 | 7 921 647 | 8 704 249 | 9 217 226 | 9 714 375 |
| Service charges | 18 104 392 | 19 595 348 | 21 577 176 | 23 905 818 | 24 027 810 | 26 462 434 | 28 774 812 | 31 013 508 |
| Other revenue | 1 123 433 | 1 882 788 | 615 295 | 3 747 024 | 3 602 472 | 2 723 461 | 3 007 465 | 3 141 488 |
| Government - operating | 4 661 155 | 5 156 902 | 5 981 799 | 6 725 515 | 6 726 763 | 7 125 491 | 8 116 643 | 8 626 645 |
| Government - capital | 2 599 217 | 2 859 303 | 2 839 999 | 2 756 793 | 3 498 986 | 3 364 807 | 3 503 518 | 3 660 315 |
| Interest | 561 816 | 595 753 | 624 799 | 450 206 | 438 077 | 443 960 | 469 141 | 495 228 |
| Payments | | | | | | | | |
| Suppliers and employees | (27 138 160) | (27 896 999) | (31 325 070) | (35 522 058) | (36 473 730) | (37 833 387) | (40 954 886) | (44 145 081) |
| Finance charges | (1 413 858) | (1 580 486) | (1 941 504) | (2 321 693) | (2 321 728) | (2 472 088) | (2 577 830) | (2 520 932) |
| Transfers and Grants | - | - | - | - | - | - | - | - |
| NET CASH FROM/(USED) OPERATING ACTIVITIES | 6 263 156 | 7 386 819 | 5 975 709 | 7 593 253 | 7 420 297 | 8 518 927 | 9 556 088 | 9 985 546 |
| CASH FLOWS FROM INVESTING ACTIVITIES | | | | | | | | |
| Receipts | | | | | | | | |
| Proceeds on disposal of PPE | - | - | - | 24 975 | 25 000 | 25 000 | 25 000 | 25 000 |
| Decrease (increase) other non-current receivables | 61 950 | 199 534 | - | (46 285) | (38 828) | (42 530) | (42 981) | (41 660) |
| Decrease (increase) in non-current investments | (533 333) | (266 667) | 1 100 000 | (610 603) | (616 338) | 1 843 790 | (1 029 449) | (1 262 794) |
| Payments | | | | | | | | |
| Capital assets | (7 300 353) | (9 818 846) | (9 695 440) | (9 066 400) | (9 410 290) | (8 159 950) | (8 978 190) | (8 510 600) |
| NET CASH FROM/(USED) INVESTING ACTIVITIES | (7 771 736) | (9 885 979) | (8 595 440) | (9 698 313) | (10 040 456) | (6 333 690) | (10 025 620) | (9 790 054) |
| CASH FLOWS FROM FINANCING ACTIVITIES | | | | | | | | |
| Receipts | | | | | | | | |
| Borrowing long term/refinancing | 2 083 961 | 3 276 000 | 3 940 000 | 2 626 777 | 2 099 358 | 2 998 386 | 2 349 726 | 2 742 874 |
| Increase (decrease) in consumer deposits | - | - | - | - | 2 266 | 400 | 404 | 408 |
| Payments | | | | | | | | |
| Repayment of borrowing | (662 571) | (1 210 942) | (1 830 058) | (584 417) | (584 417) | (3 263 121) | (509 128) | (532 191) |
| NET CASH FROM/(USED) FINANCING ACTIVITIES | 1 421 390 | 2 065 058 | 2 109 942 | 2 042 360 | 1 517 207 | (264 334) | 1 841 002 | 2 211 091 |
| NET INCREASE/ (DECREASE) IN CASH HELD | (87 190) | (434 102) | (509 789) | (62 700) | (1 102 952) | 1 920 903 | 1 371 470 | 2 406 584 |
| Cash/cash equivalents at the year begin: | 5 400 846 | 5 313 656 | 4 879 554 | 3 752 745 | 4 369 765 | 3 266 813 | 5 187 717 | 6 559 187 |
| Cash/cash equivalents at the year end: | 5 313 656 | 4 879 554 | 4 369 765 | 3 690 045 | 3 266 813 | 5 187 717 | 6 559 187 | 8 965 771 |

2.6.3. Funding compliance measurement

National Treasury requires that a municipality assesses its financial sustainability against fourteen different measures that look at various aspects of the financial health of the municipality. These measures are contained in the following table. The information comes directly from the annual budgeted statements of financial performance, financial position and cash flows. The funding compliance measurement table essentially measures the degree to which the proposed budget complies with the funding requirements of the MFMA. Each of the measures is discussed below.

Table SA10: Funding compliance measurement

| Description | MFMA section | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|--------------|-----------------|-----------------|-----------------|----------------------|-----------------|---|------------------------|------------------------|
| | | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Funding measures | | | | | | | | | |
| Cash/cash equivalents at the year end - R'000 | 18(1)b | 5 313 656 | 4 879 554 | 4 369 765 | 3 690 045 | 3 266 813 | 5 187 717 | 6 559 187 | 8 965 771 |
| Cash + investments at the yr end less applications - R'000 | 18(1)b | 668 091 | 2 644 330 | (1 541 676) | 1 836 624 | (2 175 134) | 41 816 | 1 401 040 | 3 901 990 |
| Cash year end/monthly employee/supplier payments | 18(1)b | 2.3 | 1.9 | 1.7 | 1.2 | 1.0 | 1.7 | 1.9 | 2.4 |
| Surplus/(Deficit) excluding depreciation offsets: R'000 | 18(1) | 4 149 108 | 3 854 830 | 4 066 279 | 3 626 564 | 3 714 555 | 4 870 772 | 5 170 815 | 5 258 080 |
| Service charge rev % change - macro CPIX target exclusive | 18(1)a,(2) | N.A. | 0.8% | 2.3% | 2.5% | (6.8%) | 4.8% | 2.0% | 1.1% |
| Cash receipts % of Ratepayer & Other revenue | 18(1)a,(2) | 88.6% | 88.1% | 85.6% | 91.0% | 92.7% | 92.1% | 92.5% | 92.4% |
| Debt impairment expense as a % of total billable revenue | 18(1)a,(2) | 10.9% | 13.2% | 7.9% | 9.6% | 9.1% | 8.1% | 7.8% | 7.7% |
| Borrowing receipts % of capital expenditure (excl. transfers) | 18(1)c | (80.2%) | (114.6%) | (143.9%) | (95.3%) | (60.0%) | (89.1%) | (67.1%) | (74.9%) |
| Grants % of Govt. legislated/gazetted allocations | 18(1)a | | | | | | 100.0% | 104.4% | 105.5% |
| Current consumer debtors % change - incr(decr) | 18(1)a | N.A. | 18.1% | (19.1%) | 63.6% | (18.9%) | (20.5%) | 2.6% | 11.3% |
| R&M % of Property Plant & Equipment | 20(1)(vi) | 5.2% | 6.3% | 6.0% | 7.3% | 7.2% | 6.1% | 6.1% | 6.3% |

2.6.3.1. Cash/cash equivalent position

The City’s forecasted cash position was discussed as part of the budgeted cash flow statement. A ‘positive’ cash position, for each year of the MTB would generally be a minimum requirement, subject to the planned application of these funds such as cash-backing of reserves and working capital requirements.

If the municipality’s forecasted cash position is negative, for any year of the medium term budget, the budget is very unlikely to meet MFMA requirements or be sustainable and could indicate a risk of non-compliance with section 45 of the MFMA which deals with the repayment of short term debt at the end of the financial year. Cash and cash equivalents are forecasted at R5.2 billion at the end of 2017/18, and increasing to R8.9 billion in 2019/20.

2.6.3.2. Cash plus investments less application of funds

The purpose of this measure is to understand how the municipality has applied the available cash and investments as identified in the budgeted cash flow statement. The detail reconciliation of the cash backed reserves/surpluses is contained in Table A8. The reconciliation is intended to be a relatively simple methodology for understanding the budgeted amount of cash and investments available with any planned or required applications to be made. This has been extensively discussed above.

2.6.3.3. Surplus/deficit excluding depreciation offsets

The main purpose of this measure is to understand if the revenue levels are sufficient to conclude that the community is making a sufficient contribution for the municipal resources consumed each year. An ‘adjusted’ surplus/deficit is achieved by offsetting the amount of depreciation related to externally funded assets. Municipalities need to assess the result of this calculation taking into consideration its own circumstances and levels of backlogs. If the outcome is a deficit, it may indicate that rates and service charges are insufficient to ensure that the community is making a sufficient contribution toward the economic benefits they are consuming over the medium term. For the 2017/18 MTB the indicative outcome is a surplus of R1.3 billion, R1.4 billion and R1.4 billion before capital transfers and taxation.

2.6.3.4. Cash receipts as a percentage of ratepayer and other revenue

This factor is a macro measure of the rate at which funds are 'collected'. This measure is intended to analyse the underlying assumed collection rate for the MTB to determine the relevance and credibility of the budget assumptions contained in the budget. It can be seen that the outcome is at 93.3, 93.4 and 93.4 percent for each of the respective financial years. This measure and performance objective will have to be meticulously managed.

2.6.3.5. Borrowing as a percentage of capital expenditure (excluding transfers, grants and contributions)

The purpose of this measurement is to determine the proportion of a municipality's 'own-funded' capital expenditure budget that is being funded from borrowed funds to confirm MFMA compliance. Externally funded expenditure (by transfers/grants and contributions) has been excluded. The liquidity of the City has improved and therefore the City has increased the spending from own funds.

2.6.3.6. Transfers/grants revenue as a percentage of Government transfers/grants available

The purpose of this measurement is mainly to ensure that all available transfers from national and provincial government have been budgeted for. A percentage less than 100 percent could indicate that not all grants as contained in the Division of Revenue Act (DORA) have been budgeted for. The City has budgeted for all transfers.

2.6.3.7. Consumer debtors change (Current and Non-current)

The purpose of these measures is to ascertain whether budgeted reductions in outstanding debtors are realistic. There are two measures shown for this factor; the change in current debtors and the change in long term receivables, both from the Budgeted Financial Position.

2.6.3.8. Repairs and maintenance expenditure level

This measure must be considered important within the context of the funding measures criteria because a trend that indicates insufficient funds are being committed to asset repair could also indicate that the revenue budget is not being protected.

2.6.3.9. Asset renewal/rehabilitation expenditure level

This measure has a similar objective to aforementioned objective relating to repairs and maintenance. A requirement of the detailed capital budget (since MFMA Circular 28 which was issued in December 2005) is to categorize each capital project as a new asset or a renewal/rehabilitation project. The objective is to summarise and understand the proportion of budgets being provided for new assets and also asset sustainability. Further details in this regard are contained in Table SA34b.

Legislation compliance status

The promulgation of the Municipal Finance Management Act (The Act) in 2003 has brought in proficiency and control measures to local government in terms of budgeting, monitoring and accounting on public funds. The Act has had a profound effect on local government operations that required transformation in financial

discipline and planning processes. The budget preparation for 2017/18- 2019/20 complies with most of these key requirements.

The Act has created clear reporting standards for local government that conforms to international standards. In addition to providing for improved reporting by local government, the Act stipulates that new accounting and financial standards must be complied with.

Compliance with MFMA implementation requirements has been substantially adhered to through the following activities:

a) In- year reporting

The City's electronic reporting to National Treasury has been complied with and has been gradually improved over time. The monthly and quarterly returns to NT have been submitted on time in the previous financial years. At this stage, focus is aligning the current reporting framework with the local government standard chart of account (*mSCOA*) that remains a major priority for the City and the national government. The City is yet to implement *mSCOA* –required in this process is a system of integration that enable transacting in all the seven segments with sub-systems seamlessly integrating to the core system. The City locates this project within the broader information and technology reforms and the SAP upgrading projects.

b) MFMA training

The City of Johannesburg, in its strides to comply with the Act, has in its plan of compliance instructed departments to train all finance and non-finance officials on MFMA from 2005. This has resulted in massive training programme for officials in all sectors including the municipal entities. This massive training schedule was also boosted by the on line training provided by National Treasury. Compliance on all critical elements of the MFMA is enhanced due the fact that most officials are aware of the Act. For the 2017/18 financial years, the City establishes a Chartered Accountants Academy that, in conjunction with this kind of training, will enhance internal capacity in the areas of accounting and financial management.

c) Accounting standards

The reform agenda set out through the Municipal Finance Management Act includes new accounting standards, which includes national standards such as Generally Recognised Accounting Practice (GRAP) and Generally Accepted Municipal Accounting Practice (GAMAP). The above mentioned accounting practices have been adhered to during the development of the budget. The City continues to monitor any further developments in this area, and has developed the necessary structures to bring on board department and entities on pending reforms.

d) Municipal Budget and Reporting Regulations

Budgeting in the CoJ is done in accordance with the MFMA: Municipal Budget and Reporting Regulations promulgated in 2009 and other directives from the National Treasury, in the form of budget circulars and outcomes of various intergovernmental forums.

- e) **Budget and Treasury Office**
Established in terms of section 80 of the MFMA, and under the Office of the Group Chief Financial Officer, the City of Johannesburg Budget and Treasury Office have been established as two separate offices within Group Finance and are fully functional.
- f) **Audit Committee**
In line with sections 165 and 166 of the MFMA, read with guiding Circular 65, the City of Johannesburg does have an Audit Committee established and that is fully functional.
- g) **Annual Report**
Annual report is compiled in terms of the MFMA and NT requirements.
- h) **SDBIP**
The detail SDBIP is directly aligned and informed by the budget and is approved together with the budget.
- i) **Budget Steering Committee**
A Budget Steering Committee is established annual in accordance with MBRR and is fully functional.
- j) **Alignment of Budget with development priorities**
There is clear linkage between the budget and the IDP. In turn, the IDP is developed from the GDS and Mayoral priorities. The City is implementing programme budgeting to ensure that the development programmes identified in the IDP are appropriately funded.
- k) **Public participation**
In accordance with the MFMA, the City's draft budget is made public immediately after tabling in Council to allow for the public to comment on it, also satisfying the legislative requirement of the MSA, and other legislation that may be specific to revenue raising measures. The budget process has a strong political oversight.

2.7 Expenditure on grants

Table SA19: Expenditure on transfers and grant programme

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|------------------|------------------|------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| EXPENDITURE: | | | | | | | | |
| Operating expenditure of Transfers and Grants | | | | | | | | |
| National Government: | 4 737 446 | 5 420 575 | 5 613 136 | 6 044 276 | 6 096 976 | 6 694 865 | 7 593 546 | 8 176 080 |
| Local Government Equitable Share | 2 293 212 | 2 534 723 | 2 864 065 | 3 182 318 | 3 182 318 | 3 666 637 | 4 241 872 | 4 722 485 |
| Fuel Levy | 2 158 995 | 2 318 728 | 2 466 783 | 2 595 595 | 2 595 595 | 2 710 941 | 2 882 518 | 3 059 086 |
| Finance Management | 1 250 | 1 250 | 1 050 | 1 050 | 1 050 | 1 050 | 1 000 | 1 000 |
| Expanded Public Works Programme: | | 42 864 | | | | | | |
| Economic Development | 8 683 | | 13 778 | 3 428 | 3 428 | 1 037 | | |
| Health and Social Development | | | 4 000 | 13 000 | 13 000 | 4 000 | | |
| City Parks & Zoo | | | 1 500 | 5 535 | 5 535 | 1 300 | | |
| Community Development | | | 1 290 | | | | | |
| Johannesburg Zoo | 189 | | | | | | | |
| Johannesburg Metropolitan Police Department | 5 000 | | 6 000 | 10 000 | 10 000 | 4 000 | | |
| Joburg Market | | | | | | 1 200 | | |
| Johannesburg Property Company | | | 1 106 | 2 000 | 2 000 | | | |
| Pikitup | | | | 3 500 | 3 500 | 2 400 | | |
| Environment and Infrastructure | 12 220 | | 4 000 | 8 500 | 8 500 | | | |
| Office of the Executive Mayor | | | | | | 1 660 | | |
| Joshco | | | 689 | | | 624 | | |
| Metrobus | | | 500 | 650 | 650 | | | |
| Joburg Theatre | | | 500 | 1 000 | 1 000 | 1 200 | | |
| Transportation | 255 748 | 520 708 | 245 257 | 200 000 | 242 700 | 275 056 | 442 856 | 363 689 |
| Infrastructure Skills Development | | | | 7 700 | 7 700 | 8 760 | 9 300 | 9 820 |
| Skills Development Grant | 2 149 | 2 302 | 2 618 | | | | | |
| Electricity Demand Side Management | | | | 10 000 | 20 000 | 15 000 | 16 000 | 20 000 |
| Provincial Government: | 448 271 | 566 283 | 567 932 | 681 239 | 629 787 | 430 626 | 523 097 | 450 565 |
| Primary Health Care | 113 965 | 104 505 | 110 043 | 115 875 | 115 875 | 121 669 | 128 726 | 131 055 |
| Emergency Medical Services | 100 334 | 105 809 | 111 416 | 117 321 | 117 321 | 123 187 | 130 332 | 137 631 |
| HIV and Aids | | 19 889 | 19 709 | 20 310 | 20 310 | 22 455 | 23 757 | 22 455 |
| Housing: Top Structures | 207 950 | 328 077 | 304 531 | 411 613 | 345 513 | 145 315 | 222 282 | 140 424 |
| Recap of Comm Libr Cond Grant | 26 022 | | | 10 120 | 10 120 | 15 079 | 13 000 | 14 000 |
| Libraries Plan | | | | 6 000 | 15 910 | 2 921 | 5 000 | 5 000 |
| Research and Technology Development Services | | | 298 | | | | | |
| Sustainable Resource Management | | | 1 329 | | | | | |
| Industrial and Commercial Development Research Report | | | 287 | | | | | |
| Provincial grants: MetroBus | | | | | 4 738 | | | |
| Provincial grants: Operating projects | | 8 003 | 20 319 | | | | | |
| Other grant providers: | 2 048 | 914 | | | | | | |
| Total operating expenditure of Transfers and Grants: | 5 187 765 | 5 987 772 | 6 181 068 | 6 725 515 | 6 726 763 | 7 125 491 | 8 116 643 | 8 626 645 |
| Capital expenditure of Transfers and Grants | | | | | | | | |
| National Government: | 2 377 401 | 2 691 179 | 2 570 874 | 2 756 793 | 3 489 798 | 3 364 807 | 3 503 518 | 3 660 315 |
| Public Transport Infrastructure and Systems Grant | 793 100 | 925 572 | 863 712 | 815 508 | 808 808 | 643 131 | 698 707 | 843 700 |
| Neighbourhood Development Partnership Grant | 34 652 | 39 414 | 38 234 | 60 730 | 60 730 | 79 523 | 46 867 | 46 867 |
| Intergrated City Development Grant | | 40 386 | 32 692 | 64 746 | 64 746 | 82 182 | 67 281 | 71 048 |
| Intergrated National Electrification Program(Municipal) | 38 000 | | | 40 000 | 40 000 | 40 000 | 45 000 | 45 000 |
| Urban Settlement Development Grant | 1 511 649 | 1 685 807 | 1 636 236 | 1 775 809 | 1 870 793 | 1 864 731 | 1 958 751 | 2 069 277 |
| Electrical infrastructure projects for priority mixed housing developments | | | | | 546 066 | | | |
| The Shared Industrial Production Facility (SIPF) in Alexandra | | | | | 5 000 | | | |
| Joshco: Social Housing Regulatory Authority | | | | | 93 655 | | | |
| Human Settlement Capacity Grant | | | | | | 655 240 | 686 912 | 584 423 |
| Provincial Government: | 221 816 | 168 124 | 167 961 | | 9 188 | | | |
| Libraries-Tagging of Books | | | | | 3 800 | | | |
| Bus Refurbishment - Metrobus | | | | | 5 388 | | | |
| Top Structure- Housing | 45 338 | | | | | | | |
| Provincial grant | 176 478 | 168 124 | 167 961 | | | | | |
| Total capital expenditure of Transfers and Grants | 2 599 217 | 2 859 303 | 2 738 835 | 2 756 793 | 3 498 986 | 3 364 807 | 3 503 518 | 3 660 315 |
| TOTAL EXPENDITURE OF TRANSFERS AND GRANTS | 7 786 982 | 8 847 075 | 8 919 903 | 9 482 308 | 10 225 749 | 10 490 298 | 11 620 161 | 12 286 960 |

2.8 Monthly targets for revenue, expenditure and cash flow

Table SA25: Consolidated budgeted monthly revenue and expenditure

| Description | Budget Year 2017/18 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|--|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|------------------------|------------------------|--|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 | |
| R thousand | | | | | | | | | | | | | | | | |
| Revenue By Source | | | | | | | | | | | | | | | | |
| Property rates | 750 460 | 750 460 | 750 460 | 750 460 | 750 460 | 750 460 | 750 460 | 750 460 | 750 460 | 750 460 | 750 460 | 750 460 | 9 005 517 | 9 536 842 | 10 051 832 | |
| Service charges - electricity revenue | 1 325 487 | 1 325 487 | 1 325 487 | 1 325 487 | 1 325 487 | 1 325 487 | 1 325 487 | 1 325 487 | 1 325 487 | 1 325 487 | 1 325 487 | 1 325 487 | 15 905 848 | 17 306 963 | 18 609 411 | |
| Service charges - water revenue | 564 851 | 573 418 | 548 800 | 602 995 | 563 588 | 551 570 | 550 255 | 528 819 | 539 712 | 542 664 | 566 495 | 731 839 | 6 865 008 | 7 470 615 | 8 092 454 | |
| Service charges - sanitation revenue | 320 072 | 324 927 | 310 976 | 341 688 | 319 356 | 312 545 | 311 800 | 299 653 | 305 826 | 307 499 | 321 004 | 414 704 | 3 890 049 | 4 233 225 | 4 585 599 | |
| Service charges - refuse revenue | 119 741 | 119 741 | 119 741 | 119 981 | 119 741 | 117 205 | 117 445 | 119 741 | 119 741 | 119 981 | 119 741 | 166 708 | 1 479 507 | 1 566 798 | 1 651 405 | |
| Service charges - other | 46 776 | 46 881 | 46 986 | 46 861 | 47 106 | 47 026 | 46 766 | 46 851 | 47 136 | 47 066 | 46 891 | 47 687 | 564 037 | 598 911 | 632 722 | |
| Rental of facilities and equipment | 27 838 | 28 103 | 28 355 | 28 961 | 29 164 | 28 646 | 28 294 | 28 705 | 28 825 | 28 610 | 28 710 | 19 499 | 333 712 | 355 102 | 379 969 | |
| Interest earned - external investments | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 285 600 | 296 100 | 306 316 | |
| Interest earned - outstanding debtors | 14 143 | 14 143 | 14 143 | 14 143 | 14 143 | 14 143 | 14 143 | 14 143 | 14 143 | 14 143 | 14 143 | 14 138 | 169 708 | 185 322 | 202 218 | |
| Fines, penalties and forfeits | 69 655 | 70 040 | 64 010 | 64 695 | 65 815 | 68 095 | 63 930 | 72 835 | 77 605 | 68 821 | 62 799 | 9 622 | 757 921 | 800 578 | 844 535 | |
| Licences and permits | 508 | 508 | 508 | 508 | 518 | 529 | 497 | 486 | 508 | 518 | 476 | 471 | 6 033 | 5 939 | 5 926 | |
| Agency services | 54 975 | 53 575 | 53 855 | 54 065 | 55 675 | 56 606 | 58 875 | 54 175 | 56 675 | 61 425 | 60 035 | 98 170 | 718 102 | 764 151 | 832 871 | |
| Transfers and subsidies | 593 115 | 544 677 | 589 294 | 545 107 | 720 434 | 547 294 | 625 635 | 593 845 | 547 294 | 689 133 | 545 407 | 584 252 | 7 125 491 | 8 116 643 | 8 626 645 | |
| Other revenue | 122 184 | 113 548 | 114 828 | 117 415 | 125 074 | 119 143 | 132 042 | 119 177 | 117 048 | 127 912 | 124 110 | 133 335 | 1 465 818 | 1 523 087 | 1 609 972 | |
| Gains on disposal of PPE | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 25 000 | 25 000 | 25 000 | |
| Total Revenue (excluding capital transfers and contri | 4 035 688 | 3 991 391 | 3 993 327 | 4 038 249 | 4 162 445 | 3 964 634 | 4 051 513 | 3 980 261 | 3 956 343 | 4 109 603 | 3 991 642 | 4 322 256 | 48 597 351 | 52 785 276 | 56 456 875 | |
| Expenditure By Type | | | | | | | | | | | | | | | | |
| Employee related costs | 924 051 | 924 051 | 924 051 | 924 051 | 1 513 146 | 936 123 | 924 051 | 924 051 | 924 051 | 924 051 | 924 051 | 924 051 | 11 689 782 | 12 708 953 | 13 791 791 | |
| Remuneration of councillors | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 160 691 | 170 346 | 181 248 | |
| Debt impairment | 255 275 | 265 364 | 251 503 | 264 239 | 263 054 | 252 154 | 251 845 | 254 883 | 249 368 | 250 061 | 263 737 | 230 691 | 3 052 174 | 3 192 297 | 3 367 554 | |
| Depreciation & asset impairment | 329 269 | 329 269 | 329 269 | 331 934 | 331 934 | 331 934 | 331 934 | 331 934 | 331 934 | 334 600 | 334 600 | 334 613 | 3 983 224 | 4 401 329 | 4 882 522 | |
| Finance charges | 206 203 | 206 203 | 206 122 | 206 166 | 206 025 | 206 035 | 206 000 | 205 781 | 205 998 | 205 892 | 205 897 | 205 765 | 2 472 088 | 2 577 830 | 2 520 932 | |
| Bulk purchases | 1 274 141 | 1 280 887 | 1 289 442 | 1 315 385 | 1 275 363 | 1 295 661 | 1 278 626 | 1 246 089 | 1 283 642 | 1 274 045 | 1 300 834 | 1 266 109 | 15 380 224 | 16 399 343 | 17 675 170 | |
| Other materials | 168 312 750.00 | 168 313 | 168 313 | 168 313 | 168 313 | 168 313 | 168 313 | 168 313 | 168 313 | 168 313 | 168 313 | 168 313 | 2 019 753 | 2 210 258 | 2 388 700 | |
| Contracted services | 268 381 | 315 905 | 308 204 | 304 879 | 305 646 | 300 795 | 296 674 | 319 358 | 314 803 | 313 948 | 306 638 | 338 022 | 3 693 254 | 4 081 564 | 4 314 397 | |
| Transfers and subsidies | 17 910 | 12 908 | 15 008 | 34 608 | 22 859 | 13 808 | 13 608 | 13 804 | 14 996 | 13 798 | 19 408 | 33 357 | 226 075 | 308 015 | 230 604 | |
| Other expenditure | 488 354 | 534 960 | 545 391 | 523 701 | 542 795 | 515 766 | 522 360 | 521 470 | 530 470 | 519 599 | 518 475 | (1 096 793) | 4 666 548 | 5 325 629 | 5 667 692 | |
| Total Expenditure | 3 945 290 | 4 051 250 | 4 050 695 | 4 086 668 | 4 642 525 | 4 033 980 | 4 006 803 | 3 999 074 | 4 036 967 | 4 017 699 | 4 055 344 | 2 417 519 | 47 343 814 | 51 375 564 | 55 020 610 | |
| Surplus/(Deficit) | 90 398 | (59 860) | (57 368) | (48 418) | (480 080) | (69 347) | 44 710 | (18 814) | (80 623) | 91 904 | (63 702) | 1 904 738 | 1 253 537 | 1 409 712 | 1 436 265 | |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial and District) | 144 411 | 178 220 | 221 341 | 206 817 | 212 721 | 203 681 | 198 937 | 254 707 | 257 322 | 341 459 | 826 549 | 318 642 | 3 364 807 | 3 503 518 | 3 660 315 | |
| Transfers and subsidies - capital (monetary allocations) (National / Provincial Departmental Agencies, Households, Non-profit Institutions, Private Enterprises, Public Corporations, Higher Educational Institutions) | 5 049 | 7 573 | 12 621 | 25 243 | 25 243 | 12 621 | 12 621 | 25 243 | 25 243 | 50 486 | 25 243 | 25 243 | 252 428 | 257 585 | 161 500 | |
| Surplus/(Deficit) after capital transfers & contributions | 239 857 | 125 933 | 176 594 | 183 642 | (242 116) | 146 956 | 256 269 | 261 136 | 201 942 | 483 848 | 788 090 | 2 248 622 | 4 870 772 | 5 170 815 | 5 258 080 | |
| Taxation | 2 372 | 2 372 | 2 372 | 2 372 | 2 372 | 2 372 | 3 122 | 2 372 | 2 372 | 2 372 | 25 692 | 346 141 | 396 303 | 493 223 | 469 929 | |
| Surplus/(Deficit) | 237 485 | 123 561 | 174 222 | 181 270 | (244 488) | 144 584 | 253 147 | 258 764 | 199 570 | 481 476 | 762 398 | 1 902 481 | 4 474 469 | 4 677 592 | 4 788 151 | |

Table SA26: Consolidated budgeted monthly revenue and expenditure (municipal vote)

| Description | Budget Year 2017/18 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Revenue by Vote | | | | | | | | | | | | | | | |
| Vote 1 - Economic Development | – | – | 346 | – | – | 346 | – | – | 345 | – | – | – | 1 037 | – | – |
| Vote 2 - Environment, Infrastructure and Services | 12 375 | 3 125 | 3 245 | 3 245 | 12 495 | 3 245 | 12 495 | 3 245 | 3 245 | 12 495 | 3 245 | 3 245 | 75 700 | 74 360 | 74 300 |
| Vote 3 - Transport | 10 232 | 10 232 | 68 929 | 10 232 | 59 017 | 19 523 | 109 043 | 19 523 | 27 753 | 99 752 | 560 923 | 157 312 | 1 152 476 | 1 274 957 | 1 363 120 |
| Vote 4 - Community Development | 3 656 | 3 656 | 3 656 | 3 656 | 3 656 | 3 656 | 3 656 | 27 399 | 3 656 | 27 400 | 3 657 | 8 130 | 95 834 | 109 346 | 166 879 |
| Vote 5 - Health | 74 | 74 | 418 | 763 | 88 280 | 440 | 4 194 | 6 149 | 3 548 | 62 553 | 9 220 | 5 428 | 181 141 | 221 385 | 217 814 |
| Vote 6 - Social Development | 50 | 50 | 216 | 216 | 186 | 216 | 216 | 266 | 216 | 216 | 216 | 185 | 2 249 | 621 | 655 |
| Vote 7 - Group Forensic Investigation Services | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Vote 8 - Office of the Ombudsman | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Vote 9 - City Manager | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 6 010 | 6 364 | 6 708 |
| Vote 10 - Speaker: Legislative Arm of Council | – | – | – | – | – | – | – | – | – | – | – | – | – | – | – |
| Vote 11 - Group Finance | 1 358 108 | 1 358 108 | 1 358 108 | 1 358 108 | 1 358 108 | 1 358 108 | 1 358 108 | 1 358 108 | 1 358 108 | 1 358 108 | 1 358 108 | 1 358 108 | 16 297 300 | 17 569 834 | 18 785 356 |
| Vote 12 - Group Corporate and Shared Services | 443 | 443 | 2 772 | 443 | 443 | 443 | 443 | 443 | 443 | 6 290 | 443 | 10 265 | 23 309 | 24 707 | 26 059 |
| Vote 13 - Housing | 144 827 | 122 142 | 123 223 | 96 389 | 134 828 | 106 389 | 96 389 | 124 827 | 96 389 | 86 389 | 121 453 | 6 396 | 1 259 638 | 1 562 671 | 1 362 404 |
| Vote 14 - Development Planning | 6 213 | 6 213 | 6 213 | 6 213 | 11 213 | 11 213 | 11 213 | 26 213 | 36 213 | 46 213 | 33 767 | 10 265 | 2 377 110 | 1 994 000 | 2 022 079 |
| Vote 15 - Public Safety | 99 080 | 99 655 | 95 135 | 94 445 | 95 925 | 99 573 | 93 065 | 102 235 | 108 714 | 98 560 | 92 928 | 39 399 | 1 118 714 | 1 177 675 | 1 242 475 |
| Vote 16 - Municipal Entities Accounts | 55 173 | 55 173 | 55 173 | 55 173 | 55 173 | 55 173 | 55 173 | 55 173 | 55 173 | 55 173 | 55 173 | 55 173 | 682 081 | 684 692 | 887 430 |
| Vote 17 - City Power | 1 361 943 | 1 371 524 | 1 390 685 | 1 438 590 | 1 438 590 | 1 390 685 | 1 390 685 | 1 438 590 | 1 438 590 | 1 534 398 | 1 438 590 | 1 438 590 | 17 071 458 | 18 577 077 | 19 645 169 |
| Vote 18 - Johannesburg Water | 896 596 | 911 018 | 881 450 | 961 622 | 901 083 | 889 254 | 879 372 | 856 388 | 862 675 | 874 014 | 906 350 | 1 220 677 | 11 040 500 | 11 877 467 | 12 894 622 |
| Vote 19 - Pitikup | 131 021 | 131 021 | 131 021 | 131 261 | 131 321 | 128 785 | 129 025 | 131 321 | 131 321 | 131 561 | 131 321 | 178 819 | 1 617 798 | 1 710 667 | 1 803 780 |
| Vote 20 - Johannesburg Roads Agency | 14 583 | 14 583 | 14 583 | 14 583 | 14 583 | 14 583 | 14 583 | 14 583 | 14 583 | 14 583 | 14 583 | 14 583 | 175 000 | 180 000 | 189 720 |
| Vote 21 - Metrobus | 14 681 | 14 981 | 14 181 | 15 481 | 14 081 | 11 026 | 15 217 | 13 715 | 13 239 | 13 265 | 11 283 | 16 354 | 167 504 | 177 387 | 186 966 |
| Vote 22 - Johannesburg City Parks and Zoo | 9 897 | 9 897 | 9 897 | 10 041 | 10 041 | 10 041 | 10 041 | 10 041 | 10 041 | 10 041 | 10 041 | 10 041 | 120 059 | 125 767 | 132 558 |
| Vote 23 - Johannesburg Development Agency | 2 880 | 1 490 | 1 757 | 1 989 | 3 533 | 1 245 | 6 745 | 2 045 | 4 545 | 9 610 | 8 360 | 37 973 | 82 172 | 88 765 | 94 378 |
| Vote 24 - Johannesburg Property Company | 236 | 236 | 3 064 | 3 064 | 3 064 | 3 064 | 4 761 | 4 761 | 4 761 | 4 761 | 4 761 | 4 761 | 36 775 | 39 999 | 42 158 |
| Vote 25 - Metropolitan Trading Company | 13 358 | 13 358 | 13 358 | 13 358 | 13 358 | 13 358 | 13 358 | 13 358 | 13 358 | 13 358 | 13 358 | 13 358 | 160 292 | 197 875 | 214 382 |
| Vote 26 - Joburg Market | 36 489 | 36 489 | 36 489 | 36 489 | 36 489 | 36 489 | 36 489 | 36 489 | 36 489 | 36 489 | 36 489 | 36 489 | 469 871 | 469 358 | 522 490 |
| Vote 27 - Johannesburg Social Housing Company | 10 470 | 10 470 | 11 075 | 10 967 | 10 967 | 14 407 | 10 967 | 10 967 | 11 175 | 10 967 | 10 967 | 10 446 | 133 844 | 142 001 | 154 578 |
| Vote 28 - Joburg City Theatres | 2 261 | 2 745 | 4 621 | 3 481 | 3 474 | 9 173 | 9 029 | 3 870 | 3 827 | 4 850 | 5 251 | 6 136 | 58 714 | 59 404 | 62 611 |
| Revenue by Vote to be appropriated | 4 185 147 | 4 177 184 | 4 227 289 | 4 270 309 | 4 400 409 | 4 180 936 | 4 263 072 | 4 260 210 | 4 238 908 | 4 501 547 | 4 843 434 | 4 666 141 | 52 214 586 | 56 546 379 | 60 278 690 |
| Expenditure by Vote | | | | | | | | | | | | | | | |
| Vote 1 - Economic Development | 8 192 | 7 972 | 27 972 | 27 972 | 11 663 | 7 972 | 7 972 | 7 972 | 7 972 | 9 972 | 7 972 | 94 793 | 228 400 | 241 084 | 254 415 |
| Vote 2 - Environment, Infrastructure and Services | 6 351 | 15 196 | 9 601 | 7 651 | 21 123 | 6 601 | 6 671 | 18 026 | 11 701 | 11 961 | 19 926 | 60 030 | 194 838 | 203 668 | 207 482 |
| Vote 3 - Transport | 122 515 | 122 515 | 124 615 | 122 515 | 123 873 | 122 515 | 122 515 | 122 515 | 123 915 | 122 515 | 122 515 | 83 204 | 1 475 039 | 1 597 414 | 1 711 908 |
| Vote 4 - Community Development | 84 521 | 84 521 | 84 671 | 84 698 | 110 524 | 84 521 | 85 421 | 85 736 | 87 305 | 87 015 | 83 946 | 83 204 | 1 046 082 | 1 105 469 | 1 164 747 |
| Vote 5 - Health | 71 758 | 72 223 | 75 095 | 75 208 | 127 614 | 71 292 | 71 982 | 72 105 | 78 106 | 78 212 | 78 212 | 69 133 | 940 941 | 1 004 267 | 1 061 618 |
| Vote 6 - Social Development | 12 874 | 17 274 | 15 674 | 17 035 | 23 911 | 18 874 | 14 674 | 16 470 | 16 362 | 15 064 | 15 924 | 24 350 | 208 486 | 220 348 | 233 807 |
| Vote 7 - Group Forensic Investigation Services | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 60 000 | 85 000 | 118 000 |
| Vote 8 - Office of the Ombudsman | 3 167 | 3 167 | 3 167 | 3 900 | 4 230 | 3 280 | 3 280 | 4 094 | 4 894 | 4 104 | 4 047 | 5 134 | 46 466 | 60 133 | 63 737 |
| Vote 9 - City Manager | 70 488 | 70 488 | 70 488 | 70 488 | 101 743 | 70 488 | 70 488 | 70 488 | 70 488 | 70 488 | 70 488 | 149 120 | 955 738 | 1 015 993 | 1 076 066 |
| Vote 10 - Speaker: Legislative Arm of Council | 32 704 | 32 704 | 32 704 | 32 704 | 40 339 | 32 704 | 32 704 | 32 704 | 32 704 | 32 704 | 32 704 | 35 705 | 430 084 | 430 325 | 457 031 |
| Vote 11 - Group Finance | 359 524 | 359 524 | 359 524 | 359 524 | 359 524 | 359 524 | 359 524 | 359 524 | 359 524 | 359 524 | 359 524 | 359 524 | 4 314 293 | 4 690 379 | 4 767 104 |
| Vote 12 - Group Corporate and Shared Services | 83 584 | 148 413 | 116 354 | 115 999 | 130 425 | 116 354 | 115 999 | 115 999 | 116 354 | 115 999 | 115 999 | 130 854 | 1 422 329 | 1 629 715 | 1 818 225 |
| Vote 13 - Housing | 69 228 | 69 228 | 69 228 | 69 228 | 80 721 | 69 228 | 69 228 | 69 228 | 69 228 | 69 228 | 69 228 | 74 239 | 847 244 | 1 002 583 | 983 103 |
| Vote 14 - Development Planning | 26 065 | 26 065 | 26 065 | 26 065 | 39 047 | 26 065 | 26 065 | 26 065 | 26 065 | 26 065 | 26 065 | 24 396 | 326 778 | 347 647 | 396 714 |
| Vote 15 - Public Safety | 255 614 | 257 658 | 261 050 | 261 230 | 421 668 | 258 706 | 260 933 | 264 000 | 267 018 | 263 490 | 261 537 | 260 192 | 3 293 995 | 3 523 972 | 3 979 178 |
| Vote 16 - Municipal Entities Accounts | 109 987 | 109 987 | 109 987 | 109 987 | 109 987 | 109 987 | 109 987 | 109 987 | 109 987 | 109 987 | 109 987 | 109 987 | 1 319 841 | 1 580 329 | 1 702 598 |
| Vote 17 - City Power | 1 199 699 | 1 199 699 | 1 199 699 | 1 199 699 | 1 275 920 | 1 199 699 | 1 199 699 | 1 199 699 | 1 199 699 | 1 199 699 | 1 223 019 | 1 542 699 | 14 838 925 | 15 973 102 | 17 208 258 |
| Vote 18 - Johannesburg Water | 748 837 | 763 625 | 770 242 | 802 951 | 788 106 | 779 584 | 744 009 | 709 076 | 755 996 | 744 447 | 774 478 | 903 945 | 9 873 083 | 10 501 935 | 11 202 588 |
| Vote 19 - Pitikup | 173 184 | 175 214 | 176 063 | 181 862 | 250 104 | 181 785 | 181 457 | 197 045 | 190 051 | 188 113 | 187 340 | 195 329 | 2 277 547 | 2 447 079 | 2 601 709 |
| Vote 20 - Johannesburg Roads Agency | 90 086 | 83 522 | 83 522 | 83 522 | 83 522 | 83 522 | 83 522 | 83 522 | 83 522 | 83 522 | 83 522 | 155 721 | 1 081 028 | 1 180 340 | 1 290 885 |
| Vote 21 - Metrobus | 51 335 | 51 335 | 51 335 | 51 335 | 66 098 | 51 335 | 51 335 | 51 335 | 51 335 | 51 335 | 51 335 | 51 335 | 630 781 | 671 191 | 710 859 |
| Vote 22 - Johannesburg City Parks and Zoo | 69 611 | 69 611 | 69 611 | 69 611 | 109 510 | 69 611 | 69 611 | 69 611 | 69 611 | 69 611 | 69 611 | 69 611 | 875 229 | 930 821 | 986 676 |
| Vote 23 - Johannesburg Development Agency | 7 103 | 7 108 | 6 323 | 8 163 | 13 515 | 7 963 | 8 263 | 6 963 | 7 563 | 7 146 | 6 456 | 7 077 | 93 644 | 99 926 | 105 986 |
| Vote 24 - Johannesburg Property Company | 37 952 | 58 240 | 60 502 | 59 140 | 84 733 | 54 240 | 68 434 | 60 080 | 53 436 | 52 202 | 55 202 | 253 372 | 897 528 | 949 216 | 1 003 904 |
| Vote 25 - Metropolitan Trading Company | 21 241 | 21 241 | 21 241 | 21 241 | 21 241 | 21 241 | 21 241 | 21 241 | 21 241 | 21 241 | 21 241 | 21 241 | 254 896 | 296 695 | 326 364 |
| Vote 26 - Joburg Market | 29 071 | 29 071 | 29 071 | 29 071 | 39 172 | 29 071 | 29 071 | 29 071 | 29 071 | 29 071 | 29 071 | 27 470 | 357 348 | 379 505 | 408 813 |
| Vote 27 - Johannesburg Social Housing Company | 11 659 | 11 659 | 11 659 | 11 830 | 14 915 | 11 830 | 12 580 | 11 830 | 11 830 | 12 997 | 12 327 | 15 910 | 151 026 | 159 458 | 169 576 |
| Vote 28 - Joburg City Theatres | 18 000 | 13 052 | 14 294 | 13 100 | 18 358 | 15 050 | 9 950 | 11 050 | 11 050 | 11 050 | 16 050 | 9 167 | 160 165 | 170 045 | 179 840 |
| Expenditure by Vote to be appropriated | 3 779 349 | 3 885 310 | 3 884 754 | 3 920 727 | 4 476 584 | 3 868 039 | 3 841 612 | 3 833 134 | 3 871 026 | 3 851 759 | 3 912 723 | 4 615 100 | 47 740 117 | 51 868 787 | 55 490 539 |
| Surplus/(Deficit) by Vote to be appropriated | 405 798 | 291 874 | 342 535 | 349 582 | (76 176) | 312 897 | 421 459 | 427 077 | 367 882 | 649 789 | 930 711 | 51 041 | 4 474 469 | 4 677 592 | 4 788 151 |

Table SA27: Consolidated budgeted monthly revenue and expenditure (standard classification)

| Description | Budget Year 2017/18 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|--|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|---|------------------------|------------------------|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Revenue - Functional | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | 1 377 232 | 1 377 232 | 1 379 562 | 1 380 060 | 1 380 060 | 1 380 060 | 1 380 060 | 1 381 757 | 1 381 757 | 1 387 604 | 1 381 757 | 1 391 580 | 16 578 721 | 17 867 448 | 19 097 711 |
| Executive and council | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 501 | 6 010 | 6 364 | 6 708 |
| Finance and administration | 1 376 731 | 1 376 731 | 1 379 061 | 1 379 559 | 1 379 559 | 1 379 559 | 1 379 559 | 1 381 256 | 1 381 256 | 1 387 103 | 1 381 256 | 1 391 079 | 16 572 711 | 17 861 084 | 19 091 003 |
| Internal audit | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| <i>Community and public safety</i> | 273 772 | 252 146 | 251 699 | 223 415 | 350 814 | 247 352 | 231 014 | 289 211 | 241 024 | 304 434 | 257 190 | 89 622 | 3 011 693 | 3 428 245 | 3 344 974 |
| Community and social services | 5 967 | 6 451 | 8 493 | 7 353 | 7 316 | 13 045 | 12 901 | 31 535 | 7 699 | 32 466 | 9 124 | 14 451 | 156 797 | 169 371 | 230 145 |
| Sport and recreation | 10 230 | 10 230 | 10 230 | 10 374 | 10 374 | 10 374 | 10 374 | 10 374 | 10 374 | 10 374 | 10 374 | 10 378 | 124 059 | 127 767 | 137 558 |
| Public safety | 99 080 | 99 655 | 95 135 | 94 445 | 95 925 | 99 573 | 93 065 | 102 235 | 108 714 | 98 560 | 92 928 | 39 399 | 1 118 714 | 1 177 675 | 1 242 475 |
| Housing | 158 421 | 135 736 | 137 423 | 110 481 | 148 920 | 123 920 | 110 481 | 138 919 | 110 689 | 100 481 | 135 545 | 19 967 | 1 430 982 | 1 732 047 | 1 516 982 |
| Health | 74 | 74 | 418 | 763 | 88 280 | 440 | 4 194 | 6 149 | 3 548 | 62 553 | 9 220 | 5 428 | 181 141 | 221 385 | 217 814 |
| <i>Economic and environmental services</i> | 144 583 | 134 243 | 192 873 | 135 362 | 198 541 | 144 800 | 252 915 | 162 943 | 183 542 | 269 537 | 728 226 | 346 853 | 2 894 416 | 3 085 475 | 3 492 435 |
| Planning and development | 60 607 | 59 217 | 59 830 | 59 716 | 66 260 | 64 318 | 69 472 | 79 772 | 92 617 | 97 337 | 106 087 | 123 254 | 938 482 | 951 498 | 1 063 329 |
| Road transport | 71 601 | 71 901 | 129 798 | 72 401 | 119 786 | 77 237 | 170 948 | 79 926 | 87 680 | 159 705 | 618 894 | 220 354 | 1 880 234 | 2 059 617 | 2 354 806 |
| Environmental protection | 12 375 | 3 125 | 3 245 | 3 245 | 12 495 | 3 245 | 12 495 | 3 245 | 3 245 | 12 495 | 3 245 | 3 245 | 75 700 | 74 360 | 74 300 |
| <i>Trading services</i> | 2 389 560 | 2 413 563 | 2 403 156 | 2 531 473 | 2 470 994 | 2 408 725 | 2 399 083 | 2 426 299 | 2 432 586 | 2 539 973 | 2 476 261 | 2 838 086 | 29 729 756 | 32 165 211 | 34 343 571 |
| Energy sources | 1 361 943 | 1 371 524 | 1 390 685 | 1 438 590 | 1 438 590 | 1 390 685 | 1 390 685 | 1 438 590 | 1 438 590 | 1 534 398 | 1 438 590 | 1 438 590 | 17 071 458 | 18 577 077 | 19 645 169 |
| Water management | 537 957 | 546 611 | 528 870 | 576 973 | 540 650 | 533 553 | 527 623 | 513 833 | 517 605 | 524 408 | 543 810 | 732 406 | 6 624 300 | 7 126 480 | 7 736 773 |
| Waste water management | 358 638 | 364 407 | 352 580 | 384 649 | 360 433 | 355 702 | 351 749 | 342 555 | 345 070 | 349 606 | 362 540 | 488 271 | 4 416 200 | 4 750 987 | 5 157 849 |
| Waste management | 131 021 | 131 021 | 131 021 | 131 261 | 131 321 | 128 785 | 129 025 | 131 321 | 131 321 | 131 561 | 131 321 | 178 819 | 1 617 798 | 1 710 667 | 1 803 780 |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Revenue - Functional | 4 185 147 | 4 177 184 | 4 227 289 | 4 270 309 | 4 400 409 | 4 180 936 | 4 263 072 | 4 260 210 | 4 238 908 | 4 501 547 | 4 843 434 | 4 666 141 | 52 214 586 | 56 546 379 | 60 278 690 |
| Expenditure - Functional | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | 642 946 | 728 063 | 698 266 | 697 282 | 776 521 | 692 117 | 705 956 | 698 416 | 692 927 | 690 548 | 693 491 | 989 235 | 8 705 764 | 9 496 365 | 9 969 154 |
| Executive and council | 106 359 | 106 359 | 106 359 | 107 092 | 146 312 | 106 472 | 106 472 | 107 286 | 108 086 | 107 296 | 107 239 | 189 958 | 1 405 288 | 1 506 451 | 1 596 834 |
| Finance and administration | 531 587 | 616 704 | 586 907 | 585 190 | 625 209 | 580 645 | 594 484 | 586 130 | 579 841 | 578 252 | 581 252 | 794 277 | 7 240 476 | 7 904 914 | 8 254 320 |
| Internal audit | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 5 000 | 60 000 | 85 000 | 118 000 |
| <i>Community and public safety</i> | 610 268 | 612 229 | 618 285 | 618 944 | 924 224 | 616 116 | 611 382 | 617 034 | 627 514 | 623 670 | 623 838 | 622 809 | 7 726 314 | 8 358 260 | 9 044 359 |
| Community and social services | 116 092 | 115 544 | 115 336 | 115 530 | 153 490 | 119 142 | 110 742 | 113 953 | 115 414 | 113 826 | 116 617 | 117 418 | 1 423 108 | 1 504 534 | 1 589 846 |
| Sport and recreation | 76 147 | 76 147 | 76 147 | 76 147 | 116 046 | 76 147 | 76 147 | 76 147 | 76 147 | 76 147 | 76 147 | 76 147 | 953 665 | 1 013 021 | 1 073 633 |
| Public safety | 255 614 | 257 658 | 261 050 | 261 230 | 421 668 | 258 706 | 260 933 | 264 000 | 267 018 | 263 490 | 261 537 | 260 192 | 3 293 095 | 3 523 972 | 3 979 178 |
| Housing | 90 657 | 90 657 | 90 657 | 90 828 | 105 406 | 90 828 | 91 578 | 90 828 | 90 828 | 91 994 | 91 324 | 99 919 | 1 115 505 | 1 312 466 | 1 340 084 |
| Health | 71 758 | 72 223 | 75 095 | 75 208 | 127 614 | 71 292 | 71 982 | 72 105 | 78 106 | 78 212 | 78 212 | 69 133 | 940 941 | 1 004 267 | 1 061 618 |
| <i>Economic and environmental services</i> | 404 391 | 406 455 | 422 175 | 419 965 | 461 685 | 398 715 | 399 085 | 411 840 | 404 815 | 405 258 | 410 533 | 607 010 | 5 151 928 | 5 720 605 | 6 164 830 |
| Planning and development | 103 709 | 103 492 | 122 707 | 124 547 | 136 674 | 104 347 | 104 647 | 106 047 | 103 947 | 105 530 | 102 840 | 187 014 | 1 405 499 | 1 635 907 | 1 811 031 |
| Road transport | 294 331 | 287 767 | 289 867 | 287 767 | 303 888 | 287 767 | 287 767 | 287 767 | 289 167 | 287 767 | 287 767 | 359 966 | 3 551 591 | 3 881 030 | 4 146 317 |
| Environmental protection | 6 351 | 15 196 | 9 601 | 7 651 | 21 123 | 6 601 | 6 671 | 18 026 | 11 701 | 11 961 | 19 926 | 60 030 | 194 838 | 203 668 | 207 482 |
| <i>Trading services</i> | 2 121 744 | 2 138 562 | 2 146 028 | 2 184 536 | 2 314 154 | 2 161 092 | 2 125 189 | 2 105 844 | 2 145 770 | 2 132 283 | 2 184 861 | 2 396 046 | 26 156 110 | 28 293 557 | 30 312 195 |
| Energy sources | 1 199 699 | 1 199 699 | 1 199 699 | 1 199 699 | 1 275 920 | 1 199 699 | 1 199 699 | 1 199 699 | 1 199 699 | 1 199 699 | 1 223 019 | 1 542 699 | 14 838 925 | 15 973 102 | 17 208 258 |
| Water management | 449 302 | 458 175 | 462 145 | 481 771 | 472 863 | 467 750 | 446 405 | 425 445 | 453 598 | 446 668 | 464 687 | 394 797 | 5 423 607 | 5 923 850 | 6 301 161 |
| Waste water management | 299 535 | 305 450 | 308 097 | 321 180 | 315 242 | 311 834 | 297 604 | 283 630 | 302 399 | 297 779 | 309 791 | 263 198 | 3 615 738 | 3 949 233 | 4 200 774 |
| Waste management | 173 208 | 175 238 | 176 087 | 181 886 | 250 128 | 181 809 | 181 481 | 197 069 | 190 075 | 188 137 | 187 364 | 195 353 | 2 277 840 | 2 447 372 | 2 602 002 |
| Other | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Expenditure - Functional | 3 779 349 | 3 885 310 | 3 884 754 | 3 920 727 | 4 476 584 | 3 868 039 | 3 841 612 | 3 833 134 | 3 871 026 | 3 851 759 | 3 912 723 | 4 615 100 | 47 740 117 | 51 868 787 | 55 490 539 |
| Surplus/(Deficit) | 405 798 | 291 874 | 342 535 | 349 582 | (76 176) | 312 897 | 421 459 | 427 077 | 367 882 | 649 789 | 930 711 | 51 041 | 4 474 469 | 4 677 592 | 4 788 151 |

Table SA28: Consolidated budgeted monthly capital expenditure (municipal vote)

| Description | Budget Year 2017/18 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|---|------------------------|------------------------|
| | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Multi-year expenditure to be appropriated | | | | | | | | | | | | | | | |
| Vote 1 - Economic Development | - | - | - | - | - | 5 000 | - | - | 5 000 | - | - | 5 000 | 15 000 | 10 000 | 10 000 |
| Vote 2 - Environment, Infrastructure and Services | - | - | - | 500 | 1 000 | 650 | 3 000 | 4 500 | 4 500 | 8 500 | 10 500 | 10 455 | 43 605 | 4 440 | 55 650 |
| Vote 3 - Transport | - | 1 173 | 19 756 | 1 173 | 9 844 | 10 464 | 19 756 | 10 464 | 18 694 | 9 291 | 738 623 | 204 270 | 1 043 508 | 1 248 939 | 1 212 700 |
| Vote 4 - Community Development | - | 40 | 500 | 1 020 | 2 500 | 150 | 11 110 | 40 343 | 17 750 | 37 343 | 7 000 | 15 027 | 132 783 | 194 640 | 209 783 |
| Vote 5 - Health | - | - | 3 344 | 4 688 | 6 721 | 2 344 | 16 130 | 18 766 | 11 674 | 10 018 | 7 203 | 31 100 | 111 990 | 97 000 | 98 885 |
| Vote 6 - Social Development | - | 3 500 | 3 500 | 2 300 | - | 3 500 | 500 | 4 500 | 4 100 | 5 550 | 3 200 | 22 050 | 52 700 | 21 050 | 13 000 |
| Vote 7 - Group Forensic Investigation Services | - | - | - | 2 500 | - | - | - | 2 500 | - | 2 500 | - | 2 500 | 10 000 | - | - |
| Vote 8 - Office of the Ombudsman | - | - | - | - | - | - | 700 | - | 700 | - | - | 600 | 2 000 | 2 000 | 2 000 |
| Vote 9 - City Manager | - | - | 5 000 | 8 755 | 5 000 | - | - | 15 000 | - | 20 000 | - | 25 041 | 78 796 | 83 296 | 74 321 |
| Vote 10 - Speaker: Legislative Arm of Council | - | - | 1 500 | - | 2 000 | - | - | 1 000 | - | - | - | 18 050 | 22 550 | 21 595 | 5 000 |
| Vote 11 - Group Finance | - | - | - | - | - | - | - | - | - | - | - | 4 335 | 4 335 | 5 355 | 5 525 |
| Vote 12 - Group Corporate and Shared Services | - | - | - | 10 000 | - | - | - | - | 59 000 | 150 000 | 160 000 | 222 075 | 601 075 | 913 200 | 638 933 |
| Vote 13 - Housing | 90 000 | 115 753 | 128 634 | 101 000 | 88 000 | 105 000 | 97 000 | 75 694 | 93 200 | 80 000 | 115 064 | 2 000 | 1 091 345 | 1 259 500 | 1 138 692 |
| Vote 14 - Development Planning | - | - | - | 5 000 | 10 000 | 10 000 | 10 000 | 50 000 | 70 000 | 105 000 | 115 000 | 70 545 | 445 545 | 504 248 | 581 615 |
| Vote 15 - Public Safety | 2 850 | 4 660 | 4 625 | 8 435 | 12 831 | 13 474 | 17 770 | 18 304 | 18 719 | 17 250 | 20 806 | 89 245 | 228 969 | 202 692 | 105 102 |
| Vote 16 - Municipal Entities Accounts | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Vote 17 - City Power | 26 564 | 39 845 | 66 409 | 132 818 | 132 818 | 66 409 | 66 409 | 132 818 | 132 818 | 265 635 | 132 818 | 132 818 | 1 328 177 | 1 297 011 | 1 144 051 |
| Vote 18 - Johannesburg Water | 19 500 | 60 008 | 70 500 | 32 560 | 52 736 | 99 709 | 66 001 | 65 542 | 52 385 | 84 750 | 87 720 | 103 595 | 795 006 | 706 116 | 762 450 |
| Vote 19 - Pikitup | 4 000 | 8 800 | 9 200 | 8 400 | 7 500 | 6 000 | 3 500 | 4 756 | 5 123 | 6 480 | 3 200 | 6 821 | 73 780 | 66 300 | 78 625 |
| Vote 20 - Johannesburg Roads Agency | 42 896 | 42 896 | 42 896 | 71 493 | 100 090 | 114 388 | 42 896 | 157 284 | 128 687 | 126 917 | 120 712 | 222 293 | 1 213 446 | 1 338 449 | 1 441 900 |
| Vote 21 - Metrobus | 15 000 | 25 000 | 1 500 | 1 500 | 15 000 | 1 500 | - | - | - | 7 000 | 2 500 | 8 750 | 77 750 | 122 100 | 108 486 |
| Vote 22 - Johannesburg City Parks and Zoo | - | - | - | - | 21 036 | - | 13 500 | 7 000 | - | - | - | 14 839 | 56 375 | 71 250 | 72 100 |
| Vote 23 - Johannesburg Development Agency | - | 31 000 | 31 000 | 33 000 | 33 000 | 31 000 | 34 000 | 37 000 | 31 000 | 31 000 | 31 000 | 80 300 | 403 300 | 296 300 | 270 800 |
| Vote 24 - Johannesburg Property Company | - | 9 857 | 1 549 | 3 520 | 2 816 | 15 122 | 4 138 | 25 964 | 29 571 | 13 734 | 21 967 | - | 128 239 | 197 843 | 131 543 |
| Vote 25 - Metropolitan Trading Company | - | - | - | - | 14 000 | - | - | 10 000 | - | - | - | - | 24 000 | 44 000 | 20 000 |
| Vote 26 - Joburg Market | 3 000 | 1 000 | 1 000 | 1 000 | 1 000 | 1 000 | 4 000 | 5 000 | 7 000 | 9 000 | 13 000 | 6 900 | 52 900 | 51 250 | 2 165 |
| Vote 27 - Johannesburg Social Housing Company | - | - | 92 000 | - | - | 92 000 | - | 150 000 | - | 112 000 | - | 102 800 | 548 800 | 665 500 | 739 600 |
| Vote 28 - Joburg City Theatres | - | - | 250 | 500 | 500 | - | - | 754 | 500 | 500 | 350 | 92 | 3 446 | 26 658 | 35 600 |
| Total Capital Expenditure | 203 809 | 343 532 | 483 163 | 430 162 | 518 392 | 577 710 | 410 410 | 837 189 | 690 421 | 1 102 469 | 1 590 663 | 1 401 502 | 8 589 421 | 9 450 731 | 8 958 526 |

Table SA29: Consolidated budgeted monthly capital expenditure (standard classification)

| Description | Budget Year 2017/18 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | |
|---|---------------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|----------------|------------------|------------------|------------------|---|------------------------|------------------------|
| | July | August | Sept. | October | Nov. | Dec. | January | Feb. | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| Internally generated funds | | | | | | | | | | | | | | | |
| <i>Governance and administration</i> | - | 9 857 | 8 049 | 24 775 | 9 816 | 15 122 | 4 838 | 44 464 | 89 271 | 186 234 | 181 967 | 272 601 | 846 995 | 1 223 289 | 857 322 |
| Executive and council | - | - | 6 500 | 11 255 | 7 000 | - | 700 | 18 500 | 700 | 22 500 | - | 46 191 | 113 346 | 106 891 | 81 321 |
| Budget and treasury office | - | - | - | - | - | - | - | - | - | - | - | 4 335 | 4 335 | 5 355 | 5 525 |
| Corporate services | - | 9 857 | 1 549 | 13 520 | 2 816 | 15 122 | 4 138 | 25 964 | 88 571 | 163 734 | 181 967 | 222 075 | 729 314 | 1 111 043 | 770 476 |
| <i>Community and public safety</i> | 92 850 | 123 953 | 232 853 | 117 943 | 131 588 | 216 468 | 156 010 | 315 361 | 145 943 | 262 661 | 153 623 | 277 154 | 2 226 409 | 2 538 289 | 2 412 762 |
| Community and social services | - | 3 540 | 4 250 | 3 820 | 3 000 | 3 650 | 11 610 | 45 597 | 22 350 | 43 393 | 10 550 | 37 170 | 188 930 | 242 348 | 258 384 |
| Sport and recreation | - | - | - | - | 21 036 | - | 13 500 | 7 000 | - | - | - | 14 839 | 56 375 | 71 250 | 72 100 |
| Public safety | 2 850 | 4 660 | 4 625 | 8 435 | 12 831 | 13 474 | 17 770 | 18 304 | 18 719 | 17 250 | 20 806 | 89 245 | 228 969 | 202 692 | 105 102 |
| Housing | 90 000 | 115 753 | 220 634 | 101 000 | 88 000 | 197 000 | 97 000 | 225 694 | 93 200 | 192 000 | 115 064 | 104 800 | 1 640 145 | 1 925 000 | 1 878 292 |
| Health | - | - | 3 344 | 4 688 | 6 721 | 2 344 | 16 130 | 18 766 | 11 674 | 10 018 | 7 203 | 31 100 | 111 990 | 97 000 | 98 885 |
| <i>Economic and environmental services</i> | 60 896 | 101 069 | 96 152 | 113 666 | 183 934 | 174 002 | 113 652 | 274 248 | 264 881 | 296 708 | 1 031 335 | 608 513 | 3 319 053 | 3 619 726 | 3 703 315 |
| Planning and development | 3 000 | 32 000 | 32 000 | 39 000 | 58 000 | 47 000 | 48 000 | 102 000 | 113 000 | 145 000 | 159 000 | 162 745 | 940 745 | 905 798 | 884 580 |
| Road transport | 57 896 | 69 069 | 64 152 | 74 166 | 124 934 | 126 352 | 62 652 | 167 748 | 147 381 | 143 208 | 861 835 | 435 313 | 2 334 704 | 2 709 488 | 2 763 085 |
| Environmental protection | - | - | - | 500 | 1 000 | 650 | 3 000 | 4 500 | 4 500 | 8 500 | 10 500 | 10 455 | 43 605 | 4 440 | 55 650 |
| <i>Trading services</i> | 50 064 | 108 653 | 146 109 | 173 778 | 193 054 | 172 118 | 135 910 | 203 116 | 190 326 | 356 865 | 223 738 | 243 234 | 2 196 964 | 2 069 427 | 1 985 126 |
| Electricity | 26 564 | 39 845 | 66 409 | 132 818 | 132 818 | 66 409 | 66 409 | 132 818 | 132 818 | 265 635 | 132 818 | 132 818 | 1 328 177 | 1 297 011 | 1 144 051 |
| Water | 11 700 | 36 005 | 42 300 | 19 536 | 31 642 | 59 825 | 39 601 | 39 325 | 31 431 | 50 850 | 52 632 | 62 157 | 477 004 | 423 670 | 457 470 |
| Waste water management | 7 800 | 24 003 | 28 200 | 13 024 | 21 094 | 39 884 | 26 400 | 26 217 | 20 954 | 33 900 | 35 088 | 41 438 | 318 003 | 282 446 | 304 980 |
| Waste management | 4 000 | 8 800 | 9 200 | 8 400 | 7 500 | 6 000 | 3 500 | 4 756 | 5 123 | 6 480 | 3 200 | 6 821 | 73 780 | 66 300 | 78 625 |
| <i>Other</i> | - | - | - | - | - | - | - | - | - | - | - | - | - | - | - |
| Total Capital Expenditure - Standard | 203 809 | 343 532 | 483 163 | 430 162 | 518 392 | 577 710 | 410 410 | 837 189 | 690 421 | 1 102 469 | 1 590 663 | 1 401 502 | 8 589 421 | 9 450 731 | 8 958 526 |
| Funded by: | | | | | | | | | | | | | | | |
| National Government | 120 499 | 154 349 | 294 930 | 207 815 | 231 822 | 294 117 | 194 656 | 381 231 | 281 318 | 497 930 | 522 214 | 183 925 | 3 364 807 | 3 503 518 | 3 660 315 |
| Transfers recognised - capital | 120 499 | 154 349 | 294 930 | 207 815 | 231 822 | 294 117 | 194 656 | 381 231 | 281 318 | 497 930 | 522 214 | 183 925 | 3 364 807 | 3 503 518 | 3 660 315 |
| Public contributions & donations | 5 049 | 7 573 | 12 621 | 25 243 | 25 243 | 12 621 | 12 621 | 25 243 | 25 243 | 50 486 | 25 243 | 25 243 | 252 428 | 257 585 | 161 500 |
| Borrowing | 63 761 | 107 914 | 100 355 | 123 286 | 160 758 | 177 191 | 90 875 | 231 290 | 286 523 | 296 137 | 538 543 | 821 752 | 2 998 386 | 2 349 726 | 2 742 874 |
| Internally generated funds | 14 500 | 73 696 | 75 256 | 73 818 | 100 569 | 93 781 | 112 257 | 199 425 | 97 337 | 257 917 | 504 663 | 370 582 | 1 973 800 | 3 339 902 | 2 393 837 |
| Total Capital Funding | 203 809 | 343 532 | 483 163 | 430 162 | 518 392 | 577 710 | 410 410 | 837 189 | 690 421 | 1 102 469 | 1 590 663 | 1 401 502 | 8 589 421 | 9 450 731 | 8 958 526 |

Table SA30: Consolidated budgeted monthly cash flow

| MONTHLY CASH FLOWS R thousand | Budget Year 2017/18 | | | | | | | | | | | | Medium Term Revenue and Expenditure Framework | | | |
|---|---------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|------------------|--------------------|---|------------------------|------------------------|--|
| | July | August | Sept. | October | November | December | January | February | March | April | May | June | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 | |
| Cash Receipts By Source | | | | | | | | | | | | | | | | |
| Property rates | 725 354 | 725 354 | 725 354 | 725 354 | 725 354 | 725 354 | 725 354 | 725 354 | 725 354 | 725 354 | 725 354 | 725 354 | 8 704 249 | 9 217 226 | 9 714 375 | |
| Service charges - electricity revenue | 1 282 438 | 1 282 438 | 1 282 438 | 1 282 438 | 1 282 438 | 1 282 438 | 1 282 438 | 1 282 438 | 1 282 438 | 1 282 438 | 1 282 438 | 1 282 438 | 15 389 250 | 16 749 952 | 18 013 743 | |
| Service charges - water revenue | 483 649 | 490 984 | 469 906 | 516 310 | 482 568 | 472 277 | 471 151 | 452 797 | 462 124 | 464 652 | 485 057 | 626 631 | 5 878 106 | 6 416 381 | 6 971 542 | |
| Service charges - sanitation revenue | 274 083 | 278 240 | 266 294 | 292 593 | 273 470 | 267 638 | 266 999 | 256 597 | 261 883 | 263 316 | 274 881 | 355 117 | 3 331 110 | 3 636 149 | 3 950 759 | |
| Service charges - refuse revenue | 116 382 | 116 382 | 116 382 | 116 615 | 116 382 | 113 917 | 114 151 | 116 382 | 116 382 | 116 615 | 116 382 | 162 032 | 1 438 005 | 1 520 398 | 1 601 011 | |
| Service charges - other | 35 326 | 35 405 | 35 484 | 35 390 | 35 575 | 35 514 | 35 318 | 35 382 | 35 598 | 35 545 | 35 413 | 36 014 | 425 963 | 451 932 | 476 453 | |
| Rental of facilities and equipment | 21 092 | 21 293 | 21 484 | 21 943 | 22 097 | 21 705 | 21 438 | 21 749 | 21 840 | 21 677 | 21 753 | 14 774 | 252 846 | 271 932 | 315 450 | |
| Interest earned - external investments | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 23 800 | 285 600 | 296 100 | 306 316 | |
| Interest earned - outstanding debtors | 13 197 | 13 197 | 13 197 | 13 197 | 13 197 | 13 197 | 13 197 | 13 197 | 13 197 | 13 197 | 13 197 | 13 197 | 158 360 | 173 041 | 188 912 | |
| Dividends received | | | | | | | | | | | | | | | | |
| Fines, penalties and forfeits | 30 071 | 30 221 | 27 872 | 28 139 | 28 575 | 29 463 | 27 841 | 31 309 | 33 167 | 29 746 | 27 400 | 6 688 | 330 491 | 418 376 | 441 316 | |
| Licences and permits | 508 | 508 | 508 | 508 | 518 | 529 | 497 | 486 | 508 | 518 | 476 | 471 | 6 033 | 5 939 | 5 926 | |
| Agency services | 54 975 | 53 575 | 53 855 | 54 065 | 55 675 | 56 606 | 58 875 | 54 175 | 56 675 | 61 425 | 60 035 | 98 170 | 718 102 | 764 151 | 832 871 | |
| Transfer receipts - operational | 593 115 | 544 677 | 589 294 | 545 107 | 720 434 | 547 294 | 625 635 | 593 845 | 547 294 | 689 133 | 545 407 | 584 252 | 7 125 491 | 8 116 643 | 8 626 645 | |
| Other revenue | 118 031 | 109 688 | 110 925 | 113 424 | 120 822 | 115 093 | 127 554 | 115 126 | 113 069 | 123 564 | 119 891 | 128 803 | 1 415 989 | 1 547 066 | 1 545 925 | |
| Cash Receipts by Source | 3 772 019 | 3 725 761 | 3 736 792 | 3 768 881 | 3 900 904 | 3 704 825 | 3 794 247 | 3 722 638 | 3 693 329 | 3 850 980 | 3 731 483 | 4 057 736 | 45 459 595 | 49 585 287 | 52 991 245 | |
| Other Cash Flows by Source | | | | | | | | | | | | | | | | |
| Transfer receipts - capital | 280 401 | 280 401 | 280 401 | 280 401 | 280 401 | 280 401 | 280 401 | 280 401 | 280 401 | 280 401 | 280 401 | 280 401 | 3 364 807 | 3 503 518 | 3 660 315 | |
| Proceeds on disposal of PPE | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 2 083 | 25 000 | 25 000 | 25 000 | |
| Borrowing long term/refinancing | | | | | | | | | | | | | 2 998 386 | 2 349 726 | 2 742 874 | |
| Increase (decrease) in consumer deposits | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 33 | 400 | 404 | 408 | |
| Decrease (Increase) in non-current debtors | | | | | | | | | | | | | | | | |
| Decrease (increase) other non-current receivables | (3 544) | (3 544) | (3 544) | (3 544) | (3 544) | (3 544) | (3 544) | (3 544) | (3 544) | (3 544) | (3 544) | (3 544) | (42 530) | (42 981) | (41 660) | |
| Decrease (increase) in non-current investments | 153 649 | 153 649 | 153 649 | 153 649 | 153 649 | 153 649 | 153 649 | 153 649 | 153 649 | 153 649 | 153 649 | 153 649 | 1 843 790 | (1 029 449) | (1 262 794) | |
| Total Cash Receipts by Source | 4 204 641 | 4 158 384 | 4 169 414 | 4 201 504 | 4 333 527 | 4 137 447 | 4 226 869 | 4 155 260 | 4 125 951 | 4 281 988 | 4 164 105 | 4 490 358 | 53 649 449 | 54 391 505 | 58 115 388 | |
| Cash Payments by Type | | | | | | | | | | | | | | | | |
| Employee related costs | 924 051 | 924 051 | 924 051 | 924 051 | 1 513 146 | 936 123 | 924 051 | 924 051 | 924 051 | 924 051 | 924 051 | 924 051 | 11 689 782 | 11 689 782 | 11 689 782 | |
| Remuneration of councillors | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 13 391 | 160 691 | 160 691 | 160 691 | |
| Finance charges | 206 203 | 206 203 | 206 122 | 206 166 | 206 025 | 206 035 | 206 000 | 205 781 | 205 998 | 205 892 | 205 897 | 205 765 | 2 472 088 | 2 577 830 | 2 520 932 | |
| Bulk purchases - Electricity | 872 085 | 872 085 | 872 085 | 872 085 | 872 085 | 872 085 | 872 085 | 872 085 | 872 085 | 872 085 | 872 085 | 872 085 | 10 465 014 | 11 144 984 | 12 084 532 | |
| Bulk purchases - Water & Sewer | 402 057 | 408 802 | 417 357 | 443 300 | 403 278 | 423 577 | 406 542 | 374 004 | 411 558 | 401 961 | 428 749 | 394 024 | 4 915 210 | 5 254 359 | 5 590 638 | |
| Other materials | | | | | | | | | | | | | | | | |
| Contracted services | 268 381 | 315 905 | 308 204 | 304 879 | 305 646 | 300 795 | 296 674 | 319 358 | 314 803 | 313 948 | 306 638 | 338 022 | 3 693 254 | 4 081 564 | 4 314 397 | |
| Transfers and grants - other municipalities | | | | | | | | | | | | | | | | |
| Transfers and grants - other | | | | | | | | | | | | | | | | |
| Other expenditure | 505 997 | 552 018 | 562 713 | 542 233 | 559 464 | 535 270 | 542 031 | 539 244 | 547 416 | 538 028 | 535 118 | 949 902 | 6 909 435 | 8 623 506 | 10 305 041 | |
| Cash Payments by Type | 3 192 165 | 3 292 455 | 3 303 923 | 3 306 106 | 3 873 036 | 3 287 275 | 3 260 773 | 3 247 915 | 3 289 302 | 3 269 356 | 3 285 930 | 3 697 241 | 40 305 475 | 43 532 716 | 46 666 013 | |
| Other Cash Flows/Payments by Type | | | | | | | | | | | | | | | | |
| Capital assets | 110 959 | 218 406 | 224 303 | 284 791 | 380 496 | 335 128 | 234 444 | 446 118 | 387 083 | 545 017 | 746 716 | 4 246 489 | 8 159 950 | 8 978 190 | 8 510 600 | |
| Repayment of borrowing | 271 927 | 271 927 | 271 927 | 271 927 | 271 927 | 271 927 | 271 927 | 271 927 | 271 927 | 271 927 | 271 927 | 271 927 | 3 263 121 | 509 128 | 532 191 | |
| Other Cash Flows/Payments | | | | | | | | | | | | | | | | |
| Total Cash Payments by Type | 3 575 051 | 3 782 788 | 3 800 153 | 3 862 823 | 4 525 458 | 3 894 330 | 3 767 143 | 3 965 959 | 3 948 312 | 4 086 299 | 4 304 573 | 8 215 656 | 51 728 545 | 53 020 035 | 55 708 804 | |
| NET INCREASE/(DECREASE) IN CASH HELD | 629 591 | 375 596 | 369 261 | 338 681 | (191 931) | 243 117 | 459 726 | 189 301 | 177 640 | 3 195 689 | (140 467) | (3 725 298) | 1 920 903 | 1 371 470 | 2 406 584 | |
| Cash/cash equivalents at the month/year begin: | 3 266 813 | 3 896 404 | 4 272 000 | 4 641 261 | 4 979 941 | 4 788 010 | 5 031 128 | 5 490 853 | 5 680 154 | 5 857 794 | 9 053 483 | 8 913 015 | 3 266 813 | 5 187 717 | 6 559 187 | |
| Cash/cash equivalents at the month/year end: | 3 896 404 | 4 272 000 | 4 641 261 | 4 979 941 | 4 788 010 | 5 031 128 | 5 490 853 | 5 680 154 | 5 857 794 | 9 053 483 | 8 913 015 | 5 187 717 | 5 187 717 | 6 559 187 | 8 965 771 | |

2.9 Legislation compliance status

The promulgation of the Municipal Finance Management Act (The Act) in 2003 has brought in proficiency and control measures to local government in terms of budgeting, monitoring and accounting on public funds. The Act has had a profound effect on local government operations that required transformation in financial discipline and planning processes. The budget preparation for 2016/17- 2018/19 complies with most of these key requirements.

The Act has created clear reporting standards for local government that conforms to international standards. In addition to providing for improved reporting by local government, the Act stipulates that new accounting and financial standards must be complied with.

Compliance with MFMA implementation requirements has been substantially adhered to through the following activities:

h) In- year reporting

The City's electronic reporting to National Treasury has been complied with and has also improved over time. The monthly and quarterly returns to NT have been submitted on time.

i) MFMA training

The City of Johannesburg, in its strides to comply with the Act, has in its plan of compliance instructed departments to train all finance and non-finance officials on MFMA from 2005. This has resulted in mass training programme for officials in all sectors including the municipal entities. This massive training schedule was also boosted by the on line training provided by National Treasury. Compliance on all critical elements of the MFMA is enhanced due the fact that most officials are aware of the Act.

j) Accounting standards

The reform agenda set out through the Municipal Finance Management Act includes new accounting standards, which includes national standards such as Generally Recognised Accounting Practice (GRAP) and Generally Accepted Municipal Accounting Practice (GAMAP). The above mentioned accounting practices have been adhered to during the development of the budget.

The City's consolidated financial statements were prepared to comply with GAMAP since the 2004/05 financial year. The municipal entities financial statements were also prepared in line with GAAP.

k) Municipal Budget and Reporting Regulations

Budgeting in the CoJ is done in accordance with the MFMA: Municipal Budget and Reporting Regulations promulgated in 2009. Other directives from the National Treasury, for example in the form of budget circulars, are also taken into cognizance.

l) Budget and Treasury Office

The Budget and Treasury Office has been established in accordance with the MFMA.

m) Audit Committee

An Audit Committee has been established and is fully functional.

n) Annual Report

Annual report is compiled in terms of the MFMA and NT requirements.

l) SDBIP

The detail SDBIP is directly aligned and informed by the budget and is approved together with the budget.

m) Budget Steering Committee

A Budget Steering Committee has been established in accordance with MBRR and is fully functional.

n) Alignment of Budget with development priorities

There is clear linkage between the budget and the IDP. In turn, the IDP is developed from the GDS and Mayoral priorities. The City is implementing programme budgeting to ensure that the development programmes identified in the IDP are appropriately funded.

o) Public participation

In accordance with the Act, the City's draft budget is made public immediately after tabling in Council to allow for the public to comment on it. The budget has a strong political oversight.

2.10 Other supporting documents

Table SA1: Supporting detail to 'Budgeted Financial Performance

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| REVENUE ITEMS: | | | | | | | | |
| Property rates | | | | | | | | |
| Total Property Rates | 8 153 928 | 8 665 612 | 9 180 476 | 9 241 311 | 9 311 311 | 10 191 315 | 10 792 602 | 11 375 403 |
| <i>less Revenue Foregone (exemptions, reductions and rebates and impermissible values in excess of section 17 of MPRA)</i> | 937 990 | 990 723 | 1 042 417 | 1 052 311 | 1 052 311 | 1 185 798 | 1 255 760 | 1 323 571 |
| Net Property Rates | 7 215 938 | 7 674 889 | 8 138 059 | 8 189 000 | 8 259 000 | 9 005 517 | 9 536 842 | 10 051 832 |
| Service charges - electricity revenue | | | | | | | | |
| Total Service charges - electricity revenue | 12 339 075 | 12 878 451 | 14 060 011 | 15 142 880 | 15 142 880 | 15 905 848 | 17 306 963 | 18 609 411 |
| Net Service charges - electricity revenue | 12 339 075 | 12 878 451 | 14 060 011 | 15 046 932 | 15 046 932 | 15 905 848 | 17 306 963 | 18 609 411 |
| Service charges - water revenue | | | | | | | | |
| Total Service charges - water revenue | 3 966 998 | 4 193 698 | 4 916 100 | 6 576 243 | 6 229 532 | 6 865 008 | 7 470 615 | 8 092 454 |
| Net Service charges - water revenue | 3 966 998 | 4 193 698 | 4 916 100 | 5 785 951 | 5 439 240 | 6 865 008 | 7 470 615 | 8 092 454 |
| Service charges - sanitation revenue | | | | | | | | |
| Total Service charges - sanitation revenue | 2 248 403 | 2 716 878 | 2 739 019 | 3 538 894 | 3 535 771 | 3 890 049 | 4 233 225 | 4 585 599 |
| Net Service charges - sanitation revenue | 2 248 403 | 2 716 878 | 2 739 019 | 3 425 653 | 3 422 530 | 3 890 049 | 4 233 225 | 4 585 599 |
| Service charges - refuse revenue | | | | | | | | |
| Total refuse removal revenue | 1 138 191 | 1 206 397 | 1 302 404 | 1 540 680 | 1 529 584 | 1 546 479 | 1 641 028 | 1 733 621 |
| Net Service charges - refuse revenue | 1 138 191 | 1 206 397 | 1 302 404 | 1 364 135 | 1 353 039 | 1 479 507 | 1 566 798 | 1 651 405 |
| Other Revenue by source | | | | | | | | |
| <i>Other Revenue</i> | 1 488 669 | 1 642 236 | 2 150 378 | 2 446 475 | 2 531 080 | 1 465 818 | 1 523 087 | 1 609 972 |
| Total 'Other' Revenue | 1 488 669 | 1 642 236 | 2 150 378 | 2 446 475 | 2 531 080 | 1 465 818 | 1 523 087 | 1 609 972 |
| EXPENDITURE ITEMS: | | | | | | | | |
| Employee related costs | | | | | | | | |
| Basic Salaries and Wages | 5 285 614 | 5 520 384 | 5 575 218 | 6 671 633 | 6 810 798 | 7 709 460 | 8 395 104 | 9 219 922 |
| Pension and UIF Contributions | 684 964 | 857 330 | 1 028 123 | 993 064 | 1 010 724 | 1 076 240 | 1 151 075 | 1 227 266 |
| Medical Aid Contributions | 412 771 | 472 410 | 531 252 | 567 703 | 576 795 | 621 264 | 674 150 | 718 415 |
| Overtime | 325 946 | 292 519 | 286 749 | 498 645 | 453 360 | 482 591 | 518 759 | 551 253 |
| Performance Bonus | 39 790 | 118 993 | 85 149 | 124 493 | 124 653 | 120 068 | 121 793 | 134 909 |
| Motor Vehicle Allowance | 299 769 | 330 068 | 423 885 | 419 741 | 432 519 | 456 140 | 492 554 | 525 644 |
| Cellphone Allowance | 6 489 | 13 103 | 20 854 | 8 639 | 9 295 | 18 031 | 19 037 | 20 418 |
| Housing Allowances | 30 778 | 25 606 | 78 320 | 43 899 | 45 201 | 48 914 | 53 492 | 56 969 |
| Other benefits and allowances | 820 014 | 929 886 | 930 961 | 1 102 861 | 1 111 120 | 1 119 917 | 1 234 950 | 1 285 813 |
| Payments in lieu of leave | 34 232 | 26 602 | 35 061 | 32 666 | 44 203 | 33 390 | 43 942 | 46 823 |
| Post-retirement benefit obligations | 2 198 | 2 205 | 3 437 | 1 061 | 3 740 | 3 767 | 4 096 | 4 358 |
| Total Employee related costs | 7 942 566 | 8 589 106 | 8 999 009 | 10 464 405 | 10 622 409 | 11 689 782 | 12 708 953 | 13 791 791 |
| Contributions recognised - capital | | | | | | | | |
| <i>List contributions by contract</i> | 36 981 | 475 453 | 363 909 | 114 254 | 114 254 | 252 428 | 257 585 | 161 500 |
| Total Contributions recognised - capital | 36 981 | 475 453 | 363 909 | 114 254 | 114 254 | 252 428 | 257 585 | 161 500 |
| Depreciation & asset impairment | | | | | | | | |
| Depreciation of Property, Plant & Equipment | 2 124 347 | 2 391 018 | 2 794 082 | 3 567 343 | 3 567 343 | 3 983 224 | 4 401 329 | 4 882 522 |
| Total Depreciation & asset impairment | 2 124 347 | 2 391 018 | 2 794 082 | 3 567 343 | 3 567 343 | 3 983 224 | 4 401 329 | 4 882 522 |
| Bulk purchases | | | | | | | | |
| Electricity Bulk Purchases | 11 792 735 | 12 562 745 | 13 860 723 | 11 144 331 | 11 144 331 | 10 465 014 | 11 144 984 | 12 084 532 |
| Water Bulk Purchases | - | - | - | 4 178 880 | 4 061 947 | 4 915 210 | 5 254 359 | 5 590 638 |
| Total bulk purchases | 11 792 735 | 12 562 745 | 13 860 723 | 15 323 211 | 15 206 278 | 15 380 224 | 16 399 343 | 17 675 170 |
| Transfers and grants | | | | | | | | |
| Cash transfers and grants | 309 839 | 577 071 | 484 417 | 464 426 | 460 106 | 226 075 | 308 015 | 230 604 |
| Total transfers and grants | 309 839 | 577 071 | 484 417 | 464 426 | 460 106 | 226 075 | 308 015 | 230 604 |
| Contracted services | | | | | | | | |
| <i>List services provided by contract</i> | 2 051 565 | 2 601 751 | 2 602 192 | 3 485 542 | 3 634 275 | 3 693 254 | 4 081 564 | 4 314 397 |
| Total contracted services | 2 051 565 | 2 601 751 | 2 602 192 | 3 485 542 | 3 634 275 | 3 693 254 | 4 081 564 | 4 314 397 |
| Other Expenditure By Type | | | | | | | | |
| Contributions to 'other' provisions | - | - | - | - | - | (53 484) | (55 471) | (57 888) |
| General expenses | 4 051 215 | 4 593 109 | 5 565 454 | 6 187 236 | 6 187 323 | 4 720 032 | 5 381 100 | 5 725 580 |
| Total 'Other' Expenditure | 4 051 215 | 4 593 109 | 5 565 454 | 6 187 236 | 6 187 323 | 4 666 548 | 5 325 629 | 5 667 692 |
| Repairs and Maintenance by Expenditure Item | | | | | | | | |
| Employee related costs | 828 445 | 869 420 | 449 437 | 1 270 957 | 1 270 957 | 1 286 772 | 1 377 501 | 1 468 743 |
| Other materials | 980 015 | 1 076 956 | 1 367 084 | 2 171 654 | 2 171 654 | 1 969 941 | 2 157 763 | 2 333 370 |
| Contracted Services | 307 420 | 322 429 | 325 043 | 1 023 134 | 1 023 134 | 766 430 | 730 383 | 771 746 |
| Other Expenditure | 367 585 | 1 171 890 | 1 505 572 | 314 607 | 314 607 | 331 566 | 350 990 | 370 527 |
| Total Repairs and Maintenance Expenditure | 2 483 465 | 3 440 695 | 3 647 137 | 4 780 352 | 4 780 352 | 4 354 709 | 4 616 637 | 4 944 386 |

Table SA3: Supporting detail to 'Budgeted Financial Position

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|-------------------|-------------------|-------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| ASSETS | | | | | | | | |
| Call investment deposits | | | | | | | | |
| Call deposits | 4 704 755 | 3 276 806 | 3 276 806 | 2 745 187 | 2 545 187 | 3 645 187 | 4 825 187 | 6 805 187 |
| Total Call investment deposits | 4 704 755 | 3 276 806 | 3 276 806 | 2 745 187 | 2 545 187 | 3 645 187 | 4 825 187 | 6 805 187 |
| Consumer debtors | | | | | | | | |
| Consumer debtors | 4 866 574 | 5 001 394 | 6 177 748 | 5 448 942 | 6 189 202 | 6 499 344 | 6 736 750 | 6 968 452 |
| Less: Provision for debt impairment | | | | | | | | |
| Total Consumer debtors | 4 866 574 | 5 001 394 | 6 177 748 | 5 448 942 | 6 189 202 | 6 499 344 | 6 736 750 | 6 968 452 |
| Property, plant and equipment (PPE) | | | | | | | | |
| PPE at cost/valuation (excl. finance leases) | 47 978 144 | 54 331 466 | 61 154 693 | 65 805 524 | 66 845 525 | 70 869 034 | 75 291 578 | 78 764 237 |
| Less: Accumulated depreciation | | | | | | | | |
| Total Property, plant and equipment (PPE) | 47 978 144 | 54 331 466 | 61 154 693 | 65 805 524 | 66 845 525 | 70 869 034 | 75 291 578 | 78 764 237 |
| LIABILITIES | | | | | | | | |
| Current liabilities - Borrowing | | | | | | | | |
| Current portion of long-term liabilities | 971 179 | 1 574 094 | 594 229 | 3 263 121 | 3 263 121 | 509 128 | 532 191 | 1 405 457 |
| Total Current liabilities - Borrowing | 971 179 | 1 574 094 | 594 229 | 3 263 121 | 3 263 121 | 509 128 | 532 191 | 1 405 457 |
| Trade and other payables | | | | | | | | |
| Trade and other creditors | 11 389 813 | 10 926 281 | 12 692 429 | 11 798 981 | 13 042 782 | 13 464 583 | 13 721 348 | 13 818 958 |
| Unspent conditional transfers | 870 173 | 213 512 | 430 787 | 500 000 | 500 000 | 168 240 | 175 176 | 183 016 |
| Total Trade and other payables | 12 788 207 | 11 959 793 | 13 562 216 | 12 648 981 | 13 892 782 | 13 832 823 | 14 108 324 | 14 225 211 |
| Non current liabilities - Borrowing | | | | | | | | |
| Borrowing | 12 398 911 | 14 109 897 | 17 474 609 | 16 829 812 | 16 320 658 | 18 809 916 | 20 627 451 | 21 964 868 |
| Total Non current liabilities - Borrowing | 12 398 911 | 14 109 897 | 17 474 609 | 16 829 812 | 16 320 658 | 18 809 916 | 20 627 451 | 21 964 868 |
| Provisions - non-current | | | | | | | | |
| Other | 5 299 969 | 10 527 586 | 6 524 505 | 11 299 406 | 6 915 975 | 7 344 766 | 7 778 107 | 8 198 125 |
| Total Provisions - non-current | 5 299 969 | 10 527 586 | 6 524 505 | 11 299 406 | 6 915 975 | 7 344 766 | 7 778 107 | 8 198 125 |
| CHANGES IN NET ASSETS | | | | | | | | |
| Accumulated Surplus/(Deficit) | | | | | | | | |
| Surplus/(Deficit) | 3 757 860 | 3 616 041 | 3 812 375 | 3 209 621 | 3 300 724 | 4 474 469 | 4 677 592 | 4 788 151 |
| Other adjustments | | | | | | | | |
| Accumulated Surplus/(Deficit) | 3 757 860 | 3 616 041 | 3 812 375 | 3 209 621 | 3 300 724 | 4 474 469 | 4 677 592 | 4 788 151 |
| Reserves | | | | | | | | |
| Other reserves | -37 721 | -19 570 | -5 370 | -21 865 | -5 671 | -6 000 | -6 330 | -6 678 |
| Total Reserves | -37 721 | -19 570 | -5 370 | -21 865 | -5 671 | -6 000 | -6 330 | -6 678 |
| TOTAL COMMUNITY WEALTH/EQUITY | 3 720 139 | 3 596 471 | 3 807 005 | 3 187 757 | 3 295 053 | 4 468 469 | 4 671 262 | 4 781 473 |

Table SA22: Summary councillor and staff benefits

| Summary of Employee and Councillor remuneration R thousand | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|-------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| | A | B | C | D | E | G | H | I |
| Councillors (Political Office Bearers plus Other) | | | | | | | | |
| Basic Salaries and Wages | 90 816 | 127 500 | 101 554 | 118 703 | 118 703 | 125 791 | 133 349 | 142 029 |
| Pension and UIF Contributions | 10 691 | | 12 309 | 18 190 | 18 190 | 10 558 | 11 192 | 11 864 |
| Medical Aid Contributions | | | 3 333 | 2 494 | 2 494 | 1 909 | 2 024 | 2 146 |
| Motor Vehicle Allowance | 19 131 | | 16 691 | 12 789 | 12 789 | 7 535 | 7 989 | 8 470 |
| Cellphone Allowance | | | | 330 | 330 | 12 263 | 12 999 | 13 779 |
| Other benefits and allowances | | | | 889 | 889 | 2 397 | 2 541 | 2 693 |
| Sub Total - Councillors | 120 639 | 127 500 | 133 887 | 153 699 | 153 699 | 160 691 | 170 346 | 181 248 |
| Senior Managers of the Municipality | | | | | | | | |
| Basic Salaries and Wages | 17 513 | 22 814 | 22 764 | 52 246 | 50 786 | 46 865 | 56 238 | 59 501 |
| Pension and UIF Contributions | 715 | 1 607 | 1 839 | 2 435 | 2 207 | 1 852 | 2 329 | 2 483 |
| Medical Aid Contributions | 168 | 141 | 244 | 502 | 502 | 369 | 505 | 535 |
| Performance Bonus | 724 | 1 497 | 879 | 1 482 | 1 482 | 1 489 | 2 458 | 2 613 |
| Motor Vehicle Allowance | 545 | 610 | 1 108 | 2 573 | 2 573 | 2 579 | 2 868 | 3 000 |
| Cellphone Allowance | 7 | 7 | 8 | 8 | 8 | 36 | 8 | 9 |
| Housing Allowances | 18 | 449 | 450 | 21 | 21 | | 23 | 24 |
| Other benefits and allowances | 3 240 | 595 | 706 | 944 | 419 | 272 | 421 | 435 |
| Sub Total - Senior Managers of Municipality | 22 929 | 27 719 | 27 998 | 60 211 | 57 998 | 53 462 | 64 850 | 68 600 |
| Other Municipal Staff | | | | | | | | |
| Basic Salaries and Wages | 2 987 782 | 3 163 935 | 3 340 921 | 3 714 155 | 3 788 885 | 4 323 261 | 4 706 401 | 5 270 435 |
| Pension and UIF Contributions | 375 154 | 494 189 | 606 810 | 492 024 | 497 382 | 543 377 | 580 055 | 619 662 |
| Medical Aid Contributions | 246 374 | 269 786 | 300 667 | 303 225 | 305 794 | 332 055 | 365 957 | 389 097 |
| Overtime | 62 022 | 70 146 | 65 864 | 249 436 | | 193 053 | 250 244 | 266 330 |
| Performance Bonus | 1 999 | 1 444 | 876 | 1 676 | 1 676 | 1 672 | 1 802 | 1 927 |
| Motor Vehicle Allowance | 200 530 | 213 954 | 267 175 | 286 908 | 295 490 | 323 777 | 353 228 | 375 040 |
| Cellphone Allowance | 5 | 17 | 165 | 19 | 19 | 20 | 21 | 22 |
| Housing Allowances | 14 645 | 13 649 | 18 937 | 21 013 | 21 227 | 22 979 | 25 601 | 27 288 |
| Other benefits and allowances | 478 103 | 486 055 | 479 415 | 599 574 | 603 444 | 663 314 | 777 214 | 818 422 |
| Payments in lieu of leave | 27 373 | 27 316 | 25 753 | 20 885 | 32 312 | 21 778 | 31 533 | 33 613 |
| Long service awards | | | | | | | | |
| Sub Total - Other Municipal Staff | 4 393 988 | 4 740 492 | 5 106 583 | 5 688 916 | 5 739 283 | 6 463 871 | 7 092 055 | 7 801 836 |
| Total Parent Municipality | 4 537 556 | 4 895 710 | 5 268 468 | 5 902 826 | 5 950 980 | 6 678 024 | 7 327 251 | 8 051 684 |
| Board Members of Entities | | | | | | | | |
| Basic Salaries and Wages | 4 096 | 5 660 | 5 597 | 4 674 | 5 639 | 2 376 | 2 539 | 2 700 |
| Pension and UIF Contributions | 246 | 550 | 571 | 685 | 685 | | | |
| Medical Aid Contributions | 86 | 343 | 356 | 427 | 427 | | | |
| Motor Vehicle Allowance | 171 | 780 | 810 | 971 | 971 | | | |
| Cellphone Allowance | 29 | 91 | 95 | 113 | 113 | | | |
| Other benefits and allowances | 349 | 510 | 591 | 534 | 534 | | | |
| Board Fees | 15 422 | 15 929 | 15 753 | 19 057 | 19 257 | 22 662 | 23 140 | 25 513 |
| Sub Total - Board Members of Entities | 20 399 | 23 863 | 23 773 | 26 461 | 27 626 | 25 038 | 25 679 | 28 213 |
| Senior Managers of Entities | | | | | | | | |
| Basic Salaries and Wages | 57 141 | 42 926 | 52 364 | 61 879 | 61 891 | 65 946 | 67 556 | 71 923 |
| Pension and UIF Contributions | 4 429 | 2 647 | 3 094 | 3 491 | 3 501 | 3 895 | 3 829 | 4 078 |
| Medical Aid Contributions | 1 685 | 890 | 1 188 | 1 334 | 1 336 | 1 435 | | 1 435 |
| Performance Bonus | 3 584 | 2 678 | 3 465 | 4 906 | 4 886 | 5 916 | | 5 084 |
| Motor Vehicle Allowance | 1 663 | 2 088 | 1 905 | 2 402 | 2 382 | 2 561 | | 2 739 |
| Cellphone Allowance | 428 | 286 | 349 | 176 | 178 | 292 | 1 | 276 |
| Other benefits and allowances | 4 405 | 966 | 1 254 | 898 | 905 | 575 | | 284 |
| Sub Total - Senior Managers of Entities | 73 335 | 52 481 | 63 619 | 75 086 | 75 079 | 80 631 | 71 385 | 85 819 |
| Other Staff of Entities | | | | | | | | |
| Basic Salaries and Wages | 2 342 067 | 2 484 450 | 2 548 409 | 2 838 679 | 2 903 598 | 3 271 012 | 3 562 371 | 3 815 363 |
| Pension and UIF Contributions | 304 419 | 358 337 | 415 809 | 494 429 | 506 949 | 527 116 | 564 862 | 601 043 |
| Medical Aid Contributions | 164 459 | 201 250 | 228 797 | 262 215 | 268 736 | 287 405 | 307 688 | 327 348 |
| Overtime | 263 924 | 222 373 | 220 885 | 249 209 | 260 306 | 250 953 | 268 515 | 284 923 |
| Performance Bonus | 33 483 | 113 374 | 79 929 | 116 428 | 116 608 | 110 991 | 117 533 | 125 285 |
| Motor Vehicle Allowance | 96 860 | 112 636 | 152 887 | 126 887 | 131 104 | 127 223 | 136 458 | 144 865 |
| Cellphone Allowance | 6 021 | 12 702 | 20 238 | 8 323 | 8 977 | 17 683 | 19 007 | 20 111 |
| Housing Allowances | 16 115 | 11 508 | 58 932 | 22 865 | 23 953 | 25 924 | 27 868 | 29 657 |
| Other benefits and allowances | 318 495 | 425 831 | 433 243 | 481 854 | 486 561 | 433 094 | 434 176 | 441 160 |
| Payments in lieu of leave | 6 859 | -714 | 9 308 | 11 781 | 11 891 | 11 612 | 12 409 | 13 210 |
| Post-retirement benefit obligations | 2 198 | 2 205 | 3 437 | 1 061 | 3 740 | 3 767 | 4 096 | 4 358 |
| Sub Total - Other Staff of Entities | 3 554 900 | 3 943 952 | 4 171 875 | 4 613 731 | 4 722 423 | 5 066 780 | 5 454 984 | 5 807 323 |
| Total Municipal Entities | 3 648 634 | 4 020 296 | 4 259 266 | 4 715 278 | 4 825 128 | 5 172 449 | 5 552 048 | 5 921 355 |
| TOTAL SALARY, ALLOWANCES & BENEFITS | 8 186 189 | 8 916 006 | 9 527 734 | 10 618 104 | 10 776 108 | 11 850 473 | 12 879 299 | 13 973 039 |
| TOTAL MANAGERS AND STAFF | 8 065 550 | 8 788 507 | 9 393 847 | 10 464 405 | 10 622 409 | 11 689 782 | 12 708 953 | 13 791 791 |

Table SA23: Salaries, allowances & benefits (political office bearers/councillors/senior managers)

| Disclosure of Salaries, Allowances & Benefits 1. | Salary | Contributions | Allowances | Performance Bonuses | Total Package |
|--|--------------------|-------------------|-------------------|---------------------|--------------------|
| Rand per annum | | 1. | | | 2. |
| Councillors | | | | | |
| Speaker | 948 839 | 135 278 | 148 527 | | 1 232 644 |
| Chief Whip | 895 635 | 130 828 | 111 510 | | 1 137 973 |
| Executive Mayor | 1 015 000 | 135 000 | 240 000 | | 1 390 000 |
| Executive Committee | 9 953 402 | 711 842 | 649 156 | | 11 314 400 |
| Total for all other councillors | 112 977 229 | 11 353 981 | 21 284 773 | | 145 615 983 |
| Total Councillors | 125 790 105 | 12 466 929 | 22 433 966 | | 160 691 000 |
| Senior Managers of the Municipality | | | | | |
| Municipal Manager (MM) | 3 081 446 | 1 913 | 137 364 | | 3 220 723 |
| Chief Finance Officer | 2 880 000 | 2 000 | 144 000 | | 3 026 000 |
| Chief Operation Officer | 2 922 751 | 168 634 | 154 368 | | 3 245 753 |
| Executive Director : Economic Development | 1 931 000 | 20 000 | | 280 000 | 2 231 000 |
| Executive Director : Environment, Infrastructure and Services | 2 184 774 | 48 365 | 109 200 | 90 000 | 2 432 339 |
| Executive Director : Transport | 2 016 000 | 300 000 | 120 000 | | 2 436 000 |
| Executive Director : Community Development | 1 680 000 | 196 000 | 120 000 | 94 000 | 2 090 000 |
| Executive Director : Health | 2 392 704 | | | 260 496 | 2 653 200 |
| Executive Director : Social Development | 1 516 000 | 105 000 | 127 000 | 73 000 | 1 821 000 |
| Group Corporate and Shared Services | 2 486 513 | | 26 778 | 349 762 | 2 863 052 |
| Executive Director : Housing | 1 073 000 | 250 000 | 212 000 | 121 000 | 1 656 000 |
| Executive Director : Development Planning | 2 302 000 | 138 000 | 324 000 | 386 000 | 3 150 000 |
| Executive Director : Public Safety | 1 416 266 | 100 685 | 195 629 | | 1 712 580 |
| Ombudsman | 2 360 198 | | | 330 428 | 2 690 626 |
| Commissioner: Group Forensic Investigation Services | 1 500 000 | | | | 1 500 000 |
| Group ME Governance and MC Support | 1 635 190 | 93 719 | 102 912 | | 1 831 821 |
| Group Marketing and Communications | 1 854 645 | 1 913 | | | 1 856 558 |
| Group Strategy and Monitoring | 1 518 373 | 1 913 | 192 960 | | 1 713 246 |
| Director : Office of the City Manager | 1 603 786 | 82 782 | | | 1 686 568 |
| Total Senior Managers of the Municipality | 38 354 646 | 1 510 924 | 1 966 211 | 1 984 685 | 43 816 466 |
| Municipal Entities | | | | | |
| Chief Executive Officer : City Power | 2 058 984 | 396 504 | 332 966 | | 2 788 454 |
| Chief Executive Officer : Johannesburg Water | 1 778 613 | 249 752 | 384 077 | 177 861 | 2 590 303 |
| Chief Executive Officer : Pikitup | 2 159 376 | 186 719 | 413 138 | 386 293 | 3 145 526 |
| Chief Executive Officer : Johannesburg Roads Agency | 2 164 000 | 191 000 | 131 000 | | 2 486 000 |
| Chief Executive Officer : Metrobus | 1 863 546 | 1 913 | 30 754 | | 1 896 213 |
| Chief Executive Officer : Johannesburg Parks and Zoo | 1 914 352 | 1 912 | 182 706 | 282 126 | 2 381 096 |
| Chief Executive Officer : Johannesburg Development Agency | 1 917 584 | | | | 1 917 584 |
| Chief Executive Officer : Johannesburg Property Company | 2 417 142 | 1 913 | 22 040 | 338 400 | 2 779 495 |
| Chief Executive Officer : Joburg Market | 1 765 000 | 433 000 | 53 000 | 307 000 | 2 558 000 |
| Chief Executive Officer : Johannesburg Social Housing Company | 1 983 930 | | 88 696 | 235 750 | 2 308 376 |
| Chief Executive Officer : Joburg City Theatres | 1 597 717 | 458 552 | | 223 680 | 2 279 949 |
| Total for municipal entities | 24 801 940 | 1 921 265 | 1 638 377 | 1 951 110 | 30 312 692 |
| TOTAL COST OF COUNCILLOR, DIRECTOR and EXECUTIVE REMUNERATION | 188 946 691 | 15 899 118 | 26 038 554 | 3 935 795 | 234 820 158 |

Table SA24: Summary of personnel numbers

| Summary of Personnel Numbers Number | 2015/16 | | | Current Year 2016/17 | | | Budget Year 2017/18 | | |
|---|---------------|---------------------|--------------------|----------------------|---------------------|--------------------|---------------------|---------------------|--------------------|
| | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees | Positions | Permanent employees | Contract employees |
| Municipal Council and Boards of Municipal Entities | | | | | | | | | |
| Councillors (Political Office Bearers plus Other Councillors) | 261 | – | 272 | 271 | – | 282 | 271 | – | 282 |
| Board Members of municipal entities | 98 | 12 | 75 | 90 | 22 | 68 | 92 | 10 | 71 |
| Municipal employees | | | | | | | | | |
| Municipal Manager and Senior Managers | 187 | 79 | 55 | 189 | 71 | 61 | 177 | 98 | 49 |
| Other Managers | 1 163 | 884 | 49 | 1 113 | 830 | 65 | 1 076 | 876 | 21 |
| Professionals | 4 711 | 2 864 | 31 | 4 376 | 2 694 | 204 | 4 269 | 2 845 | 221 |
| <i>Finance</i> | 1 093 | 633 | 2 | 1 110 | 662 | 2 | 1 178 | 667 | 17 |
| <i>Spatial/town planning</i> | 114 | 48 | – | 114 | 48 | – | 114 | 64 | – |
| <i>Information Technology</i> | 58 | 42 | – | 64 | 40 | – | 60 | 40 | – |
| <i>Roads</i> | 237 | 237 | – | 34 | 34 | – | – | 34 | – |
| <i>Electricity</i> | 300 | 152 | – | 300 | 212 | – | 212 | 212 | – |
| <i>Water</i> | 35 | 30 | – | 3 | – | – | 3 | – | – |
| <i>Sanitation</i> | 26 | 24 | – | 27 | 17 | – | 27 | – | – |
| <i>Other</i> | 2 759 | 1 611 | 29 | 2 562 | 1 615 | 202 | 2 513 | 1 762 | 204 |
| Technicians | 6 136 | 4 349 | 225 | 6 874 | 5 170 | 144 | 5 234 | 5 225 | 169 |
| <i>Finance</i> | 2 326 | 1 469 | 53 | 2 363 | 1 641 | – | 2 346 | 1 520 | 59 |
| <i>Spatial/town planning</i> | 470 | 285 | – | 470 | 283 | – | 470 | 304 | – |
| <i>Information Technology</i> | 27 | 27 | 2 | 54 | 43 | 2 | 46 | 44 | – |
| <i>Roads</i> | 1 204 | 1 204 | – | 28 | 28 | – | – | 28 | – |
| <i>Electricity</i> | 725 | 339 | – | 725 | 515 | – | 516 | 546 | – |
| <i>Water</i> | 138 | 128 | – | 140 | 124 | – | 140 | 154 | – |
| <i>Sanitation</i> | 24 | 24 | – | 187 | 136 | – | 187 | 136 | – |
| <i>Refuse</i> | – | 160 | – | 276 | 168 | – | 276 | 168 | – |
| <i>Other</i> | 1 222 | 713 | 170 | 2 631 | 2 232 | 142 | 1 253 | 2 325 | 110 |
| Clerks (Clerical and administrative) | 4 150 | 2 904 | 254 | 3 823 | 2 673 | 74 | 3 664 | 2 715 | 54 |
| Service and sales workers | 7 039 | 3 817 | 201 | 7 161 | 3 955 | 201 | 7 169 | 5 460 | 254 |
| Skilled agricultural and fishery workers | 3 | 3 | – | – | – | – | – | – | – |
| Craft and related trades | 339 | 266 | 51 | 3 | 3 | – | 3 | 3 | – |
| Plant and Machine Operators | 1 499 | 1 128 | – | 1 052 | 763 | – | 807 | 766 | – |
| Elementary Occupations | 7 260 | 6 275 | 41 | 8 583 | 7 325 | 15 | 8 577 | 7 360 | 9 |
| TOTAL PERSONNEL NUMBERS | 34 196 | 23 544 | 1 358 | 34 837 | 24 407 | 1 240 | 32 592 | 26 332 | 1 200 |

Table SA31: Aggregated entity budget

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|--|-----------------|-----------------|-----------------|----------------------|-----------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R million | | | | | | | | |
| Financial Performance | | | | | | | | |
| Service charges | 19 257 | 20 708 | 22 694 | 25 796 | 25 445 | 28 354 | 30 805 | 33 180 |
| Investment revenue | 96 | 121 | 155 | 147 | 152 | 143 | 159 | 176 |
| Transfers recognised - operational | 24 | 10 | 3 | 23 | 27 | 21 | 16 | 20 |
| Other own revenue | 2 050 | 2 228 | 2 364 | 2 490 | 2 577 | 1 444 | 1 559 | 1 682 |
| Contributions recognised - capital & contributed assets | 664 | 512 | 580 | 455 | 1 006 | 1 140 | 1 107 | 885 |
| Total Revenue (excluding capital transfers and contri | 22 092 | 23 579 | 25 795 | 28 912 | 29 207 | 31 102 | 33 646 | 35 943 |
| Employee costs | 3 628 | 3 996 | 4 235 | 4 689 | 4 798 | 5 147 | 5 526 | 5 893 |
| Remuneration of Board Members | 20 | 24 | 24 | 26 | 28 | 25 | 26 | 28 |
| Depreciation & asset impairment | 626 | 745 | 908 | 974 | 1 140 | 1 243 | 1 356 | 1 455 |
| Finance charges | 53 | 47 | 45 | 32 | 32 | 30 | 26 | 23 |
| Materials and bulk purchases | 11 963 | 12 865 | 14 190 | 15 323 | 15 206 | 15 380 | 16 399 | 17 675 |
| Transfers and grants | 8 | 8 | 8 | - | 8 | 18 | 20 | 21 |
| Other expenditure | 5 192 | 6 741 | 6 894 | 7 886 | 8 010 | 8 813 | 9 778 | 10 400 |
| Total Expenditure | 21 491 | 24 426 | 26 304 | 28 931 | 29 221 | 30 657 | 33 130 | 35 495 |
| Surplus/(Deficit) | 601 | (848) | (509) | (20) | (14) | 445 | 515 | 449 |
| Capital expenditure & funds sources | | | | | | | | |
| Capital expenditure | 4 486 | 4 707 | 5 505 | 5 604 | 6 237 | 4 705 | 4 883 | 4 807 |
| Transfers recognised - operational | 1 377 | 789 | 1 633 | 822 | 1 546 | 1 335 | 1 308 | 1 374 |
| Public contributions & donations | 15 | 475 | 364 | 114 | 114 | 252 | 258 | 162 |
| Borrowing | 700 | 1 609 | 2 027 | 2 046 | 2 099 | 1 914 | 1 451 | 1 959 |
| Internally generated funds | 2 394 | 1 833 | 1 481 | 2 622 | 2 477 | 1 204 | 1 866 | 1 313 |
| Total sources | 4 486 | 4 707 | 5 505 | 5 604 | 6 237 | 4 705 | 4 883 | 4 807 |

Table SA34a: Consolidated capital expenditure on new assets by asset class

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 medium term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| Capital expenditure on new assets by Asset Class/Sub-class | | | | | | | | |
| <u>Infrastructure</u> | 2 555 127 | 3 037 207 | 3 948 562 | 2 515 147 | 2 515 147 | 800 207 | 847 946 | 759 513 |
| <u>Community Assets</u> | 366 214 | 320 377 | 570 064 | 1 157 700 | 1 157 700 | 103 556 | 143 208 | 137 490 |
| <u>Other assets</u> | 840 980 | 1 764 404 | 400 642 | 3 801 408 | 3 801 408 | 2 446 235 | 3 316 984 | 3 231 308 |
| Total Capital Expenditure on new assets | 3 762 320 | 5 121 989 | 4 919 268 | 7 474 255 | 7 474 255 | 3 349 999 | 4 308 138 | 4 128 311 |

Table SA34b: Consolidated capital expenditure on existing assets by asset class

| Description | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 medium term Revenue & Expenditure Framework | | |
|---|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | |
| Capital expenditure on renewal of existing assets by Asset Class/Sub-class | | | | | | | |
| <u>Infrastructure</u> | 4 089 493 | 2 910 618 | 1 163 436 | 1 742 507 | 2 610 203 | 2 559 930 | 2 667 513 |
| <u>Community Assets</u> | 187 199 | 783 979 | 256 771 | 335 659 | 85 373 | 99 140 | 120 893 |
| <u>Other assets</u> | -468 625 | 327 798 | 649 119 | 353 149 | 2 543 846 | 2 483 524 | 2 041 809 |
| Total Capital Expenditure on renewal of existing assets | 3 808 066 | 4 022 395 | 2 069 326 | 2 431 315 | 5 239 422 | 5 142 593 | 4 830 215 |

Table SA34c: Consolidated repairs and maintenance by asset class

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 medium term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| Repairs and maintenance expenditure by Asset Class/Sub-class | | | | | | | | |
| <u>Infrastructure</u> | 1 678 053 | 2 258 035 | 2 393 517 | 2 749 818 | 2 749 818 | 3 295 771 | 3 592 006 | 3 829 648 |
| <u>Community Assets</u> | 115 324 | 158 966 | 168 504 | 207 466 | 207 466 | 19 058 | 20 401 | 21 842 |
| <u>Other assets</u> | 690 087 | 1 023 694 | 1 085 116 | 1 823 067 | 1 823 067 | 1 039 880 | 1 004 230 | 1 092 896 |
| Total Repairs and Maintenance Expenditure | 2 483 465 | 3 440 695 | 3 647 137 | 4 780 352 | 4 780 352 | 4 354 709 | 4 616 637 | 4 944 386 |

Table SA34d: Consolidated depreciation by asset class

| Description | 2013/14 | 2014/15 | 2015/16 | Current Year 2016/17 | | 2017/18 medium term Revenue & Expenditure Framework | | |
|--|------------------|------------------|------------------|----------------------|------------------|---|------------------------|------------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 |
| R thousand | | | | | | | | |
| Depreciation by Asset Class/Sub-class | | | | | | | | |
| <u>Infrastructure</u> | 541 947 | 661 107 | 802 888 | 840 025 | 840 025 | 966 036 | 1 064 225 | 1 146 487 |
| <u>Community Assets</u> | 327 116 | 360 978 | 380 832 | 402 966 | 402 966 | 459 336 | 485 332 | 507 724 |
| <u>Other assets</u> | 1 255 284 | 1 368 933 | 1 610 362 | 2 324 352 | 2 324 352 | 2 557 852 | 2 851 772 | 3 228 311 |
| Total Depreciation | 2 124 347 | 2 391 018 | 2 794 082 | 3 567 343 | 3 567 343 | 3 983 224 | 4 401 329 | 4 882 522 |

Table SA35: Consolidated future financial implications of the capital budget

| Vote Description R thousand | 2017/18 medium term Revenue & Expenditure Framework | | | Forecasts | | |
|---|---|------------------------|------------------------|------------------|------------------|------------------|
| | Budget Year 2017/18 | Budget Year +1 2018/19 | Budget Year +2 2019/20 | Forecast 2020/21 | Forecast 2021/22 | Forecast 2022/23 |
| Capital expenditure | | | | | | |
| Vote 1 - Economic Development | 15 000 | 10 000 | 10 000 | | | |
| Vote 2 - Environment, Infrastructure and Services | 43 605 | 4 440 | 55 650 | | | |
| Vote 3 - Transport | 1 043 508 | 1 248 939 | 1 212 700 | | | |
| Vote 4 - Community Development | 132 783 | 194 640 | 209 783 | | | |
| Vote 5 - Health | 111 990 | 97 000 | 98 885 | | | |
| Vote 6 - Social Development | 52 700 | 21 050 | 13 000 | | | |
| Vote 7 - Group Forensic Investigation Services | 10 000 | | | | | |
| Vote 8 - Office of the Ombudsman | 2 000 | 2 000 | 2 000 | | | |
| Vote 9 - City Manager | 78 796 | 83 296 | 74 321 | | | |
| Vote 10 - Speaker: Legislative Arm of Council | 22 550 | 21 595 | 5 000 | | | |
| Vote 11 - Group Finance | 4 335 | 5 355 | 5 525 | | | |
| Vote 12 - Group Corporate and Shared Services | 601 075 | 913 200 | 638 933 | | | |
| Vote 13 - Housing | 1 091 345 | 1 259 500 | 1 138 692 | | | |
| Vote 14 - Development Planning | 445 545 | 504 248 | 581 615 | | | |
| Vote 15 - Public Safety | 228 969 | 202 692 | 105 102 | | | |
| Vote 16 - Municipal Entities Accounts | | | | | | |
| Vote 17 - City Power | 1 328 177 | 1 297 011 | 1 144 051 | | | |
| Vote 18 - Johannesburg Water | 795 006 | 706 116 | 762 450 | | | |
| Vote 19 - Pikitup | 73 780 | 66 300 | 78 625 | | | |
| Vote 20 - Johannesburg Roads Agency | 1 213 446 | 1 338 449 | 1 441 900 | | | |
| Vote 21 - Metrobus | 77 750 | 122 100 | 108 486 | | | |
| Vote 22 - Johannesburg City Parks and Zoo | 56 375 | 71 250 | 72 100 | | | |
| Vote 23 - Johannesburg Development Agency | 403 300 | 296 300 | 270 800 | | | |
| Vote 24 - Johannesburg Property Company | 128 239 | 197 843 | 131 543 | | | |
| Vote 25 - Metropolitan Trading Company | 24 000 | 44 000 | 20 000 | | | |
| Vote 26 - Joburg Market | 52 900 | 51 250 | 2 165 | | | |
| Vote 27 - Johannesburg Social Housing Company | 548 800 | 665 500 | 739 600 | | | |
| Vote 28 - Joburg City Theatres | 3 446 | 26 658 | 35 600 | | | |
| Vote 29 - Johannesburg Tourism Company | | | | | | |
| Total Capital Expenditure | 8 589 421 | 9 450 731 | 8 958 526 | | | |

2.11 Annual Budget per Cluster, Department and Municipal Entity

1.11.1 Medium Term Operating Budget

Medium Term Expenditure and Revenue per Cluster

For purposes of this section the expenditure growth percentage of the various departments within the Core Administration is based on direct expenditure (excluding internal transfers) and for the MEs it is based on total expenditure (including taxation) or subsidies received.

| Sustainable Cluster | Adjusted Budget | Budget | Estimate | Estimate |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Revenue | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
| | R 000 | R 000 | R 000 | R 000 |
| Environment And Infrastructure | 94 310 | 75 700 | 74 360 | 74 300 |
| Housing | 417 531 | 221 987 | 303 171 | 225 712 |
| City Power | 16 673 297 | 16 307 992 | 17 696 730 | 19 026 788 |
| Johannesburg Water | 8 970 690 | 10 858 317 | 11 820 752 | 12 810 536 |
| Pikitup | 2 166 966 | 2 400 838 | 2 577 446 | 2 739 259 |
| Johannesburg Social Housing Company | 144 488 | 152 021 | 160 505 | 170 680 |
| Total Revenue | 28 467 282 | 30 016 855 | 32 632 964 | 35 047 275 |

The Sustainable Cluster's revenue budget increases by 5.4% from the 2016/17 financial year.

| Sustainable Cluster | Adjusted Budget | Budget | Estimate | Estimate |
|-------------------------------------|-------------------|-------------------|-------------------|-------------------|
| Expenditure | 2016/17 | 2017/18 | 2018/19 | 2019/20 |
| | R 000 | R 000 | R 000 | R 000 |
| Environment And Infrastructure | 200 139 | 194 838 | 203 668 | 207 482 |
| Housing | 1 019 949 | 847 244 | 1 002 583 | 983 103 |
| City Power | 16 001 554 | 15 499 615 | 16 702 502 | 17 991 271 |
| Johannesburg Water | 8 501 953 | 9 602 688 | 10 513 098 | 11 287 657 |
| Pikitup | 2 166 966 | 2 400 838 | 2 577 446 | 2 739 259 |
| Johannesburg Social Housing Company | 144 488 | 152 021 | 160 505 | 170 680 |
| Total Expenditure | 28 035 049 | 28 697 244 | 31 159 802 | 33 379 452 |

The Sustainable Cluster's expenditure budget increases by 2.4% from the 2016/17 financial year. Below follow details of the expenditure budget per department and municipal entity within the sustainable cluster:

Environment and Infrastructure

Environment and Infrastructure's revenue budget decreases by 19.7% to R75.7 million due to reduced EPWP grant allocation. The expenditure budget decreases by 2.6% to R194.8 million. Below is a highlight of programmes that are within the budget:

- Fast-tracking service delivery, especially to poorer communities;
- Job creation;
- Communications and campaigns;
- Interventions to mitigate water shortages;
- Interventions to mitigate electricity constraints;
- Healthy water courses, wetlands & impoundments;
- Conserve the city's natural assets;
- Landscape management (i.e. open space planning);
- Integrated Waste Management;
- Reduce carbon emissions; and
- Acceptable air quality.

Housing

The 2017/18 revenue of the Housing department decreases by 46.8% to R222 million due to the decrease in the Housing Top Structure grant funding. The expenditure budget decreases by 16.9% to R1 billion in line with the decrease in grant revenue. Below is a highlight of programmes that are within the budget:

- Fast-tracking acquisition of buildings in the Inner City for housing;
- Inner city regeneration, including key economic nodes;
- Increasing the delivery of housing;
- Residents live, work and play close to work, leisure and cultural opportunities;
- Identifying land to be serviced before any human settlements are built;
- Fast-tracking service delivery, especially to poorer communities;
- Improving revenue collection; and
- Interventions to mitigate electricity constraints.

City Power

City Power's expected surplus after taxation (excluding capital grants and contributions) amounts to R808.4 million. The expenditure budget decreases by 3.1% to R15.5 billion mainly due to bulk purchases. Below is a highlight of programmes that are within the budget:

- Inner city regeneration, including key economic nodes;
- Fast-tracking service delivery, especially to poorer communities;
- Developing pro-active maintenance and service teams;

- Driving the "service with pride" campaign;
- Driving compliance to clean governance and increase internal quality assurance controls;
- Prioritising the formalisation of informal settlements; and
- Interventions to mitigate electricity constraints.

Johannesburg Water

Joburg Water's expected surplus (excluding capital grants and contributions) amounts to R1.3 billion. The expenditure budget increases by 12.9% to R9.6 billion mainly due to the increase in bulk purchases and repairs and maintenance. Below is a highlight of programmes that are addressed within the budget:

- Fast-tracking service delivery, especially to poorer communities;
- Clean governance within JW through the utilisation of internal audit department as per the applicable legislation;
- Provision of basic services to informal settlements;
- Access to basic sanitation to all;
- Enhance sound financial management, sustainability and clean governance, and utilise infrastructure delivery to create jobs, support SMME's and attract investment; and
- Focused improvement of ICT equipment and software.

Pikitup

Pikitup's revenue budget increases by 10.8% to R2.4 billion. The expenditure budget increases by 10.8% to R2.4 billion in line with revenue. The subsidy allocation to Pikitup increases by 11.9% to R777.2 million. Below is a highlight of programmes that are addressed within the budget:

- Inner city regeneration, including key economic nodes;
- Fast-tracking service delivery, especially to poorer communities;
- Prioritising the formalisation of informal settlements; and
- Mitigation against declining landfill airspace.

Johannesburg Social Housing Company (JOSHCO)

JOSHCO's revenue budget increases by 5.2% to R152 million in the 2017/18 financial year. The increase is attributed mainly to the increased rental of City Housing Stock and the increase in the CoJ subsidy. Expenditure increases by 5.2% to R152 million. Below is a highlight of programmes that are within the budget:

- Developing pro-active maintenance and service teams; and
- Fast-tracking service delivery, especially to poorer communities.

HUMAN AND SOCIAL DEVELOPMENT CLUSTER

| Human and Social Development Cluster Revenue | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Estimate 2018/19 R 000 | Estimate 2019/20 R 000 |
|--|----------------------------------|-------------------------|---------------------------|---------------------------|
| Community Development | 50 387 | 43 834 | 45 346 | 47 879 |
| Health | 154 478 | 156 911 | 161 785 | 163 314 |
| Social Development | 3 559 | 2 249 | 621 | 655 |
| Public Safety | 971 320 | 1 118 714 | 1 177 675 | 1 242 475 |
| Johannesburg City Parks And Zoo | 839 448 | 892 313 | 948 845 | 1 005 673 |
| Joburg City Theatres | 166 919 | 160 439 | 170 334 | 180 145 |
| Total Revenue | 2 186 111 | 2 374 460 | 2 504 606 | 2 640 141 |

The revenue budget of the Human and Social Development Cluster increases by 8.6% from the 2016/17 financial year.

| Human and Social Development Cluster Expenditure | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Estimate 2018/19 R 000 | Estimate 2019/20 R 000 |
|--|----------------------------------|-------------------------|---------------------------|---------------------------|
| Community Development | 1 120 703 | 1 046 082 | 1 105 469 | 1 164 747 |
| Health | 841 835 | 940 941 | 1 004 267 | 1 061 618 |
| Social Development | 198 328 | 208 486 | 220 348 | 233 807 |
| Public Safety | 3 106 585 | 3 293 095 | 3 523 972 | 3 979 178 |
| Johannesburg City Parks And Zoo | 839 448 | 892 313 | 948 845 | 1 005 673 |
| Joburg City Theatres | 166 919 | 160 439 | 170 334 | 180 145 |
| Total Expenditure | 6 273 818 | 6 541 356 | 6 973 235 | 7 625 168 |

The expenditure budget of the Human and Social Development Cluster increase by 4.3% from the 2016/17 financial year. Below follows the budget per department and municipal entity within the human and social development cluster.

Community Development

Community Development’s revenue budget decreases by 13% to R43.8 million. The expenditure budget decreases by 6.7% to R1 billion. Below is a highlight of programmes that are within the budget:

- Driving the service with pride campaign;
- Inner city regeneration, including key economic nodes;
- Citizen participation, empowerment and citizen/customer care;
- Enhanced access to ICT infrastructure, including free Wi-Fi;
- Fast-tracking service delivery, especially to poorer communities; and
- Cutting wasteful expenditure on non – core functions and.

Health

Health Department's revenue budget increases by 1.6% to R156.9 million mainly due to the reduced EPWP grant allocation. The expenditure budget increases by 11.8% to R940.9 million. Below is a highlight of programmes that are within the budget:

- Driving the "service with pride" campaign;
- Identifying land to be serviced before any human settlements are built (for new clinics);
- Residents live, work and play close to work, leisure and cultural opportunities;
- A healthy life for all; and
- Enhanced access to ICT infrastructure, including free Wi-Fi (E-health services).

Social Development

Social Development's revenue budget decreases by 36.8% to R2.2 million due to reduced EPWP grant allocation. The expenditure budget increases by 5.1% to R208.5 million. Below is a highlight of programmes that are within the budget:

- Neighbourhood Urban Management Partnership and Community Driven Services;
- Improve quality of life and access to opportunities;
- One Stop Walk in Centres and Single Window Citizens Interface; and
- Promote Urban Agriculture programme.

Public Safety

The revenue budget of Public Safety increases by 15.2% to R1.1 billion. The increase is mainly due to increased billing for fine revenue to be collected through the Administrative Adjudication of Road Traffic Offences Act (AARTO). The expenditure budget increases by 6% to R3.3 billion. Below is a highlight of programmes that are addressed within the budget:

Public Safety Head Office

- Disaster Risk Management; and
- Licensing Management.

Emergency Management Services (EMS)

- Emergency Proactive Services; and
- Emergency Rapid Response.

Johannesburg Metropolitan Police Department (JMPD)

- Crime Prevention;
- Inner City Revitalisation;
- Traffic Management; and
- By-Law Management

Johannesburg City Parks and Zoo

City Parks and Zoo's revenue budget increases by 6.3% to R892.3 million. The expenditure budget increases by 6.3% to R892.3 million in line with revenue. The subsidy allocation to City Parks and Zoo increases by 7% to R736.3 million. Below is a highlight of programmes that are addressed within the budget:

- Economic development through job creation;
- Small and medium enterprises development;
- Driving the "service with pride" campaign;
- Fraud and corruption awareness and education; and
- Enhanced access to ICT infrastructure, including free Wi-Fi (in parks).

Joburg City Theatres

The revenue of Joburg City Theatres decreases by 3.9% to R160.4 million. The expenditure budget decreases by 3.9% to R160.4 million in line with revenue. The Joburg City Theatre's subsidy increases by 8.1% to R101.7 million. Below is a highlight of programmes that are within the budget:

- Improving revenue collection;
- Inner city regeneration, including key economic nodes;
- Increasing forensic investigative capability and controls;
- Enhanced access to ICT infrastructure, including free Wi-Fi;
- Developing pro-active maintenance and service teams; and
- Residents live, work and play close to work, leisure and cultural opportunities – bringing the theatre closer to the people.

ECONOMIC GROWTH CLUSTER

| Economic Growth Cluster Revenue | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Estimate 2018/19 R 000 | Estimate 2019/20 R 000 |
|------------------------------------|--|----------------------------|------------------------------|------------------------------|
| Economic Development | 3 428 | 1 037 | | |
| Transport | 351 341 | 397 845 | 576 250 | 504 420 |
| Development Planning | 71 005 | 75 405 | 79 852 | 84 164 |
| Joburg Market | 414 107 | 437 871 | 469 358 | 522 490 |
| Johannesburg Property Company | 497 435 | 899 111 | 950 888 | 1 005 666 |
| Johannesburg Development Agency | 104 555 | 108 409 | 115 583 | 122 529 |
| Johannesburg Roads Agency | 975 374 | 1 098 102 | 1 198 386 | 1 309 905 |
| Metrobus | 674 416 | 706 024 | 752 954 | 799 633 |
| Total Revenue | 3 091 661 | 3 723 804 | 4 143 271 | 4 348 807 |

The revenue budget of the Economic Growth Cluster increases by 20.4%. The increase is mainly attributed to the centralisation of repairs and maintenance from core departments to Johannesburg Property Company.

| Economic Growth Cluster Expenditure | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Estimate 2018/19 R 000 | Estimate 2019/20 R 000 |
|--|--|----------------------------|------------------------------|------------------------------|
| Economic Development | 235 248 | 228 400 | 241 084 | 254 415 |
| Transport | 1 537 580 | 1 475 039 | 1 597 414 | 1 711 908 |
| Development Planning | 356 876 | 326 778 | 347 647 | 396 714 |
| Joburg Market | 357 601 | 373 323 | 395 668 | 427 224 |
| Johannesburg Property Company | 497 435 | 899 111 | 950 888 | 1 005 666 |
| Johannesburg Development Agency | 104 555 | 108 409 | 115 583 | 122 529 |
| Johannesburg Roads Agency | 975 374 | 1 098 102 | 1 198 386 | 1 309 905 |
| Metrobus | 674 416 | 706 024 | 752 954 | 799 633 |
| Total Expenditure | 4 739 085 | 5 215 186 | 5 599 624 | 6 027 995 |

The expenditure budget of the Economic Growth Cluster increases by 10% from the 2016/17 financial year. Below follows the budget per department and municipal entity within the economic development cluster.

Economic Development

Revenue for the Economic Development department decreases by 69.7% to R1 million in the 2017/18 financial year. The decrease is due to the reduction in the Expanded Publics Works Programme incentive grant allocation. The expenditure budget decreases by 2.9% to R228.4 million in the 2017/18 financial year. The programmes that are within the budget are highlighted below:

- Sector Diversification, Productivity and Competitiveness Support - Green Economy;
- Trade and Investment Promotion, Business Retention, Expansion and Aftercare;
- SMME and Entrepreneurial Development;
- Enterprise Development;

- Smart Citizen Programme; and
- Green Economy Technology Hub.

Transport

The Transport department's revenue budget increases by 13.2% to R397.9 million in the 2017/18 financial year. The expenditure budget decreases by 4.1 % to R1.5 billion. Below is a highlight of the programmes that are within the budget:

- Increased infrastructure investment (from both public and private sectors);
- Efficient and effective transport (Public and Freight) connecting home, work, culture and leisure;
- Fast-tracking service delivery, especially to poorer communities;
- Instilling best service standards by City employees;
- Driving the "service with pride" campaign; and
- Developing pro-active maintenance and service teams.

Development Planning

Development Planning's revenue budget increases by 6.2% to R75.4 million. The Department's expenditure budget decreases by 8.4% to R326.7 million mainly as a result of a decrease in depreciation offset by an increase in employment costs for additional building inspectors. Below is a highlight of programmes that are within budget:

- Residents live, work and play close to work, leisure and cultural opportunities;
- Inner city regeneration including key economic nodes;
- Improving revenue collection;
- Instilling best service standards by city employees;
- Prioritising the formalization of informal settlements;
- Working to cut red tape and improve the ease of doing business in the City; and
- Developing pro-active maintenance and service teams.

Joburg Market

The Joburg Markets' revenue increases by 5.7% to R437.9 million in the 2017/18 financial year. The increase is mainly attributed to revenue from agency services. The expenditure budget increases by 4.4% to R373.3 million. Below is a highlight of the programmes that are within the budget:

- Promote economic development and investment activity; and
- Improve service delivery performance and service delivery culture.

Johannesburg Property Company (JPC)

The JPC's revenue increases by 80.7% to R899.1 million in the 2017/18 financial year mainly due to the increase in internal charges revenue relating to repairs and maintenance services. The expenditure budget increases by 80.7% to R899.1 million in line with the increase in revenue. Below is a highlight of the programmes that are within the budget:

- Developing pro-active maintenance and service teams;
- Inner city regeneration, including key economic nodes;
- Increased infrastructure investment (from both public and private sectors), including maintenance of City facilities;
- Focused improvement of ICT equipment and software;
- Identifying land to be serviced before any human settlements are built;
- Fast-tracking acquisition of buildings in the Inner City for housing;
- Cutting wasteful expenditure on non-core functions; and
- Improving revenue collection.

Johannesburg Development Agency

The revenue of Johannesburg Development Agency increases by 3.7% to R108.4 million. The expenditure budget increases in line with the revenue by 3.7% to R108.4 million. Johannesburg Development Agency's subsidy decreased by 1.7% to R26.2 million. Below is a highlight of key programmes that are within the budget:

- Inner City regeneration including key economic nodes; and
- Residents live, work and play close to work, leisure and cultural opportunities;

Johannesburg Roads Agency

Revenue for the Johannesburg Roads Agency increased by 12.6% to R1.1 billion in 2017/18 due to an increase in the CoJ subsidy. The expenditure budget increases by 12.6% to R1.1 billion due to the increase in subsidy. Below is a highlight of programmes that are within the budget:

- Road Resurfacing;
- Road Rehabilitation and Construction;
- Informal Settlements Roads Upgrade;
- Freeway and Road Network Improvements;
- Bridge Rehabilitation; and
- Traffic Signal System Improvement: and
- Developing pro-active maintenance and service teams.

Metrobus

Revenue for the Metrobus increases by 4.7% to R706 million in 2017/18 mainly due to the R32.2 million increases in CoJ subsidy. The expenditure budget increases by 4.7% to R706 million in line with the increase in revenue. Below is a highlight of programmes that are within the budget:

- Focusing on driving up capital expenditure investment in infrastructure; and
- Fast-tracking service delivery, especially to poorer communities.
- Enhanced access to ICT infrastructure, including free Wi-Fi; and
- Instilling best service standards by City employees.

GOOD GOVERNANCE CLUSTER

| Good Governance Cluster | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Estimate 2018/19 R 000 | Estimate 2019/20 R 000 |
|---------------------------------------|-------------------------------------|----------------------------|------------------------------|------------------------------|
| Revenue | | | | |
| Group Forensic Investigation Services | | | | |
| Office Of The Ombudsman | | | | |
| City Manager | 64 444 | 6 010 | 6 364 | 6 708 |
| Group Finance | 14 807 916 | 16 297 300 | 17 569 834 | 18 785 356 |
| Group Corporate And Shared Services | 21 400 | 23 309 | 24 707 | 26 059 |
| Metropolitan Trading Company | 342 762 | 384 700 | 374 739 | 401 309 |
| Speaker: Legislative Arm Of Council | | | | |
| Municipal Entities Accounts | 182 461 | 215 327 | 226 544 | 237 430 |
| Total Revenue | 15 418 983 | 16 926 646 | 18 202 188 | 19 456 862 |

The revenue budget of the Good Governance Cluster increases by 9.8%.

| Good Governance Cluster | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Estimate 2018/19 R 000 | Estimate 2019/20 R 000 |
|---------------------------------------|-------------------------------------|----------------------------|------------------------------|------------------------------|
| Expenditure | | | | |
| Group Forensic Investigation Services | | 60 000 | 85 000 | 118 000 |
| Office Of The Ombudsman | 54 478 | 46 466 | 60 133 | 63 737 |
| City Manager | 1 072 494 | 955 738 | 1 015 993 | 1 076 066 |
| Group Finance | 4 028 791 | 4 314 293 | 4 690 379 | 4 767 104 |
| Group Corporate And Shared Services | 1 263 963 | 1 422 329 | 1 629 715 | 1 818 225 |
| Metropolitan Trading Company | 342 762 | 384 700 | 374 739 | 401 309 |
| Speaker: Legislative Arm Of Council | 362 059 | 403 084 | 430 325 | 457 031 |
| Municipal Entities Accounts | 1 086 675 | 1 319 841 | 1 580 329 | 1 702 598 |
| Total Expenditure | 8 211 222 | 8 906 451 | 9 866 613 | 10 404 070 |

The expenditure budget of the Good Governance Cluster increases by 8.5%. Below follows the key focus areas for the budget per department within the good governance cluster.

Group Forensic Investigation Services

Group Forensic and Investigation Services (GFIS) is allocated R60 million for expenditure and does not make provision for revenue but can recover losses. Below is a highlight of programmes that are within the budget:

- Prevent, combat and investigate all forms of crime committed against the City including fraud, corruption, theft and maladministration;
- Investigate hijacked buildings and facilitate the arrest and prosecution of offenders;
- Provide legal assistance and conduct quality assurance of all cases through optimal utilisation of all legal instruments;
- Ensure the strategic engagement of all GFIS stakeholders and;
- Implement and monitor compliance to Minimum Information Security Standards (MISS).

Ombudsman

The Ombudsman's expenditure budget decrease by 14.7% to R46.5 million. Below is a highlight of programmes that are within the budget:

- Instilling best service standards by City employees and;
- Fast-tracking service delivery, especially to poorer communities.

City Manager

The City Manager's revenue budget decreases by 90.7% to R6 million. The expenditure budget decreases by 10.9% to R955.7 million. Below is a highlight of programmes that are addressed within the budget:

Group Audit, Risk and Compliance:

- Developing pro-active maintenance and service teams;
- Increasing forensic investigative capability and controls and;
- Instilling best service standards by City employees.

Office of the City Manager:

- Focussing on driving up capital expenditure investment in infrastructure (SPMO function);
- Cutting wasteful expenditure on non-core functions;
- Driving the "service with pride" campaign and;
- Increasing forensic investigative capability and controls.

Citizen Relations and Urban Management:

- Fast-tracking service delivery, especially to poorer communities;

- Reducing petty crimes and enforcing by-laws; and
- Increased infrastructure investment (from both public and private sectors).

Group Strategy and Monitoring:

- Community Based Planning and Budgeting (CBP);
- Quality of life survey fieldwork research;
- Smart Citizen Programme and;
- Strategic Research.

Group Legal and Contracts:

- Absorption of most municipal-owned entities into the City after consideration of a thorough review and due diligence.

Group Marketing and Communication:

- Instilling best service standards by City employees.

Office of the Executive Mayor:

- Fast-tracking service delivery, especially to poorer communities.

ME Governance MC Support:

- Smart and efficient administrative processes.

Group Finance

Group Finance's revenue budget increases by 10.1% to R16.3 billion. The expenditure increases by 7.1% to R4.3 billion. Below is a highlight of programmes that are within the budget:

- Focusing on driving up capital expenditure investment in infrastructure;
- Cutting wasteful expenditure on non-core functions;
- Improved governance and attainment of clean audits;
- Increasing responsiveness to billing problems;
- Improving revenue collection;
- Completeness of revenue and;
- Community based budgeting and planning;
- Number of National Treasury ratios achieved;
- Level of Long term domestic credit rating achieved; and
- Reconciliation of the properties in the GV to the cadastral of the City.

Group Corporate and Shared Services

Group Corporate Shared Service's revenue budget increased by 8.9% to R23.3 million. The expenditure budget increases by 12.5% to R1.4 billion mainly due to an increase in depreciation and funds put aside for strategic appointments and the political facilitation agreement. Below is a highlight of programmes that are within the budget:

- Improve service delivery performance and service delivery culture;
- Evaluate the structure of the municipality in six (6) months' time;
- Smart City and innovation;
- Responsive governance, citizen customer friendly; and
- Good clean governance with a focus on eliminating corruption.

Metropolitan Trading Company

Metropolitan Trading Company's revenue increases by 12.2% to R384.7 million. The expenditure budget increases by 12.2% to R 384.7 million in line with revenue. The program below is funded by the budget:

- Enhanced access to ICT infrastructure, including free Wi-Fi – focusing on preserving the value of the city's investment in the broadband network.

Speaker: Legislative Arm of Council

Speaker's expenditure budget increases by 11.3% to R403.1 million. Below is a highlight of programmes that are within the budget:

- Developing pro-active maintenance and service teams by providing support to the Section 79 committees;
- Driving the "service with pride" campaign by encouraging communities to participate in all stakeholder engagements to address issues affecting the municipality;
- Reducing petty crimes and enforcing by-laws. Regulate, conduct, ensure compliance and oversight of enforcement;
- Enhance functionality of ward committee system in communities and capacitating ward committees and;
- Fast-tracking service delivery, especially to poorer communities.

Municipal Entities Accounts

The revenue for the municipal entities accounts increases by 18% to R215.3 million. The increase mainly relates to the JPC portfolio account. The expenditure for the municipal entities accounts increases by 21.5% and it mainly relates to depreciation in line with the capital investment.

2.12.2 Medium Term Capital Budget per Cluster

The level of capital expenditure and borrowing are based on the principles of affordability, prudential indicators and sustainability (debt ratio, current ratio, operating surplus and the impact or return of the capital investment on the operating account).

The proposed capital budget projects a spending plan of approximately R27 billion over the next three year period. Below follows a high level summary of the Capital Budget per Cluster.

SUSTAINABLE CLUSTER

| Sustainable Cluster Capital | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|-------------------------------------|--|----------------------------|----------------------------|----------------------------|
| Environment And Infrastructure | 48 930 | 43 605 | 4 440 | 55 650 |
| Housing | 943 978 | 1 091 345 | 1 259 500 | 1 138 692 |
| City Power | 1 939 396 | 1 328 177 | 1 297 011 | 1 144 051 |
| Johannesburg Water | 736 636 | 795 006 | 706 116 | 762 450 |
| Pikitup | 108 676 | 73 780 | 66 300 | 78 625 |
| Johannesburg Social Housing Company | 652 800 | 548 800 | 665 500 | 739 600 |
| Total Capital | 4 430 416 | 3 880 714 | 3 998 867 | 3 919 068 |

The three year medium-term capital budget of the Sustainable Cluster amounts to approximately R11.8 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

HUMAN AND SOCIAL DEVELOPMENT CLUSTER

| Human and Social Development Cluster Capital | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|--|----------------------------|----------------------------|----------------------------|
| Community Development | 164 084 | 132 783 | 194 640 | 209 783 |
| Health | 115 457 | 111 990 | 97 000 | 98 885 |
| Social Development | 45 300 | 52 700 | 21 050 | 13 000 |
| Public Safety | 147 006 | 228 969 | 202 692 | 105 102 |
| Johannesburg City Parks And Zoo | 104 570 | 56 375 | 71 250 | 72 100 |
| Joburg City Theatres | 6 183 | 3 446 | 26 658 | 35 600 |
| Total Capital | 582 600 | 586 264 | 613 289 | 534 471 |

The three year medium-term capital budget of the Human and Social Development Cluster amounts to approximately R1.7 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

ECONOMIC GROWTH CLUSTER

| Economic Growth Cluster Capital | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|------------------------------------|--|----------------------------|----------------------------|----------------------------|
| Economic Development | 18 466 | 15 000 | 10 000 | 10 000 |
| Transport | 1 004 808 | 1 043 508 | 1 248 939 | 1 212 700 |
| Development Planning | 453 086 | 445 545 | 504 248 | 581 615 |
| Joburg Market | 74 204 | 52 900 | 51 250 | 2 165 |
| Johannesburg Property Company | 271 700 | 128 239 | 197 843 | 131 543 |
| Johannesburg Development Agency | 438 130 | 403 300 | 296 300 | 270 800 |
| Johannesburg Roads Agency | 1 472 946 | 1 213 446 | 1 338 449 | 1 441 900 |
| Metrobus | 310 498 | 77 750 | 122 100 | 108 486 |
| Total Capital | 4 043 838 | 3 379 687 | 3 769 129 | 3 759 209 |

The three year medium-term capital budget of the Economic Growth Cluster amounts to approximately R10.9 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

GOOD GOVERNANCE CLUSTER

| Good Governance Cluster Capital | Adjusted Budget 2016/17 R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---------------------------------------|--|----------------------------|----------------------------|----------------------------|
| Group Forensic Investigation Services | | 10 000 | | |
| Office Of The Ombudsman | 7 000 | 2 000 | 2 000 | 2 000 |
| City Manager | 157 694 | 78 796 | 83 296 | 74 321 |
| Group Finance | 3 061 | 4 335 | 5 355 | 5 525 |
| Group Corporate And Shared Services | 467 184 | 601 075 | 913 200 | 638 933 |
| Metropolitan Trading Company | 120 777 | 24 000 | 44 000 | 20 000 |
| Speaker: Legislative Arm Of Council | 93 000 | 22 550 | 21 595 | 5 000 |
| Total Capital | 848 716 | 742 756 | 1 069 446 | 745 779 |

The three year medium-term capital budget of the Good Governance Cluster amounts to approximately R2.6 billion. Detailed capital projects are reflected at the end of this document section 2.11 - Annual budget per department and municipal entity.

The tables that follow present detailed operating and capital budgets of departments and MEs.

Operating Core Administration

CORE ADMINISTRATION
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-------------------|-------------------|-------------------|----------------------|--------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | 8 757 448 | 7 624 042 | 8 141 774 | 8 189 000 | 8 259 000 | 9 005 517 | 9 536 842 | 10 051 832 |
| Property rates - penalties & collection charges | 103 123 | 93 449 | 107 267 | 114 277 | 114 277 | 114 203 | 120 814 | 127 372 |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | (1 242) | (3 716) | | | | | |
| Service charges - other | 255 679 | 300 912 | 320 710 | 323 558 | 325 528 | 350 295 | 371 792 | 391 889 |
| Rental of facilities and equipment | 89 984 | 90 211 | 127 969 | 138 466 | 138 466 | 146 737 | 154 006 | 162 322 |
| Interest earned - external investments | 427 738 | 552 395 | 570 045 | 270 000 | 270 000 | 280 000 | 290 000 | 300 000 |
| Interest earned - outstanding debtors | 50 | | | 47 300 | 32 300 | 32 300 | 32 300 | 32 300 |
| Fines | 1 367 970 | 585 951 | 294 865 | 990 868 | 515 418 | 643 718 | 679 764 | 717 163 |
| Licences and permits | 1 170 | 1 121 | 1 211 | 790 | 7 300 | 6 033 | 5 939 | 5 926 |
| Agency services | 216 998 | 204 111 | 214 639 | 238 788 | 238 788 | 252 160 | 266 281 | 280 926 |
| Operating grants | 5 256 612 | 6 095 056 | 6 174 261 | 6 702 830 | 6 699 340 | 7 104 967 | 8 100 643 | 8 606 645 |
| Other revenue | 342 605 | 493 258 | 697 122 | 563 424 | 568 163 | 674 698 | 663 128 | 697 097 |
| Gains on disposal of PPE | | | | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 |
| Revenue | 16 819 378 | 16 039 264 | 16 646 147 | 17 604 301 | 17 193 580 | 18 635 628 | 20 246 509 | 21 398 472 |
| Interest income (Sweeping Account) | | | | 30 065 | 42 334 | 44 527 | 47 153 | 49 700 |
| Interest on loans (Core) | 906 004 | 691 707 | 904 660 | 924 136 | 985 782 | 1 015 275 | 1 090 092 | 1 271 128 |
| Internal recoveries (ME's) | 374 814 | 415 552 | 489 853 | 488 076 | 524 076 | 549 652 | 578 090 | 607 403 |
| Internal recoveries (Core) | 105 490 | 94 122 | 137 715 | 169 039 | 175 347 | 185 853 | 196 239 | 206 836 |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 1 386 308 | 1 201 381 | 1 532 228 | 1 611 316 | 1 727 539 | 1 795 307 | 1 911 574 | 2 135 067 |
| Total Revenue | 18 205 686 | 17 240 645 | 18 178 374 | 19 215 617 | 18 921 119 | 20 430 935 | 22 158 083 | 23 533 539 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 4 416 917 | 4 768 211 | 5 134 581 | 5 749 127 | 5 797 281 | 6 517 333 | 7 156 905 | 7 870 436 |
| Remuneration of councillors | 120 639 | 127 500 | 133 887 | 153 699 | 153 699 | 160 691 | 170 346 | 181 248 |
| Debt impairment | 1 696 909 | 1 323 688 | 713 688 | 1 076 679 | 899 303 | 812 713 | 787 634 | 808 121 |
| Depreciation & asset impairment | 1 353 610 | 1 667 945 | 1 817 668 | 2 593 393 | 2 427 381 | 2 740 169 | 3 045 634 | 3 427 692 |
| Repairs and maintenance | 286 086 | 312 121 | 398 846 | 540 228 | 525 273 | 193 457 | 206 556 | 217 095 |
| Finance charges | 1 369 760 | 1 498 057 | 1 752 066 | 2 289 296 | 2 289 489 | 2 442 304 | 2 552 129 | 2 498 026 |
| Bulk purchases | | | | | | | | |
| Contracted services | 1 372 637 | 1 877 019 | 1 724 652 | 1 650 261 | 1 747 630 | 1 655 976 | 1 693 516 | 1 786 143 |
| Grants and subsidies | 305 247 | 569 071 | 476 418 | 464 426 | 452 106 | 207 579 | 288 428 | 209 959 |
| Other expenditure | 2 123 285 | 2 302 275 | 2 915 438 | 2 373 875 | 2 323 331 | 2 483 427 | 2 975 510 | 3 143 064 |
| Contributions to/(from) provisions | 8 835 | (28 362) | (125 019) | (99 789) | (129 789) | (130 995) | (138 331) | (146 051) |
| Loss on disposal of PPE | 14 785 | 12 787 | 237 596 | | | | | |
| Expenditure | 13 068 709 | 14 430 311 | 15 179 820 | 16 791 195 | 16 485 703 | 17 082 654 | 18 738 326 | 19 995 733 |
| Interest (Sweeping Account) | | | | 179 322 | 192 271 | 241 889 | 220 466 | 236 455 |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 408 278 | 559 507 | 689 754 | 147 959 | 198 610 | 568 017 | 585 280 | 615 499 |
| Internal charges (Core) | 103 163 | 94 122 | 137 714 | 169 039 | 175 347 | 185 853 | 196 239 | 206 836 |
| Operating grants & subsidies to ME's | 2 239 413 | 2 514 543 | 3 075 722 | 3 025 493 | 3 378 690 | 3 623 841 | 3 876 855 | 4 166 341 |
| Total Internal Transfers | 2 750 854 | 3 168 172 | 3 903 191 | 3 521 813 | 3 944 918 | 4 619 599 | 4 878 840 | 5 225 131 |
| Total Expenditure | 15 819 563 | 17 598 483 | 19 083 011 | 20 313 008 | 20 430 621 | 21 702 253 | 23 617 166 | 25 220 864 |
| Surplus/(Deficit) before capital grants | 2 386 124 | (357 838) | (904 637) | (1 097 391) | (1 509 502) | (1 271 319) | (1 459 083) | (1 687 325) |
| Transfers recognised | | | | | | | | |
| Capital grants | 382 223 | 2 396 608 | 2 441 670 | 2 416 080 | 2 606 819 | 2 476 971 | 2 654 103 | 2 936 806 |
| Capital contributions | 14 547 | 320 067 | 192 669 | | | | | |
| Surplus/(Deficit) | 2 782 894 | 2 358 837 | 1 729 702 | 1 318 689 | 1 097 317 | 1 205 652 | 1 195 020 | 1 249 481 |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | 2 782 894 | 2 358 837 | 1 729 702 | 1 318 689 | 1 097 317 | 1 205 652 | 1 195 020 | 1 249 481 |

ECONOMIC DEVELOPMENT
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | (159) | 11 259 | 17 132 | 3 428 | 3 428 | 1 037 | | |
| Other revenue | | | | | | | | |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | (159) | 11 259 | 17 132 | 3 428 | 3 428 | 1 037 | | |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | (159) | 11 259 | 17 132 | 3 428 | 3 428 | 1 037 | | |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 47 131 | 45 917 | 60 932 | 80 646 | 80 966 | 85 647 | 91 383 | 96 863 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 3 520 | 3 451 | 1 846 | 13 111 | 13 111 | 13 712 | 14 313 | 14 813 |
| Repairs and maintenance | 144 | 67 | 593 | 8 060 | 8 060 | 220 | 162 | 171 |
| Finance charges | 26 | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 1 412 | 27 810 | 21 585 | 18 425 | 9 825 | 20 494 | 20 605 | 21 718 |
| Grants and subsidies | 4 365 | 26 972 | 63 357 | 30 706 | 53 806 | 37 426 | 39 537 | 41 712 |
| Other expenditure | 20 871 | 45 689 | 65 736 | 84 300 | 69 480 | 70 901 | 75 084 | 79 138 |
| Contributions to/(from) provisions | | (86) | | | | | | |
| Loss on disposal of PPE | 1 | 1 | 29 | | | | | |
| Expenditure | 77 470 | 149 822 | 214 077 | 235 248 | 235 248 | 228 400 | 241 084 | 254 415 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | (24) | | | 927 | 927 | 9 318 | 9 851 | 10 383 |
| Internal charges (Core) | | 583 | 667 | 815 | 815 | 2 101 | 2 217 | 2 337 |
| Operating grants & subsidies to ME's | 1 235 | | | | | | | |
| Total Internal Transfers | 1 211 | 583 | 667 | 1 742 | 1 742 | 11 419 | 12 068 | 12 720 |
| Total Expenditure | 78 681 | 150 404 | 214 744 | 236 990 | 236 990 | 239 819 | 253 152 | 267 135 |
| Surplus/(Deficit) before capital grants | (78 840) | (139 146) | (197 612) | (233 562) | (233 562) | (238 782) | (253 152) | (267 135) |
| Transfers recognised | | | | | | | | |
| Capital grants | 16 059 | | 7 809 | | 5 000 | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (62 781) | (139 146) | (189 803) | (233 562) | (228 562) | (238 782) | (253 152) | (267 135) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (62 781) | (139 146) | (189 803) | (233 562) | (228 562) | (238 782) | (253 152) | (267 135) |

ENVIRONMENT AND INFRASTRUCTURE
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | 9 811 | 17 491 | 29 391 | | | | | |
| Interest earned - outstanding debtors | | | | 47 300 | 32 300 | 32 300 | 32 300 | 32 300 |
| Fines | | | | | | | | |
| Licences and permits | | | | | 6 510 | 5 200 | 5 060 | 5 000 |
| Agency services | | | | | | | | |
| Operating grants | 12 999 | 7 981 | 7 507 | 8 500 | 18 500 | 1 200 | | |
| Other revenue | 29 983 | 32 624 | 37 000 | 49 000 | 37 000 | 37 000 | 37 000 | 37 000 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 52 793 | 58 097 | 73 898 | 104 800 | 94 310 | 75 700 | 74 360 | 74 300 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | 52 793 | 58 097 | 73 898 | 104 800 | 94 310 | 75 700 | 74 360 | 74 300 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 42 340 | 50 614 | 52 087 | 54 556 | 64 056 | 72 981 | 78 017 | 83 009 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 56 452 | 49 206 | 47 891 | 47 300 | 32 300 | 32 300 | 32 300 | 32 300 |
| Depreciation & asset impairment | 3 915 | 4 004 | 3 982 | 5 000 | 5 000 | 5 778 | 5 900 | |
| Repairs and maintenance | 1 172 | 1 717 | 1 844 | 2 276 | 2 276 | 2 139 | 2 265 | 2 387 |
| Finance charges | 344 | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 69 120 | 71 948 | 67 969 | 77 708 | 87 708 | 74 295 | 77 408 | 81 588 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 5 242 | 5 755 | 5 927 | 8 799 | 8 799 | 7 345 | 7 778 | 8 198 |
| Contributions to/(from) provisions | (21) | (24) | | | | | | |
| Loss on disposal of PPE | 9 | 10 | | | | | | |
| Expenditure | 178 573 | 183 230 | 179 700 | 195 639 | 200 139 | 194 838 | 203 668 | 207 482 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | | | | 226 | 226 | 516 | 537 | 566 |
| Internal charges (Core) | 1 042 | 1 037 | 648 | 846 | 846 | 892 | 941 | 992 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 1 042 | 1 037 | 648 | 1 072 | 1 072 | 1 408 | 1 478 | 1 558 |
| Total Expenditure | 179 615 | 184 267 | 180 348 | 196 711 | 201 211 | 196 246 | 205 146 | 209 040 |
| Surplus/(Deficit) before capital grants | (126 821) | (126 170) | (106 451) | (91 911) | (106 901) | (120 546) | (130 786) | (134 740) |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (126 821) | (126 170) | (106 451) | (91 911) | (106 901) | (120 546) | (130 786) | (134 740) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (126 821) | (126 170) | (106 451) | (91 911) | (106 901) | (120 546) | (130 786) | (134 740) |

TRANSPORT
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|--------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | 842 | 106 | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | 225 790 | 520 708 | 245 255 | 200 000 | 242 700 | 275 056 | 442 856 | 363 689 |
| Other revenue | 60 474 | 81 275 | 111 171 | 108 641 | 108 641 | 122 789 | 133 394 | 140 731 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 287 106 | 602 089 | 356 426 | 308 641 | 351 341 | 397 845 | 576 250 | 504 420 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | 10 | 3 450 | | | | | |
| Internal recoveries (ME's) | 12 | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 12 | 10 | 3 450 | | | | | |
| Total Revenue | 287 118 | 602 099 | 359 877 | 308 641 | 351 341 | 397 845 | 576 250 | 504 420 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 126 306 | 151 795 | 156 324 | 163 798 | 165 798 | 176 077 | 188 227 | 200 273 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 322 047 | 391 463 | 419 053 | 526 319 | 526 319 | 568 132 | 634 945 | 695 580 |
| Repairs and maintenance | 58 900 | 86 247 | 116 931 | 191 357 | 171 357 | 92 369 | 97 819 | 103 101 |
| Finance charges | 27 167 | 24 801 | 22 252 | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 361 621 | 765 809 | 506 360 | 567 424 | 613 124 | 581 802 | 616 128 | 649 399 |
| Grants and subsidies | 75 | | 1 000 | | 2 100 | 3 500 | 4 000 | 4 220 |
| Other expenditure | 52 764 | 34 876 | 32 371 | 45 982 | 58 882 | 53 159 | 56 295 | 59 335 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | 8 | | | | | | |
| Expenditure | 948 880 | 1 454 998 | 1 254 292 | 1 494 880 | 1 537 580 | 1 475 039 | 1 597 414 | 1 711 908 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | | 1 | 1 | 9 990 | 21 155 | 107 282 | 104 416 | 110 054 |
| Internal charges (Core) | 963 | 1 030 | 9 414 | 9 798 | 9 798 | 10 279 | 10 797 | 11 380 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 963 | 1 030 | 9 415 | 19 788 | 30 953 | 117 561 | 115 213 | 121 434 |
| Total Expenditure | 949 843 | 1 456 028 | 1 263 706 | 1 514 668 | 1 568 533 | 1 592 600 | 1 712 627 | 1 833 342 |
| Surplus/(Deficit) before capital grants | (662 725) | (853 930) | (903 830) | (1 206 027) | (1 217 192) | (1 194 755) | (1 136 377) | (1 328 922) |
| Transfers recognised | | | | | | | | |
| Capital grants | | 925 505 | 863 712 | 815 508 | 808 808 | 754 631 | 698 707 | 858 700 |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (662 725) | 71 575 | (40 117) | (390 519) | (408 384) | (440 124) | (437 670) | (470 222) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (662 725) | 71 575 | (40 117) | (390 519) | (408 384) | (440 124) | (437 670) | (470 222) |

COMMUNITY DEVELOPMENT
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|--------------------|----------------------|--------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | 3 057 | 3 548 | 4 599 | 4 161 | 4 161 | 3 636 | 4 664 | 4 935 |
| Rental of facilities and equipment | 2 664 | 2 675 | 2 272 | 3 151 | 3 151 | 4 118 | 3 543 | 3 734 |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | 434 | 404 | 362 | 1 154 | 1 154 | 1 218 | 1 284 | 1 367 |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | 67 511 | 14 298 | 3 311 | 16 120 | 26 030 | 18 000 | 18 000 | 19 000 |
| Other revenue | 9 219 | 12 744 | 10 587 | 15 891 | 15 891 | 16 862 | 17 855 | 18 843 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 82 885 | 33 669 | 21 131 | 40 477 | 50 387 | 43 834 | 45 346 | 47 879 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | 82 885 | 33 669 | 21 131 | 40 477 | 50 387 | 43 834 | 45 346 | 47 879 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 332 710 | 360 322 | 384 631 | 412 261 | 414 031 | 439 714 | 470 053 | 500 137 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 229 159 | 254 085 | 241 057 | 244 101 | 244 101 | 269 364 | 277 524 | 288 013 |
| Repairs and maintenance | 81 746 | 96 829 | 102 491 | 138 733 | 138 778 | 20 288 | 22 490 | 23 055 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 9 835 | 8 122 | 9 671 | 8 755 | 11 370 | 9 235 | 9 780 | 10 307 |
| Grants and subsidies | 4 602 | 6 178 | 15 759 | 6 444 | 6 444 | 1 525 | 1 609 | 1 697 |
| Other expenditure | 220 809 | 229 669 | 293 576 | 310 499 | 305 979 | 305 956 | 324 013 | 341 538 |
| Contributions to/(from) provisions | (1 290) | (914) | (418) | | | | | |
| Loss on disposal of PPE | 5 749 | 90 | 124 | | | | | |
| Expenditure | 883 320 | 954 381 | 1 046 891 | 1 120 793 | 1 120 703 | 1 046 082 | 1 105 469 | 1 164 747 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 255 | 11 933 | 13 303 | 13 461 | 26 461 | 170 074 | 178 994 | 189 362 |
| Internal charges (Core) | 186 | 9 731 | 8 660 | 9 454 | 9 454 | 9 944 | 10 466 | 11 030 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 441 | 21 665 | 21 963 | 22 915 | 35 915 | 180 018 | 189 460 | 200 392 |
| Total Expenditure | 883 761 | 976 046 | 1 068 854 | 1 143 708 | 1 156 618 | 1 226 100 | 1 294 929 | 1 365 139 |
| Surplus/(Deficit) before capital grants | (800 876) | (942 377) | (1 047 723) | (1 103 231) | (1 106 231) | (1 182 266) | (1 249 583) | (1 317 260) |
| Transfers recognised | | | | | | | | |
| Capital grants | 6 273 | 17 107 | 35 248 | 49 489 | 53 289 | 52 000 | 64 000 | 119 000 |
| Capital contributions | | 6 131 | 8 027 | | | | | |
| Surplus/(Deficit) | (794 603) | (919 139) | (1 004 448) | (1 053 742) | (1 052 942) | (1 130 266) | (1 185 583) | (1 198 260) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (794 603) | (919 139) | (1 004 448) | (1 053 742) | (1 052 942) | (1 130 266) | (1 185 583) | (1 198 260) |

HEALTH
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | 4 | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | 1 170 | 1 096 | 1 210 | 790 | 790 | 833 | 879 | 926 |
| Agency services | 23 355 | | | | | | | |
| Operating grants | 113 965 | 134 364 | 133 617 | 146 185 | 146 185 | 148 124 | 152 483 | 153 510 |
| Other revenue | 1 424 | 282 | 89 | 7 490 | 7 503 | 7 954 | 8 423 | 8 878 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 139 914 | 135 742 | 134 920 | 154 465 | 154 478 | 156 911 | 161 785 | 163 314 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | 113 | 183 | 129 | 405 | 405 | 427 | 450 | 474 |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 113 | 183 | 129 | 405 | 405 | 427 | 450 | 474 |
| Total Revenue | 140 027 | 135 925 | 135 049 | 154 870 | 154 883 | 157 338 | 162 235 | 163 788 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 513 559 | 552 711 | 622 910 | 647 264 | 687 696 | 782 899 | 832 014 | 884 940 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 10 143 | 17 250 | 31 630 | 15 548 | 35 548 | 41 301 | 48 554 | 53 498 |
| Repairs and maintenance | 6 408 | 8 947 | 10 175 | 11 594 | 11 594 | 814 | 935 | 985 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 9 552 | 10 205 | 13 487 | 11 820 | 11 820 | 14 853 | 15 730 | 16 579 |
| Grants and subsidies | 5 542 | 5 876 | 6 229 | 6 964 | 8 598 | 9 127 | 9 662 | 10 193 |
| Other expenditure | 86 641 | 90 720 | 95 940 | 82 301 | 86 579 | 91 947 | 97 372 | 95 423 |
| Contributions to/(from) provisions | | (127) | | | | | | |
| Loss on disposal of PPE | | 79 | 214 | | | | | |
| Expenditure | 631 845 | 685 662 | 780 586 | 775 491 | 841 835 | 940 941 | 1 004 267 | 1 061 618 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | | 20 460 | 2 962 | 1 124 | 1 124 | 13 962 | 14 706 | 15 500 |
| Internal charges (Core) | 7 806 | 9 191 | 7 871 | 7 575 | 7 575 | 7 979 | 8 408 | 8 862 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 7 806 | 29 651 | 10 834 | 8 699 | 8 699 | 21 941 | 23 114 | 24 362 |
| Total Expenditure | 639 651 | 715 314 | 791 419 | 784 190 | 850 534 | 962 882 | 1 027 381 | 1 085 980 |
| Surplus/(Deficit) before capital grants | (499 624) | (579 388) | (656 370) | (629 320) | (695 651) | (805 544) | (865 146) | (922 192) |
| Transfers recognised | | | | | | | | |
| Capital grants | 23 355 | 45 789 | 62 840 | 26 000 | 41 740 | 24 230 | 59 600 | 54 500 |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (476 269) | (533 599) | (593 530) | (603 320) | (653 911) | (781 314) | (805 546) | (867 692) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (476 269) | (533 599) | (593 530) | (603 320) | (653 911) | (781 314) | (805 546) | (867 692) |

SOCIAL DEVELOPMENT
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | 2 333 | 294 | 3 000 | 3 000 | 1 660 | | |
| Other revenue | | 357 | 288 | 559 | 559 | 589 | 621 | 655 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | | 2 691 | 582 | 3 559 | 3 559 | 2 249 | 621 | 655 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | | 2 691 | 582 | 3 559 | 3 559 | 2 249 | 621 | 655 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 89 024 | 98 413 | 105 373 | 113 860 | 115 550 | 124 374 | 131 182 | 139 578 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 4 904 | 5 340 | 7 149 | 6 800 | 6 800 | 7 181 | 7 628 | 8 278 |
| Repairs and maintenance | 2 225 | 5 190 | 5 677 | 8 349 | 8 349 | 561 | 699 | 737 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 9 160 | 7 011 | 17 914 | 7 642 | 7 642 | 7 616 | 8 065 | 8 501 |
| Grants and subsidies | | 6 014 | 5 842 | 8 697 | 8 697 | 10 684 | 11 336 | 11 711 |
| Other expenditure | 40 088 | 27 187 | 50 708 | 51 290 | 51 290 | 58 070 | 61 438 | 65 002 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | 14 | | | | | |
| Expenditure | 145 401 | 149 156 | 192 677 | 196 638 | 198 328 | 208 486 | 220 348 | 233 807 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | | | | 794 | 794 | 9 137 | 9 560 | 10 076 |
| Internal charges (Core) | | 587 | 864 | 122 | 502 | 128 | 135 | 142 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | | 587 | 864 | 916 | 1 296 | 9 265 | 9 695 | 10 218 |
| Total Expenditure | 145 401 | 149 743 | 193 541 | 197 554 | 199 624 | 217 751 | 230 043 | 244 025 |
| Surplus/(Deficit) before capital grants | (145 401) | (147 052) | (192 959) | (193 995) | (196 065) | (215 502) | (229 422) | (243 370) |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (145 401) | (147 052) | (192 959) | (193 995) | (196 065) | (215 502) | (229 422) | (243 370) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (145 401) | (147 052) | (192 959) | (193 995) | (196 065) | (215 502) | (229 422) | (243 370) |

GROUP FORENSIC INVESTIGATION SERVICES
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | | | | | | |
| Other revenue | | | | | | | | |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | | | | | | | | |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | | | | | | | | |
| Expenditure By Type | | | | | | | | |
| Employee related costs | | | | | | 39 314 | 56 373 | 80 000 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | | | | | | | | |
| Repairs and maintenance | | | | | | | | |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | | | | | | 4 941 | 5 273 | 7 000 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | | | | | | 15 745 | 23 354 | 31 000 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | | | | | | 60 000 | 85 000 | 118 000 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | | | | | | | | |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Expenditure | | | | | | 60 000 | 85 000 | 118 000 |
| Surplus/(Deficit) before capital grants | | | | | | (60 000) | (85 000) | (118 000) |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | | | | | | (60 000) | (85 000) | (118 000) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | | | | | | (60 000) | (85 000) | (118 000) |

OFFICE OF THE OMBUDSMAN
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | | | | | | |
| Other revenue | | | | | | | | |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | | | | | | | | |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | | | | | | | | |
| Expenditure By Type | | | | | | | | |
| Employee related costs | | | 4 564 | 21 873 | 21 873 | 23 448 | 35 756 | 38 044 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | | | 90 | | 630 | 669 | 709 | 747 |
| Repairs and maintenance | | | | 1 500 | 1 500 | 1 593 | 1 687 | 1 778 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | | | 4 633 | 20 600 | 10 105 | 8 811 | 9 331 | 9 835 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | | | 6 104 | 10 505 | 20 370 | 11 945 | 12 650 | 13 333 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | | | 15 392 | 54 478 | 54 478 | 46 466 | 60 133 | 63 737 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | | | | | | | | |
| Internal charges (Core) | | | 49 | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | | | 49 | | | | | |
| Total Expenditure | | | 15 440 | 54 478 | 54 478 | 46 466 | 60 133 | 63 737 |
| Surplus/(Deficit) before capital grants | | | (15 440) | (54 478) | (54 478) | (46 466) | (60 133) | (63 737) |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | | | (15 440) | (54 478) | (54 478) | (46 466) | (60 133) | (63 737) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | | | (15 440) | (54 478) | (54 478) | (46 466) | (60 133) | (63 737) |

CITY MANAGER
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|--------------------|----------------------|------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | 22 | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | 740 | | | | | | | |
| Other revenue | 9 487 | 1 147 | 61 809 | 63 148 | 64 444 | 6 010 | 6 364 | 6 708 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 10 227 | 1 147 | 61 831 | 63 148 | 64 444 | 6 010 | 6 364 | 6 708 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | 79 268 | 77 517 | 113 563 | 100 007 | 100 007 | 105 389 | 111 058 | 117 055 |
| Internal recoveries (Core) | 53 706 | 35 053 | 75 700 | 101 797 | 101 797 | 107 258 | 113 020 | 119 123 |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 132 973 | 112 570 | 189 263 | 201 804 | 201 804 | 212 647 | 224 078 | 236 178 |
| Total Revenue | 143 200 | 113 717 | 251 094 | 264 952 | 266 248 | 218 657 | 230 442 | 242 886 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 315 576 | 375 496 | 395 562 | 450 917 | 466 947 | 485 505 | 518 959 | 550 186 |
| Remuneration of councillors | 1 131 | 1 149 | 1 246 | 1 297 | 1 297 | 1 390 | 1 486 | 1 581 |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 39 612 | 14 975 | 30 327 | 3 052 | 29 052 | 29 730 | 30 527 | 34 243 |
| Repairs and maintenance | 37 964 | 12 891 | 35 877 | 13 479 | 13 479 | 1 332 | 1 495 | 1 576 |
| Finance charges | 5 379 | 1 | 16 | | 193 | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 65 415 | 212 680 | 283 557 | 233 514 | 208 927 | 158 179 | 167 399 | 176 335 |
| Grants and subsidies | 1 083 | 84 645 | 56 188 | | 26 746 | | | |
| Other expenditure | 341 774 | 341 269 | 572 385 | 324 239 | 325 853 | 279 602 | 296 127 | 312 145 |
| Contributions to/(from) provisions | (153) | (382) | (111) | | | | | |
| Loss on disposal of PPE | 20 | 67 | | | | | | |
| Expenditure | 807 801 | 1 042 792 | 1 375 048 | 1 026 498 | 1 072 494 | 955 738 | 1 015 993 | 1 076 066 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 59 801 | 49 874 | (12 853) | 1 312 | 1 312 | 15 067 | 15 725 | 16 573 |
| Internal charges (Core) | 5 335 | 5 224 | 8 521 | 10 393 | 10 393 | 10 940 | 11 521 | 12 142 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 65 136 | 55 098 | (4 332) | 11 705 | 11 705 | 26 007 | 27 246 | 28 715 |
| Total Expenditure | 872 937 | 1 097 889 | 1 370 716 | 1 038 203 | 1 084 199 | 981 745 | 1 043 239 | 1 104 781 |
| Surplus/(Deficit) before capital grants | (729 737) | (984 173) | (1 119 623) | (773 251) | (817 951) | (763 088) | (812 797) | (861 895) |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (729 737) | (984 173) | (1 119 623) | (773 251) | (817 951) | (763 088) | (812 797) | (861 895) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (729 737) | (984 173) | (1 119 623) | (773 251) | (817 951) | (763 088) | (812 797) | (861 895) |

SPEAKER: LEGISLATIVE ARM OF COUNCIL
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | | | | | | |
| Other revenue | | 28 | 27 | | | | | |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | | 28 | 27 | | | | | |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | | 28 | 27 | | | | | |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 87 566 | 94 451 | 102 741 | 129 056 | 129 056 | 171 060 | 181 535 | 193 153 |
| Remuneration of councillors | 119 508 | 126 350 | 132 641 | 152 402 | 152 402 | 159 301 | 168 860 | 179 667 |
| Debt impairment | 88 | | | | | | | |
| Depreciation & asset impairment | 2 658 | 2 561 | 1 287 | 5 294 | 5 294 | 5 294 | 5 294 | 5 544 |
| Repairs and maintenance | 1 816 | 1 506 | 3 348 | 4 493 | 4 493 | | | |
| Finance charges | 52 | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 4 582 | 5 885 | 5 993 | 6 881 | 6 881 | 7 266 | 7 993 | 8 425 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 38 328 | 44 434 | 51 604 | 63 933 | 63 933 | 60 163 | 66 643 | 70 242 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | 254 598 | 275 187 | 297 614 | 362 059 | 362 059 | 403 084 | 430 325 | 457 031 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 13 633 | 7 734 | (609) | 370 | 370 | 2 186 | 2 004 | 2 112 |
| Internal charges (Core) | 3 864 | 4 801 | 4 098 | 3 722 | 3 722 | 3 926 | 4 140 | 4 364 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 17 497 | 12 534 | 3 489 | 4 092 | 4 092 | 6 112 | 6 144 | 6 476 |
| Total Expenditure | 272 095 | 287 721 | 301 103 | 366 151 | 366 151 | 409 196 | 436 469 | 463 507 |
| Surplus/(Deficit) before capital grants | (272 095) | (287 693) | (301 075) | (366 151) | (366 151) | (409 196) | (436 469) | (463 507) |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (272 095) | (287 693) | (301 075) | (366 151) | (366 151) | (409 196) | (436 469) | (463 507) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (272 095) | (287 693) | (301 075) | (366 151) | (366 151) | (409 196) | (436 469) | (463 507) |

GROUP FINANCE
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | 8 746 472 | 7 611 164 | 8 141 774 | 8 189 000 | 8 259 000 | 9 005 517 | 9 536 842 | 10 051 832 |
| Property rates - penalties & collection charges | 81 924 | 65 120 | 72 611 | 85 215 | 85 215 | 82 498 | 87 365 | 92 083 |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | (1 242) | (3 716) | | | | | |
| Service charges - other | 170 399 | 195 943 | 213 079 | 219 633 | 219 633 | 238 250 | 252 307 | 265 932 |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | 396 535 | 534 795 | 540 629 | 270 000 | 270 000 | 280 000 | 290 000 | 300 000 |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | 4 453 457 | 4 854 701 | 5 332 898 | 5 778 963 | 5 778 963 | 6 378 628 | 7 125 390 | 7 782 571 |
| Other revenue | 113 596 | 206 850 | 295 053 | 195 091 | 195 105 | 312 407 | 277 930 | 292 938 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 13 962 383 | 13 467 332 | 14 592 328 | 14 737 902 | 14 807 916 | 16 297 300 | 17 569 834 | 18 785 356 |
| Interest income (Sweeping Account) | | | | 30 065 | 42 334 | 44 527 | 47 153 | 49 700 |
| Interest on loans (Core) | 906 004 | 691 697 | 901 209 | 924 136 | 985 782 | 1 015 275 | 1 090 092 | 1 271 128 |
| Internal recoveries (ME's) | 258 502 | 271 803 | 286 019 | 303 419 | 303 419 | 319 804 | 337 393 | 355 612 |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 1 164 506 | 963 500 | 1 187 229 | 1 257 620 | 1 331 535 | 1 379 606 | 1 474 638 | 1 676 440 |
| Total Revenue | 15 126 889 | 14 430 832 | 15 779 557 | 15 995 522 | 16 139 451 | 17 676 906 | 19 044 472 | 20 461 796 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 606 848 | 650 965 | 694 531 | 759 267 | 759 520 | 848 902 | 920 604 | 979 523 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 711 312 | 900 679 | 534 844 | 422 568 | 422 568 | 304 006 | 322 521 | 340 524 |
| Depreciation & asset impairment | 8 244 | 74 082 | 35 597 | 12 935 | 12 935 | 38 774 | 37 435 | 37 711 |
| Repairs and maintenance | 1 954 | 4 944 | 8 226 | 9 873 | 14 873 | 7 549 | 8 179 | 8 621 |
| Finance charges | 1 326 813 | 1 441 046 | 1 729 329 | 2 289 296 | 2 289 296 | 2 442 304 | 2 552 129 | 2 498 026 |
| Bulk purchases | | | | | | | | |
| Contracted services | 146 899 | 118 635 | 85 360 | 96 207 | 179 701 | 170 893 | 135 314 | 142 622 |
| Grants and subsidies | | | 100 | | | | | |
| Other expenditure | 410 299 | 493 816 | 818 694 | 473 194 | 477 398 | 630 365 | 849 893 | 903 508 |
| Contributions to/(from) provisions | (99 869) | (100 874) | (103 142) | (127 500) | (127 500) | (128 500) | (135 696) | (143 431) |
| Loss on disposal of PPE | 135 | (759) | 108 | | | | | |
| Expenditure | 3 112 635 | 3 582 533 | 3 803 646 | 3 935 840 | 4 028 791 | 4 314 293 | 4 690 379 | 4 767 104 |
| Interest (Sweeping Account) | | | | 179 322 | 192 271 | 241 889 | 220 466 | 236 455 |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 288 236 | 361 782 | 625 261 | 1 047 | 1 047 | 9 339 | 9 685 | 10 208 |
| Internal charges (Core) | 5 658 | 5 906 | 6 761 | 7 644 | 7 644 | 8 053 | 8 489 | 8 947 |
| Operating grants & subsidies to ME's | 2 238 178 | 2 514 543 | 3 075 722 | 3 025 493 | 3 378 690 | 3 623 841 | 3 876 855 | 4 166 341 |
| Total Internal Transfers | 2 532 072 | 2 882 231 | 3 707 744 | 3 213 506 | 3 579 652 | 3 883 122 | 4 115 495 | 4 421 951 |
| Total Expenditure | 5 644 707 | 6 464 763 | 7 511 391 | 7 149 346 | 7 608 443 | 8 197 415 | 8 805 874 | 9 189 055 |
| Surplus/(Deficit) before capital grants | 9 482 182 | 7 966 068 | 8 268 166 | 8 846 176 | 8 531 008 | 9 479 491 | 10 238 598 | 11 272 741 |
| Transfers recognised | | | | | | | | |
| Capital grants | | 127 973 | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | 9 482 182 | 8 094 042 | 8 268 166 | 8 846 176 | 8 531 008 | 9 479 491 | 10 238 598 | 11 272 741 |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | 9 482 182 | 8 094 042 | 8 268 166 | 8 846 176 | 8 531 008 | 9 479 491 | 10 238 598 | 11 272 741 |

GROUP CORPORATE AND SHARED SERVICES
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|--------------------|----------------------|--------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | 23 | | | | | | | |
| Interest earned - external investments | 20 550 | 2 | 4 | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | 7 700 | 7 700 | 7 700 | 8 760 | 9 300 | 9 820 |
| Other revenue | 30 690 | 21 831 | 24 199 | 5 000 | 13 700 | 14 549 | 15 407 | 16 239 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 51 264 | 21 833 | 31 903 | 12 700 | 21 400 | 23 309 | 24 707 | 26 059 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | 25 786 | 52 995 | 70 865 | 58 475 | 94 475 | 100 925 | 104 755 | 108 468 |
| Internal recoveries (Core) | 50 385 | 57 562 | 58 835 | 64 038 | 70 346 | 75 244 | 79 683 | 83 986 |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 76 171 | 110 557 | 129 700 | 122 513 | 164 821 | 176 169 | 184 438 | 192 454 |
| Total Revenue | 127 435 | 132 390 | 161 603 | 135 213 | 186 221 | 199 478 | 209 145 | 218 513 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 209 202 | 197 580 | 239 546 | 423 108 | 364 604 | 485 642 | 599 935 | 638 332 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 39 869 | 188 885 | 282 534 | 301 664 | 495 789 | 531 794 | 613 344 | 741 131 |
| Repairs and maintenance | 2 226 | 2 869 | 818 | 3 485 | 3 485 | 1 420 | 1 514 | 1 596 |
| Finance charges | 63 | 24 267 | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 279 903 | 304 839 | 293 413 | 231 355 | 239 855 | 240 199 | 242 015 | 254 922 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 165 915 | 190 434 | 317 177 | 151 531 | 160 231 | 163 274 | 172 907 | 182 244 |
| Contributions to/(from) provisions | 122 862 | 84 288 | (14 953) | | | | | |
| Loss on disposal of PPE | 1 135 | 453 | 204 439 | | | | | |
| Expenditure | 821 175 | 993 616 | 1 322 974 | 1 111 143 | 1 263 963 | 1 422 329 | 1 629 715 | 1 818 225 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 25 630 | 31 416 | 41 | 681 | 54 337 | 41 233 | 43 461 | 45 808 |
| Internal charges (Core) | 13 771 | 3 652 | 5 211 | 6 151 | 6 151 | 6 492 | 6 855 | 7 225 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 39 401 | 35 068 | 5 252 | 6 832 | 60 488 | 47 725 | 50 316 | 53 033 |
| Total Expenditure | 860 576 | 1 028 684 | 1 328 226 | 1 117 975 | 1 324 451 | 1 470 054 | 1 680 031 | 1 871 258 |
| Surplus/(Deficit) before capital grants | (733 141) | (896 295) | (1 166 624) | (982 762) | (1 138 230) | (1 270 576) | (1 470 886) | (1 652 745) |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (733 141) | (896 295) | (1 166 624) | (982 762) | (1 138 230) | (1 270 576) | (1 470 886) | (1 652 745) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (733 141) | (896 295) | (1 166 624) | (982 762) | (1 138 230) | (1 270 576) | (1 470 886) | (1 652 745) |

HOUSING
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | 18 558 | 24 836 | 31 244 | 26 320 | 26 320 | 28 689 | 30 267 | 31 932 |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | 38 958 | 43 148 | 45 772 | 45 698 | 45 698 | 47 983 | 50 622 | 53 356 |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | 276 975 | 436 586 | 308 789 | 411 613 | 345 513 | 145 315 | 222 282 | 140 424 |
| Other revenue | 264 | 257 | 5 875 | 23 | | | | |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 334 755 | 504 827 | 391 680 | 483 654 | 417 531 | 221 987 | 303 171 | 225 712 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | 4 931 | 5 176 | 5 170 | 9 011 | 9 011 | 9 498 | 10 020 | 10 561 |
| Internal recoveries (Core) | 497 | 544 | 575 | 458 | 458 | 483 | 510 | 538 |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 5 428 | 5 721 | 5 746 | 9 469 | 9 469 | 9 981 | 10 530 | 11 099 |
| Total Revenue | 340 183 | 510 547 | 397 426 | 493 123 | 427 000 | 231 968 | 313 701 | 236 811 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 151 062 | 158 653 | 163 522 | 180 242 | 180 242 | 182 440 | 196 798 | 209 393 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 52 786 | 59 500 | 68 991 | 44 951 | 44 951 | 67 378 | 69 983 | 52 720 |
| Depreciation & asset impairment | 125 209 | 149 651 | 197 212 | 214 688 | 214 688 | 270 491 | 326 294 | 383 229 |
| Repairs and maintenance | 39 819 | 36 878 | 41 435 | 44 713 | 44 713 | 1 307 | 1 569 | 1 654 |
| Finance charges | 108 | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 8 914 | 11 875 | 16 285 | 33 366 | 26 366 | 28 621 | 30 310 | 31 947 |
| Grants and subsidies | 289 578 | 439 197 | 322 984 | 411 613 | 345 513 | 145 315 | 222 282 | 140 424 |
| Other expenditure | 128 704 | 218 535 | 136 935 | 153 476 | 163 476 | 151 692 | 155 347 | 163 736 |
| Contributions to/(from) provisions | (2 310) | (920) | (945) | | | | | |
| Loss on disposal of PPE | 3 546 | 28 | 9 | | | | | |
| Expenditure | 797 416 | 1 073 397 | 946 427 | 1 083 049 | 1 019 949 | 847 244 | 1 002 583 | 983 103 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 4 493 | 6 388 | (1 286) | 4 373 | 4 373 | 50 796 | 53 590 | 56 484 |
| Internal charges (Core) | 10 138 | 1 630 | 14 320 | 14 819 | 14 819 | 15 565 | 16 350 | 17 233 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 14 631 | 8 018 | 13 034 | 19 192 | 19 192 | 66 361 | 69 940 | 73 717 |
| Total Expenditure | 812 047 | 1 081 415 | 959 461 | 1 102 241 | 1 039 141 | 913 605 | 1 072 523 | 1 056 820 |
| Surplus/(Deficit) before capital grants | (471 864) | (570 868) | (562 036) | (609 118) | (612 141) | (681 637) | (758 822) | (820 009) |
| Transfers recognised | | | | | | | | |
| Capital grants | | 792 319 | 909 058 | 918 418 | 918 418 | 1 037 651 | 1 259 500 | 1 136 692 |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (471 864) | 221 451 | 347 022 | 309 300 | 306 277 | 356 014 | 500 678 | 316 683 |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (471 864) | 221 451 | 347 022 | 309 300 | 306 277 | 356 014 | 500 678 | 316 683 |

DEVELOPMENT PLANNING
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | 55 071 | 64 614 | 66 672 | 66 140 | 66 140 | 70 608 | 74 790 | 78 829 |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | 50 | | | | | | | |
| Fines | | | | 264 | 264 | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | 500 | | | | | |
| Other revenue | 8 222 | 4 147 | 4 758 | 4 601 | 4 601 | 4 797 | 5 062 | 5 335 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 63 343 | 68 761 | 71 930 | 71 005 | 71 005 | 75 405 | 79 852 | 84 164 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | 6 203 | 7 877 | 14 107 | 16 759 | 16 759 | 13 609 | 14 414 | 15 233 |
| Internal recoveries (Core) | 902 | 964 | 2 604 | 2 746 | 2 746 | 2 868 | 3 026 | 3 189 |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 7 105 | 8 840 | 16 711 | 19 505 | 19 505 | 16 477 | 17 440 | 18 422 |
| Total Revenue | 70 448 | 77 601 | 88 642 | 90 510 | 90 510 | 91 882 | 97 292 | 102 586 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 161 639 | 174 274 | 187 430 | 204 037 | 207 700 | 240 378 | 256 276 | 273 689 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 67 | 936 | 1 168 | 1 500 | 1 500 | 1 511 | 1 517 | 1 517 |
| Depreciation & asset impairment | 24 389 | 27 628 | 27 345 | 96 747 | 96 747 | 40 459 | 42 846 | 71 927 |
| Repairs and maintenance | 540 | 417 | 929 | 1 234 | 1 234 | 195 | 235 | 282 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 2 542 | 2 113 | 3 446 | 3 740 | 4 482 | 3 598 | 3 805 | 4 011 |
| Grants and subsidies | 2 | 2 | 1 959 | 2 | 2 | 2 | 2 | 2 |
| Other expenditure | 28 377 | 29 099 | 41 195 | 45 953 | 45 211 | 40 635 | 42 966 | 45 286 |
| Contributions to/(from) provisions | (404) | (193) | (1 056) | | | | | |
| Loss on disposal of PPE | 3 799 | 1 | 31 | | | | | |
| Expenditure | 220 951 | 234 277 | 262 447 | 353 213 | 356 876 | 326 778 | 347 647 | 396 714 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 2 268 | 14 664 | | 103 | 103 | 1 192 | 1 213 | 1 279 |
| Internal charges (Core) | 2 835 | 2 524 | 4 783 | 6 230 | 6 230 | 6 552 | 6 909 | 7 282 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 5 103 | 17 188 | 4 783 | 6 333 | 6 333 | 7 744 | 8 122 | 8 561 |
| Total Expenditure | 226 054 | 251 465 | 267 230 | 359 546 | 363 209 | 334 522 | 355 769 | 405 275 |
| Surplus/(Deficit) before capital grants | (155 606) | (173 864) | (178 588) | (269 036) | (272 699) | (242 640) | (258 477) | (302 689) |
| Transfers recognised | | | | | | | | |
| Capital grants | 34 652 | 79 800 | 70 927 | 125 476 | 125 476 | 161 705 | 114 148 | 117 915 |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (120 954) | (94 063) | (107 662) | (143 560) | (147 223) | (80 935) | (144 329) | (184 774) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (120 954) | (94 063) | (107 662) | (143 560) | (147 223) | (80 935) | (144 329) | (184 774) |

PUBLIC SAFETY
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|--------------------|--------------------|--------------------|----------------------|--------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | 27 152 | 36 808 | 36 356 | 33 624 | 35 594 | 37 801 | 40 031 | 42 193 |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | 1 367 536 | 585 547 | 294 502 | 989 450 | 514 000 | 642 500 | 678 480 | 715 796 |
| Licences and permits | | 25 | 1 | | | | | |
| Agency services | 193 643 | 204 111 | 214 639 | 238 788 | 238 788 | 252 160 | 266 281 | 280 926 |
| Operating grants | 105 334 | 112 827 | 117 257 | 127 321 | 127 321 | 127 187 | 130 332 | 137 631 |
| Other revenue | 19 341 | 29 071 | 38 376 | 48 878 | 55 617 | 59 066 | 62 551 | 65 929 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 1 713 006 | 968 389 | 701 131 | 1 438 061 | 971 320 | 1 118 714 | 1 177 675 | 1 242 475 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | 1 713 006 | 968 389 | 701 131 | 1 438 061 | 971 320 | 1 118 714 | 1 177 675 | 1 242 475 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 1 733 954 | 1 857 019 | 1 964 430 | 2 108 242 | 2 139 242 | 2 358 952 | 2 599 793 | 3 003 316 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 876 204 | 313 368 | 60 794 | 558 661 | 396 285 | 405 724 | 359 413 | 379 160 |
| Depreciation & asset impairment | 35 620 | 44 151 | 48 491 | 60 357 | 60 357 | 65 822 | 74 787 | 79 847 |
| Repairs and maintenance | 30 006 | 36 255 | 30 543 | 47 277 | 47 277 | 6 529 | 6 995 | 7 372 |
| Finance charges | 9 807 | 7 941 | 469 | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 403 681 | 319 957 | 376 479 | 322 708 | 319 708 | 314 430 | 332 982 | 350 963 |
| Grants and subsidies | | 187 | 3 000 | | 200 | | | |
| Other expenditure | 166 490 | 199 126 | 143 727 | 142 005 | 145 805 | 144 133 | 152 637 | 161 140 |
| Contributions to/(from) provisions | (9 980) | (9 129) | (4 394) | (2 289) | (2 289) | (2 495) | (2 635) | (2 620) |
| Loss on disposal of PPE | 391 | 1 235 | 373 | | | | | |
| Expenditure | 3 246 173 | 2 770 111 | 2 623 912 | 3 236 961 | 3 106 585 | 3 293 095 | 3 523 972 | 3 979 178 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 13 986 | 21 938 | 1 060 | 4 367 | 4 367 | 56 787 | 59 391 | 62 598 |
| Internal charges (Core) | 35 815 | 48 226 | 64 030 | 64 495 | 70 423 | 68 155 | 72 048 | 75 938 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 49 801 | 70 165 | 65 090 | 68 862 | 74 790 | 124 942 | 131 439 | 138 536 |
| Total Expenditure | 3 295 974 | 2 840 276 | 2 689 002 | 3 305 823 | 3 181 375 | 3 418 037 | 3 655 411 | 4 117 714 |
| Surplus/(Deficit) before capital grants | (1 582 968) | (1 871 887) | (1 987 870) | (1 867 762) | (2 210 055) | (2 299 323) | (2 477 736) | (2 875 239) |
| Transfers recognised | | | | | | | | |
| Capital grants | | 3 589 | | | | | | |
| Capital contributions | | | 1 | | | | | |
| Surplus/(Deficit) | (1 582 968) | (1 868 297) | (1 987 869) | (1 867 762) | (2 210 055) | (2 299 323) | (2 477 736) | (2 875 239) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (1 582 968) | (1 868 297) | (1 987 869) | (1 867 762) | (2 210 055) | (2 299 323) | (2 477 736) | (2 875 239) |

MUNICIPAL ENTITIES ACCOUNTS
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|--------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | 10 976 | 12 878 | | | | | | |
| Property rates - penalties & collection charges | 2 641 | 3 492 | 3 412 | 2 742 | 2 742 | 3 016 | 3 182 | 3 357 |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | 48 339 | 44 388 | 79 925 | 89 617 | 89 617 | 94 636 | 99 841 | 105 232 |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | | | | | | |
| Other revenue | 59 905 | 102 644 | 107 890 | 65 102 | 65 102 | 92 675 | 98 521 | 103 841 |
| Gains on disposal of PPE | | | | 25 000 | 25 000 | 25 000 | 25 000 | 25 000 |
| Revenue | 121 861 | 163 402 | 191 227 | 182 461 | 182 461 | 215 327 | 226 544 | 237 430 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | 121 861 | 163 402 | 191 227 | 182 461 | 182 461 | 215 327 | 226 544 | 237 430 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | | | | | | | | |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | 1 699 | 1 699 | 1 794 | 1 900 | 1 900 |
| Depreciation & asset impairment | 504 321 | 490 417 | 490 068 | 1 087 777 | 681 010 | 851 668 | 925 534 | 1 013 131 |
| Repairs and maintenance | 21 166 | 17 365 | 39 958 | 53 805 | 53 805 | 57 141 | 60 512 | 63 780 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | | 10 130 | 18 500 | 10 116 | 10 116 | 10 743 | 11 377 | 11 991 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 416 984 | 351 664 | 283 358 | 425 868 | 340 045 | 398 495 | 581 006 | 611 796 |
| Contributions to/(from) provisions | | | | 30 000 | | | | |
| Loss on disposal of PPE | | 11 574 | 32 254 | | | | | |
| Expenditure | 942 471 | 881 151 | 864 138 | 1 609 265 | 1 086 675 | 1 319 841 | 1 580 329 | 1 702 598 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | | 33 316 | 61 873 | 109 184 | 82 014 | 81 128 | 82 147 | 84 496 |
| Internal charges (Core) | 15 750 | | 1 817 | 26 975 | 26 975 | 34 847 | 36 963 | 38 962 |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 15 750 | 33 316 | 63 690 | 136 159 | 108 989 | 115 974 | 119 110 | 123 458 |
| Total Expenditure | 958 221 | 914 466 | 927 828 | 1 745 424 | 1 195 664 | 1 435 815 | 1 699 439 | 1 826 056 |
| Surplus/(Deficit) before capital grants | (836 360) | (751 064) | (736 601) | (1 562 963) | (1 013 203) | (1 220 488) | (1 472 895) | (1 588 626) |
| Transfers recognised | | | | | | | | |
| Capital grants | 301 884 | 404 524 | 492 076 | 481 189 | 654 088 | 446 754 | 458 148 | 650 000 |
| Capital contributions | 14 547 | 313 936 | 184 640 | | | | | |
| Surplus/(Deficit) | (519 929) | (32 604) | (59 885) | (1 081 774) | (359 115) | (773 734) | (1 014 747) | (938 627) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (519 929) | (32 604) | (59 885) | (1 081 774) | (359 115) | (773 734) | (1 014 747) | (938 627) |

Operating Municipal Entity

MUNICIPAL ENTITIES
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | 11 575 337 | 12 055 280 | 13 295 174 | 15 046 932 | 15 046 932 | 15 905 848 | 17 306 963 | 18 609 411 |
| Service charges - water revenue | 4 142 989 | 4 546 149 | 4 974 094 | 5 785 951 | 5 439 240 | 6 865 008 | 7 470 615 | 8 092 454 |
| Service charges - sanitation revenue | 2 292 731 | 2 741 202 | 2 930 397 | 3 425 653 | 3 422 530 | 3 890 049 | 4 233 225 | 4 585 599 |
| Service charges - refuse | 1 127 229 | 1 217 887 | 1 326 729 | 1 364 135 | 1 353 039 | 1 479 507 | 1 566 798 | 1 651 405 |
| Service charges - other | 118 684 | 147 622 | 167 222 | 173 400 | 182 769 | 213 742 | 227 119 | 240 833 |
| Rental of facilities and equipment | 129 075 | 148 359 | 165 329 | 182 776 | 176 355 | 186 975 | 201 096 | 217 647 |
| Interest earned - external investments | 2 297 | 4 444 | 8 250 | 4 300 | 5 600 | 5 600 | 6 100 | 6 316 |
| Interest earned - outstanding debtors | 94 001 | 116 303 | 146 346 | 143 106 | 146 335 | 137 408 | 153 022 | 169 918 |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | 321 557 | 364 468 | 435 755 | 424 643 | 437 746 | 465 942 | 497 870 | 551 945 |
| Operating grants | 24 293 | 10 084 | 3 074 | 22 685 | 27 423 | 20 524 | 16 000 | 20 000 |
| Other revenue | 1 599 183 | 1 714 924 | 1 762 929 | 1 883 051 | 1 962 917 | 791 120 | 859 959 | 912 875 |
| Gains on disposal of PPE | 96 | | | | | | | |
| Revenue | 21 427 472 | 23 066 722 | 25 215 299 | 28 456 632 | 28 200 886 | 29 961 723 | 32 538 767 | 35 058 403 |
| Interest income (Sweeping Account) | 161 728 | 175 837 | 201 487 | 179 322 | 192 271 | 241 889 | 220 466 | 236 455 |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | 336 309 | 350 714 | 93 938 | 147 959 | 198 610 | 578 684 | 600 432 | 633 414 |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | 34 143 | 13 998 | 2 024 | | | | | |
| Operating grants & Subsidies from (COJ) | 2 238 610 | 2 514 543 | 3 075 722 | 3 025 493 | 3 378 690 | 3 623 841 | 3 876 855 | 4 166 341 |
| Total Internal Transfers | 2 770 790 | 3 055 092 | 3 373 171 | 3 352 774 | 3 769 571 | 4 444 414 | 4 697 753 | 5 036 210 |
| Total Revenue | 24 198 262 | 26 121 814 | 28 588 470 | 31 809 406 | 31 970 457 | 34 406 137 | 37 236 520 | 40 094 613 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 3 648 634 | 4 020 296 | 4 259 266 | 4 715 278 | 4 825 128 | 5 172 449 | 5 552 048 | 5 921 355 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 978 978 | 2 514 310 | 1 776 689 | 2 209 568 | 2 189 098 | 2 239 461 | 2 404 663 | 2 559 433 |
| Depreciation & asset impairment | 626 426 | 745 027 | 908 483 | 973 950 | 1 139 962 | 1 243 055 | 1 355 695 | 1 454 830 |
| Repairs and maintenance | 747 446 | 786 847 | 957 116 | 1 257 319 | 1 261 215 | 1 826 296 | 2 003 702 | 2 171 605 |
| Finance charges | 52 899 | 46 719 | 45 066 | 32 397 | 32 239 | 29 784 | 25 701 | 22 906 |
| Bulk purchases | 11 962 947 | 12 864 720 | 14 189 531 | 15 323 211 | 15 206 278 | 15 380 224 | 16 399 343 | 17 675 170 |
| Contracted services | 1 377 756 | 1 455 476 | 1 940 471 | 1 835 281 | 1 886 646 | 2 037 278 | 2 388 048 | 2 528 254 |
| Grants and subsidies | 8 000 | 8 000 | 8 000 | 8 000 | 8 000 | 18 496 | 19 587 | 20 645 |
| Other expenditure | 1 691 887 | 1 664 050 | 1 940 278 | 2 096 326 | 2 188 016 | 2 236 605 | 2 405 590 | 2 582 516 |
| Contributions to/(from) provisions | 11 697 | 26 850 | 27 052 | 70 866 | 70 866 | 77 511 | 82 860 | 88 163 |
| Loss on disposal of PPE | 699 | 9 237 | 273 | 25 | | | | |
| Expenditure | 21 107 369 | 24 141 532 | 26 052 225 | 28 514 221 | 28 807 448 | 30 261 160 | 32 637 238 | 35 024 877 |
| Interest (Sweeping Account) | 3 979 | 18 519 | 32 732 | 30 065 | 42 334 | 44 527 | 47 153 | 49 700 |
| Interest on shareholders loans | 155 184 | 145 334 | 135 857 | 125 940 | 125 940 | 116 088 | 109 921 | 109 921 |
| Interest on mirror conduit loans | 463 057 | 477 317 | 579 284 | 798 196 | 859 842 | 899 187 | 980 171 | 1 161 207 |
| Internal charges (ME's) | 333 829 | 308 854 | 442 359 | 488 076 | 524 076 | 560 319 | 593 242 | 625 318 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 956 049 | 950 024 | 1 190 231 | 1 442 277 | 1 552 192 | 1 620 121 | 1 730 487 | 1 946 146 |
| Total Expenditure | 22 063 418 | 25 091 556 | 27 242 456 | 29 956 498 | 30 359 640 | 31 881 281 | 34 367 725 | 36 971 023 |
| Surplus/(Deficit) before capital grants | 2 134 845 | 1 030 258 | 1 346 014 | 1 852 908 | 1 610 817 | 2 524 856 | 2 868 795 | 3 123 590 |
| Transfers recognised | | | | | | | | |
| Capital grants | 532 422 | 376 093 | 355 862 | 340 713 | 892 167 | 887 836 | 849 415 | 723 509 |
| Capital contributions | 131 943 | 135 810 | 223 930 | 114 254 | 114 254 | 252 428 | 257 585 | 161 500 |
| Surplus/(Deficit) | 2 799 210 | 1 542 161 | 1 925 806 | 2 307 875 | 2 617 238 | 3 665 120 | 3 975 795 | 4 008 599 |
| Tax ation | 383 775 | 284 688 | 251 672 | 416 943 | 413 831 | 396 303 | 493 223 | 469 929 |
| Surplus/(Deficit) for the year | 2 415 435 | 1 257 473 | 1 674 134 | 1 890 932 | 2 203 407 | 3 268 817 | 3 482 572 | 3 538 670 |

CITY POWER
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-------------------|-------------------|-------------------|----------------------|-------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | 11 575 337 | 12 055 280 | 13 295 174 | 15 046 932 | 15 046 932 | 15 905 848 | 17 306 963 | 18 609 411 |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | 287 | 260 | 247 | 364 | 364 | 387 | 410 | 432 |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | 28 331 | 28 331 | 48 341 | 29 082 | 29 082 | 13 554 | 15 000 | 15 810 |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | | 10 000 | 10 000 | 15 000 | 16 000 | 20 000 |
| Other revenue | 1 068 600 | 1 256 260 | 985 835 | 1 433 528 | 1 448 528 | 178 588 | 188 419 | 198 593 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 12 672 555 | 13 340 131 | 14 329 597 | 16 519 906 | 16 534 906 | 16 113 377 | 17 526 792 | 18 844 246 |
| Interest income (Sweeping Account) | 133 069 | 115 720 | 97 537 | 138 391 | 138 391 | 194 615 | 169 938 | 182 542 |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 133 069 | 115 720 | 97 537 | 138 391 | 138 391 | 194 615 | 169 938 | 182 542 |
| Total Revenue | 12 805 624 | 13 455 851 | 14 427 134 | 16 658 297 | 16 673 297 | 16 307 992 | 17 696 730 | 19 026 788 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 736 284 | 879 170 | 913 374 | 1 040 834 | 1 042 173 | 1 106 787 | 1 183 155 | 1 258 877 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 109 664 | 604 740 | 387 706 | 500 624 | 500 624 | 516 598 | 557 011 | 595 668 |
| Depreciation & asset impairment | 274 548 | 332 130 | 404 783 | 446 069 | 446 069 | 504 610 | 572 357 | 624 218 |
| Repairs and maintenance | 571 247 | 554 996 | 737 366 | 965 293 | 965 293 | 1 111 052 | 1 239 934 | 1 357 728 |
| Finance charges | | | 3 431 | | | | | |
| Bulk purchases | 8 714 503 | 9 368 220 | 10 226 841 | 11 144 331 | 11 144 331 | 10 465 014 | 11 144 984 | 12 084 532 |
| Contracted services | 322 745 | 410 858 | 432 685 | 426 839 | 448 839 | 452 449 | 479 143 | 505 017 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 346 504 | 309 273 | 295 855 | 429 520 | 422 520 | 316 095 | 334 894 | 352 699 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | 11 075 495 | 12 459 387 | 13 402 041 | 14 953 510 | 14 969 849 | 14 472 605 | 15 511 478 | 16 778 739 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | 109 617 | 109 617 | 109 921 | 109 921 | 109 921 | 109 921 | 109 921 | 109 921 |
| Interest on mirror conduit loans | 240 956 | 207 542 | 242 321 | 360 289 | 360 289 | 355 064 | 412 227 | 454 648 |
| Internal charges (ME's) | 121 324 | 77 459 | 155 325 | 162 014 | 174 014 | 195 705 | 207 252 | 218 444 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 471 897 | 394 618 | 507 566 | 632 224 | 644 224 | 660 690 | 729 400 | 783 013 |
| Total Expenditure | 11 547 392 | 12 854 005 | 13 909 607 | 15 585 734 | 15 614 073 | 15 133 295 | 16 240 878 | 17 561 752 |
| Surplus/(Deficit) before capital grants | 1 258 232 | 601 846 | 517 527 | 1 072 563 | 1 059 224 | 1 174 697 | 1 455 852 | 1 465 036 |
| Transfers recognised | | | | | | | | |
| Capital grants | 189 855 | 138 178 | 105 965 | 263 763 | 809 829 | 705 653 | 792 700 | 639 423 |
| Capital contributions | 65 461 | 47 643 | 141 577 | 114 254 | 114 254 | 252 428 | 257 585 | 161 500 |
| Surplus/(Deficit) | 1 513 548 | 787 667 | 765 069 | 1 450 580 | 1 983 307 | 2 132 778 | 2 506 137 | 2 265 959 |
| Taxation | 362 881 | 229 382 | 218 832 | 391 483 | 387 481 | 366 320 | 461 624 | 429 519 |
| Surplus/(Deficit) for the year | 1 150 667 | 558 285 | 546 237 | 1 059 097 | 1 595 826 | 1 766 458 | 2 044 513 | 1 836 440 |

JOHANNESBURG WATER
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | 4 142 989 | 4 545 589 | 4 973 412 | 5 785 391 | 5 438 680 | 6 864 415 | 7 469 986 | 8 091 787 |
| Service charges - sanitation revenue | 2 292 731 | 2 741 202 | 2 930 397 | 3 425 653 | 3 422 530 | 3 890 049 | 4 233 225 | 4 585 599 |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | 62 197 | 73 678 | 78 525 | 97 790 | 97 790 | 103 853 | 117 541 | 133 150 |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | | | | | | |
| Other revenue | 156 093 | 153 318 | 322 086 | | 3 259 | | | |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 6 654 010 | 7 513 787 | 8 304 420 | 9 308 834 | 8 962 259 | 10 858 317 | 11 820 752 | 12 810 536 |
| Interest income (Sweeping Account) | 2 683 | 10 141 | 27 706 | | 8 431 | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | 2 683 | 10 141 | 27 706 | | 8 431 | | | |
| Total Revenue | 6 656 693 | 7 523 928 | 8 332 126 | 9 308 834 | 8 970 690 | 10 858 317 | 11 820 752 | 12 810 536 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 734 284 | 766 714 | 836 973 | 919 255 | 920 253 | 977 376 | 1 044 830 | 1 111 699 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 1 075 110 | 1 423 127 | 1 418 342 | 1 535 960 | 1 535 960 | 1 545 248 | 1 650 681 | 1 755 085 |
| Depreciation & asset impairment | 162 757 | 185 624 | 240 699 | 211 276 | 277 368 | 292 046 | 312 198 | 332 178 |
| Repairs and maintenance | 9 227 | 12 638 | 11 854 | 27 363 | 27 363 | 36 756 | 39 292 | 41 807 |
| Finance charges | 45 656 | 44 062 | 39 442 | 29 695 | 29 695 | 27 322 | 23 201 | 20 213 |
| Bulk purchases | 3 248 444 | 3 496 500 | 3 962 690 | 4 178 880 | 4 061 947 | 4 915 210 | 5 254 359 | 5 590 638 |
| Contracted services | 385 879 | 388 410 | 469 904 | 506 890 | 506 890 | 550 982 | 803 802 | 857 443 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 405 073 | 376 858 | 451 730 | 557 572 | 557 572 | 645 294 | 692 220 | 737 012 |
| Contributions to/(from) provisions | | | | 46 095 | 46 095 | 49 111 | 52 500 | 55 860 |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | 6 066 430 | 6 693 933 | 7 431 634 | 8 012 986 | 7 963 143 | 9 039 345 | 9 873 083 | 10 501 935 |
| Interest (Sweeping Account) | 3 979 | 1 312 | 7 | | | | | |
| Interest on shareholders loans | 45 567 | 35 717 | 25 936 | 16 019 | 16 019 | 6 167 | | |
| Interest on mirror conduit loans | 187 468 | 228 031 | 280 526 | 354 338 | 281 839 | 303 322 | 371 184 | 502 374 |
| Internal charges (ME's) | 192 879 | 205 022 | 213 211 | 228 952 | 240 952 | 253 854 | 268 831 | 283 348 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 429 893 | 470 082 | 519 680 | 599 309 | 538 810 | 563 343 | 640 015 | 785 722 |
| Total Expenditure | 6 496 323 | 7 164 015 | 7 951 314 | 8 612 295 | 8 501 953 | 9 602 688 | 10 513 098 | 11 287 657 |
| Surplus/(Deficit) before capital grants | 160 370 | 359 913 | 380 812 | 696 539 | 468 737 | 1 255 629 | 1 307 654 | 1 522 879 |
| Transfers recognised | | | | | | | | |
| Capital grants | 308 424 | 223 917 | 249 897 | 76 950 | 76 950 | 182 183 | 56 715 | 84 086 |
| Capital contributions | 66 482 | 88 167 | 82 353 | | | | | |
| Surplus/(Deficit) | 535 276 | 671 997 | 713 062 | 773 489 | 545 687 | 1 437 812 | 1 364 369 | 1 606 965 |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | 535 276 | 671 997 | 713 062 | 773 489 | 545 687 | 1 437 812 | 1 364 369 | 1 606 965 |

PIKITUP
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|------------------|------------------|------------------|----------------------|------------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | 1 127 229 | 1 217 887 | 1 326 729 | 1 364 135 | 1 353 039 | 1 479 507 | 1 566 798 | 1 651 405 |
| Service charges - other | 51 524 | 63 918 | 70 920 | 79 929 | 89 298 | 114 476 | 121 996 | 130 033 |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | 3 245 | 12 803 | 17 737 | 13 275 | 15 160 | 15 463 | 15 772 | 16 087 |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | 2 585 | | | 3 500 | 3 500 | 2 400 | | |
| Other revenue | 3 957 | 10 449 | 38 488 | 1 839 | 5 807 | 5 952 | 6 101 | 6 255 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 1 188 540 | 1 305 057 | 1 453 874 | 1 462 678 | 1 466 804 | 1 617 798 | 1 710 667 | 1 803 780 |
| Interest income (Sweeping Account) | 4 483 | 6 727 | 7 062 | 5 400 | 5 400 | 5 832 | 6 269 | 6 740 |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | 34 143 | 13 998 | 2 024 | | | | | |
| Operating grants & Subsidies from (COJ) | 564 569 | 592 918 | 643 651 | 644 730 | 694 762 | 777 208 | 860 510 | 928 739 |
| Total Internal Transfers | 603 195 | 613 643 | 652 737 | 650 130 | 700 162 | 783 040 | 866 779 | 935 479 |
| Total Revenue | 1 791 735 | 1 918 700 | 2 106 611 | 2 112 808 | 2 166 966 | 2 400 838 | 2 577 446 | 2 739 259 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 744 173 | 801 436 | 840 554 | 931 805 | 993 971 | 1 071 848 | 1 156 649 | 1 230 523 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | (249 647) | 458 923 | (47 255) | 155 553 | 132 594 | 155 978 | 168 396 | 180 427 |
| Depreciation & asset impairment | 81 135 | 112 331 | 122 628 | 146 678 | 115 544 | 127 960 | 135 806 | 143 420 |
| Repairs and maintenance | 2 387 | 3 200 | 5 082 | 7 898 | 7 898 | 8 398 | 8 866 | 9 365 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 439 602 | 396 546 | 583 881 | 545 206 | 582 697 | 658 813 | 701 996 | 747 323 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 185 439 | 132 866 | 241 424 | 194 528 | 196 819 | 226 150 | 245 006 | 258 348 |
| Contributions to/(from) provisions | 11 697 | 26 850 | 27 052 | 24 771 | 24 771 | 28 400 | 30 360 | 32 303 |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | 1 214 786 | 1 932 152 | 1 773 366 | 2 006 439 | 2 054 294 | 2 277 547 | 2 447 079 | 2 601 709 |
| Interest (Sweeping Account) | | 87 | 257 | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | 24 998 | 31 807 | 48 534 | 65 781 | 60 084 | 67 758 | 71 558 | 75 565 |
| Internal charges (ME's) | 9 380 | 10 147 | 9 500 | 40 588 | 52 588 | 55 533 | 58 809 | 61 985 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 34 378 | 42 041 | 58 291 | 106 369 | 112 672 | 123 291 | 130 367 | 137 550 |
| Total Expenditure | 1 249 164 | 1 974 193 | 1 831 657 | 2 112 808 | 2 166 966 | 2 400 838 | 2 577 446 | 2 739 259 |
| Surplus/(Deficit) before capital grants | 542 571 | (55 493) | 274 954 | | | | | |
| Transfers recognised | | | | | | | | |
| Capital grants | 34 143 | 13 998 | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | 576 714 | (41 495) | 274 954 | | | | | |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | 576 714 | (41 495) | 274 954 | | | | | |

JOHANNESBURG ROADS AGENCY
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | 3 263 | 3 637 | | | | | |
| Interest earned - external investments | | | (4 083) | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | | | | | | |
| Other revenue | 184 133 | 128 648 | 170 118 | 173 000 | 158 600 | 175 000 | 180 000 | 189 720 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 184 133 | 131 911 | 169 672 | 173 000 | 158 600 | 175 000 | 180 000 | 189 720 |
| Interest income (Sweeping Account) | | 20 649 | 34 247 | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | 51 282 | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | 651 103 | 761 067 | 746 409 | 711 192 | 816 774 | 923 102 | 1 018 386 | 1 120 185 |
| Total Internal Transfers | 651 103 | 832 998 | 780 656 | 711 192 | 816 774 | 923 102 | 1 018 386 | 1 120 185 |
| Total Revenue | 835 236 | 964 909 | 950 328 | 884 192 | 975 374 | 1 098 102 | 1 198 386 | 1 309 905 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 362 816 | 386 953 | 445 669 | 483 571 | 511 753 | 541 887 | 582 171 | 619 917 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 23 507 | 31 022 | 34 778 | 36 002 | 39 002 | 41 420 | 43 864 | 46 671 |
| Repairs and maintenance | 10 557 | 12 921 | 17 633 | 19 346 | 19 346 | 23 229 | 25 127 | 28 328 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 111 482 | 110 956 | 227 309 | 172 544 | 172 544 | 202 081 | 214 004 | 225 560 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 203 521 | 241 241 | 198 860 | 156 433 | 216 433 | 272 411 | 315 174 | 370 409 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | 711 883 | 783 093 | 924 249 | 867 896 | 959 078 | 1 081 028 | 1 180 340 | 1 290 885 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | 2 620 | | | | | | | |
| Internal charges (ME's) | | | 29 177 | 16 296 | 16 296 | 17 074 | 18 046 | 19 020 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 2 620 | | 29 177 | 16 296 | 16 296 | 17 074 | 18 046 | 19 020 |
| Total Expenditure | 714 503 | 783 093 | 953 426 | 884 192 | 975 374 | 1 098 102 | 1 198 386 | 1 309 905 |
| Surplus/(Deficit) before capital grants | 120 734 | 181 816 | (3 098) | | () | | | |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | 120 734 | 181 816 | (3 098) | | () | | | |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | 120 734 | 181 816 | (3 098) | | () | | | |

METROBUS
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | | 650 | 5 388 | | | |
| Other revenue | 112 185 | 102 365 | 98 021 | 165 411 | 162 674 | 167 504 | 177 387 | 186 966 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 112 185 | 102 365 | 98 021 | 166 061 | 168 062 | 167 504 | 177 387 | 186 966 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | 329 703 | 400 637 | 432 693 | 474 346 | 506 354 | 538 520 | 575 567 | 612 667 |
| Total Internal Transfers | 329 703 | 400 637 | 432 693 | 474 346 | 506 354 | 538 520 | 575 567 | 612 667 |
| Total Revenue | 441 888 | 503 002 | 530 714 | 640 407 | 674 416 | 706 024 | 752 954 | 799 633 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 239 526 | 272 283 | 284 437 | 300 923 | 301 123 | 319 793 | 341 858 | 363 737 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 7 289 | 226 | | | | | | |
| Depreciation & asset impairment | 46 448 | 38 819 | 51 374 | 76 064 | 73 511 | 74 068 | 74 439 | 75 558 |
| Repairs and maintenance | 60 321 | 104 894 | 51 880 | 61 186 | 61 821 | 69 653 | 77 760 | 84 865 |
| Finance charges | | 657 | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 8 036 | 23 451 | 16 852 | 26 369 | 26 369 | 18 954 | 20 071 | 21 155 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 134 356 | 116 165 | 121 031 | 142 293 | 142 293 | 148 313 | 157 063 | 165 544 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | 5 955 | | | | | | |
| Expenditure | 495 976 | 562 450 | 525 574 | 606 835 | 605 117 | 630 781 | 671 191 | 710 859 |
| Interest (Sweeping Account) | | 14 023 | 26 170 | 23 106 | 35 375 | 37 568 | 39 784 | 41 933 |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | 3 592 | 2 267 | 2 276 | 25 734 | 29 095 | 32 929 | 37 302 |
| Internal charges (ME's) | | 3 848 | 9 679 | 8 190 | 8 190 | 8 580 | 9 050 | 9 539 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | | 21 463 | 38 116 | 33 572 | 69 299 | 75 243 | 81 763 | 88 774 |
| Total Expenditure | 495 976 | 583 913 | 563 690 | 640 407 | 674 416 | 706 024 | 752 954 | 799 633 |
| Surplus/(Deficit) before capital grants | (54 088) | (80 911) | (32 976) | | | | | (0) |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | 5 388 | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (54 088) | (80 911) | (32 976) | | 5 388 | | | (0) |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (54 088) | (80 911) | (32 976) | | 5 388 | | | (0) |

JOHANNESBURG CITY PARKS AND ZOO
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | 67 160 | 83 704 | 96 302 | 93 471 | 93 471 | 99 266 | 105 123 | 110 800 |
| Rental of facilities and equipment | 3 764 | 4 995 | 4 425 | 6 078 | 5 578 | 5 923 | 6 273 | 6 612 |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | 10 935 | 5 273 | 1 500 | 5 535 | 5 535 | 1 300 | | |
| Other revenue | 17 664 | 23 974 | 25 241 | 12 778 | 12 778 | 13 570 | 14 371 | 15 146 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 99 523 | 117 946 | 127 468 | 117 862 | 117 362 | 120 059 | 125 767 | 132 558 |
| Interest income (Sweeping Account) | 17 624 | 19 012 | 31 347 | 32 942 | 32 942 | 34 984 | 37 048 | 39 049 |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | 937 | 937 | 988 | 1 042 | 1 099 |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | 568 075 | 644 389 | 711 957 | 688 150 | 688 207 | 736 282 | 784 988 | 832 967 |
| Total Internal Transfers | 585 699 | 663 401 | 743 304 | 722 029 | 722 086 | 772 254 | 823 078 | 873 115 |
| Total Revenue | 685 222 | 781 347 | 870 772 | 839 891 | 839 448 | 892 313 | 948 845 | 1 005 673 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 458 446 | 493 548 | 451 238 | 493 150 | 493 207 | 523 786 | 559 928 | 595 763 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 3 344 | 14 513 | 5 518 | 9 389 | 9 389 | 9 943 | 10 530 | 11 089 |
| Depreciation & asset impairment | 16 016 | 20 536 | 22 853 | 27 469 | 27 469 | 29 089 | 30 806 | 32 469 |
| Repairs and maintenance | 12 664 | 14 725 | 24 694 | 32 748 | 32 748 | 34 720 | 36 859 | 38 851 |
| Finance charges | | | | 158 | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 40 878 | 39 655 | 42 105 | 40 882 | 40 882 | 43 417 | 45 979 | 48 462 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 154 258 | 189 277 | 259 703 | 219 715 | 219 373 | 234 274 | 246 719 | 260 042 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | 685 606 | 772 254 | 806 111 | 823 511 | 823 068 | 875 229 | 930 821 | 986 676 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 9 097 | 10 680 | 13 712 | 16 380 | 16 380 | 17 084 | 18 024 | 18 997 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 9 097 | 10 680 | 13 712 | 16 380 | 16 380 | 17 084 | 18 024 | 18 997 |
| Total Expenditure | 694 703 | 782 934 | 819 823 | 839 891 | 839 448 | 892 313 | 948 845 | 1 005 673 |
| Surplus/(Deficit) before capital grants | (9 481) | (1 587) | 50 949 | | | | | |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (9 481) | (1 587) | 50 949 | | | | | |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | (9 481) | (1 587) | 50 949 | | | | | |

JOHANNESBURG DEVELOPMENT AGENCY
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | 30 141 | 70 339 | 79 793 | 84 426 | 76 200 | 80 467 | 85 215 | 89 817 |
| Operating grants | | | | | | | | |
| Other revenue | 5 454 | 1 010 | 3 010 | 3 187 | 1 660 | 1 705 | 3 550 | 4 561 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 35 595 | 71 349 | 82 803 | 87 613 | 77 860 | 82 172 | 88 765 | 94 378 |
| Interest income (Sweeping Account) | 2 315 | 1 000 | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | 24 977 | 26 739 | 22 382 | 16 942 | 26 695 | 26 237 | 26 818 | 28 151 |
| Total Internal Transfers | 27 292 | 27 739 | 22 382 | 16 942 | 26 695 | 26 237 | 26 818 | 28 151 |
| Total Revenue | 62 887 | 99 088 | 105 185 | 104 555 | 104 555 | 108 409 | 115 583 | 122 529 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 34 584 | 53 631 | 55 776 | 58 565 | 58 565 | 62 196 | 66 488 | 70 743 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 1 419 | 1 805 | 1 307 | 1 220 | 1 245 | 2 561 | 2 712 | 2 858 |
| Repairs and maintenance | 387 | 1 625 | 1 723 | 1 827 | 1 827 | 2 560 | 2 866 | 3 021 |
| Finance charges | 387 | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 3 842 | 6 938 | 7 510 | 6 308 | 6 308 | 6 699 | 7 074 | 7 456 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 14 093 | 23 356 | 21 804 | 18 482 | 18 482 | 19 628 | 20 786 | 21 908 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | 230 | | 21 | 25 | | | | |
| Expenditure | 54 942 | 87 355 | 88 141 | 86 427 | 86 427 | 93 644 | 99 926 | 105 986 |
| Interest (Sweeping Account) | | 3 097 | 6 298 | 6 959 | 6 959 | 6 959 | 7 369 | 7 767 |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 217 | 944 | 10 746 | 11 169 | 11 169 | 7 806 | 8 288 | 8 776 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 217 | 4 041 | 17 044 | 18 128 | 18 128 | 14 765 | 15 657 | 16 543 |
| Total Expenditure | 55 159 | 91 396 | 105 185 | 104 555 | 104 555 | 108 409 | 115 583 | 122 529 |
| Surplus/(Deficit) before capital grants | 7 728 | 7 692 | | | | | | |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | 7 728 | 7 692 | | | | | | |
| Taxation | 2 114 | | | | | | | |
| Surplus/(Deficit) for the year | 5 614 | 7 692 | | | | | | |

JOHANNESBURG PROPERTY COMPANY
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|------------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | 81 | 24 | 3 460 | 2 687 | 2 687 | 2 837 | 3 004 | 3 166 |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | 1 074 | 2 000 | 2 000 | | | |
| Other revenue | 16 498 | 7 703 | 21 684 | 18 158 | 45 328 | 33 938 | 36 995 | 38 992 |
| Gains on disposal of PPE | 96 | | | | | | | |
| Revenue | 16 675 | 7 727 | 26 218 | 22 845 | 50 015 | 36 775 | 39 999 | 42 158 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | 336 309 | 299 432 | 80 924 | 147 022 | 119 852 | 508 856 | 526 832 | 555 984 |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | 25 282 | | 340 630 | 327 295 | 327 568 | 353 480 | 384 057 | 407 524 |
| Total Internal Transfers | 361 591 | 299 432 | 421 554 | 474 317 | 447 420 | 862 336 | 910 889 | 963 508 |
| Total Revenue | 378 266 | 307 159 | 447 772 | 497 162 | 497 435 | 899 111 | 950 888 | 1 005 666 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 177 939 | 190 697 | 222 352 | 240 097 | 240 370 | 255 273 | 272 887 | 290 352 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 20 212 | 154 | | | | | | |
| Depreciation & asset impairment | 3 855 | (307) | 4 674 | 5 646 | 5 646 | 5 962 | 6 313 | 6 653 |
| Repairs and maintenance | 28 237 | 26 963 | 34 959 | 42 388 | 42 388 | 428 916 | 450 404 | 475 428 |
| Finance charges | 5 015 | 555 | 692 | 916 | 916 | 967 | 1 024 | 1 079 |
| Bulk purchases | | | | | | | | |
| Contracted services | 31 548 | 42 118 | 30 773 | 42 178 | 42 178 | 41 793 | 44 258 | 46 649 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 123 529 | 120 650 | 145 636 | 164 423 | 164 423 | 164 617 | 174 329 | 183 743 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | 341 | 3 217 | 220 | | | | | |
| Expenditure | 390 676 | 384 047 | 439 306 | 495 648 | 495 921 | 897 528 | 949 216 | 1 003 904 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | | | | 1 514 | 1 514 | 1 583 | 1 672 | 1 762 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | | | | 1 514 | 1 514 | 1 583 | 1 672 | 1 762 |
| Total Expenditure | 390 676 | 384 047 | 439 306 | 497 162 | 497 435 | 899 111 | 950 888 | 1 005 666 |
| Surplus/(Deficit) before capital grants | (12 410) | (76 888) | 8 466 | | | (0) | (0) | (0) |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | (12 410) | (76 888) | 8 466 | | | (0) | (0) | (0) |
| Taxation | (3 025) | 24 790 | 2 896 | | | | | |
| Surplus/(Deficit) for the year | (9 385) | (101 678) | 5 570 | | | (0) | (0) | (0) |

METROPOLITAN TRADING COMPANY
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | | | | | | | | |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | | | | | | |
| Other revenue | | | 47 638 | 26 639 | 64 305 | 160 292 | 197 875 | 214 382 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | | | 47 638 | 26 639 | 64 305 | 160 292 | 197 875 | 214 382 |
| Interest income (Sweeping Account) | | | | | 2 478 | 2 478 | 3 328 | 4 008 |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | 64 821 | 68 840 | 72 558 | 76 331 |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | 84 546 | 63 878 | 211 158 | 153 090 | 100 978 | 106 588 |
| Total Internal Transfers | | | 84 546 | 63 878 | 278 457 | 224 408 | 176 864 | 186 927 |
| Total Revenue | | | 132 184 | 90 517 | 342 762 | 384 700 | 374 739 | 401 309 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | | | 6 | 22 752 | 30 314 | 64 973 | 79 802 | 98 548 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | 6 758 | 7 265 |
| Depreciation & asset impairment | | | 4 419 | | 130 582 | 140 817 | 150 644 | 162 767 |
| Repairs and maintenance | | | | 9 509 | 14 628 | 16 705 | 19 027 | 21 577 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | | | 88 979 | 32 847 | 14 721 | 15 625 | 22 632 | 17 441 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | | | 1 845 | 25 409 | 33 102 | 16 776 | 17 832 | 18 766 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | | | 95 249 | 90 517 | 223 347 | 254 896 | 296 695 | 326 364 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | 119 415 | 129 804 | 78 044 | 74 945 |
| Internal charges (ME's) | | | | | | | | |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | | | | | 119 415 | 129 804 | 78 044 | 74 945 |
| Total Expenditure | | | 95 249 | 90 517 | 342 762 | 384 700 | 374 739 | 401 309 |
| Surplus/(Deficit) before capital grants | | | 36 935 | | | | | |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | | | 36 935 | | | | | |
| Taxation | | | | | | | | |
| Surplus/(Deficit) for the year | | | 36 935 | | | | | |

JOBURG MARKET
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | 45 240 | 50 101 | 48 092 | 58 638 | 52 717 | 56 217 | 59 952 | 63 855 |
| Interest earned - external investments | 599 | 2 435 | 5 994 | 2 100 | 2 100 | 2 100 | 2 100 | 2 100 |
| Interest earned - outstanding debtors | 147 | 252 | 154 | 150 | 150 | 150 | 150 | 150 |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | 281 882 | 288 520 | 347 342 | 328 147 | 349 476 | 373 939 | 401 237 | 450 025 |
| Operating grants | 10 773 | 4 811 | | | | | | |
| Other revenue | | | | 4 414 | 9 664 | 5 465 | 5 919 | 6 360 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 338 641 | 346 119 | 401 582 | 393 449 | 414 107 | 437 871 | 469 358 | 522 490 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | | | | | | | | |
| Total Internal Transfers | | | | | | | | |
| Total Revenue | 338 641 | 346 119 | 401 582 | 393 449 | 414 107 | 437 871 | 469 358 | 522 490 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 94 388 | 105 198 | 127 383 | 132 509 | 140 500 | 149 211 | 159 507 | 169 716 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | | | | | | | | |
| Depreciation & asset impairment | 15 471 | 20 835 | 18 774 | 20 632 | 20 632 | 21 746 | 22 921 | 24 158 |
| Repairs and maintenance | 21 007 | 16 809 | 20 527 | 27 693 | 27 693 | 29 410 | 32 759 | 32 827 |
| Finance charges | | | | | | | | |
| Bulk purchases | | | | | | | | |
| Contracted services | 27 700 | 29 800 | 33 563 | 29 244 | 38 244 | 40 495 | 42 762 | 45 112 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 55 740 | 74 860 | 88 373 | 83 794 | 91 442 | 88 020 | 91 457 | 98 090 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | 128 | 65 | 32 | | | | | |
| Expenditure | 214 434 | 247 567 | 288 652 | 293 872 | 318 511 | 328 882 | 349 406 | 369 903 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | 7 015 | 6 345 | 5 636 | 15 512 | 12 481 | 14 144 | 14 229 | 16 373 |
| Internal charges (ME's) | | | | 1 759 | 1 759 | 1 831 | 1 934 | 2 038 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 7 015 | 6 345 | 5 636 | 17 271 | 14 240 | 15 975 | 16 163 | 18 411 |
| Total Expenditure | 221 449 | 253 912 | 294 288 | 311 143 | 332 751 | 344 857 | 365 569 | 388 314 |
| Surplus/(Deficit) before capital grants | 117 192 | 92 207 | 107 294 | 82 306 | 81 356 | 93 014 | 103 789 | 134 176 |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | 117 192 | 92 207 | 107 294 | 82 306 | 81 356 | 93 014 | 103 789 | 134 176 |
| Taxation | 21 663 | 30 496 | 28 873 | 23 960 | 24 850 | 28 466 | 30 099 | 38 910 |
| Surplus/(Deficit) for the year | 95 529 | 61 711 | 78 421 | 58 346 | 56 506 | 64 548 | 73 690 | 95 266 |

JOHANNESBURG SOCIAL HOUSING COMPANY
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| R thousand | | | | | | | | |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | 560 | 682 | 560 | 560 | 593 | 629 | 667 |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | 75 420 | 82 319 | 102 355 | 110 696 | 110 696 | 116 948 | 126 436 | 138 290 |
| Interest earned - external investments | | | | | | | | |
| Interest earned - outstanding debtors | | 1 215 | 2 212 | 122 | 1 466 | 1 551 | 1 555 | 1 555 |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | 9 534 | 5 609 | 8 620 | 12 070 | 12 070 | 11 536 | 11 418 | 12 103 |
| Operating grants | | | | | | 624 | | |
| Other revenue | | 1 700 | 3 196 | 550 | 1 967 | 2 592 | 1 963 | 1 963 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 84 954 | 91 403 | 117 065 | 123 998 | 126 759 | 133 844 | 142 001 | 154 578 |
| Interest income (Sweeping Account) | 1 554 | 2 588 | 3 588 | 2 589 | 4 629 | 3 980 | 3 883 | 4 116 |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | | | | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | 18 397 | 19 970 | 19 952 | 12 888 | 13 100 | 14 197 | 14 621 | 11 986 |
| Total Internal Transfers | 19 951 | 22 558 | 23 540 | 15 477 | 17 729 | 18 177 | 18 504 | 16 102 |
| Total Revenue | 104 905 | 113 961 | 140 605 | 139 475 | 144 488 | 152 021 | 160 505 | 170 680 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 31 145 | 33 132 | 36 710 | 37 337 | 38 419 | 40 801 | 43 616 | 46 408 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 13 001 | 12 627 | 12 378 | 8 042 | 10 531 | 11 694 | 11 287 | 9 899 |
| Depreciation & asset impairment | 428 | 900 | 1 062 | 1 116 | 1 116 | 1 176 | 1 235 | 1 350 |
| Repairs and maintenance | 29 980 | 36 281 | 50 057 | 60 068 | 57 710 | 62 635 | 67 883 | 74 725 |
| Finance charges | 1 747 | 1 339 | 1 449 | 1 472 | 1 472 | 1 339 | 1 320 | 1 450 |
| Bulk purchases | | | | | | | | |
| Contracted services | 1 075 | 1 025 | 1 376 | 1 643 | 1 643 | 746 | 791 | 801 |
| Grants and subsidies | | | | | | | | |
| Other expenditure | 23 685 | 26 315 | 32 165 | 27 344 | 31 144 | 31 118 | 31 826 | 33 443 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | 101 061 | 111 619 | 135 197 | 137 022 | 142 035 | 149 509 | 157 958 | 168 076 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 834 | 754 | 739 | 953 | 953 | 995 | 1 047 | 1 104 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 834 | 754 | 739 | 953 | 953 | 995 | 1 047 | 1 104 |
| Total Expenditure | 101 895 | 112 373 | 135 936 | 137 975 | 142 988 | 150 504 | 159 005 | 169 180 |
| Surplus/(Deficit) before capital grants | 3 010 | 1 588 | 4 669 | 1 500 | 1 500 | 1 517 | 1 500 | 1 500 |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | 3 010 | 1 588 | 4 669 | 1 500 | 1 500 | 1 517 | 1 500 | 1 500 |
| Taxation | 1 726 | | 936 | 1 500 | 1 500 | 1 517 | 1 500 | 1 500 |
| Surplus/(Deficit) for the year | 1 284 | 1 588 | 3 733 | | | (0) | | |

JOBURG CITY THEATRES
DRAFT MEDIUM TERM OPERATING BUDGET 2017/18 - 2019/20
Financial Performance (revenue and expenditure)

| Description | 2013/14 | 2014/15 | 2015/16 | Current year 2016/17 | | 2017/18 Medium Term Revenue & Expenditure Framework | | |
|---|-----------------|-----------------|-----------------|----------------------|-----------------|---|----------------------|----------------------|
| | Audited Outcome | Audited Outcome | Audited Outcome | Original Budget | Adjusted Budget | Budget Year 2017/18 | Budget Yr +1 2018/19 | Budget Yr +2 2019/20 |
| | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 | R 000 |
| Revenue By Source | | | | | | | | |
| Property rates | | | | | | | | |
| Property rates - penalties & collection charges | | | | | | | | |
| Service charges - electricity revenue | | | | | | | | |
| Service charges - water revenue | | | | | | | | |
| Service charges - sanitation revenue | | | | | | | | |
| Service charges - refuse | | | | | | | | |
| Service charges - other | | | | | | | | |
| Rental of facilities and equipment | 4 364 | 7 421 | 6 573 | 7 000 | 7 000 | 7 500 | 8 025 | 8 458 |
| Interest earned - external investments | 1 698 | 2 009 | 2 256 | 2 200 | 3 500 | 3 500 | 4 000 | 4 216 |
| Interest earned - outstanding debtors | | | | | | | | |
| Fines | | | | | | | | |
| Licences and permits | | | | | | | | |
| Agency services | | | | | | | | |
| Operating grants | | | 500 | 1 000 | 1 000 | 1 200 | | |
| Other revenue | 34 599 | 29 497 | 47 612 | 43 547 | 48 347 | 46 514 | 47 379 | 49 937 |
| Gains on disposal of PPE | | | | | | | | |
| Revenue | 40 661 | 38 927 | 56 941 | 53 747 | 59 847 | 58 714 | 59 404 | 62 611 |
| Interest income (Sweeping Account) | | | | | | | | |
| Interest on loans (Core) | | | | | | | | |
| Internal recoveries (ME's) | | | 13 014 | | 13 000 | | | |
| Internal recoveries (Core) | | | | | | | | |
| Internal capital grants (USDG) | | | | | | | | |
| Operating grants & Subsidies from (COJ) | 56 504 | 68 823 | 73 502 | 86 072 | 94 072 | 101 725 | 110 930 | 117 534 |
| Total Internal Transfers | 56 504 | 68 823 | 86 516 | 86 072 | 107 072 | 101 725 | 110 930 | 117 534 |
| Total Revenue | 97 165 | 107 750 | 143 457 | 139 819 | 166 919 | 160 439 | 170 334 | 180 145 |
| Expenditure By Type | | | | | | | | |
| Employee related costs | 35 049 | 37 534 | 44 794 | 54 480 | 54 480 | 58 518 | 61 157 | 65 071 |
| Remuneration of councillors | | | | | | | | |
| Debt impairment | 5 | | | | | | | |
| Depreciation & asset impairment | 842 | 1 332 | 1 132 | 1 778 | 1 778 | 1 600 | 2 400 | 2 530 |
| Repairs and maintenance | 1 432 | 1 795 | 1 341 | 2 000 | 2 500 | 2 262 | 2 925 | 3 083 |
| Finance charges | 94 | 106 | 52 | 156 | 156 | 156 | 156 | 164 |
| Bulk purchases | | | | | | | | |
| Contracted services | 4 969 | 5 719 | 5 534 | 4 331 | 5 331 | 5 224 | 5 536 | 5 835 |
| Grants and subsidies | 8 000 | 8 000 | 8 000 | 8 000 | 8 000 | 18 496 | 19 587 | 20 645 |
| Other expenditure | 45 689 | 53 189 | 81 852 | 76 813 | 94 413 | 73 909 | 78 284 | 82 512 |
| Contributions to/(from) provisions | | | | | | | | |
| Loss on disposal of PPE | | | | | | | | |
| Expenditure | 96 080 | 107 675 | 142 705 | 139 558 | 166 658 | 160 165 | 170 045 | 179 840 |
| Interest (Sweeping Account) | | | | | | | | |
| Interest on shareholders loans | | | | | | | | |
| Interest on mirror conduit loans | | | | | | | | |
| Internal charges (ME's) | 98 | | 270 | 261 | 261 | 274 | 289 | 305 |
| Internal charges (Core) | | | | | | | | |
| Operating grants & subsidies to ME's | | | | | | | | |
| Total Internal Transfers | 98 | | 270 | 261 | 261 | 274 | 289 | 305 |
| Total Expenditure | 96 178 | 107 675 | 142 975 | 139 819 | 166 919 | 160 439 | 170 334 | 180 145 |
| Surplus/(Deficit) before capital grants | 987 | 75 | 482 | | | | | |
| Transfers recognised | | | | | | | | |
| Capital grants | | | | | | | | |
| Capital contributions | | | | | | | | |
| Surplus/(Deficit) | 987 | 75 | 482 | | | | | |
| Taxation | (1 584) | 20 | 135 | | | | | |
| Surplus/(Deficit) for the year | 2 571 | 55 | 347 | | | | | |

Detail Capital

2016/17 – 2018/19

| DEPARTMENT VOTE | 2017/18 BUDGET R 000 | 2017/18 - SOURCE OF FINANCE | | | | | | 2018/19 BUDGET R 000 | 2019/20 BUDGET R 000 |
|---------------------------------------|----------------------------|---|-------------------------------|-------------------------------|--------------------------------|----------------------|-----------------------|----------------------------|----------------------------|
| | | COJ Funding (Loans) 350 R 000 | CRR (Cash) 360 R 000 | Nat. Grant 374 R 000 | Prov. Grant 375 R 000 | USDG 373 R 000 | Other 376 R 000 | | |
| | | | | | | | | | |
| <u>CORE ADMINISTRATION:</u> | | | | | | | | | |
| Economic Development | 15 000 | | 15 000 | | | | | 10 000 | 10 000 |
| Environment and Infrastructure | 43 605 | 43 605 | | | | | | 4 440 | 55 650 |
| Transport | 1 043 508 | 14 086 | 274 791 | 643 131 | | 111 500 | | 1 248 939 | 1 212 700 |
| Community Development | 132 783 | 72 283 | 8 500 | | | 52 000 | | 194 640 | 209 783 |
| Health | 111 990 | 22 230 | 65 530 | | | 24 230 | | 97 000 | 98 885 |
| Social Development | 52 700 | 31 500 | 21 200 | | | | | 21 050 | 13 000 |
| Group Forensic Investigation Services | 10 000 | | 10 000 | | | | | | |
| Office of the Ombudsman | 2 000 | 2 000 | | | | | | 2 000 | 2 000 |
| City Manager | 78 796 | 62 966 | 15 830 | | | | | 83 296 | 74 321 |
| Speaker: Legislative Arm of Council | 22 550 | 22 550 | | | | | | 21 595 | 5 000 |
| Group Finance | 4 335 | 500 | 3 835 | | | | | 5 355 | 5 525 |
| Group Corporate and Shared Services | 601 075 | 342 075 | 259 000 | | | | | 913 200 | 638 933 |
| Housing | 1 091 345 | 30 694 | 23 000 | | | 1 037 651 | | 1 259 500 | 1 138 692 |
| Development Planning | 445 545 | 283 840 | | 161 705 | | | | 504 248 | 581 615 |
| Public Safety | 228 969 | 156 288 | 72 681 | | | | | 202 692 | 105 102 |
| TOTAL CORE ADMINISTRATION | 3 884 202 | 1 084 618 | 769 367 | 804 836 | | 1 225 381 | | 4 567 955 | 4 151 206 |
| <u>MUNICIPAL ENTITIES:</u> | | | | | | | | | |
| City Power | 1 328 177 | 211 574 | 158 523 | 695 240 | | 10 413 | 252 428 | 1 297 011 | 1 144 051 |
| Johannesburg Water | 795 006 | 211 770 | 401 053 | | | 182 183 | | 706 116 | 762 450 |
| Pikitup | 73 780 | 73 780 | | | | | | 66 300 | 78 625 |
| Johannesburg Roads Agency | 1 213 446 | 691 192 | 137 000 | | | 385 254 | | 1 338 449 | 1 441 900 |
| Metrobus | 77 750 | 72 750 | 5 000 | | | | | 122 100 | 108 486 |
| Johannesburg City Parks and Zoo | 56 375 | 16 339 | 36 036 | | | 4 000 | | 71 250 | 72 100 |
| Johannesburg Development Agency | 403 300 | 177 000 | 206 300 | | | 20 000 | | 296 300 | 270 800 |
| Johannesburg Property Company | 128 239 | 122 160 | 6 079 | | | | | 197 843 | 131 543 |
| Metropolitan Trading Company | 24 000 | 4 000 | 20 000 | | | | | 44 000 | 20 000 |
| Joburg Market | 52 900 | 52 900 | | | | | | 51 250 | 2 165 |
| Johannesburg Social Housing Company | 548 800 | 279 300 | 232 000 | | | 37 500 | | 665 500 | 739 600 |
| Joburg City Theatres | 3 446 | 1 004 | 2 442 | | | | | 26 658 | 35 600 |
| TOTAL ME's | 4 705 219 | 1 913 768 | 1 204 433 | 695 240 | | 639 350 | 252 428 | 4 882 776 | 4 807 320 |
| TOTAL CITY OF JOHANNESBURG | 8 589 421 | 2 998 386 | 1 973 800 | 1 500 076 | | 1 864 731 | 252 428 | 9 450 731 | 8 958 526 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|-----------------------|-----------------------------------|------------------------------------|----------------------|----------------------|----------------------|
| Economic Development | | | | | | | | |
| Development of SIPF in Alexandra | 2527 | Yes | | | 5 000 | 5 000 | | |
| BPO Renewal | 2385 | Yes | Marketing | Strategy Development | 15 000 | 5 000 | 5 000 | 5 000 |
| Inner City Roadmap Economic Development Initiatives Renewal Inner City Intervention | 4004 | Yes | Community | Strategic Interventions | 15 000 | 5 000 | 5 000 | 5 000 |
| Sub Total | | | | | | 15 000 | 10 000 | 10 000 |
| Environment and Infrastructure | | | | | | | | |
| Air Quality Mobile Ambient Monitoring Station New Capex City Wide | 3097 | Yes | | | 2 500 | | | 2 500 |
| Jukskie Alexandra Water Management Unit New Ecological Infrastructure ALEXANDRA EXT.36 | 3932 | Yes | Parks and Recreations | Ecological Infrastructure | 5 000 | 5 000 | | |
| Bosmontspruit Rehabilitation Renewal Ecological Infrastructure BOSMONT | 3936 | Yes | Parks and Recreations | Rehabilitation Renewal Ecological | 15 000 | 15 000 | | |
| Diepsloot East River Side Park New Ecological Infrastructure DIEPSLOOT WES | 2840 | Yes | Parks and Recreations | Ecological Infrastructure | 10 000 | 10 000 | | |
| Operational Capital (EISD) Renewal Operational Capex EXT.1 City Wide | 2495 | Yes | Development | Operational | 2 910 | 1 000 | 940 | 970 |
| Establishment of new Protected Area (Compliance with Protected Areas Act) | 22330 | Yes | | | 26 180 | | | 26 180 |
| Rehabilitation of the Braamfonteinspruit West Water Management Unit (J-BVWMU) | 6411 | Yes | Water | River | 2 000 | | | 2 000 |
| Rehabilitation of the Klip Upper Rietspruit Water Management Unit (LENASIA) (K-URWMU) | 6409 | Yes | Water | River | 2 000 | | | 2 000 |
| Installation of ambient air quality monitoring station along the corridors -Louis Botha | 6393 | Yes | Facilities | Air Quality Monitoring Station | 2 000 | | | 2 000 |
| Installation of ambient Air Quality monitoring Stations along corridors -Empire Perth | 6394 | Yes | Facilities | Air Quality Monitoring Stations | 2 000 | | | 2 000 |
| Installation of Ambient Air Quality Monitoring Stations along the corridors - Turffontein | 6395 | Yes | Facilities | Air Quality Monitoring station | 2 000 | | | 2 000 |
| Rehabilitation of the Diepsloot Water Management Unit (J-DWMU) | 6405 | Yes | Water | River | 2 000 | | | 2 000 |
| Rehabilitation of the Klip-Upper Soweto Water Management Unit (K-USWMU) | 6406 | Yes | Water | River | 1 000 | | | 1 000 |
| Rehabilitation of Ivory Park Water Management Unit (J-IPWMU) | 6373 | Yes | Water | River | 5 000 | | | 5 000 |
| Purchase of ambient air quality analysers for the air quality monitoring network New Office Equipment City Wide | 6366 | Yes | Facilities | Air Quality monitoring station | 5 300 | 3 300 | 2 000 | |
| Installation of ambient Air Quality Monitoring stations along the corridors | 6369 | Yes | Facilities | Air Quality Monitoring stations | 4 000 | | | 4 000 |
| Braamfonteinspruit EAST Water Management Unit New Ecological Infrastructure SANDHURST EXT.4 | 4220 | Yes | | | 2 000 | | | 2 000 |
| Waste Treatment Technologies (City Wide) | 4053 | Yes | Parks and Recreations | Ecological Infrastructure | 12 805 | 9 305 | 1 500 | 2 000 |
| Sub Total | | | | | | 43 605 | 4 440 | 55 650 |
| Transport | | | | | | | | |
| NR: Nodal Regeneration: Parking Solutions for small nodes JOHANNESBURG City Wide | 3110 | Yes | Roads and Stormwater | Parking Solutions | 23 750 | 1 750 | 2 000 | 20 000 |
| Managed Lanes: Dedicated Public Transport Lanes: Inner City | 3112 | Yes | Roads and Stormwater | Public Transport Managed Lanes | 30 000 | 10 000 | 10 000 | 10 000 |
| PTF: Small Public Transport Facilities: Tshepiso | 3098 | Yes | Roads and Stormwater | Taxi Rank | 16 500 | 1 500 | | 15 000 |
| PTF: Small Public Transport Facilities: DRIEZIEK EXT.3 | 3103 | Yes | Facilities | Public Transport Facility | 25 000 | 25 000 | | |
| NR: Nodal Regeneration: Diepsloot | 3311 | Yes | Roads and Stormwater | Cycle lanes | 12 000 | | 2 000 | 10 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|----------------------|---|------------------------------------|----------------------|----------------------|----------------------|
| PTF: Transfer Facility: Lenasia Scholar Transport Interchange | 3338 | Yes | Facilities | Scholar Transport Exchange Facility | 27 000 | | 2 000 | 25 000 |
| PTF: Small Public Transport Facilities: Orange Farm Ext 7 (Region G) | 3925 | Yes | Facilities | Public Transport Facility | 25 000 | 25 000 | | |
| NR: Nodal Regeneration: Turffontein | 3928 | Yes | Roads and Stormwater | Cycle lanes | 17 000 | | 2 000 | 15 000 |
| Operational Capital New Operational Capex City Wide | 2546 | Yes | Office and Equipment | Chairs Desks Stationary Airconditioners Furniture | 530 | 530 | | |
| Large: Public Transport Facility Redevelopment of Karzene, NEWTOWN EXT.1 | 2688 | Yes | Facilities | Public Transport Facility Redevelopment | 100 000 | 100 000 | | |
| Rea Vaya New Bus Rapid Transit City Wide | 2804 | Yes | | | 2 185 538 | 643 131 | 698 707 | 843 700 |
| Purchase of buses (Rea Vaya and Metrobus) | 8787 | Yes | Transportation | Fleet Vehicles | 894 829 | 166 097 | 516 732 | 212 000 |
| Large Public Transport Facility: Redevelopment of Jack Mincer and/or, Carr Street, Inner City | 22326 | Yes | | | 46 000 | | 1 000 | 45 000 |
| Complete Streets: (KFW - German Development Bank): Orlando East to UJ Soweto Route | 22354 | Yes | | | 12 000 | 2 000 | 5 000 | 5 000 |
| NR: Nodal Regeneration: Gandhi Square East Precinct | 22420 | Yes | | | 8 500 | 1 000 | 2 500 | 5 000 |
| NR: Nodal Regeneration: Braamfontein Precinct | 22421 | Yes | | | 9 500 | 2 000 | 2 500 | 5 000 |
| Complete Streets: NMT Facilities Linking Railway station Dube, Marafi, Mzimhlophe New Pedestrian Walks DUBE | 4147 | Yes | Roads and Stormwater | Cycle lanes sidewalks landscaping | 13 000 | 13 000 | | |
| PTF Holding Facility: Design and Construction of Roodepoort New Nodal Transport Facilities ROODEPOORT | 4156 | Yes | Facilities | Depot/ Holding Facility | 2 500 | 2 500 | | |
| PTF Small Public Transport Facility Design and Construction of Zola Public Transport Facility New Nodal Transport Facilities ZOLA | 4165 | Yes | Facilities | Public Transport Facility | 25 000 | 25 000 | | |
| Public Transport Support Infrastructure: New Laybys and Street Furniture JOHANNESBURG City Wide | 4166 | Yes | Roads and Stormwater | Laybys | 5 000 | 1 500 | 1 500 | 2 000 |
| Park and Ride Facility: Design and Construction of a Park n Ride in Greenside | 4167 | Yes | Roads and Stormwater | park n ride | 4 500 | 1 500 | 3 000 | |
| Small: Public Transport Facility in Zakariya Park | 4168 | Yes | Roads and Stormwater | Public Transport Facility | 22 000 | 22 000 | | |
| Sub Total | | | | | | 1 043 508 | 1 248 939 | 1 212 700 |
| Community Dev: Head Office | | | | | | | | |
| Operational Capital | 2764 | Yes | Development | Operation | 932 | 315 | 333 | 283 |
| Sub Total | | | | | | 315 | 333 | 283 |
| Community Dev: Arts, Culture and Heritage | | | | | | | | |
| ACH - Joburg Art Gallery Upgrade | 2895 | Yes | Community | Museums and art galleries | 6 500 | 2 500 | | 4 000 |
| ACH. Museum Africa Precinct upgrade | 3437 | Yes | Community | Museums and art galleries | 11 000 | 3 000 | 4 000 | 4 000 |
| Upgrading of Heritage Buildings in the Inner City | 4116 | Yes | Facilities | Monument | 10 000 | 2 000 | 3 000 | 5 000 |
| Operational Capital Arts and Culture New Information Technology | 4212 | Yes | ICT | Network | 535 | 265 | 270 | |
| ACH - Monuments New Construction City Wide New Heritage Area | 4232 | Yes | Community | Museums and art galleries | 2 500 | 1 000 | 1 500 | |
| Beautification of the four street named after Heroines | 8802 | Yes | Facilities | Street furniture | 1 000 | 1 000 | | |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|----------------------|---|------------------------------------|----------------------|----------------------|----------------------|
| Sub Total | | | | | | 9 765 | 8 770 | 13 000 |
| Community Dev: Libraries | | | | | | | | |
| Operational Capital Libraries New Information Technology | 4214 | Yes | | | 598 | 298 | 300 | |
| Lib. Brixton Library Renewal Library upgrade Corridor Intervention WESTBURY B | 4036 | Yes | Facilities | Satellite library | 17 000 | 3 000 | 14 000 | |
| Lib.RFID tagging for books New Library F | 3431 | Yes | ICT | Security framework | 20 000 | 5 000 | 5 000 | 10 000 |
| Lib.Book detector system installation Libraries New Library F | 3432 | Yes | ICT | Security framework | 4 000 | 1 000 | 1 000 | 2 000 |
| Lib - Stretford Library New Library STRETFORD EXT.3 G | 3777 | Yes | Facilities | Multipurpose centre | 25 000 | | 10 000 | 15 000 |
| Lehae MPC New Construction LEHAE G | 3666 | Yes | Facilities | Multipurpose centre | 64 000 | 5 000 | 29 000 | 30 000 |
| Lib - Hilbrow Library upgrade BEREA F | 3681 | Yes | Community | Library | 4 000 | | 4 000 | |
| Sub Total | | | | | | 14 298 | 63 300 | 57 000 |
| Community Dev: Sport and Recreation | | | | | | | | |
| Pennyville MPC New Construction PENNYVILLE EXT.1 City Wide | 4080 | Yes | Facilities | Multipurpose centre | 30 000 | 3 000 | 9 000 | 18 000 |
| Brixton MPC (Rec, Sports field and pool) upgrade MAYFAIR WEST | 4081 | Yes | Facilities | Multipurpose centre | 9 000 | 3 000 | 6 000 | |
| Operational Capital Sports and Recreation New Information Technology | 4213 | Yes | | | 986 | 486 | 500 | |
| Kaalfontein MPC New Construction KAALFONTEIN EXT.1 | 4223 | Yes | Facilities | Multipurpose centre | 33 000 | 8 000 | 15 000 | 10 000 |
| Orange Farm (Drieziek/Poortjie) MPC New Construction | 4224 | Yes | Facilities | Multipurpose centre | 32 000 | 10 000 | 12 000 | 10 000 |
| Modular Containers in informal settlements New Community Centre | 4227 | Yes | Community | Recreational facilities | 9 500 | 3 000 | 3 000 | 3 500 |
| Installation of electronic signage New Plant and Equipment City Wide | 4228 | Yes | Office and Equipment | Technical Equipment(sound and lighting) | 5 000 | 2 000 | 1 000 | 2 000 |
| Installation of turnstiles in facilities New Plant and Equipment City Wide | 4229 | Yes | Facilities | | 7 500 | 3 500 | 1 000 | 3 000 |
| Public Access to Internet (Cyber Rooms) New Plant and Equipment City Wide | 4230 | Yes | ICT | Network | 6 500 | 2 500 | 2 000 | 2 000 |
| Security measures in facilities New Plant and Equipment City Wide | 4231 | Yes | Security and Safety | Alarms | 6 000 | 1 500 | 1 500 | 3 000 |
| Purchasing and installation of green mechanism in facilities (solar geysers, lights, waste separation bins etc.) | 8794 | Yes | Facilities | Green facilities | 2 901 | 2 000 | 901 | |
| Diepsloot West MPC New Construction | 8714 | Yes | Facilities | Multipurpose centre | 34 000 | 12 000 | 12 000 | 10 000 |
| Construction of a new MPC in Matholesville New Community Centre MATHOLESVILLE | 8722 | Yes | | | 30 000 | 8 000 | 12 000 | 10 000 |
| New Turffontein Multipurpose Centre - TURFFONTEIN | 8781 | Yes | Facilities | Multipurpose centre | 21 356 | 3 356 | 3 000 | 15 000 |
| Construction of a new MPC in Phiri New Community Centre PHIRI | 2640 | Yes | Facilities | Recreation centre | 32 000 | 8 000 | 15 000 | 9 000 |
| RABIE RIDGE Sport Centre New Construction | 2573 | Yes | Facilities | Sports centre | 10 000 | 10 000 | | |
| Aqua - Construction of the IVORY PARK new swimming pool EXT.2 | 2316 | Yes | Facilities | Swimming pool | 17 000 | 2 000 | | 15 000 |
| Rec - Stabilisation of soccer fields New Community Centre City Wide | 3699 | Yes | Facilities | Stadium | 5 500 | 1 500 | 1 500 | 2 500 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|----------------------|--|------------------------------------|----------------------|----------------------|----------------------|
| Rec - People with disabilities access | 3701 | Yes | Facilities | Multipurpose centre | 3 563 | 563 | 1 500 | 1 500 |
| Aqua - Construction of a new Cosmo City swimming pool New Community Centre COSMO CITY EXT.3 | 3704 | Yes | Community | Swimming pools | 2 000 | 2 000 | | |
| Rec -Lombardi East Driving Range Renewal Community Centre LOMBARDY EAST | 3734 | Yes | | | 3 000 | 3 000 | | |
| Union Stadium Renewal Building Alterations WESTBURY EXT.3 | 3772 | Yes | Facilities | Stadium | 24 836 | 5 000 | 4 836 | 15 000 |
| Upgrading of Meadowlands Stadium Renewal Community Centre MEADOWLANDS | 3784 | Yes | Facilities | Recreation centre | 4 000 | 4 000 | | |
| Orlando Ekhaya New Community Centre ORLANDO EKHAYA | 3119 | Yes | Facilities | Multipurpose centre | 36 000 | 8 000 | 18 000 | 10 000 |
| Aqua - Minor upgrading of Swimming Pools Community Center City Wide | 3126 | Yes | Facilities | Swimming pool | 4 500 | 2 000 | 2 500 | |
| Sub Total | | | | | | 108 405 | 122 237 | 139 500 |
| Health | | | | | | | | |
| Hikensile Clinic Renewal Clinic IVORY PARK EXT.9 | 2647 | Yes | Community | Clinic | 10 800 | | 800 | 10 000 |
| Operational Capital Spend for Health Renewal Operational Capex City Wide | 2656 | Yes | Development | Operation | 7 200 | 1 700 | 2 500 | 3 000 |
| MINOR WORKS at various clinics across the City Renewal Clinic City Wide | 2660 | Yes | Community | Clinic | 8 400 | 2 800 | 1 400 | 4 200 |
| Bezuidenhout Valley Clinic, Furniture and Equipment Renewal Clinic BEZUIDENHOUT VALLEY | 2605 | Yes | Office and Equipment | Chairs Desks Furniture Medical Equipment | 36 000 | 6 800 | 29 200 | |
| Zandspruit New Clinic ZANDSPRUIT EXT.4 114 (Acquisition of land, layout and design and construction of buildings etc.) | 2595 | Yes | Community | Clinic | 10 800 | | 800 | 10 000 |
| Protea South Clinic Renewal Clinic PROTEA SOUTH EXT.1 | 2538 | Yes | Community | Clinic | 31 000 | 1 000 | 15 000 | 15 000 |
| Rosebank New Clinic ROSEBANK | 2539 | Yes | Community | Clinic | 16 000 | | 1 000 | 15 000 |
| Claremont Renewal Clinic CLAREMONT | 3826 | Yes | Community | Clinic | 22 230 | 22 230 | | |
| Bosmont Renewal Clinic BOSMONT | 3827 | Yes | Community | Clinic | 1 000 | | | 1 000 |
| Tools of trade, specialized equipment, fittings and furniture for Environmental Health and Vector/Pest Control Function Renewal Operational Capex City Wide | 3072 | Yes | Office and Equipment | Furniture Specialized Equipment | 400 | | 200 | 200 |
| MIDRAND WEST Renewal Clinic MIDRIDGE PARK A | 3049 | Yes | Community | Clinic | 11 685 | | 800 | 10 885 |
| EBONY PARK Renewal Clinic EBONY PARK | 3052 | Yes | Community | Clinic | 22 230 | 22 230 | | |
| BULK FILING SYSTEMS FOR RECORDS, supply and installation in Health facilities and offices New Office Equipment City Wide | 3053 | Yes | Office and Equipment | Filing System | 2 000 | | | 2 000 |
| PRINCESS Renewal Clinic PRINCESS | 3055 | Yes | Community | Clinic | 3 300 | | 800 | 2 500 |
| SIPHUMLILE Renewal Clinic ROODEPOORT C | 3057 | Yes | Community | Clinic | 2 800 | | 800 | 2 000 |
| Naledi clinic New Building NALEDI D | 3059 | Yes | Community | Clinic | 31 000 | 1 000 | 15 000 | 15 000 |
| Mountainview Clinic New Clinic FINETOWN | 3066 | Yes | Community | Clinic | 1 000 | | | 1 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|----------------------|------------------------|------------------------------------|----------------------|----------------------|----------------------|
| AIRCONDITIONERS: Supply, install and renew airconditioners in Health Facilities across the city New Clinic City Wide | 3369 | Yes | Office and Equipment | Airconditioners | 600 | | 100 | 500 |
| Electricity Upgrade, Solar Generators and Back-up Electricity for Health Facilities across the city New Clinic City Wide | 3370 | Yes | Office and Equipment | Generators | 7 200 | 2 000 | 600 | 4 600 |
| Procurement of Health Information System New Computer Software JOHANNESBURG City Wide | 8780 | Yes | ICT | Software license | 30 000 | 30 000 | | |
| Bophelong Clinic | 6566 | Yes | Community | Clinic | 30 000 | | 28 000 | 2 000 |
| Florida clinic New Clinic FLORIDA EXT | 3975 | Yes | Community | Clinic | 22 230 | 22 230 | | |
| Sub Total | | | | | | 111 990 | 97 000 | 98 885 |
| Social Development | | | | | | | | |
| Operational Capital Renewal Skills Development Center BRAAMPARK City Wide | 3837 | Yes | | | 1 200 | 1 200 | | |
| Shelters for Displaced People New Skills Development Center City Wide | 3700 | Yes | Facilities | SHELTERS | 13 500 | 9 500 | 2 000 | 2 000 |
| Establishment of Agriculture Resource Centre and associated packaging houses New Skills Development Center City Wide | 3696 | Yes | Development | Skills development | 5 750 | 1 000 | 4 750 | |
| Early Childhood Development Training Centre | New | Yes | Facilities | ECH Training Centre | 20 000 | 10 000 | 10 000 | |
| Rec - Upgrading of the People With Disabilities (PWD) access in community facilities Renewal Skills Development Center PHIRI City Wide | 2768 | Yes | Facilities | | 1 000 | 1 000 | | |
| Perth Empire Corridor Co - Production Zone for Social Development Renewal of Corridor Intervention (Social Development One Stop Centre) Renewal Corridor Intervention WESTBURY | 4027 | Yes | Facilities | | 30 000 | 30 000 | | |
| Louis Botha - Co - Production zone for social interventions Renewal Corridor Intervention ORANGE GROVE | 4030 | Yes | Facilities | | 15 300 | | 4 300 | 11 000 |
| Sub Total | | | | | | 52 700 | 21 050 | 13 000 |
| Group Forensic Investigation Services | | | | | | | | |
| Operational Capital | New | Yes | Office and Equipment | Furniture | 3 000 | 3 000 | | |
| Information Management Centre | New | Yes | Office and Equipment | Computers and software | 7 000 | 7 000 | | |
| Sub Total | | | | | | 10 000 | | |
| Office of the Ombudsman | | | | | | | | |
| Mobile offices for the Ombudsman Office in Regions | 8790 | Yes | | | 6 000 | 2 000 | 2 000 | 2 000 |
| Sub Total | | | | | | 2 000 | 2 000 | 2 000 |
| City Manager | | | | | | | | |
| Operational Capital: Insurance Claims Administration software New Computer Software BRAAMPARK City Wide | 3839 | Yes | | | 7 500 | 500 | 5 000 | 2 000 |
| Operational Capital: Integrated Disaster Management Centre New Building Alterations City Wide | 3875 | Yes | | | 27 000 | 10 000 | 10 000 | 7 000 |
| Operational Capital: Ward-based Planning (Community-Based Planning) / Service Delivery Interventions New Operational Capex City Wide | 3876 | Yes | | | 150 000 | 50 000 | 50 000 | 50 000 |
| Operational Capital: Group compliance with laws, rules, codes and standards Renewal Operational Capex City Wide | 3254 | Yes | | | 2 560 | 280 | 280 | 2 000 |
| Operational Capital: Anti Fraud and Anti Corruption Programme New Computer Software City Wide | 3255 | Yes | | | 7 000 | 2 500 | 2 500 | 2 000 |
| Operational Capital: Combined assurance planning and monitoring system Renewal Computer Software City Wide | 3256 | Yes | | | 4 800 | 1 750 | 1 750 | 1 300 |
| Operational Capital: New Operational Capex City Wide | 2487 | Yes | | | 4 901 | 940 | 940 | 3 021 |
| Operational Capital: E Marketing Platform and JTC Website Renewal Computer Software ROSEBANK City Wide | 2291 | Yes | | | 3 052 | 1 526 | 1 526 | |
| Operational Capital: Furniture and IT infrastructure New Furniture ROSEBANK City Wide | 2280 | Yes | ICT | | 2 600 | 1 300 | 1 300 | |
| Operational Capital: Broad Band Base Stations New Plant and Equipment City Wide | 4054 | Yes | | | 27 000 | 10 000 | 10 000 | 7 000 |
| Sub Total | | | | | | 78 796 | 83 296 | 74 321 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|----------------------|--|------------------------------------|----------------------|----------------------|----------------------|
| Speaker: Legislative Arm of the Council | | | | | | | | |
| Tools of Trade (New Councillors 270) | 6682 | Yes | ICT | Desktops | 1 250 | 550 | 700 | |
| OSOP Office Space Optimisation - Legislature Offices | 6683 | Yes | Facilities | Office space Building | 47 895 | 22 000 | 20 895 | 5 000 |
| Sub Total | | | | | | 22 550 | 21 595 | 5 000 |
| Group Finance | | | | | | | | |
| opex New Operational Capex BRAAMPARK City Wide | 2488 | Yes | Development | Operational | 3 000 | 1 000 | 1 000 | 1 000 |
| Operational Capital-Look and Feel Project | 2489 | Yes | Office and Equipment | Chairs Desks Stationary Furniture | 8 715 | 2 835 | 2 855 | 3 025 |
| Security New Office Equipment BRAAMPARK City Wide | 3080 | Yes | Security and Safety | Alarms CC Cameras | 3 500 | 500 | 1 500 | 1 500 |
| Sub Total | | | | | | 4 335 | 5 355 | 5 525 |
| Group Corporate and Shared Services | | | | | | | | |
| Migration from Lotus Notes to Microsoft Outlook New Computer Upgrades City Wide | 3798 | Yes | ICT | Software license | 15 000 | 5 000 | 5 000 | 5 000 |
| LIS Stabilisation Renewal Computer Software City Wide | 3799 | Yes | ICT | Computer Software | 16 000 | 6 000 | 5 000 | 5 000 |
| Risk and Compliance Solution Tools New Computer Software City Wide | 3802 | Yes | ICT | Computer Software | 10 000 | 3 000 | 3 000 | 4 000 |
| SAP and Non-SAP Archiving City Wide | 3807 | Yes | ICT | Software | 55 000 | 20 000 | 20 000 | 15 000 |
| ICT-infrastructure upgrading | 3808 | Yes | ICT | Hardware | 300 000 | 110 000 | 90 000 | 100 000 |
| WAN and LAN Upgrade JOHANNESBURG City Wide | 3809 | Yes | ICT | Hardware | 115 000 | 40 000 | 45 000 | 30 000 |
| Smart City Enablement New Computer Software City Wide | 3815 | Yes | ICT | Software | 60 147 | 5 000 | 15 159 | 39 988 |
| ICT: Infrastructure End User Computer Hardware | 3847 | Yes | ICT | Computer Hardware | 80 000 | 20 000 | 35 000 | 25 000 |
| Procurement Of Fleet - SHELA | 3864 | Yes | | | 802 316 | 150 000 | 388 000 | 264 316 |
| Operational Capital - GICT and IM New Operational Capex City Wide | 2491 | Yes | ICT | Desktops | 6 745 | 3 075 | 3 041 | 629 |
| Upgrading of Security Hardware Equipment Johannesburg | 2909 | Yes | ICT | Computer Hardware | 80 000 | 25 000 | 30 000 | 25 000 |
| Non Sap Application (Johannesburg) Modernization and Optimization Johannesburg City Wide | 4149 | Yes | ICT | Computer Software | 90 000 | 40 000 | 40 000 | 10 000 |
| Sap Advanced Centre of Excellence (COE) Support management tool requirements Renewal Computer Upgrades City Wide | 4150 | Yes | ICT | Desktops | 3 000 | 1 000 | 1 000 | 1 000 |
| Sap software Upgrade/re-implementation to latest SAP version Renewal Computer Software City Wide | 4146 | Yes | ICT | Software | 247 000 | 82 000 | 142 000 | 23 000 |
| Non-SAP Support Tools-JOHANNESBURG City Wide | 4202 | Yes | ICT | Computer software | 3 000 | 1 000 | 1 000 | 1 000 |
| Micosoft Licenses | 22240 | Yes | | | 270 000 | 90 000 | 90 000 | 90 000 |
| Sub Total | | | | | | 601 075 | 913 200 | 638 933 |
| Housing | | | | | | | | |
| Turffontein Corridor (Housing) Renewal Corridor Intervention TURFFONTEIN | 4012 | Yes | Housing | Bulk infrastructure Flats Social housing | 30 694 | 30 694 | | |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|---------------------------------|---|------------------------------------|----------------------|----------------------|----------------------|
| Land Acquisition for Housing New Bulk Infrastructure City Wide | 4255 | Yes | Housing | Land | 50 000 | 30 000 | 20 000 | |
| Ennerdale Ext 2 | 22295 | Yes | | | 23 200 | | | 23 200 |
| Emergency Housing | 22180 | Yes | | | 8 500 | | | 8 500 |
| Informal Settlements | 22181 | Yes | | | 6 875 | | | 6 875 |
| Madala Hostel Redevelopment | 22183 | Yes | | | 101 511 | | | 101 511 |
| PRINCESS PLOT New Bulk Infrastructure PRINCESS | 3452 | Yes | Roads and Stormwater | Gravel roads | 68 400 | 3 400 | 15 000 | 50 000 |
| Lawley New Bulk Infrastructure LAWLEY EXT.1 | 3453 | Yes | | | 413 | | | 413 |
| COSMO CITY PHASE 2 (MALIBONGWE RIDGE) New Bulk Infrastructure COSMO CITY | 3456 | Yes | Roads and Stormwater | Bulk Infrastructure | 412 796 | 30 000 | 254 796 | 128 000 |
| Diepsloot Redevelopment Northern Farms New Bulk Infrastructure DIEPSLOOT A.H. | 3457 | Yes | Roads and Stormwater | Gravel roads | 196 000 | 134 000 | 62 000 | |
| Poortjie Dark City (3000) New Bulk Infrastructure POORTJIE | 3225 | Yes | Housing | Bulk infrastructure | 120 000 | 30 000 | 40 000 | 50 000 |
| Kanana Park Ext 1 (788) New Bulk Infrastructure KANANA PARK EXT.1 | 3197 | Yes | Roads and Stormwater | Gravel roads | 105 000 | 30 000 | 45 000 | 30 000 |
| Vlakfontein Ext 3 (2045) New Bulk Infrastructure VLAKFONTEIN EXT.3 | 3202 | Yes | Housing | Bulk infrastructure | 80 000 | 40 000 | 40 000 | |
| Finetown Proper (1878 stands) New Bulk Infrastructure FINETOWN | 3203 | Yes | Housing | Bulk infrastructure | 30 000 | 15 000 | 15 000 | |
| Kanana Park Ext 3,4 and 5 New Bulk Infrastructure KANANA PARK EXT.3 | 3204 | Yes | Roads and Stormwater | Gravel roads | 152 000 | 35 000 | 50 000 | 67 000 |
| Drieziek Ext.3 (2989) New Bulk Infrastructure DRIEZIEK EXT.3 | 3207 | Yes | Housing | Bulk infrastructure | 130 000 | 30 000 | 50 000 | 50 000 |
| Drieziek Ext.5 (1540) New Bulk Infrastructure DRIEZIEK EXT.5 | 3208 | Yes | Housing | Bulk infrastructure | 80 000 | 30 000 | 40 000 | 10 000 |
| Ennerdale South (1902 stands) (Formerly Finetown Proper) New Bulk Infrastructure ENNERDALE | 3211 | Yes | Housing | Bulk infrastructure | 60 000 | 30 000 | 30 000 | |
| Moffat View Ext 6 New Bulk Infrastructure MOFFAT VIEW EXT.6 | 3159 | Yes | Housing | Bulk infrastructure | 10 000 | 10 000 | | |
| Devland Ext 1,27,30,31and33 Roads and Related Stormwater New Bulk Infrastructure DEVLAND EXT.1 | 3183 | Yes | Housing | Bulk infrastructure | 30 000 | 30 000 | | |
| Elias Motsoaledi New Bulk Infrastructure DIEPKLOOF EXT.10 | 3184 | Yes | Housing | Bulk infrastructure | 1 904 | | | 1 904 |
| Klipspruit/Kliptown New Bulk Infrastructure (Housing project around the Walter Sisulu Square) KLIPSPRUIT | 3185 | Yes | Housing | Bulk infrastructure | 50 000 | | 50 000 | |
| Lehae Ext 1: Development of Bulk Link and Internal Infrastructure | 3186 | Yes | Housing | Bulk infrastructure | 33 000 | 33 000 | | |
| Rabie Ridge Ptn 1075 and 1345 New Bulk Infrastructure RABIE RIDGE | 3146 | Yes | Housing | Bulk infrastructure | 10 000 | | | 10 000 |
| Randlease Ext 5 New Bulk Infrastructure RAND LEASES EXT.5 | 3138 | Yes | | | 1 056 | | | 1 056 |
| SHSUP Interventions New Operational Capex City Wide | 3878 | Yes | Study or Environment Management | Feasibility Study Research (academic) Development | 2 000 | 2 000 | | |
| Rainbow Valley Sub divisions New Bulk Infrastructure ROODEPOORT | 3445 | Yes | Housing | Bulk infrastructure | 10 000 | | | 10 000 |
| Operational capital (HS) New Operational Capex City Wide | 2492 | Yes | Development | Operation | 3 000 | 1 000 | | 2 000 |
| Inner City Upgrading (Transitional/Emergency and Rental Stock) Renewal Rental Flats | 2548 | Yes | Housing | Bulk infrastructure | 220 000 | 20 000 | 100 000 | 100 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|----------------------|---------------------|------------------------------------|----------------------|----------------------|----------------------|
| Braamfischerville Ext 12 and 13:Roads and Stormwater Management Systems including a Pedestrian Bridge New Bulk Infrastructure BRAM FISCHERVILLE EXT.13 | 2565 | Yes | Roads and Stormwater | Gravel roads | 168 900 | 30 000 | 21 500 | 117 400 |
| Lufhereng Mixed Development (Bulk, Link and Internal Infrastructure Roads, Storm Water Management Systems, Sewer and Water for 24 000 houses) | 2566 | Yes | Housing | Bulk infrastructure | 584 397 | 168 193 | 216 204 | 200 000 |
| Meadowlands Hostel Renewal Building Alterations MEADOWLANDS | 2752 | Yes | Housing | Hostels | 20 000 | 20 000 | | |
| Formalisation of informal settlements across the City. Renewal Bulk Infrastructure City Wide | 2755 | Yes | Housing | Bulk infrastructure | 174 058 | 74 058 | 100 000 | |
| Lakeside Ext 3,4 and 5: Roads and Bulk Stormwater Systems New Bulk Infrastructure | 2733 | Yes | Housing | Bulk infrastructure | 160 000 | 40 000 | 40 000 | 80 000 |
| Helen Josephs Refurbishment and Upgrading of Women's Hostel Renewal Building Alterations ALEXANDRA EXT.52 | 2771 | Yes | Housing | Hostels | 35 000 | 15 000 | 20 000 | |
| South Hills Housing Mixed Development New RDP Houses SOUTH HILLS | 2671 | Yes | Housing | Bulk infrastructure | 170 000 | 90 000 | 50 000 | 30 000 |
| Fleurhof Mixed Development (Bulk and internal infrastructure) New Bulk Infrastructure FLEURHOF | 2683 | Yes | Housing | Bulk infrastructure | 60 000 | 60 000 | | |
| Goudrand Rental Development New Bulk Infrastructure GOUDRAND | 2889 | Yes | Housing | Bulk infrastructure | 60 833 | | | 60 833 |
| Matholesville New Bulk Infrastructure MATHOLESVILLE | 2891 | Yes | Roads and Stormwater | Gravel roads | 30 000 | 30 000 | | |
| Sub Total | | | | | | 1 091 345 | 1 259 500 | 1 138 692 |
| Development Planning | | | | | | | | |
| Corridor branding - public art and place-making programme | 22316 | Yes | | | 20 000 | 5 000 | 10 000 | 5 000 |
| Land Acquisition | 22322 | Yes | | | 65 000 | 10 000 | 35 000 | 20 000 |
| Special Development Zone | 22325 | Yes | | | 5 000 | | 2 000 | 3 000 |
| Paterson Park -Depot relocation Project | 22244 | Yes | | | 12 000 | | 2 000 | 10 000 |
| Brixton Social Cluster | 22245 | Yes | | | 120 000 | 35 000 | 45 000 | 40 000 |
| Mining Belt East Corridor New Capex Interventions Implementation | 22246 | Yes | | | 12 000 | | 2 000 | 10 000 |
| Greater Diepsloot Urban Development Framework | 22251 | Yes | | | 2 000 | | | 2 000 |
| Jabulani Cultural Precinct | 22254 | Yes | | | 90 000 | 20 000 | | 70 000 |
| Watt Street Precinct, Wynberg | 22255 | Yes | | | 210 511 | 62 182 | 67 281 | 81 048 |
| Milpark Precinct Implementation | 22260 | Yes | | | 37 500 | 17 500 | 10 000 | 10 000 |
| Jabulani Precinct Upgrades | 22263 | Yes | | | 173 257 | 79 523 | 46 867 | 46 867 |
| Park Station to Civic Centre PEU (Park Station Regeneration) | 22356 | Yes | | | 5 000 | 5 000 | | |
| Inner-city Eastern Gateway | 22358 | Yes | | | 70 000 | 10 000 | 30 000 | 30 000 |
| Fordsburg PEU | 22361 | Yes | | | 60 000 | 10 000 | 25 000 | 25 000 |
| Mayfair PEU | 22362 | Yes | | | 60 000 | 10 000 | 25 000 | 25 000 |
| Ghandi Square East | 22363 | Yes | | | 62 400 | 10 000 | 27 400 | 25 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|---------------------------------|--|------------------------------------|----------------------|----------------------|----------------------|
| Inner City Partnership Fund | 22365 | Yes | | | 60 000 | 10 000 | 25 000 | 25 000 |
| Mining Land East | 22331 | Yes | | | 2 500 | 2 500 | | |
| Corridor Precinct: Detail Planning and Implementation | 22333 | Yes | | | 1 000 | | | 1 000 |
| Hillbrow Tower Precinct | 22334 | Yes | | | 10 000 | 10 000 | | |
| Inner-city Core PEU (Including the Southern Parts) | 22345 | Yes | | | 110 000 | 50 000 | 30 000 | 30 000 |
| Mining Belt West Development Corridor (Eastern Precinct): Technical studies on expropriation requirements, to release the necessary land to allow for new roads, road realignments and the widening of road reserves. | 8686 | Yes | Study or Environment Management | Feasibility Study | 3 000 | | 1 500 | 1 500 |
| Noordgesig - Social Precinct Implementation | 22193 | Yes | | | 75 000 | 30 000 | 30 000 | 15 000 |
| New Turfontein Clinic and Multi-purpose center | 22195 | Yes | | | 11 200 | 1 200 | 10 000 | |
| Rotunda Precinct | 22196 | Yes | | | 10 000 | | | 10 000 |
| Fleurhof Urban Development Framework Interventions Implementation | 22207 | Yes | | | 32 000 | 2 000 | 10 000 | 20 000 |
| Detailed Road Master Plan for Mining Belt West Development Corridor | 22208 | Yes | | | 55 000 | 5 000 | 25 000 | 25 000 |
| Matholesville and Braamfischerville Urban Development Framework | 22209 | Yes | | | 1 500 | | 1 500 | |
| Matholesville and Braamfischerville Urban Development Framework Interventions Implementation | 22210 | Yes | | | 3 000 | | | 3 000 |
| Crown City Urban Renewal Strategy | 22220 | Yes | | | 1 500 | | 1 500 | |
| Crown City Urban Renewal Interventions Implementation | 22225 | Yes | | | 2 500 | | | 2 500 |
| Wemmer Pan precinct implementation | 22235 | Yes | | | 6 500 | | 1 500 | 5 000 |
| Westdene Dam-precinct interventions | 22238 | Yes | | | 10 000 | 10 000 | | |
| Paterson Park - stormwater and new social facilities, park and road upgradings | 22239 | Yes | | | 130 000 | 50 000 | 40 000 | 40 000 |
| Operating Capital: DPUM Renewal Operational Capex City Wide | 2555 | Yes | Facilities | Equipment | 2 040 | 640 | 700 | 700 |
| Sub Total | | | | | | 445 545 | 504 248 | 581 615 |
| Publuc Safety: Head Office | | | | | | | | |
| USAR Equipment New Computer Upgrades MARTINDALE City Wide | 3654 | Yes | Office and Equipment | USAR equipment | 600 | 300 | 300 | |
| Operational Fire Extinguishers New Operational Capex MARTINDALE City Wide | 3731 | Yes | Security and Safety | Fire Extinguishers | 1 200 | 600 | 600 | |
| Medical equipment New Operational Capex MARTINDALE City Wide | 3645 | Yes | Office and Equipment | ambulance equipment | 4 000 | 2 000 | 2 000 | |
| Bay Doors Renewal Building Alterations MARTINDALE City Wide | 3143 | Yes | Facilities | Fire Station | 7 086 | 3 543 | 3 543 | |
| Operational Capital: IT Needs New Computer Hardware MARTINDALE City Wide | 2820 | Yes | Office and Equipment | Procurement of new computers and IT hardware | 3 000 | 1 500 | 1 500 | |
| Furniture and office equipment, work stations New Furniture MARTINDALE City Wide | 2822 | Yes | Office and Equipment | Office furniture | 18 000 | 8 000 | 10 000 | |
| Operational Capital: HAZMAT UNIT New Operational Capex MARTINDALE | 2843 | Yes | Transportation | Procurement of a new HAZMAT vehicle | 15 000 | 5 000 | 10 000 | |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|----------------------|--|------------------------------------|----------------------|----------------------|----------------------|
| Installation of CCTV cameras at JMPD HQ, Dube, Licensing HQ and Langlaagte for Internal control New Plant and Equipment MARTINDALE City Wide | 2536 | Yes | Security and Safety | CC Cameras | 4 000 | 4 000 | | |
| 4 Mobile Command Posts MARTINDALE | 6665 | Yes | Facilities | Fleet | 40 000 | | 20 000 | 20 000 |
| Sub Total | | | | | | 24 943 | 47 943 | 20 000 |
| Public Safety: EMS | | | | | | | | |
| Building of EMS Commercial Academy and Ethics BRIXTON | 6398 | Yes | Housing | BUILDING | 22 250 | | 6 150 | 16 100 |
| Lehae Training Academy | 6408 | Yes | Facilities | Building | 11 349 | 6 000 | 5 349 | |
| Lehae Fire Station | 6410 | Yes | Facilities | Building | 5 241 | 5 241 | | |
| Telematic System for Operations City Wide | 6619 | Yes | Security and Safety | Tracking System for Fire Fighters | 10 000 | 5 000 | 5 000 | |
| Equipment cheche for Urban Search and Rescue RESCUE(jaws of life, breathers for Gautrain)and Air lifting equipment New Plant and Equipment MARTINDALE City Wide | 2221 | Yes | Office and Equipment | Urban Search and Rescue Equipment | 12 500 | 5 000 | 7 500 | |
| Fire Stations - Central Museum Establishment Renewal Building Alterations | 3723 | Yes | Facilities | Fire Station Museum | 11 900 | 5 950 | 5 950 | |
| Fire and Rescue Equipment New Plant and Equipment MARTINDALE City Wide | 3652 | Yes | Office and Equipment | Fire fighting equipment | 16 000 | 8 000 | 8 000 | |
| Fire Station - Alexandra and 'Be Safe Centre' New Building ALEXANDRA EXT.25 | 3148 | Yes | Facilities | Fire Station | 4 000 | 2 000 | 2 000 | |
| Ambulance equipment replacement Programme Renewal Plant and Equipment MARTINDALE City Wide | 3154 | Yes | Office and Equipment | Ambulance equipment | 16 000 | 8 000 | 8 000 | |
| Fire and Rescue Medical Equipment Tracking System New Plant and Equipment MARTINDALE City Wide | 3155 | Yes | Office and Equipment | Tracking System | 9 600 | 4 800 | 4 800 | |
| Building of EMS training academy for the City of Johannesburg New Building LEHAE EXT.1 City Wide | 3160 | Yes | Facilities | Construction of a new EMS training academy | 2 000 | 1 000 | 1 000 | |
| Sub Total | | | | | | 50 991 | 53 749 | 16 100 |
| Public Safety: JMPD | | | | | | | | |
| The implementation of phase 2 of the IOC | 22143 | Yes | | | 240 000 | 100 000 | 80 000 | 60 000 |
| Ramp for P.W.D ROSSENTENVILLE | 6644 | Yes | Facilities | Ramp | 5 500 | 2 500 | 3 000 | |
| Renovation and extension of Randburg DLTC Renewal Building Alterations DOUGLASDALE EXT.37 | 3446 | Yes | Facilities | Building | 1 312 | 1 312 | | |
| Refurbishment of Roodepoort drivers Testing Station Renewal Building Alterations FLORIDA LAKE | 3441 | Yes | Facilities | Building | 1 310 | 1 310 | | |
| Upgrading of Weighbridges at JMPD Testing Centres Renewal Plant and Equipment MARLBORO City Wide | 3251 | Yes | Facilities | Weigh Bridge | 4 200 | 2 000 | 2 200 | |
| Langlaagte One Stop Shop - Licensing Renewal Building Alterations LANGLAAGTE NORTH | 2300 | Yes | Facilities | Building | 4 350 | 4 350 | | |
| Dog Kennel Hospital New Building Alterations GLENESK | 2304 | Yes | Facilities | Bulding | 95 | 95 | | |
| Dube Holding Facility New Building Alterations DUBE | 2306 | Yes | Facilities | Depot/ Holding Facility | 2 000 | 2 000 | | |
| Upgrading and improving security at JMPD Cash Sites. Renewal Building Alterations MARLBORO City Wide | 2307 | Yes | Facilities | Security features | 2 000 | 2 000 | | |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|----------------------|---------------------------------------|------------------------------------|----------------------|----------------------|----------------------|
| Operational Capital: (JMPD) New Operational Capex City Wide | 2494 | Yes | Development | Operational | 780 | 780 | | |
| Lighting masts at pounds New Building Alterations WEMMER | 2471 | Yes | Facilities | Lighting | 4 200 | 2 000 | 2 200 | |
| By-law management unit - Upgrade of Wemmer Pound New Building Alterations SELBY EXT.11 | 2436 | Yes | Facilities | | 3 000 | 3 000 | | |
| By-law management unit - Unit ugrade for building Fennel Road pound Renewal Building Alterations MARTINDALE | 2437 | Yes | Facilities | Building | 3 000 | 3 000 | | |
| Stormwater Management Renewal Drainage System ROSETTENVILLE EXT.2 | 2587 | Yes | Roads and Stormwater | Drainage system | 8 200 | 3 200 | 5 000 | |
| Cold Storage for Wemmer Pound New Building Alterations GLENESK | 2591 | Yes | Facilities | Cold Storage | 2 300 | 2 300 | | |
| Install Strong Rooms at Wemmer; Fennel Road; Von Wieligh New Building Alterations WEMMER | 2594 | Yes | Facilities | Strong Room | 8 100 | 2 500 | 2 700 | 2 900 |
| Improve area lighting at JHB; Midrand; Randburg; Roodepoort and Wemmer Complex. New Plant and Equipment MARTINDALE City Wide | 2535 | Yes | Facilities | lighting | 16 200 | 5 200 | 5 400 | 5 600 |
| New Radio Communication system New Plant and Equipment CITY AND SUBURBAN EXT.6 F | 2537 | Yes | ICT | Radio Communication | 12 000 | 12 000 | | |
| Supply Firearms to the JMPD new recruits Renewal Plant and Equipment CITY AND SUBURBAN EXT.6 City Wide | 2684 | Yes | Office and Equipment | Firearms | 3 000 | 3 000 | | |
| Sub Total | | | | | | 153 035 | 101 000 | 69 002 |
| City Power | | | | | | | | |
| RTU installations New SCADA REUVEN City Wide | 2228 | Yes | Power | Service connection | 10 000 | | 10 000 | |
| Installation of new service connections New Service Connections ALEXANDRA EXT.63 | 2202 | Yes | Power | Service connection | 12 908 | 10 413 | 995 | 1 500 |
| New service connections New Service Connections BERE A | 2203 | Yes | Power | Service connection | 42 500 | 14 500 | 14 000 | 14 000 |
| Installation of new service connections New Service Connections HALFWAY HOUSE EXT.74 | 2259 | Yes | Power | Service connection | 39 805 | 15 805 | 12 000 | 12 000 |
| New service connections New Service Connections FERNDAL EXT.25 | 2260 | Yes | Power | Service connection | 38 550 | 14 550 | 12 000 | 12 000 |
| New service connections New Service Connections ROODEPOORT EXT.2 | 2261 | Yes | Power | Service connection | 40 200 | 12 400 | 14 800 | 13 000 |
| New service connections New Service Connections LENASIA EXT.1 | 2262 | Yes | Power | Service connection | 46 750 | 13 250 | 18 500 | 15 000 |
| New service connections New Service Connections REUVEN | 2263 | Yes | Power | Service connection | 39 500 | 10 000 | 14 500 | 15 000 |
| New Service connections New Service Connections HURST HILL | 2264 | Yes | Power | Service connection | 31 780 | 14 260 | 8 520 | 9 000 |
| Convert PPC cement and Haggie Rand from 20.5kV to 11kV Renewal Bulk Infrastructure HERIOTDAL | 2269 | Yes | Power | Voltage Network Transmission voltage | 57 000 | 57 000 | | |
| Refurbishment of MV infrastructure(Switchgear and transformers) Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide | 2272 | Yes | Power | Feeder Cables Switchgear Transformers | 5 000 | | 5 000 | |
| Prepare mini subs and load centres for 11 kV conversion Renewal Township Reticulation JEPPESTOWN SOUTH | 2253 | Yes | Power | Voltage Network | 40 000 | | 20 000 | 20 000 |
| Sebenza Substation. Build a new 88kV GIS (30circuits) yard. New Bulk Infrastructure SEBENZA EXT.6 City Wide | 2326 | Yes | Power | Circuits | 48 215 | 37 489 | 10 726 | |
| Load Management: Receiver audit and replacement Renewal Load Management REUVEN F | 2327 | Yes | Power | Smart grid | 11 699 | 10 000 | 699 | 1 000 |
| Refurbish transformers and switchgear Renewal Bulk Infrastructure REUVEN City Wide | 2334 | Yes | Power | Switchgear Transformers | 22 000 | 22 000 | | |
| Refurbishment of MV infrastructure(Switchgear and transformers) Renewal Medium Voltage Network REUVEN | 2338 | Yes | Power | Feeder Cables Switchgear Transformers | 46 000 | 41 000 | 5 000 | |
| Replacement of aged and/or faulting MV cables Renewal Medium Voltage Network REUVEN | 2339 | Yes | Power | Switchgear Transformers | 52 000 | 42 000 | 10 000 | |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|-------------|--|------------------------------------|----------------------|----------------------|----------------------|
| Iutz: Establish new 88/11 kV cabling New Bulk Infrastructure HONEYDEW MANOR EXT.11 | 2341 | Yes | Power | Voltage Network | 100 000 | | | 100 000 |
| Replacement of aged and/or faulting MV cables Renewal Medium Voltage Network NORTH RIDING EXT.30 City Wide | 2285 | Yes | Power | Feeder Cables | 5 872 | | 5 872 | |
| Build new 275kV Intake Station to replace Orlando 88kV switch yard. New Bulk Infrastructure RIVASDALE City Wide | 2288 | Yes | Power | Voltage Network Transmission voltage | 142 636 | 47 636 | 65 000 | 30 000 |
| Acquire servitudes and sub station sites New Transmission Line REUVEN City Wide | 2379 | Yes | Power | Voltage Network Transmission voltage | 14 717 | 4 717 | 5 000 | 5 000 |
| Upgrade John Ware sub station Renewal Bulk Infrastructure FORDSBURG | 2428 | Yes | Power | Transformers | 49 000 | | 49 000 | |
| Allandale Substation: Upgrade 2 X 10 MVA transformers to 40 MVA Renewal Bulk Infrastructure COMMERCIA EXT.11 | 2438 | Yes | Power | Feeder Cables Switchgear Transformers | 3 000 | | | 3 000 |
| Provision of public lighting in informal settlements New Public Lighting REUVEN City Wide | 2445 | Yes | Power | Public lights | 10 500 | | 500 | 10 000 |
| Replace open LV conductors with ABC Renewal Low Voltage REUVEN City Wide | 2465 | Yes | Power | Voltage Network | 10 000 | | 10 000 | |
| Emergency work Renewal Medium Voltage Network REUVEN City Wide | 2466 | Yes | Power | Switchgear Transformers | 51 500 | 11 500 | 25 000 | 15 000 |
| Emergency Work Renewal Medium Voltage Network NORTH RIDING EXT.30 | 2448 | Yes | Power | Feeder Cables Switchgear Transformers | 48 500 | 8 500 | 25 000 | 15 000 |
| Install public lights in informal areas New Public Lighting REUVEN City Wide | 2756 | Yes | Power | Circuits | 25 000 | 5 000 | 10 000 | 10 000 |
| Telecommunications, Fibre optic installations and upgrades Renewal SCADA REUVEN | 2906 | Yes | Power | Smart grid | 21 968 | | 10 000 | 11 968 |
| Establish new 88/11 kV sub station in Oakdene New Bulk Infrastructure OAKDENE EXT.2 | 2780 | Yes | Power | Sub-station | 10 000 | | | 10 000 |
| Upgrade MV network Renewal Medium Voltage Network HERIOTDALE | 2796 | Yes | Power | Voltage Network | 4 000 | | 4 000 | |
| Transformer capital program to eliminate high risk transformers Renewal Bulk Infrastructure REUVEN City Wide | 2798 | Yes | Power | Transformers | 55 000 | | 20 000 | 35 000 |
| Vorna Valley. Upgrade sub station Renewal Bulk Infrastructure VORNA VALLEY EXT.7 | 2799 | Yes | Power | Switchgear Transformers | 35 000 | | | 35 000 |
| Replace obsolete energy meters with prepaid units Renewal Service Connections REUVEN City Wide | 3272 | Yes | Power | Service connection | 59 272 | 39 272 | 20 000 | |
| Install statistical meters on all distributors New Load Management REUVEN City Wide | 3282 | Yes | Power | Smart grid | 20 000 | | 10 000 | 10 000 |
| Supply AEL Factory from Westfield. New Medium Voltage Network MODDERFONTEIN EXT.2 | 3291 | Yes | Power | Voltage Network | 15 000 | | | 15 000 |
| Emergency work on the transmission network Renewal Bulk Infrastructure REUVEN City Wide | 2910 | Yes | Power | Switchgear Transformers | 10 000 | 10 000 | | |
| Bulk supply for the electrification of Fleurhof New Electrification FLEURHOF C | 2918 | Yes | | | 439 433 | 152 758 | 164 469 | 122 206 |
| Revenue Generation Efficiency Project. Pre-paid system installation of semi automated pre-paid and automated pre paid (smart meters) Renewal Service Connections REUVEN City Wide | 2920 | Yes | Power | Smart grid | 91 699 | 80 000 | 9 699 | 2 000 |
| Electrification of Lehae phase 2 New Electrification LEHAE | 2921 | Yes | Power | Voltage Network Circuits Switchgear Transformers | 20 000 | 20 000 | | |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|---------------------|---|------------------------------------|----------------------|----------------------|----------------------|
| Electrification of Lufhereng New Electrification LUFHERENG | 2922 | Yes | Power | Circuits Feeder Cables Switchgear Transformers | 395 515 | 127 353 | 147 117 | 121 045 |
| Upgrading of 88 kV overhead lines Renewal Bulk Infrastructure REUVEN City Wide | 3083 | Yes | Power | Overhead lines | 7 500 | 7 500 | | |
| Electrification of Elias Motswaledi. New Electrification POWER PARK | 3091 | Yes | Power | Voltage Network Transformers Transmission voltage | 20 000 | 20 000 | | |
| Telecommunications, Multiplexer and network management system Renewal Plant and Equipment REUVEN City Wide | 3895 | Yes | Power | Smart grid | 4 000 | | 4 000 | |
| Protection, Supply and delivery of Secondary Plant equipment Renewal Protection REUVEN City Wide | 3896 | Yes | Power | Plant equipment | 7 500 | 7 500 | | |
| Rooseveldt Park: Replace 2 X 45 MVA transformers and replace 11kV switchgear New Bulk Infrastructure LINDEN | 3900 | Yes | Power | Feeder Cables Switchgear Transformers | 128 456 | 31 000 | 45 000 | 52 456 |
| ICT Network upgrade for smart grids to substations New Load Management REUVEN City Wide | 3903 | Yes | Power | Smart grid | 727 | 727 | | |
| Procurement of IT hardware New Computer Hardware REUVEN City Wide | 3904 | Yes | Power | Smart grid | 5 000 | | 5 000 | |
| Upgrade of Virtualization Infrastructure New Computer Software REUVEN City Wide | 3907 | Yes | ICT | Software license | 3 000 | 3 000 | | |
| IT Business Continuity New Computer Software REUVEN City Wide | 3912 | Yes | ICT | Desktops | 15 000 | | 5 000 | 10 000 |
| Eskom payments. New Bulk Infrastructure REUVEN City Wide | 3714 | Yes | Power | Voltage Network Switchgear Transformers | 35 000 | | 15 000 | 20 000 |
| Convert Wilro Park substation to 88/11 kV Renewal Bulk Infrastructure WILROPARK EXT.1 | 3440 | Yes | Power | Transformers Transmission voltage | 41 000 | 41 000 | | |
| SAP Employee Self Service New Computer Software REUVEN City Wide | 4122 | Yes | ICT | Desktops | 500 | 500 | | |
| Upgrade Orchards Substation New Bulk Infrastructure ORCHARDS | 4125 | Yes | Power | Switchgear Transformers | 9 000 | | | 9 000 |
| Upgrade MV Networks in CBD Renewal Medium Voltage Network | 4113 | Yes | Power | Feeder Cables Switchgear Transformers | 5 000 | | 5 000 | |
| All fencing and security lighting for various substations Renewal Building Alterations REUVEN City Wide | 4114 | Yes | Security and Safety | Fencing and Security Lighting | 5 000 | | 5 000 | |
| Electrification of various Informal Settlements (Plot 8 Lindhaven, Kliptown Ext11, Princess Plot 61, Freedom Charter Square, Ruimsig Portion 77, Westgate development Princess Plot) New electrification City wide | 4280 | Yes | Power | Service connection Transformers | 169 411 | 20 418 | 100 288 | 48 705 |
| South Hills Electrification | 22023 | Yes | | | 380 880 | 116 240 | 125 152 | 139 488 |
| Riverside Electrification and Bulk Infrastructure | 22024 | Yes | | | 531 024 | 184 587 | 198 738 | 147 699 |
| Protea Glen Electrification Project | 22025 | Yes | | | 27 312 | 27 312 | | |
| Jabulani Electrification | 22026 | Yes | | | 152 410 | 46 990 | 51 436 | 53 984 |
| Sub Total | | | | | | 1 328 177 | 1 297 011 | 1 144 051 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|-------------|-----------------------------|------------------------------------|----------------------|----------------------|----------------------|
| Johannesburg Water: Water | | | | | | | | |
| Soweto: Doornkop West Reservoir 50MI | 6504 | Yes | Water | Reservoir | 7 000 | | 5 000 | 2 000 |
| Deep South/ Orange Farm: Doornkop West Reservoir: Upgrade Water Infrastructure | 6512 | Yes | Water | Reservoir | 5 000 | | | 5 000 |
| Soweto: Meadowlands Reservoir 19.8ML | 6513 | Yes | Water | Reservoir | 7 000 | | 7 000 | |
| Soweto: Meadowlands Tower 2 2.2ML | 6514 | Yes | Water | tower | 1 000 | | 1 000 | |
| Soweto: Meadowlands Tower 1 1.1MI | 6515 | Yes | Water | Tower | 1 000 | | 1 000 | |
| Soweto: Dobsonville Reservoir 15MI | 6516 | Yes | Water | reservoir | 2 000 | | 2 000 | |
| Roodepoort/Diepsloot: Robertville Tower 2.25ML | 4040 | Yes | Water | Water Tower | 10 000 | 10 000 | | |
| Louis Botha Corridor (JW: Water) Renewal Corridor Intervention | 4018 | Yes | Water | WATER UPGRADE | 50 000 | 10 000 | 20 000 | 20 000 |
| Perth Empire Corridor (JW: Water) Renewal Corridor Intervention | 4019 | Yes | Water | Water Upgrades | 43 000 | 15 000 | 15 000 | 13 000 |
| Turffontein Corridor (JW: Water) Renewal Corridor Intervention | 4021 | Yes | Water | Water Upgrades | 30 000 | 10 000 | 10 000 | 10 000 |
| Roodepoort/Diepsloot: Crown Gardens Tower 1.1 MI | 21763 | Yes | | | 10 500 | 10 500 | | |
| Midrand: Diepsloot Tower 1.6 ML . | 21933 | Yes | | | 4 000 | | | 4 000 |
| OV: Upgrade Roads | 21934 | Yes | | | 2 000 | | | 2 000 |
| Soweto: Zondi Water Upgrade | 6565 | Yes | Water | Water Reticulation Upgrade | 10 001 | 10 001 | | |
| Soweto: Protea Glen Water Upgrade | 6640 | Yes | Water | reticulation | 11 000 | 2 000 | 9 000 | |
| Midrand: Pretoriusrand Reservoir 10ML | 6618 | Yes | Water | Reservoir | 9 225 | | 4 225 | 5 000 |
| Midrand: Erand Tower 2 1.5ML | 6494 | Yes | Water | Tower | 14 000 | 14 000 | | |
| Midrand: Pretoriusrand Tower 1.2ML | 6495 | Yes | Water | Tower | 4 000 | | 1 000 | 3 000 |
| Midrand: Halfway house Reservoir 20ML | 6496 | Yes | Water | Reservoir | 10 000 | 10 000 | | |
| Sandton/ Alexandra: Kensington Booster 4.2MI | 6498 | Yes | Water | Booster Pump | 1 000 | | | 1 000 |
| Johannesburg Central: Aeroton Water Upgrade | 2714 | Yes | Sanitation | Waste Water Treatment Works | 2 000 | 2 000 | | |
| Orange farm/Deep south: Ennerdale Water Upgrade | 2718 | Yes | Water | Water Reticulation Upgrade | 5 000 | 5 000 | | |
| Midrand: Blue Hills Tower 1.8ML | 2567 | Yes | Water | 1.8ML Water TOWER | 5 000 | 5 000 | | |
| Deep South/ Orange Farm: Doornkop West/Protea Glen district: Upgrade water infrastructure | 2571 | Yes | Water | Water reticulation upgrade | 20 000 | 10 000 | 10 000 | |
| Operational Capital: Information Technology | 2654 | Yes | Development | Information Technology | 30 000 | 10 000 | 10 000 | 10 000 |
| Unplanned bulk water and sewer connections to new townships New Basic Water and Sewer Services | 2324 | Yes | Water | | 3 000 | 1 000 | 1 000 | 1 000 |
| Johannesburg Central: Crown Gardens Water Upgrade | 2476 | Yes | Water | Water Reticulation Upgrade | 10 000 | 5 000 | | 5 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|---------------------------------|----------------------------------|------------------------------------|----------------------|----------------------|----------------------|
| Operational Capital: Provision for Emergency Work | 2484 | Yes | Water | Emergency Work | 25 000 | 5 000 | 10 000 | 10 000 |
| Deep South/ Orange Farm: Diepsloot Reservoir 25ML | 2453 | Yes | Water | Reservoir | 5 000 | | | 5 000 |
| Sandton/Alexandra: Linbro Park Water Upgrade | 2314 | Yes | Water | Water Reticulation Upgrade | 24 000 | 10 000 | 14 000 | |
| Water Demand Management: New Operate and Maintenance Assets | 2197 | Yes | Water | Water Demand Management | 240 135 | 120 135 | 60 000 | 60 000 |
| Basic Water Service New Basic Water and Sewer Services | 2198 | Yes | Water | water services | 20 000 | 10 000 | 5 000 | 5 000 |
| Operational Capital: Planning and engineering studies | 2225 | Yes | Development | Planning And Engineering Studies | 58 500 | 17 000 | 20 000 | 21 500 |
| Operational Capital: Operations and Maintenance | 2226 | Yes | Facilities | Operations and Maintenance | 153 473 | 41 001 | 51 000 | 61 473 |
| Operational Capital: Corporate Requirements of Johannesburg Water | 2231 | Yes | Study or Environment Management | Corporate requirements | 17 500 | 8 500 | 4 500 | 4 500 |
| Sandton/Alexandra: Planned replacement watermains | 2245 | Yes | Water | | 50 391 | 30 000 | 10 391 | 10 000 |
| Roodepoort/Diepsloot: Planned Replacement Watermains | 2246 | Yes | Water | Watermains Replacement | 55 000 | 25 000 | 20 000 | 10 000 |
| Johannesburg Central: planned Replacement Watermains | 2248 | Yes | Water | Watermains replacement | 40 000 | 20 000 | 10 000 | 10 000 |
| Midrand: Carlswald Water Infrastructure Upgrade | 3882 | Yes | Water | Water reticulation upgrade | 2 000 | | | 2 000 |
| Johannesburg Central: Perth - Empire BRT and Rail Corridor Interventions | 3871 | Yes | | | 1 000 | 1 000 | | |
| Roodepoort/ Diepsloot: Witpoortjie Water Upgrade | 3582 | Yes | Water | Water reticulation upgrade | 5 000 | | | 5 000 |
| Sandton/Alexandra: Sandton water upgrade | 3557 | Yes | Water | Water Reticulation Upgrade | 35 000 | 5 000 | 5 000 | 25 000 |
| Midrand: Planned replacement: Watermains Renewal | 3540 | Yes | Water | Watermains replacement | 30 000 | 10 000 | 10 000 | 10 000 |
| Orange Farm/ Deep South: Planned Replacement Watermains | 3516 | Yes | Water | Watermains replacement | 55 528 | 20 000 | 10 000 | 25 528 |
| Midrand: Carlswald Reservoir New Reservoirs CARLSWALD A.H. | 3461 | Yes | Water | Reservoir | 4 000 | 4 000 | | |
| Midrand: Halfway house water upgrade | 3462 | Yes | Water | Water Reticulation Upgrade | 10 000 | 5 000 | 5 000 | |
| Sandton/ Alexandra: Woodmead Reservoir 22ML | 3464 | Yes | Water | Reservoir | 10 000 | | | 10 000 |
| Roodepoort/ Diepsloot: Robertville Water Upgrade | 3467 | Yes | Water | Water Reticulation Upgrade | 10 000 | 5 000 | 5 000 | |
| Southdale/ Langlaagte: Aeroton Direct Tower1.4ML | 3473 | Yes | Water | Tower | 3 000 | 3 000 | | |
| Sub Total | | | | | | 469 136 | 336 116 | 356 000 |
| Johannesburg Water: Sewer | | | | | | | | |
| Midrand: Planned replacement sewer mains | 6517 | Yes | Sanitation | sewer pipes | 29 000 | 10 000 | 10 000 | 9 000 |
| Midrand: Ivory Park North Upgrade Sewer | 6527 | Yes | Sanitation | sewer pipes | 4 500 | | | 4 500 |
| Goudkoppies: Replace belt presses number 4 | 6542 | Yes | Sanitation | Waste Water Treatment Works | 11 000 | | 5 000 | 6 000 |
| Goudkoppies: New PSTs number 2 | 6543 | Yes | Sanitation | Waste Water Treatment Works | 2 000 | | 2 000 | |
| Northern Works: Digesters Number 4 | 6544 | Yes | Sanitation | Waste Water Treatment Works | 20 000 | | 10 000 | 10 000 |
| Northern Works: Unit 4: Replacement of Electromechanical | 6545 | Yes | Sanitation | Waste Water Treatment Works | 25 000 | | 5 000 | 20 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|-------------|--|------------------------------------|----------------------|----------------------|----------------------|
| Ennerdale Works: Dam cleaning and lining | 6546 | Yes | Sanitation | Waste Water Treatment Works | 2 000 | | 2 000 | |
| Ennerdale Works: Replace module mixers and motors | 6547 | Yes | Sanitation | Waste Water Treatment Works | 1 000 | | 1 000 | |
| WWTW: Northern Farm - Dam Repair | 22066 | Yes | | | 1 000 | | | 1 000 |
| Louis Botha Corridor (JW: Sewer) Renewal Corridor Intervention | 4023 | Yes | Sanitation | Sewer Upgrades | 10 000 | 10 000 | | |
| Bushkoppie: New PSTs number 2 | 6501 | Yes | Sanitation | Waste Water Treatment Works | 19 000 | | 4 000 | 15 000 |
| Bushkoppies Works: Upgrade main Blowers and Pipework | 6503 | Yes | Sanitation | Waste Water Treatment Works | 20 000 | | 10 000 | 10 000 |
| Northern Works: Unit 3 Module 3 refurbish clarifier | 2533 | Yes | Sanitation | Waste Water Treatment Works | 5 000 | 5 000 | | |
| Driefontein Works: IRP (DF: Conc Lining) | 2534 | Yes | Sanitation | Waste Water Treatment Works | 96 000 | 51 000 | 45 000 | |
| Goudkoppies Works: Digester Heating and Mixing | 2518 | Yes | Sanitation | Waste Water Treatment Works | 30 000 | | 5 000 | 25 000 |
| Northern works: Unit 5 mod 2 | 2519 | Yes | Sanitation | Waste Water Treatment Work | 120 000 | 10 000 | 30 000 | 80 000 |
| Goudkoppies works: Aerators; mixers; mod3 | 2691 | Yes | | | 5 000 | | 5 000 | |
| Johannesburg Central: Bruma Sewer Upgrade | 2716 | Yes | Sanitation | New sewer mains | 10 000 | 10 000 | | |
| Bushkoppies Works: IRP (BK Balancing Tank) | 2450 | Yes | Sanitation | Waste Water Treatment Works | 42 400 | 37 400 | 5 000 | |
| Olifantsvlei Works: IRP/OV (Digester Heating and Mixing) | 2446 | Yes | Sanitation | Waste Water Treatment Works | 58 000 | 28 000 | 30 000 | |
| Olifantsvlei Works: Belt Presses # 1 | 2447 | Yes | Sanitation | waste water treatment works | 2 000 | | 2 000 | |
| Northern Works: Belt Presses New #4 | 2308 | Yes | Sanitation | Waste Water Treatment Works | 18 000 | | 3 000 | 15 000 |
| LA: Module 1 | 3232 | Yes | Sanitation | Waste Water Treatment Works | 15 000 | 5 000 | 5 000 | 5 000 |
| Olifantsvlei: Refurbish Unit 2 | 3236 | Yes | Sanitation | waste water treatment works | 12 000 | | 2 000 | 10 000 |
| Goudkoppies Works: Replace screw pumps on bioreactors | 3248 | Yes | Sanitation | Waste Water Treatment Works | 5 000 | | 5 000 | |
| Sandton/ Alexandra: Planned Replacement Sewer mains | 3558 | Yes | Sanitation | Planned Replacement | 30 000 | 10 000 | 10 000 | 10 000 |
| Orange Farm/ Deep south: Planned Replacement Sewer mains | 3520 | Yes | Sanitation | Planned replacement sewer main renewal | 40 000 | 10 000 | 20 000 | 10 000 |
| Orange Farm/ Deep south: Lakeside Sewer Upgrade | 3523 | Yes | Sanitation | Sewer Reticulation Upgrade | 1 700 | 1 700 | | |
| Orange Farm/ Deep South: Orange farm Sewer Upgrade | 3526 | Yes | Sanitation | Sewer Reticulation Upgrade | 1 000 | | | 1 000 |
| Olifantsvlei Works: Infrastructure Renewal Plan | 3481 | Yes | Sanitation | Waste Water Treatment Works | 20 450 | 3 500 | 4 000 | 12 950 |
| Bushkoppies Works: Infrastructure renewal plan | 3482 | Yes | Sanitation | Waste Water Treatment Works | 15 000 | | 5 000 | 10 000 |
| Goudkoppies Works: Infrastructure Renewal Plan | 3484 | Yes | Sanitation | Waste Water Treatment Works | 70 600 | 45 600 | 5 000 | 20 000 |
| Northern Works: Infrastructure renewal | 3490 | Yes | Sanitation | Waste Water Treatment Works | 25 000 | | 10 000 | 15 000 |
| Driefontein Works: Drying bed extension | 3491 | Yes | Sanitation | Waste Water Treatment Works | 2 000 | | 2 000 | |
| Driefontein Works: Refurbish WAS and RAS p/s | 3492 | Yes | Sanitation | Waste Water Treatment Works | 5 500 | | 4 500 | 1 000 |
| Driefontein Works: Infrastructure Renewal Plan | 3497 | Yes | Sanitation | Waste Water Treatment Works | 7 500 | | 2 500 | 5 000 |
| Ennerdale Works: Infrastructure renewal plan | 3502 | Yes | Sanitation | Waste Water Treatment Works | 170 | 170 | | |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|---------------------------------|---|------------------------------------|----------------------|----------------------|----------------------|
| Roodepoort/ Diepsloot: Planned Replacement Sewer mains | 3586 | Yes | Sanitation | Planned replacement sewer mains renewal | 45 000 | 25 000 | 10 000 | 10 000 |
| Roodepoort/ Diepsloot: Lanseria Outfall Sewer Upgrade | 3601 | Yes | Sanitation | Sewer Reticulation | 2 000 | | 1 000 | 1 000 |
| Johannesburg Central: Planned Replacement Sewermains | 3614 | Yes | Sanitation | PLANNED REPLACEMENT SEWER MAINS | 30 000 | 10 000 | 10 000 | 10 000 |
| Soweto: Planned Replacement Sewermains | 3627 | Yes | Sanitation | Planned Replacement Sewer Mains | 30 000 | 10 000 | 10 000 | 10 000 |
| Soweto: Protea Glen Sewer Upgrade | 3631 | Yes | Sanitation | Sewer Reticulation Upgrade | 10 000 | | 5 000 | 5 000 |
| Johannesburg Central: Turfontein Redevelopment Corridor Sewer Renewal | 3870 | Yes | Sanitation | corridor | 10 000 | 10 000 | | |
| Roodepoort/ Diepsloot: Diepsloot sewer Pipelines and Bridge | 3918 | Yes | Sanitation | Sewer pipelines and Bridge | 120 000 | 20 000 | 50 000 | 50 000 |
| Northern Works: Unit 4 liquor treatment | 3961 | Yes | Sanitation | Waste Water Treatment Works | 35 000 | | 25 000 | 10 000 |
| Northern Works: Desludge and line Dam 02 | 3963 | Yes | Sanitation | Waste Water Treatment Works | 15 000 | | 5 000 | 10 000 |
| Northern Works: Unit 3 electro mech/ cabling bios 1 and 3 | 3964 | Yes | Sanitation | Water Treatment Works | 13 500 | 13 500 | | |
| WWTW Upgrade and refurbish | 3966 | Yes | Sanitation | Waste Water Treatment Works | 10 000 | | 5 000 | 5 000 |
| Sub Total | | | | | | 325 870 | 370 000 | 406 450 |
| Pikitup | | | | | | | | |
| 21 Bins Underground and 240l new plant and equipment City Wide | 22423 | Yes | | | 60 000 | 20 000 | 20 000 | 20 000 |
| Pikitup Facilities renewal, upgrades and new including branding and signage | 2667 | Yes | Facilities | Depot/ Holding Facility | 65 300 | 20 300 | 25 000 | 20 000 |
| 15 Landfill - Goudkoppies New Building Alterations ZONDI City Wide | 2773 | Yes | Facilities | Depot/ Holding Facility | 2 500 | | | 2 500 |
| Buyback and sorting facilities including drop-off centres | 2740 | Yes | Facilities | Depot/ Holding Facility | 26 125 | 10 000 | | 16 125 |
| 18 Landfill - Robinson deep New waste collection TURFFONTEIN City Wide | 2742 | Yes | Facilities | Depot/ Holding Facility | 2 500 | | | 2 500 |
| 16 Landfill - Kya Sands New waste collection KYA SAND EXT.48 City Wide | 2783 | Yes | Facilities | Depot/ Holding Facility | 2 500 | | | 2 500 |
| 5 Composting Organic Waste (DSDM)City Wide | 2187 | Yes | Facilities | Depot/ Holding Facility | 8 000 | | | 8 000 |
| Waste bulk containers | 2188 | Yes | Waste management | Refuse | 10 000 | 5 000 | 5 000 | |
| 17 Landfill - Marie Louise New waste collection RAND LEASES EXT.11 City Wide | 2192 | Yes | Facilities | Depot/ Holding Facility | 2 500 | | | 2 500 |
| ICT Hardware and Software | 2194 | Yes | ICT | Software license | 6 000 | 2 000 | 2 000 | 2 000 |
| 20 Landfill- Linbro Park new waste collection | 3257 | Yes | Facilities | Depot/ Holding Facility | 2 500 | | | 2 500 |
| EIA for all Pikitup waste facilities | 3195 | Yes | Study or Environment Management | Environmental impact analysis | 3 500 | 1 500 | 2 000 | |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|----------------------|---------------------------------|------------------------------------|----------------------|----------------------|----------------------|
| Separation at source facilities and equipment and 240L bins | 3196 | Yes | Waste management | Refuse | 18 280 | 9 980 | 8 300 | |
| Garden site upgrading and new | 3911 | Yes | Waste management | Refuse | 1 000 | 1 000 | | |
| New plant and equipment | 3832 | Yes | Waste management | Refuse | 8 000 | 4 000 | 4 000 | |
| Sub Total | | | | | | 73 780 | 66 300 | 78 625 |
| Johannesburg Roads Agency | | | | | | | | |
| MISCL - Emergency, Critical and Urgent Depot Stormwater Improvements. New Stormwater Management Projects City Wide | 2389 | Yes | Roads and Stormwater | stormwater | 130 000 | 30 000 | 50 000 | 50 000 |
| CATCH 215 - Kliptown Stormwater Upgrade (Phase 10): Low Level Bridge. Renewal Stormwater Management Projects KLIPSPRUIT WEST EXT.1 | 2392 | Yes | Roads and Stormwater | stormwater | 35 000 | 15 000 | 20 000 | |
| MISCL - Gravel Roads: Orange Farm and Surrounding Areas. New Roads: Construction and Upgrades ORANGE FARM | 2393 | Yes | Roads and Stormwater | Gravel roads | 110 000 | 25 000 | 50 000 | 35 000 |
| CATCH 210 - Klein Jukskei Catchment: (CBP) Stormwater Control: Willows Development - Windsor New Stormwater Catchments JUKSKEI PARK | 2398 | Yes | Roads and Stormwater | stormwater | 7 000 | 1 000 | 5 000 | 1 000 |
| MISCL - Gravel Roads: Ivory Park and Surrounding Areas. New Gravel Road IVORY PARK EXT.9 | 2399 | Yes | Roads and Stormwater | Gravel roads | 90 000 | 25 000 | 30 000 | 35 000 |
| MISCL - Environmental Compliance. New Operational Capex City Wide | 2404 | Yes | Roads and Stormwater | stormwater | 2 700 | 900 | 900 | 900 |
| CATCH 200 - Braamfontein Spruit Catchment: Erosion Protection - Sub 07, Morningside Manor to George Lea Park. New Stormwater Catchments MORNINGSIDE EXT.77 | 2405 | Yes | Roads and Stormwater | stormwater | 18 000 | 6 000 | 6 000 | 6 000 |
| MISCL - Gravel Roads: Diepsloot. New Roads: Construction and Upgrades DIEPSLOOT WEST EXT.3 | 2410 | Yes | Roads and Stormwater | Gravel roads | 97 000 | 21 000 | 26 000 | 50 000 |
| REHAB - Road Rehabilitation and Reconstruction Programme. Renewal Roads: Construction and Upgrades City Wide | 2412 | Yes | Roads and Stormwater | renewal roads | 270 000 | 100 000 | 100 000 | 70 000 |
| CATCH 240 - Jukskei Catchment: Upgrade Bridge Street Bridge, Buccleuch Renewal Stormwater Catchments BUCCLEUCH | 2414 | Yes | Roads and Stormwater | stormwater | 45 000 | 5 000 | 20 000 | 20 000 |
| CATCH 210 - Klein Jukskei Catchment: Bond Stream Relief System, Ferndale. New Stormwater Catchments FERNDAL | 2415 | Yes | Roads and Stormwater | stormwater | 15 000 | 5 000 | 5 000 | 5 000 |
| MISCL - Investigate and Design Future Schemes. New Operational Capex City Wide | 2416 | Yes | Roads and Stormwater | stormwater | 27 000 | 15 000 | 6 000 | 6 000 |
| MISCL - Gravel Roads: Doornkop/Thulani. New Roads: Construction and Upgrades DOORNKOP | 2417 | Yes | Roads and Stormwater | Gravel roads | 99 400 | 21 000 | 26 000 | 52 400 |
| MISCL - Integrated Roads and Stormwater Masterplanning. New Stormwater Management Projects City Wide | 2422 | Yes | Roads and Stormwater | integrated roads and stormwater | 27 000 | 9 000 | 9 000 | 9 000 |
| BRID 11 - Bridge Rehabilitation. Renewal Bridges (Pedestrian and Vehicles) City Wide | 2427 | Yes | Roads and Stormwater | Pedestrian and vehicle bridge | 180 000 | 60 000 | 80 000 | 40 000 |
| MISCL - Gravel Roads: Bram Fischerville. New Roads: Construction and Upgrades BRAM FISCHERVILLE | 2496 | Yes | Roads and Stormwater | Gravel roads | 95 000 | 21 000 | 24 000 | 50 000 |
| MOB - Intelligent Transport Systems (ITS) Projects. New Mobility: Intelligent Transportation System and Networks City Wide | 2472 | Yes | Roads and Stormwater | stormwater | 15 000 | 5 000 | 5 000 | 5 000 |
| MOB - Complete Streets (Streets Alive). New Roads: Construction and Upgrades City Wide | 2576 | Yes | Roads and Stormwater | Gravel roads | 30 000 | 20 000 | 5 000 | 5 000 |
| CATCH 10 - Emergency Stormwater Improvement (Multi year): Protea Glen Ext 1-4 (Phase 1-5). New Stormwater Catchments PROTEA GLEN | 2577 | Yes | Roads and Stormwater | stormwater | 40 000 | 10 000 | 15 000 | 15 000 |
| CATCH 205 - Robinson Canal Catchment Structural Improvement: Robinson Canal Sub 4 Renewal Stormwater Catchments ROBIN ACRES | 2580 | Yes | Roads and Stormwater | stormwater | 30 000 | 10 000 | 10 000 | 10 000 |
| Operational Capital: CS - Operational Capex. Renewal Operational Capex City Wide | 2581 | Yes | Heritage Assets | assets | 2 100 | 2 100 | | |
| CATCH 212 - Bez Valley Catchment: Recon Sub 6; Rehab Main, Sub 1 and 4. Renewal Stormwater Catchments BEZUIDENHOUT VALLEY | 2611 | Yes | Roads and Stormwater | stormwater | 12 000 | 3 000 | 6 000 | 3 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|----------------------|---------------------|------------------------------------|----------------------|----------------------|----------------------|
| RNP022_Richards Drive Upgrading Renewal Roads: Construction and Upgrades HALFWAY HOUSE EXT.95 | 2853 | Yes | Roads and Stormwater | roads | 6 000 | 3 000 | 3 000 | |
| RNP021_Outspan Road Upgrading Renewal Roads: Construction and Upgrades LITTLEFILLAN | 2854 | Yes | Roads and Stormwater | roads | 5 000 | 2 000 | 3 000 | |
| RNP003_Westlake Road Extension New Roads: Construction and Upgrades RAND LEASES EXT.1 | 2868 | Yes | Roads and Stormwater | roads | 5 000 | | | 5 000 |
| CS - Capital Equipment. New Plant and Equipment City Wide | 2873 | Yes | Office and Equipment | plant and equipment | 15 000 | 5 000 | 5 000 | 5 000 |
| MISCL - Pedestrian Bridge in Kaalfontein New Bridges (Pedestrian and Vehicles) KAALFONTEIN EXT.2 | 2879 | Yes | Roads and Stormwater | Pedestrian bridge | 6 000 | 6 000 | | |
| RNP004_James Street Extension. New Roads: Construction and Upgrades ENNERDALE | 2881 | Yes | Roads and Stormwater | roads | 5 000 | 2 000 | 3 000 | |
| RNP005_Spencer Road New Link New Roads: Construction and Upgrades FLEURHOF | 2882 | Yes | Roads and Stormwater | roads | 11 000 | 2 000 | 3 000 | 6 000 |
| RNP017_Ballyclaire Drive Widening Renewal Roads: Construction and Upgrades RIVER CLUB EXT.2 | 2887 | Yes | Roads and Stormwater | roads | 23 000 | 2 000 | 3 000 | 18 000 |
| CONV - Conversion of Open Drains to Underground/Covered Drains in Ivory Park and surrounding areas. Renewal Stormwater Management Projects IVORY PARK EXT.7 | 2706 | Yes | Roads and Stormwater | stormwater | 30 000 | 10 000 | 10 000 | 10 000 |
| MISCL - Emergency Stormwater Interventions. Renewal Stormwater Management Projects City Wide | 2766 | Yes | Roads and Stormwater | stormwater | 15 000 | 5 000 | 5 000 | 5 000 |
| MOB - Installation of New Warranted Traffic Signals in All Wards City Wide. New Mobility: Intelligent Transportation System and Networks City Wide | 2767 | Yes | Roads and Stormwater | stormwater | 16 000 | 5 000 | 5 000 | 6 000 |
| IT - IT Security. New Computer Software City Wide | 3800 | Yes | Office and Equipment | computer | 7 000 | 5 000 | 1 000 | 1 000 |
| RAMS - GIS Improvement. New Computer Software City Wide | 3801 | Yes | Roads and Stormwater | RAMS | 50 000 | 20 000 | 15 000 | 15 000 |
| RESUR - Resurfacing of M1 Motorway. Renewal Roads: Rehabilitation MELROSE City Wide | 3816 | Yes | Roads and Stormwater | roads | 155 000 | 95 000 | 20 000 | 40 000 |
| RESUR - Resurfacing of M2 Motorway. Renewal Roads: Rehabilitation City Wide | 3817 | Yes | Roads and Stormwater | roads | 35 000 | 5 000 | 10 000 | 20 000 |
| RESUR - Resurfacing of Soweto Highway. Renewal Roads: Rehabilitation ORLANDO City Wide | 3818 | Yes | Roads and Stormwater | Gravel roads | 17 000 | 2 000 | 5 000 | 10 000 |
| MISCL - Gravel Roads: Tshepisoong. New Roads: Construction and Upgrades TSHEPISOONG | 3819 | Yes | Roads and Stormwater | Gravel roads | 85 000 | 20 000 | 30 000 | 35 000 |
| MOB - City Deep Freight Hub. Renewal Roads: Construction and Upgrades CITY DEEP City Wide | 3820 | Yes | Roads and Stormwater | roads | 23 000 | 3 000 | 10 000 | 10 000 |
| CONV - Conversion of Open Drains to Underground/Covered Drains in Orange Farm and Surrounding Areas. Renewal Stormwater Management Projects ORANGE FARM | 3788 | Yes | Roads and Stormwater | stormwater | 60 000 | 10 000 | 20 000 | 30 000 |
| CONV - Conversion of Open Drains to Underground/Covered Drains in Bram Fischer. Renewal Stormwater Management Projects BRAM FISCHERVILLE | 3789 | Yes | Roads and Stormwater | stormwater | 29 500 | 9 500 | 10 000 | 10 000 |
| RESUR - Resurfacing of Roads Renewal Roads: Rehabilitation City Wide | 3171 | Yes | Roads and Stormwater | Gravel roads | 502 567 | 147 792 | 179 776 | 175 000 |
| MISCL - Pedestrian Bridge in Diepsloot (No. 4) New Bridges (Pedestrian and Vehicles) DIEPSLOOT WES EXT.2 | 2941 | Yes | Roads and Stormwater | Pedestrian bridge | 6 000 | 6 000 | | |
| MISCL: Pedestrian Bridge in Slovo Park (also Ashanti). New Bridges (Pedestrian and Vehicles) CORONATIONVILLE | 2946 | Yes | Roads and Stormwater | Pedestrian bridge | 10 000 | 10 000 | | |
| RNP013_Jan Smuts Dualing Renewal Roads: Construction and Upgrades PARKWOOD | 2950 | Yes | Roads and Stormwater | roads | 18 000 | 3 000 | 3 000 | 12 000 |
| MISCL - Pedestrian Bridge in Klipspruit West. New Bridges (Pedestrian and Vehicles) KLIPSPRUIT WEST | 2953 | Yes | Roads and Stormwater | Pedestrian bridge | 5 000 | 5 000 | | |
| RNP085_Upgrading of Katherine Road Renewal Roads: Construction and Upgrades SANDOWN | 2955 | Yes | Roads and Stormwater | roads | 45 000 | 15 000 | 30 000 | |
| MOB - SARTSM: Upgrade of Existing Signalised Intersections. Renewal Mobility: Intelligent Transportation System and Networks City Wide | 2961 | Yes | Roads and Stormwater | stormwater | 12 000 | 3 000 | 3 000 | 6 000 |
| MOB - Alternative Energy: Alternative Power Sources (LED). New Mobility: Intelligent Transportation System and Networks City Wide | 2963 | Yes | Roads and Stormwater | stormwater | 7 000 | 2 000 | 2 000 | 3 000 |
| MOB - Geometric Improvements. Renewal Mobility: Intelligent Transportation System and Networks City Wide | 2970 | Yes | Roads and Stormwater | stormwater | 20 000 | 5 000 | 5 000 | 10 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|----------------------|-------------------------------|------------------------------------|----------------------|----------------------|----------------------|
| MISCL - Gravel Roads: Lawley. New Roads: Construction and Upgrades LAWLEY EXT.1 | 2973 | Yes | Roads and Stormwater | Gravel roads | 90 000 | 25 000 | 30 000 | 35 000 |
| MOB - Remote Monitoring: Urban Traffic Control (UTC). New Mobility: Intelligent Transportation System and Networks City Wide | 2978 | Yes | Roads and Stormwater | security | 15 000 | 5 000 | 5 000 | 5 000 |
| MOB - Alternative Energy: Alternative Power Sources (UPS). New Mobility: Intelligent Transportation System and Networks City Wide | 2992 | Yes | Roads and Stormwater | stormwater | 100 000 | 30 000 | 35 000 | 35 000 |
| MOB - Guardrails. Renewal Roads: Construction and Upgrades | 2998 | Yes | Roads and Stormwater | guardrails | 13 000 | 3 000 | 5 000 | 5 000 |
| MOB - Upgrading Controllers and Phasing. Renewal Mobility: Intelligent Transportation System and Networks | 3001 | Yes | Transportation | controllers | 16 500 | 3 000 | 3 000 | 10 500 |
| BRID 20 - Conrad Bridge; Blairgowrie. Renewal Bridges (Pedestrian and Vehicles) CRAIGHALL WARD | 3015 | Yes | Roads and Stormwater | bridges | 15 000 | 3 000 | 6 000 | 6 000 |
| MOB - Traffic Management Centre. Renewal Mobility: Intelligent Transportation System and Networks City Wide | 3021 | Yes | Roads and Stormwater | road | 29 000 | 10 000 | 9 500 | 9 500 |
| CATCH 240 - Jukskei Catchment - Vorna Valley Stream New Stormwater Catchments VORNA VALLEY EXT.13 | 3024 | Yes | Roads and Stormwater | stormwater | 15 000 | 3 000 | 6 000 | 6 000 |
| MOB - CCTV Cameras. New Mobility: Intelligent Transportation System and Networks City Wide | 3029 | Yes | Roads and Stormwater | roads | 8 900 | 2 900 | 3 000 | 3 000 |
| RNP040_Crownwood Road Upgrade Renewal Roads: Construction and Upgrades CROWN EXT.2 | 3030 | Yes | Roads and Stormwater | roads | 54 000 | 10 000 | 24 000 | 20 000 |
| MISCL - Dam Safety Rehabilitation Renewal Stormwater Management Projects City Wide | 3033 | Yes | Roads and Stormwater | stormwater | 12 000 | 3 000 | 3 000 | 6 000 |
| MOB - Traffic Signal Adaptive Control (TSAC). New Mobility: Intelligent Transportation System and Networks City Wide | 3038 | Yes | Roads and Stormwater | traffic signal | 16 000 | 5 000 | 5 000 | 6 000 |
| Operational Capital: CS - Depot Upgrading and Standarization. Renewal Operational Capex City Wide | 3319 | Yes | Housing | buildings | 20 000 | 10 000 | 5 000 | 5 000 |
| IT - ERP Migration. New Computer Software City Wide | 3348 | Yes | Office and Equipment | computers | 5 000 | 5 000 | | |
| MOB - Recabling of Old Redundant Cables at Signalized Traffic Intersections. Renewal Mobility: Intelligent Transportation System and Networks City Wide | 3305 | Yes | Roads and Stormwater | roads | 130 000 | 45 000 | 50 000 | 35 000 |
| BRID 10 - Bridge Expansion Joints. Renewal Bridges (Pedestrian and Vehicles) City Wide | 3266 | Yes | Roads and Stormwater | Bridge expansion joints | 45 000 | 15 000 | 15 000 | 15 000 |
| BRID 11 - Bridges: Visual and Detailed (Principal) Inspections. New Bridges (Pedestrian and Vehicles) City Wide | 3268 | Yes | Roads and Stormwater | pedestrian and Vehicle bridge | 25 000 | 10 000 | 10 000 | 5 000 |
| BRID 20 - Bridges: Overtopping (Flooding). Renewal Bridges (Pedestrian and Vehicles) City Wide | 3269 | Yes | Roads and Stormwater | Pedestrian bridge | 100 000 | 20 000 | 20 000 | 60 000 |
| MOB - M2 Motorway at Main Reef Road Intersection. New Roads: Construction and Upgrades CROWN EXT.2 | 3981 | Yes | Roads and Stormwater | congestion | 10 000 | 10 000 | | |
| Operational Capital: CS - Upgrade of Head Office Facilities. Renewal Building Alterations City Wide | 3982 | Yes | Housing | other buildings | 15 000 | 5 000 | 5 000 | 5 000 |
| RAMS - Stormwater Asset Monitoring System. New Computer Software City Wide | 3983 | Yes | Roads and Stormwater | computers | 30 000 | 15 000 | 10 000 | 5 000 |
| REHAB - Rehabilitation of Open Channels City Wide. Renewal Stormwater Management Projects City Wide | 3984 | Yes | Roads and Stormwater | stormwater | 30 000 | 5 000 | 10 000 | 15 000 |
| MISCL - Gravel Roads: Protea South. New Roads: Construction and Upgrades PROTEA SOUTH EXT.1 | 3985 | Yes | Roads and Stormwater | Gravel roads | 80 000 | 15 000 | 30 000 | 35 000 |
| MISCL - Gravel Roads: Drieziek. New Roads: Construction and Upgrades DRIEZIEK | 3986 | Yes | Roads and Stormwater | Gravel roads | 83 527 | 22 254 | 26 273 | 35 000 |
| MISCL - Gravel Roads: Poortjie. New Roads: Construction and Upgrades POORTJIE | 4135 | Yes | Roads and Stormwater | Gravel roads | 90 000 | 25 000 | 30 000 | 35 000 |
| MISCL - Gravel Roads: Slovoville New Roads: Construction and Upgrades SLOVOVILLE | 4136 | Yes | Roads and Stormwater | Gravel roads | 90 000 | 25 000 | 30 000 | 35 000 |
| BRID - Bridge Upgrade: Ivory Park Renewal Bridges (Pedestrian and Vehicles) IVORY PARK EXT.10 | 4203 | Yes | Roads and Stormwater | Pedestrian bridge | 2 000 | | | 2 000 |
| BRID - Bridge Upgrade: River Park. Renewal Bridges (Pedestrian and Vehicles) FAR EAST BANK EXT.9 | 4204 | Yes | Roads and Stormwater | Pedestrian bridge | 2 000 | | | 2 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|-----------------------|------------------------|------------------------------------|----------------------|----------------------|----------------------|
| CATCH - Implementation of CBP Stormwater Masterplanning: Soweto. New Stormwater Management Projects ORLANDO WEST | 4205 | Yes | Roads and Stormwater | Stormwater | 70 600 | 15 000 | 20 000 | 35 600 |
| MISCL - Gravel Roads: Kaalfontein. New Roads: Construction and Upgrades KAALFONTEIN EXT.2 | 4206 | Yes | Roads and Stormwater | Gravel roads | 90 000 | 25 000 | 30 000 | 35 000 |
| MISCL - Gravel Roads: Mayibuye. New Roads: Construction and Upgrades COMMERCIA | 4209 | Yes | Roads and Stormwater | Gravel roads | 90 000 | 25 000 | 30 000 | 35 000 |
| Sub Total | | | | | | 1 213 446 | 1 338 449 | 1 441 900 |
| Metrobus | | | | | | | | |
| Conversion of existing fleet to run on Gas and Diesel | 3997 | Yes | Transportation | Engine | 59 500 | 9 500 | 35 000 | 15 000 |
| Furniture and Office Equipment | 2201 | Yes | Office and Equipment | Chairs Desks Furniture | 1 736 | 500 | 600 | 636 |
| Purchasing of New Buses | 2283 | Yes | Transportation | buses | 208 000 | 58 000 | 75 000 | 75 000 |
| Plant and Machinery | 2286 | Yes | Facilities | plant | 3 700 | 500 | 2 000 | 1 200 |
| IT Equipment, New Computers and Hardware Computer Hardware | 2662 | Yes | ICT | | 7 750 | 1 000 | 2 500 | 4 250 |
| Building - Building Alterations/Upgrade | 2663 | Yes | Facilities | | 10 750 | 3 750 | 2 000 | 5 000 |
| Replace Vehicle Fleet | 2664 | Yes | Transportation | Fleet Vehicles | 500 | 500 | | |
| Engine and Gear box refurbishment | 2553 | Yes | Transportation | Engine | 16 400 | 4 000 | 5 000 | 7 400 |
| Sub Total | | | | | | 77 750 | 122 100 | 108 486 |
| Johannesburg City Parks and Zoo | | | | | | | | |
| Mayibuye Park | 6417 | Yes | Parks and Recreations | Garden Parks | 3 000 | | 3 000 | |
| Patterson Park Renewal Park ORANGE GROVE City Wide | 4056 | Yes | Parks and Recreations | Parks and Gardens | 4 000 | 4 000 | | |
| Upgrading of Pieter Roos Park Renewal Park PARKTOWN City Wide | 4065 | Yes | Parks and Recreations | Parks and Gardens | 1 500 | 1 500 | | |
| Upgrading of Pioneer Park Renewal Park TURFFONTEIN | 4066 | Yes | Parks and Recreations | Parks and Gardens | 5 000 | 5 000 | | |
| Louis Botha (City Parks) Renewal Corridor Intervention ORANGE GROVE | 4002 | Yes | Parks and Recreations | Parks and Gardens | 7 500 | 2 000 | 2 000 | 3 500 |
| New Parks Development in Stretford (Orange Farm) New Park STRETFORD EXT.5 | 3549 | Yes | Parks and Recreations | Garden Park | 4 500 | 4 000 | 500 | |
| Inner-city Parks Intervention Development and Upgrading | 3942 | Yes | Community | Parks and gardens | 15 000 | 4 000 | 6 000 | 5 000 |
| JHB Botanical Gardens Infrastructure upgrade in Emmarentia Renewal Park EMMARENTIA City Wide | 3134 | Yes | Parks and Recreations | Garden | 13 475 | 3 475 | 3 000 | 7 000 |
| Bird Sanctuary - City wide Renewal Park | 3135 | Yes | Parks and Recreations | Garden | 1 500 | 500 | 500 | 500 |
| Park upgrade Florida Lake Renewal Park FLORIDA NORTH | 3156 | Yes | Parks and Recreations | Parks and Gardens | 3 000 | | 3 000 | |
| Park development in Protea Glen New Park PROTEA GLEN | 3178 | Yes | Parks and Recreations | Parks and Gardens | 7 000 | | 2 000 | 5 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|-----------------------|---------------------------|------------------------------------|----------------------|----------------------|----------------------|
| Pimville Koppies Conservation Eco Tourism Upgrade Renewal Park PIMVILLE ZONE 1 EXT | 3190 | Yes | Parks and Recreations | Parks | 4 000 | 1 000 | 1 000 | 2 000 |
| Rietfontein Nature Reserve and EE centre upgrade in Bryanston Renewal Park BRYANSTON EXT.5 | 3193 | Yes | Facilities | Educational Centre | 1 000 | 1 000 | | |
| Kliprivier Nature Reserve Upgrade Renewal Educational Centre finalisation Renewal Park KLIPRIVIERSBERG | 3219 | Yes | Facilities | Educational centre | 2 000 | | 2 000 | |
| Upgrade of existing parks to Occupational health and safety standards New Park City Wide | 3253 | Yes | Parks and Recreations | Parks and Gardens | 12 000 | 4 000 | 5 000 | 3 000 |
| Road islands and Town Entrances developments and Beautification New Park City Wide | 2897 | Yes | Parks and Recreations | Parks and Gardens | 3 000 | 2 000 | 1 000 | |
| City Parks House - IT Equipment New Computer Hardware New Computer Hardware | 2722 | Yes | ICT | Computer Hardware | 8 750 | 1 500 | 3 250 | 4 000 |
| City Parks House – Building upgrade New Building Alterations | 2723 | Yes | Parks and Recreations | Buildings | 3 000 | 3 000 | | |
| Plant and equipment New Plant and Equipment | 2724 | Yes | | | 17 000 | 5 000 | 6 000 | 6 000 |
| Olifantsvlei Cemetery Renewal Cemetery NATURENA EXT.15 | 2575 | Yes | Parks and Recreations | Cemetaries | 34 100 | 2 000 | 11 000 | 21 100 |
| City Parks House - New Furniture New Furniture SPRINGFIELD EXT.4 City Wide | 2582 | Yes | Facilities | furniture | 9 000 | 3 000 | 3 000 | 3 000 |
| Upgrading and Development of Riverlea Parks Renewal Park RIVERLEA EXT.2 | 2244 | Yes | Parks and Recreations | Parks and Gardens | 2 000 | | 2 000 | |
| Zoo - Animal hospital upgrade Renewal Bulk engineering services SAXONWOLD City Wide | 3325 | Yes | Facilities | Bulk | 3 000 | | 3 000 | |
| Zoo - Animal Purchases New Operational Capex SAXONWOLD City Wide | 3859 | Yes | Development | Animals | 11 000 | 2 000 | 2 000 | 7 000 |
| Zoo - Zoo Infrastructure Renewal Building Alterations SAXONWOL | 3884 | Yes | Housing | Bulk infrastructure | 15 000 | 5 000 | 5 000 | 5 000 |
| Zoo - Parking Area Development(Zoo and Zoo lake Precinct) New Bulk engineering services SAXONWOLD | 2606 | Yes | Facilities | Parking | 7 400 | 2 400 | 5 000 | |
| Sub Total | | | | | | 56 375 | 71 250 | 72 100 |
| Johannesburg Development Agency | | | | | | | | |
| Linear Markets New Building Alterations ALEXANDRA EXT.45 | 2846 | Yes | Facilities | trading stores markets | 20 000 | | 10 000 | 10 000 |
| Pedestrian Bridge Vincent Tshabalala Road New Bulk Infrastructure FAR EAST BANK EXT.9 E | 2851 | Yes | Roads and Stormwater | Pedestrian bridge | 25 000 | 10 000 | 15 000 | |
| Refuse Bins New Bulk Infrastructure FAR EAST BANK EXT.9 E | 2852 | Yes | Waste management | Refuse Bins | 900 | 300 | 300 | 300 |
| Development of open Space New Precinct Redevelopment ALEXANDRA EXT.53 E | 2696 | Yes | Parks and Recreations | open spaces parks | 2 000 | | | 2 000 |
| Marlboro Industrial Rented Housing New RDP Flats ALEXANDRA EXT.18 E | 2699 | Yes | | | 1 000 | | | 1 000 |
| Banakekelen Hospice New Clinic ALEXANDRA EXT.38 | 2704 | Yes | Community | Clinic | 6 000 | | 1 000 | 5 000 |
| Kliptown Renewal Precinct Redevelopment (Walter Sisulu Square) KLIPSPRUIT EXT.4 | 2552 | Yes | Facilities | Development | 24 000 | 14 000 | 10 000 | |
| Orlando East Station Precinct New Precinct Redevelopment ORLANDO EAST | 2503 | Yes | Facilities | Station development | 1 000 | | | 1 000 |
| Alexandra Hostel Redevelopment (M1) Renewal Building Alterations ALEXANDRA EXT.9 | 2531 | Yes | | | 2 000 | | | 2 000 |
| Alfred Nzo road widening New Bulk Infrastructure ALEXANDRA EXT.24 | 2648 | Yes | Roads and Stormwater | Road Widening | 1 000 | | | 1 000 |
| Jukskei River Environmental Upgrading and Rehabilitation Renewal Bulk Infrastructure ALEXANDRA EXT.1 E | 2294 | Yes | Parks and Recreations | Ecological Infrastructure | 27 000 | 7 000 | 20 000 | |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|-----------------------|--|------------------------------------|----------------------|----------------------|----------------------|
| Randburg CBD regeneration Renewal Precinct Redevelopment FERNDAL | 2224 | Yes | Facilities | development | 40 000 | 30 000 | 5 000 | 5 000 |
| Jabulani Station Renewal Nodal Transportation Facilities | 3118 | Yes | Facilities | Transportation Facilities | 50 500 | 30 000 | 500 | 20 000 |
| Nancefield Station Precinct Development New Precinct Redevelopment KLIPSPRUIT | 3070 | Yes | Facilities | Station development | 35 000 | 20 000 | 15 000 | |
| Inner City public environment and social facilities to support Affordable Housing strategy for Inner City Renewal | 6357 | Yes | Roads and Stormwater | public environment upgrading | 10 000 | | | 10 000 |
| Public Art and Placemaking Implementation Programme_Priority and Marginalised Areas | 22153 | Yes | | | 2 000 | | | 2 000 |
| Orange Farm and Weilers Farm (Kanana Park) Development Renewal Precinct Redevelopment REGION G | 22118 | Yes | | | 16 000 | | 1 000 | 15 000 |
| Roodepoort CBD regeneration Renewal Precinct Redevelopment REGION C | 22119 | Yes | | | 21 500 | | 1 500 | 20 000 |
| Wemmer Pan precinct implementation | 22120 | Yes | | | 31 500 | | 1 500 | 30 000 |
| Zandspruit Civic Node Development Renewal Precinct Redevelopment Zandspruit REGION C | 22121 | Yes | | | 31 500 | | 1 500 | 30 000 |
| Marlboro South Light Industrial Business Hub_Skills Development Centre | 22122 | Yes | | | 1 500 | | | 1 500 |
| Inner City Eastern Gateway_high_density_residential_neighbourhoods_Ellis Park Precinct, Kazerne, Mongololo Informal Settlement | 22272 | Yes | | | 1 000 | | | 1 000 |
| Inner City Eastern Gateway_Development Infill in existing neighbourhoods | 22279 | Yes | | | 1 000 | | | 1 000 |
| Inner City Eastern Gateway_TOD and Movement Corridors | 22281 | Yes | | | 1 500 | | | 1 500 |
| Inner City Eastern Gateway_Parks_Community Facilities_NMT | 22302 | Yes | | | 3 000 | | 1 500 | 1 500 |
| Rotunda Park Precinct Turffontein Corridor (JDA) New Precinct Redevelopment TURFFONTEIN | 4032 | Yes | Parks and Recreations | linear parks Gateways | 75 000 | 45 000 | 30 000 | |
| Soweto Corridor Public Places Challenge_Upgrading of Public Environment through co-investment | 6372 | Yes | Roads and Stormwater | Public environment upgrading | 1 500 | | | 1 500 |
| Louis Botha Corridor Public Places Challenge_Upgrading of Public Environment through co-investment | 6368 | Yes | Roads and Stormwater | Parks Paving Open space activation upgrading | 1 000 | | | 1 000 |
| Revitalisation of Pageview and Vrededorp | 6380 | Yes | Roads and Stormwater | Upgrading parks open spaces lighting | 1 500 | | | 1 500 |
| Alexandra UDF_Implementaton_of the Alex Land Agreement | 6383 | Yes | Roads and Stormwater | Gravel roads Community NMT Parks Bulk | 31 500 | | 1 500 | 30 000 |
| Ivory Park UDF_Development_Catalytic Node infrastructure projects | 6384 | Yes | Roads and Stormwater | Gravel roads Upgrading placemaking | 8 500 | 8 500 | | |
| Alexandra Sports and Youth Development _SAFA Safe Hub Facility | 6386 | Yes | Community | Sport fields and stadia | 8 500 | 8 500 | | |
| CORR - Louis Botha Corridor Traffic Impact Assessment (TIA), Stormwater Masterplan and New Constriction and Upgrading Renewal Corridor Intervention ORANGE GROVE | 4015 | Yes | Roads and Stormwater | stormwater | 35 000 | 15 000 | 10 000 | 10 000 |
| CORR - Perth Empire Corridor Traffic Impact Assessment (TIA), Stormwater Masterplan and New Constriction and Upgrading Renewal Corridor Intervention WESTBURY | 4016 | Yes | Roads and Stormwater | stormwater | 155 000 | 75 000 | 60 000 | 20 000 |
| CORR - Turffontein Corridor Traffic Impact Assessment (TIA), Stormwater Masterplan and New Construction and Upgrading Renewal Corridor Intervention Renewal Stormwater Management Projects | 4017 | Yes | Roads and Stormwater | stormwater | 150 000 | 60 000 | 70 000 | 20 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|-----------------------|--|------------------------------------|----------------------|----------------------|----------------------|
| Diepsloot Development Renewal Precinct Redevelopment DIEPSLOOT WES | 3988 | Yes | Roads and Stormwater | internal roads | 50 000 | 20 000 | 20 000 | 10 000 |
| Westbury Development Renewal Precinct Redevelopment WESTBURY City Wide | 3989 | Yes | Community | public space upgrading community facilities bulk | 60 000 | 40 000 | 20 000 | |
| Balfour Park Transit Precinct Development (Louis Botha Corridor) Renewal Precinct Redevelopment SAVOY ESTATE City Wide | 3991 | Yes | Facilities | Transport facilities | 5 000 | | | 5 000 |
| Operational Capex New Operational Capex NEWTOWN City Wide | 4126 | Yes | ICT | SAP/ ERP | 21 000 | 10 000 | 1 000 | 10 000 |
| Development of 'pocket places' for the public as part of the Louis Botha Corridor New Precinct Redevelopment KEW City Wide | 4088 | Yes | Parks and Recreations | Park upgrades Open space activation Upgrading | 1 000 | | | 1 000 |
| Knowledge Precinct: Auckland Park Pedestrian Crossing New Precinct Redevelopment AUCKLAND PARK City Wide | 4089 | Yes | Roads and Stormwater | Pedestrian redevelopment | 10 000 | 10 000 | | |
| Sub Total | | | | | | 403 300 | 296 300 | 270 800 |
| Johannesburg Property Company | | | | | | | | |
| Watt Street Inter-change New Housing Development WYNBERG | 4180 | Yes | Housing | Land | 4 000 | | 2 000 | 2 000 |
| Rosebank Linear Park ReDevelopment New Precinct Redevelopment ROSEBANK | 4181 | Yes | Facilities | new precinct | 13 000 | 3 000 | 10 000 | |
| Office Space Optimisation Program New Precinct Redevelopment City Wide | 4184 | Yes | Facilities | Office Space Optimisation | 81 227 | 2 000 | 32 763 | 46 463 |
| Rissik Street Post Office Restoration Project New Heritage | 4140 | Yes | Heritage Assets | Buildings | 100 000 | 40 000 | 40 000 | 20 000 |
| Erf 43-46 Victoria Ext 3(Paterson Park Node) VICTORIA EXT.3 | 4142 | Yes | Investment properties | Housing development | 23 000 | 3 000 | 10 000 | 10 000 |
| Purchase and Development of land in Perth Empire, Louis Botha and Turffontein Corridors New Corridor Intervention CORONATIONVILLE City Wide | 4029 | Yes | Facilities | Corridors of Freedom | 2 000 | 2 000 | | |
| Neighbourhood Development for Bertrams Priority Block New Building Alterations BERTRAMS | 3943 | Yes | Facilities | Mixed Used Development | 21 000 | 1 000 | 20 000 | |
| Site Development Projects New Land Preparation City Wide | 3944 | Yes | Facilities | new land | 9 000 | 4 000 | 5 000 | |
| Land Regularisation Renewal Operational Capex City Wide | 3844 | Yes | Community | Land Regularisation | 10 000 | | 5 000 | 5 000 |
| Computer Equipment New Computer Upgrades EXT.1 City Wide | 2669 | Yes | ICT | Desktops | 5 700 | 1 700 | 2 000 | 2 000 |
| Upgrading of the Hillbrow Public Transport Facility and taxi rank upgrade | 2632 | Yes | Facilities | Upgrading of taxi rank | 3 240 | 1 080 | 1 080 | 1 080 |
| Dobsonville Informal Trading Market Upgrading and construction of Informal Trading Facility New Informal trading Stalls DOBSONVILLE | 2638 | Yes | Facilities | Informal trading market | 1 459 | 1 459 | | |
| Sandown Extension 49 Erf 575RE Renewal Building Alterations SANDOWN EXT.49 E | 2507 | Yes | Facilities | Building Alteration | 100 000 | 35 000 | 35 000 | 30 000 |
| Orlando Ekhaya Waterfront Development Renewal Park ORLANDO EKHAYA | 2522 | Yes | Parks and Recreations | Mixed Used Development | 3 000 | 3 000 | | |
| Jabulani CBD Precinct development New Operational Capex JABULANI | 2523 | Yes | Facilities | New Precinct Development | 23 000 | 3 000 | 20 000 | |
| FMMU - Public Conveniences New Public toilets | 2290 | Yes | Facilities | Public conveniences | 20 000 | 10 000 | 5 000 | 5 000 |
| Revamping of the Informal Trading Stalls within the Inner City Renewal Operational Capex | 2284 | Yes | Facilities | Informal Trading Facilities | 35 000 | 15 000 | 10 000 | 10 000 |
| Randburg CBD Renewal Building Alteration Renewal Building Alterations FERNDAL | 2255 | Yes | Facilities | Buildings Alterations | 3 000 | 3 000 | | |
| Sub Total | | | | | | 128 239 | 197 843 | 131 543 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|--|----------------|-----------------------|-----------------------|---|------------------------------------|----------------------|----------------------|----------------------|
| Metropolitan Trading Company | | | | | | | | |
| NOC Rollout | 8760 | Yes | | | 20 000 | 20 000 | | |
| Operations Support Systems (OSS) and Business Support | 8765 | Yes | | | 8 000 | 4 000 | 4 000 | |
| Migration of ICT Services Phase 1 | 8766 | Yes | | | 60 000 | | 40 000 | 20 000 |
| Sub Total | | | | | | 24 000 | 44 000 | 20 000 |
| Joburg Market | | | | | | | | |
| Stormwater and water reticulation | 2685 | Yes | Sanitation | Sewer and Drainage | 7 000 | 2 000 | 5 000 | |
| New Equipment and Machines | 2778 | Yes | Office and Equipment | Furniture | 6 000 | 4 500 | 1 500 | |
| Operational Capital: Upgrade Hall 9 Renewal Building Alterations CITY DEEP EXT.22 | 2504 | Yes | Facilities | Building Upgrade | 6 000 | 3 000 | 3 000 | |
| Operational Capital: Computer Equipment Renewal Computer Upgrades CITY DEEP EXT.2 | 2584 | Yes | Office and Equipment | Computer | 2 000 | | 2 000 | |
| Upgrade and Refurbishment of Ammonia Plant | 2585 | Yes | Facilities | Amonia Plant | 3 000 | | 3 000 | |
| New Rocker Bins Renewal Plant and Equipment | 2586 | Yes | Sanitation | Rocker Bins | 500 | | 500 | |
| Temperature Control Systems Renewal Building Alterations | 2597 | Yes | Facilities | Temperature System | 1 000 | | 1 000 | |
| Renovations and upgrades to the Main Building | 2598 | Yes | | | 5 000 | | 5 000 | |
| Operational Capital: General and QA Inspection Trolleys New Plant and Equipment CITY DEEP EXT.22 | 2380 | Yes | Office and Equipment | Inspection Trolleys | 1 000 | | 1 000 | |
| Upgrade of Exit and entrance gates | 2383 | Yes | Security and Safety | Exit Gate upgrade | 750 | 750 | | |
| Operational Capital: Upgrade CCTV Renewal Computer Software CITY DEEP EXT.22 | 2275 | Yes | | | 6 000 | 5 000 | 1 000 | |
| Renovations and Upgrades to Halls 1 and 2 | 2276 | Yes | Facilities | Building upgrade | 6 000 | 6 000 | | |
| Operational Capital: Computer Hardware New/Renewal Computer Hardware CITY DEEP EXT.22 | 3958 | Yes | Office and Equipment | Computer Hardware | 2 000 | | 2 000 | |
| IT servers and UPS Renewal Computer Hardware | 3850 | Yes | | | 15 | | | 15 |
| Installation of Sprinkler System with Associated Bulk Water Supply | 3331 | Yes | Facilities | Sprinkler system | 6 800 | 6 800 | | |
| Emergency evacuation alarm New Plant and Equipment | 3332 | Yes | Security and Safety | Alarms | 514 | 264 | 250 | |
| Operational Capital: Equipment for safety surveillance New Plant and Equipment CITY DEEP EXT.22 | 3337 | Yes | Office and Equipment | Technical Equipment(sound and lighting) | 1 000 | | 1 000 | |
| Renovations and upgrade to the Main Building | 3341 | Yes | Facilities | Building Renewal | 7 000 | 2 000 | 5 000 | |
| Operational Capital: IT Software upgrade New Computer Software CITY DEEP EXT.22 | 3343 | Yes | Office and Equipment | Computer Software | 1 150 | 1 150 | | |
| Operational Capital: Electronic Access System New Plant and Equipment CITY DEEP EXT.22 | 3350 | Yes | Security and Safety | Alarms | 150 | | | 150 |
| Office equipment New/Renewal New Office Equipment | 3351 | Yes | Office and Equipment | Furniture | 1 000 | | 1 000 | |
| Market of the Future B | 3353 | Yes | Investment properties | Market of the future Building | 2 000 | | | 2 000 |
| Rehabilitation of Internal Road | 3355 | Yes | Roads and Stormwater | Upgrade Road | 8 000 | 4 000 | 4 000 | |

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| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|----------------------|--|------------------------------------|----------------------|----------------------|----------------------|
| Operational Capital: Building Management Software New Bulk engineering services CITY DEEP EXT.22 | 3356 | Yes | Office and Equipment | Technical Equipment(sound and lighting) | 3 000 | 3 000 | | |
| Refurbishments/Construction of ablution facilities | 3357 | Yes | Facilities | Recreation centre Toilet | 4 000 | | 4 000 | |
| New Pallet Pool | 3359 | Yes | Facilities | Pallet Pool | 1 500 | 500 | 1 000 | |
| Operational Capital: Trading System at other markets New Computer Software CITY DEEP EXT.22 | 3361 | Yes | | | 400 | 400 | | |
| Upgrade of Electrical HVAC New Bulk engineering services | 3363 | Yes | Facilities | Building | 3 000 | 3 000 | | |
| Operational Capital: Replacement of the roof at trading halls New Building Alterations CITY DEEP EXT.22 | 3364 | Yes | Facilities | Roof Replacing | 8 000 | 5 000 | 3 000 | |
| Resurfacing of platforms within the Market | 3366 | Yes | Facilities | Platforms in the Hall | 7 536 | 5 536 | 2 000 | |
| Distribution Centres for Alexandra, Orange Farm, Diepsloot | 6400 | Yes | Facilities | Distribution Centres (Alex Orange Farm Diepsloot | 2 000 | | 2 000 | |
| Weigh Brigde Consignment Station | 6401 | Yes | Facilities | | 3 000 | | 3 000 | |
| Sub Total | | | | | | 52 900 | 51 250 | 2 165 |
| JOSHCO | | | | | | | | |
| Kelvin Social Housing Project | 2350 | Yes | Housing | | 75 000 | 20 000 | 25 000 | 30 000 |
| Lombardy East Social Housing Project | 2352 | Yes | | | 120 000 | 30 000 | 45 000 | 45 000 |
| Randburg Selkirk Social Housing Project | 2353 | Yes | Housing | Social housing | 140 000 | 30 000 | 50 000 | 60 000 |
| Turfontein Social Housing Project | 2354 | Yes | Housing | Social housing | 148 000 | 50 000 | 58 000 | 40 000 |
| Bellavista Estate Building Upgrade | 2356 | Yes | Housing | Social housing | 2 500 | | 2 500 | |
| Selby Staff Hostel Redevelopment | 2357 | Yes | | | 32 300 | 22 300 | 10 000 | |
| Nancefield Social Housing Project | 2359 | Yes | Housing | Social housing | 145 000 | 40 000 | 45 000 | 60 000 |
| Luthereng Social Housing Project | 2323 | Yes | Housing | Social housing | 125 000 | 40 000 | 45 000 | 40 000 |
| Inner City Buildings Acquisitions | 2419 | Yes | Housing | | 186 000 | 30 000 | 80 000 | 76 000 |
| Dobsonville Social Housing Project | 2675 | Yes | Housing | Social housing | 102 500 | 37 500 | 45 000 | 20 000 |
| Roodepoort Phase 2 Social Housing Project | 2678 | Yes | Housing | | 25 000 | 25 000 | | |
| Jabulani Social Housing Project | 2682 | Yes | Housing | Social housing | 62 000 | 12 000 | 35 000 | 15 000 |
| Princess Plots Social Housing Project | 3794 | Yes | Housing | Social housing | 130 000 | 35 000 | 35 000 | 60 000 |
| MBV Inner City Building Upgrade Region | 3795 | Yes | Housing | Social housing | 5 000 | | 5 000 | |
| Nederburg Social Housing Project | 3797 | Yes | | | 28 000 | 28 000 | | |
| Devland Golden Highway Social Housing Project | 3885 | Yes | | | 70 000 | 30 000 | 40 000 | |
| Pennyville New Canada Social Housing Project | 3967 | Yes | Housing | Social housing | 85 000 | 5 000 | 20 000 | 60 000 |

| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|-------------|-----------------|------------------------------------|----------------------|----------------------|----------------------|
| Bothlabella Building Upgrade | 3945 | Yes | | | 7 000 | | 7 000 | |
| Citrine Court Building Upgrade | 3946 | Yes | | | 2 500 | 2 500 | | |
| City Deep Social Housing Upgrade | 3947 | Yes | | | 7 000 | 7 000 | | |
| Kliptown Walter Sisulu Square Social Housing Upgrades | 3948 | Yes | | | 7 500 | 7 500 | | |
| Chelsea Inner City Building Upgrade | 3949 | Yes | Housing | Social housing | 8 500 | 5 000 | 3 500 | |
| Ivory Park Social Housing Project | 3531 | Yes | Housing | Social housing | 24 000 | 1 000 | 3 000 | 20 000 |
| Rabie Ridge Social Housing Project | 3532 | Yes | Housing | | 90 600 | | | 90 600 |
| Lenasia Social Housing Project | 3534 | Yes | Housing | Social housing | 10 000 | | 5 000 | 5 000 |
| Kliptown Golf Course Social Housing Upgrades | 3539 | Yes | Facilities | | 12 000 | 12 000 | | |
| Penny Flats Social Housing Project Upgrade | 4051 | Yes | Housing | Social housing | 7 000 | 7 000 | | |
| Rachers Inner City Building Upgrade Region | 4052 | Yes | Housing | Social housing | 3 000 | | 3 000 | |
| Roodepoort Social Housing Upgrade | 4041 | Yes | Housing | Social housing | 6 000 | 6 000 | | |
| Anthea Building Upgrade Regional F | 4045 | Yes | | | 4 000 | | 4 000 | |
| Casamia Inner City Building Upgrade | 4046 | Yes | Housing | Social housing | 15 000 | 15 000 | | |
| La Rosabel Inner City Building Upgrading | 4047 | Yes | Facilities | | 2 500 | | 2 500 | |
| 80 Plein Street Inner City Building Conversion | 4093 | Yes | Housing | Social housing | 60 000 | 30 000 | 30 000 | |
| Turffontein Corridor New Social Housing Project | 4133 | Yes | Housing | | 6 000 | 1 000 | 2 000 | 3 000 |
| Auckland Park Social Housing Project . | 4134 | Yes | Housing | Social housing | 82 000 | 2 000 | 20 000 | 60 000 |
| Kliptown Social Housing Project | 4244 | Yes | Housing | Social housing | 118 000 | 18 000 | 45 000 | 55 000 |
| Sub Total | | | | | | 548 800 | 665 500 | 739 600 |
| Joburg City Theatres | | | | | | | | |
| Joburg Theatre - Technical Equipment New Operational Capex | 4049 | Yes | Facilities | | 3 145 | 765 | 1 530 | 850 |
| Joburg Theatre - Building Renovations and upgrades New Building Alterations | 2806 | Yes | Facilities | | 3 403 | 939 | 1 614 | 850 |
| Joburg Theatre - Upgrade of stage machinery Renewal Plant and Equipment | 3109 | Yes | Facilities | | 51 275 | 425 | 20 850 | 30 000 |
| Soweto Theatre - Upgrading of Technical Equipment Renewal Building Alterations JABULANI City Wide | 3710 | Yes | Facilities | | 2 134 | 298 | 680 | 1 156 |
| Soweto Theatre - Building Renovations and upgrades JABULANI D | 3840 | Yes | Facilities | | 1 937 | 154 | 660 | 1 122 |
| Promusica Theatre - Building renovations and upgrades Renewal Building Alterations FLORIDA PARK EXT.9 | 3841 | Yes | Facilities | | 1 618 | 425 | 510 | 683 |
| Promusica Theatre - Information Technology New Computer Software FLORIDA PARK EXT.9 City Wide | 3842 | Yes | ICT | Network | 942 | 425 | 510 | 7 |
| Soweto Theatre - Information technology New Computer Software JABULANI City Wide | 3843 | Yes | ICT | Desktops | 1 105 | | 255 | 850 |

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| Project Name | Project Number | Individually Approved | Asset Class | Asset Sub-Class | Total Estimated Project Cost R 000 | Budget 2017/18 R 000 | Budget 2018/19 R 000 | Budget 2019/20 R 000 |
|---|----------------|-----------------------|-------------|-----------------|------------------------------------|----------------------|----------------------|----------------------|
| Promusica Theatre - Upgrading of technical equipment (sound and lighting) Renewal Theatre redevelopment FLORIDA PARK EXT.9 | 2281 | Yes | | | 146 | 16 | 48 | 82 |
| Sub Total | | | | | | 3 446 | 26 658 | 35 600 |
| Grand Total | | | | | | 8 589 421 | 9 450 731 | 8 958 526 |